

BUDGET ESTIMATES FOR 2014/2015 to 2016/2017

Details	Approved	Revised	Approved	Projected	Projected
	Estimates	Estimates	Estimates	Estimates	Estimates
	2013/2014	2013/2014	2014/2015	2015/2016	2016/2017
REVENUE					
LOCAL REVENUE	44,718,900	44,718,900	44,453,000	46,097,200	47,219,700
BUDGETARY AID	55,780,000	68,500,000	64,088,900	64,088,900	64,088,900
TOTAL RECURRENT REVENUE	100,498,900	113,218,900	108,541,900	110,186,100	111,308,600
EXPENDITURE					
Personal Emoluments	33,253,200	33,210,000	37,726,300	37,726,300	37,771,100
Wages	4,011,500	4,414,000	710,200	785,200	860,200
Allowances	6,525,800	6,645,600	6,735,600	6,735,600	6,735,600
Benefits	11,245,500	13,516,550	12,758,300	12,645,600	11,962,100
Services	45,462,900	56,536,350	50,611,500	52,293,400	53,979,600
TOTAL RECURRENT EXPENDITURE	100,498,900	114,322,500	108,541,900	110,186,100	111,308,600
SURPLUS/(DEFICIT)	-	(1,103,600)	-	-	-
CAPITAL EXPENDITURE	79,884,501	116,088,900	52,216,400	8,609,400	1,790,300
TOTAL EXPENDITURE	180,383,401	230,411,400	160,758,300	118,795,500	113,098,900

SUMMARY OF REVENUE (by Classification) 2012/2013 - 2016/2017

CATEGORIES	Actual	Approved	Revised	Approved	Projected	Projected
	Revenue	Estimates	Revenue	Estimates	Estimates	Estimates
	2012/13	2013/2014	2013/2014	2014/2015	2015/2016	2016/2017
110 Taxes on Income, Profits	13,600,617	17,560,000	17,560,000	15,010,000	15,760,000	16,125,000
115 Property Tax	918,602	1,700,000	1,700,000	910,000	920,000	930,000
120 Taxes on Domestic Goods and Services	1,253,833	1,355,000	1,355,000	2,005,000	2,085,000	2,105,000
122 Licenses	1,988,843	2,668,000	2,668,000	1,975,800	1,993,800	2,003,000
125 Taxes on International Trade and Transactions	13,819,506	16,660,800	16,660,800	16,665,000	17,369,000	18,055,300
129 Arrears of Taxes	-	-	-	3,000,000	3,000,000	3,000,000
130 Fees, Fines and Permits	2,349,173	1,297,900	1,297,900	1,473,200	1,493,200	1,503,200
135 Rents, Interest and Dividends	644,141	634,000	634,000	621,000	626,500	628,500
145 Reimbursements	43,161	35,000	35,000	110,000	115,000	115,000
160 Other Revenue	2,697,462	2,673,200	2,673,200	2,564,800	2,596,800	2,616,800
Total Local Revenue	37,315,337	44,583,900	44,583,900	44,334,800	45,959,300	47,081,800
150 Budgetary Aid/Grants	55,571,612	55,780,000	68,500,000	64,088,900	64,088,900	64,088,900
TOTAL REVENUE	92,886,950	100,363,900	113,083,900	108,423,700	110,048,200	111,170,700

ABSTRACT OF ACTUAL EXPENDITURE 2010 - 2012

REVISED 2012/2013 & APPROVED 2012/2013 AND ESTIMATED EXPENDITURE 2014/2015

VOTES & DETAILS	Actual	Actual	Actual	Revised	Approved	Approved
	Expenditure	Expenditure	Expenditure	Estimates	Estimates	Expenditure
	2010/11	2011/12	2012/13	2013/14	2014/15	2013/14
01 CONSOLIDATED FUND GENERAL SERVICES	15,885,322	1,675,154	-	-	-	-
05 POLICE	6,216,176	6,302,335	5,955,258	6,130,200	6,088,300	6,130,200
07 LEGAL	1,127,394	1,695,119	1,257,138	1,745,400	1,592,700	1,537,400
08 MAGISTRATE'S COURT	123,402	144,827	294,575	340,300	309,300	340,300
09 SUPREME COURT	1,141,520	1,798,045	482,464	732,000	687,700	698,000
10 LEGISLATURE	1,518,485	1,607,260	1,737,684	2,832,800	2,764,000	2,662,800
12 OFFICE OF THE DEPUTY GOVERNOR	14,449,415	42,838,472	24,905,322	28,629,200	28,218,800	26,301,800
13 PUBLIC PROSECUTION	-	-	456,607	616,400	722,100	616,400
15 OFFICE OF THE PREMIER	2,793,383	4,429,415	6,630,159	8,745,800	6,077,800	5,975,800
17 CABINET SECRETARIAT	2,455,867	3,057,117	3,897,857	4,533,200	4,282,200	4,533,200
20 MINISTRY OF FINANCE & ECONOMIC MGMNT	6,400,802	5,771,319	8,643,401	10,693,900	11,137,800	9,202,700
21 ECONOMIC DEVELOPMENT & TRADE	1,320,949	1,536,471	-	-	-	-
30 AGRICULTURE	5,306,217	5,440,836	5,278,095	5,353,300	5,414,300	5,397,900
35 COMMUNICATIONS, WORKS & LABOUR	12,698,791	13,078,784	13,985,114	18,387,300	18,133,600	13,649,200
40 EDUCATION, YOUTH AFFAIRS AND SPORTS	7,772,683	7,773,028	8,910,273	8,872,400	8,058,900	8,233,400
45 HEALTH AND SOCIAL SERVICES	15,948,265	16,565,543	15,692,189	16,661,500	15,054,400	15,219,800
TOTAL EXPENDITURE	95,158,671	113,713,725	98,126,136	114,273,700	108,541,900	100,498,900

SUMMARY OF REVENUE - 2012/2013 - 2016/2017

VOTES & DETAILS	Actual	Approved	Revised	Approved	Projected	Projected
	Revenue	Estimates	Revenue	Estimates	Estimates	Estimates
	2012/13	2013/2014	2013/2014	2014/2015	2015/2016	2016/2017
05 POLICE	173,997	256,100	256,100	282,600	282,600	282,600
07 LEGAL	-	-	-	-	-	-
08 MAGISTRATE'S COURT	39,818	40,000	40,000	40,000	40,000	40,000
09 SUPREME COURT	336,994	111,500	111,500	111,500	111,500	111,500
10 LEGISLATURE	10,739	26,000	26,000	25,800	25,800	25,800
12 OFFICE OF THE DEPUTY GOVERNOR	153,610	135,000	135,000	119,300	139,000	139,000
13 PUBLIC PROSECUTION	-	-	-	-	-	-
15 OFFICE OF THE PREMIER	9,359	7,400	7,400	7,900	7,900	7,900
17 CABINET SECRETARIAT	158,008	225,000	225,000	150,000	150,000	150,000
20 MINISTRY OF FINANCE & ECONOMIC MGMNT	86,286,126	93,621,400	106,341,400	102,368,500	103,924,000	105,005,300
30 AGRICULTURE	908,702	1,188,600	1,188,600	1,080,200	1,080,200	1,080,200
35 COMMUNICATIONS, WORKS & LABOUR	4,371,698	4,300,400	4,300,400	3,577,700	3,626,700	3,662,900
40 EDUCATION, YOUTH AFFAIRS AND SPORTS	192,703	161,700	161,700	252,500	252,500	252,500
45 HEALTH AND SOCIAL SERVICES	398,807	425,800	425,800	525,900	545,900	550,900
TOTAL REVENUE	93,040,560	100,498,900	113,218,900	108,541,900	110,186,100	111,308,600

SUMMARY OF CAPITAL EXPENDITURE 2012/2013 - 2016/2017

VOTES & DETAILS	Actual	Approved	Revised	Approved	Projected	Projected
	Revenue	Estimates	Revenue	Estimates	Estimates	Estimates
	2012/13	2013/2014	2013/2014	2014/2015	2015/2016	2016/2017
12 OFFICE OF THE DEPUTY GOVERNOR	3,607,878	5,124,700	3,743,800	827,200	-	-
15 OFFICE OF THE PREMIER	-	3,076,300	5,698,600	100,000	-	-
17 CABINET SECRETARIAT	9,941,800	10,072,801	13,207,900	5,370,000	1,185,100	500,000
20 MINISTRY OF FINANCE	23,585,993	27,451,000	58,050,900	43,091,200	7,424,300	1,290,300
30 AGRICULTURE	464,141	494,500	494,500	1,600,000	-	-
35 COMMUNICATIONS, WORKS & LABOUR	19,804,153	33,665,200	34,893,200	1,228,000	-	-
40 EDUCATION, YOUTH AFFAIRS AND SPORTS	15,706	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	57,419,672	79,884,501	116,088,900	52,216,400	8,609,400	1,790,300

SUMMARY OF RECURRENT EXPENDITURE 2012/2013 - 2016/2017

VOTES & DETAILS	Actual	Approved	Revised	Approved	Projected	Projected
	Expenditure	Estimates	Estimates	Estimates	Estimates	Estimates
	2012/2013	2013/2014	2013/2014	2014/2015	2015/2016	2016/2017
01 CONSOLIDATED FUND GENERAL SERVICES	1,675,154	-	-	-	-	-
05 POLICE	5,955,258	6,130,200	6,130,200	6,088,300	6,083,300	6,253,300
07 LEGAL	1,257,138	1,537,400	1,745,400	1,592,700	1,592,700	1,592,700
08 MAGISTRATE'S COURT	294,575	340,300	340,300	309,300	341,300	341,300
09 SUPREME COURT	482,464	698,000	732,000	687,700	688,400	676,600
10 LEGISLATURE	1,737,684	2,662,800	2,832,800	2,764,000	2,589,000	2,691,000
12 OFFICE OF THE DEPUTY GOVERNOR	24,905,322	26,301,800	28,629,200	28,218,800	28,169,000	27,958,000
13 PUBLIC PROSECUTION	456,607	616,400	616,400	722,100	722,100	742,100
15 OFFICE OF THE PREMIER	6,630,159	5,975,800	8,745,800	6,077,800	6,086,800	6,109,800
17 CABINET SECRETARIAT	3,897,857	4,533,200	4,533,200	4,282,200	4,285,200	4,331,200
20 MINISTRY OF FINANCE & ECONOMIC MGMNT	8,643,401	9,202,700	10,693,900	11,137,800	11,516,000	11,885,800
30 AGRICULTURE	5,278,095	5,397,900	5,353,300	5,414,300	5,414,300	5,429,900
35 COMMUNICATIONS, WORKS & LABOUR	13,985,114	13,649,200	18,387,300	18,133,600	18,784,200	18,941,500
40 EDUCATION, YOUTH AFFAIRS AND SPORTS	8,910,273	8,233,400	8,872,400	8,058,900	8,669,400	8,730,400
45 HEALTH AND SOCIAL SERVICES	15,692,189	15,219,800	16,661,500	15,054,400	15,244,400	15,610,600
TOTAL EXPENDITURE	99,801,290	100,498,900	114,273,700	108,541,900	110,186,100	111,294,200

SUMMARY OF CAPITAL & RECURRENT EXPENDITURE 2012/2013 - 2016/2017

VOTES & DETAILS	Actual	Approved	Revised	Approved	Projected	Projected
	Expenditure	Estimates	Estimates	Estimates	Estimates	Estimates
	2012/2013	2013/2014	2013/2014	2014/2015	2015/2016	2016/2017
05 POLICE	5,955,108	6,130,200	6,130,200	6,088,300	6,083,300	6,253,300
07 LEGAL	1,257,138	1,537,400	1,745,400	1,592,700	1,592,700	1,592,700
08 MAGISTRATE'S COURT	294,575	340,300	340,300	309,300	341,300	341,300
09 SUPREME COURT	482,464	698,000	732,000	687,700	688,400	676,600
10 LEGISLATURE	1,737,684	2,662,800	2,832,800	2,764,000	2,589,000	2,691,000
12 OFFICE OF THE DEPUTY GOVERNOR	28,513,200	31,426,500	32,377,200	29,046,000	28,169,000	27,958,000
13 PUBLIC PROSECUTION	456,607	616,400	616,400	722,100	722,100	742,100
15 OFFICE OF THE PREMIER	6,630,159	9,052,100	14,444,400	6,177,800	6,086,800	6,109,800
17 CABINET SECRETARIAT	13,839,657	14,606,001	17,741,100	9,652,200	5,470,300	4,831,200
20 MINISTRY OF FINANCE & ECONOMIC MGMNT	32,229,394	36,653,700	68,744,800	54,229,000	18,940,300	13,176,100
30 AGRICULTURE	5,762,707	5,892,400	5,892,400	7,014,300	5,414,300	5,429,900
35 COMMUNICATIONS, WORKS & LABOUR	33,789,267	47,314,400	53,280,500	19,361,600	18,784,200	18,941,500
40 EDUCATION, YOUTH AFFAIRS AND SPORTS	9,943,236	11,286,400	9,072,400	8,058,900	8,669,400	8,730,400
45 HEALTH AND SOCIAL SERVICES	15,709,502	15,219,800	16,661,500	15,054,400	15,244,400	15,610,600
TOTAL EXPENDITURE	156,600,698	183,436,401	230,611,400	160,758,300	118,795,500	113,084,500

SUMMARY OF RECURRENT REVENUE BY PROGRAMME 2012/2013 - 2016/2017

HEADS & DETAILS	Actual	Approved	Revised	Approved	Projected	Projected
	Expenditure	Estimates	Estimates	Estimates	Estimates	Estimates
	2012/2013	2013/2014	2013/2014	2014/2015	2015/2016	2016/2017
050 FIRE FIGHTING AND RESCUE SERVICE	-	-	-	-	-	-
051 POLICING SERVICES	173,997	256,100	256,100	282,600	282,600	282,600
052 FINANCIAL CRIME AND ANALYSIS UNIT	-	-	-	-	-	-
070 ADMINISTRATION OF JUSTICE	-	-	-	-	-	-
080 MAGISTRATE'S COURT SERVICES	39,818	40,000	40,000	40,000	40,000	40,000
090 SUPREME COURT SERVICES	336,994	111,500	111,500	111,500	111,500	111,500
100 LEGISLATURE	1,739	1,000	1,000	800	800	800
101 CONSTITUTION COMMISSION SECRETARIAT	-	-	-	-	-	-
102 AUDIT	9,000	25,000	25,000	25,000	25,000	25,000
103 OFFICE OF THE OPPOSITION	-	-	-	-	-	-
120 OFFICE OF THE DEPUTY GOVERNOR	153,610	135,000	135,000	118,200	137,900	137,900
121 HUMAN RESOURCES	-	-	-	-	-	-
122 PRISON SERVICES	-	-	-	-	-	-
123 DEFENCE FORCE	-	-	-	1,100	1,100	1,100
124 DISASTER MGMNT COORDINATION AGENCY	-	-	-	-	-	-
125 GOVERNOR	-	-	-	-	-	-
130 PUBLIC PROSECUTION	-	-	-	-	-	-
150 STRATEGIC MANAGEMENT AND ADMINISTRATION	9,359	7,400	7,400	7,900	7,900	7,900
153 EXTERNAL AFFAIRS & TRADE	-	-	-	-	-	-
170 CABINET SECRETARIAT	-	-	-	-	-	-
171 DEVELOPMENT PLANNING AND POLICY CO-ORDINATION	-	-	-	-	-	-
172 INFORMATION TECHNOLOGY & E-GOVERNMENT SERVICES	-	-	-	-	-	-
173 BROADCASTING	158,008	225,000	225,000	150,000	150,000	150,000
200 STRATEGIC MANAGEMENT & ADMINISTRATION	-	-	-	-	-	-
203 FISCAL POLICY & ECONOMIC MANAGEMENT	56,529,485	56,880,000	69,600,000	65,763,600	65,764,100	65,764,100
204 STATISTICAL MANAGEMENT	-	-	-	-	-	-
205 TREASURY MANAGEMENT	112,030	107,500	107,500	106,000	117,000	117,000
206 CUSTOMS & REVENUE SERVICES	29,644,611	36,496,900	36,496,900	36,283,400	37,827,400	38,908,700
207 POSTAL SERVICES	-	137,000	137,000	215,500	215,500	215,500
208 INTERNAL AUDIT	-	-	-	-	-	-
210 ECONOMIC DEVELOPMENT AND TRADE	-	-	-	-	-	-
300 STRATEGIC ADMINISTRATION AND PLANNING	289,507	506,000	506,000	400,000	400,000	400,000
301 AGRICULTURAL SERVICES	37,060	69,000	69,000	49,000	49,000	49,000
302 LAND ADMINISTRATION	534,996	550,000	550,000	565,000	565,000	565,000
303 PHYSICAL PLANNING & DEVELOPMENT SERVICES	47,138	63,600	63,600	66,200	66,200	66,200
304 ENVIRONMENTAL MANAGEMENT	-	-	-	-	-	-
305 HOUSING POLICY & SUPPORT SERVICES	-	-	-	-	-	-
350 STRATEGIC MANAGEMENT AND ADMINISTRATION	2,009,908	2,733,900	2,733,900	1,995,700	2,013,700	2,022,900
351 INFRASTRUCTURE SERVICES	11,140	180,000	180,000	50,000	50,000	50,000
352 PLANT HIRE AND MECHANICAL SERVICES	1,918,754	1,000,000	1,000,000	995,000	995,000	995,000
353 AIRPORT MANAGEMENT & OPERATION	243,821	216,500	216,500	377,000	428,000	455,000
355 INDUSTRIAL RELATIONS & EMPLOYMENT SERVICES	188,075	170,000	170,000	160,000	140,000	140,000
400 STRATEGIC MANAGEMENT, ADMINISTRATION, AND SUPPORT	192,703	161,700	161,700	252,500	252,500	252,500
401 PRIMARY EDUCATION	-	-	-	-	-	-
402 SECONDARY EDUCATION	-	-	-	-	-	-
403 LIBRARY AND INFORMATION SERVICES	-	-	-	-	-	-
404 EARLY CHILDHOOD EDUCATION	-	-	-	-	-	-
406 YOUTH AFFAIRS AND SPORTS	-	-	-	-	-	-
450 STRATEGIC MANAGEMENT & ADMINISTRATION	398,807	425,800	425,800	445,900	465,900	470,900
451 PRIMARY HEALTH CARE	-	-	-	-	-	-
452 SECONDARY HEALTH CARE	-	-	-	-	-	-
454 SOCIAL SERVICES	-	-	-	80,000	80,000	80,000
455 ENVIRONMENTAL HEALTH	-	-	-	-	-	-
TOTAL EXPENDITURE	93,228,635	100,498,900	113,218,900	108,541,900	110,186,100	111,308,600

SUMMARY OF RECURRENT EXPENDITURE BY PROGRAMME 2012/2013 - 2016/2017

HEADS & DETAILS	Actual	Approved	Revised	Approved	Projected	Projected
	Expenditure 2012/2013	Estimates 2013/2014	Estimates 2013/2014	Estimates 2014/2015	Estimates 2015/2016	Estimates 2016/2017
050 FIRE FIGHTING AND RESCUE SERVICE	1,273,975	1,281,000	1,253,000	1,253,700	1,253,700	1,253,700
051 POLICING SERVICES	4,571,343	4,707,700	4,765,300	4,693,100	4,688,100	4,858,100
052 FINANCIAL CRIME AND ANALYSIS UNIT	109,790	141,500	111,900	141,500	141,500	141,500
070 ADMINISTRATION OF JUSTICE	1,257,138	1,537,400	1,745,400	1,592,700	1,592,700	1,592,700
080 MAGISTRATE'S COURT SERVICES	294,575	340,300	340,300	309,300	341,300	341,300
090 SUPREME COURT SERVICES	482,464	698,000	732,000	687,700	688,400	676,600
100 LEGISLATURE	852,282	955,100	1,030,100	939,700	939,700	939,700
101 CONSTITUTION COMMISSION SECRETARIAT	39,551	587,400	552,400	536,400	361,400	436,400
102 AUDIT	845,851	1,120,300	1,120,300	1,117,900	1,117,900	1,144,900
103 OFFICE OF THE OPPOSITION	-	-	130,000	170,000	170,000	170,000
120 OFFICE OF THE DEPUTY GOVERNOR	13,291,773	12,821,900	15,586,000	14,877,900	14,765,100	14,086,600
121 HUMAN RESOURCES	2,292,259	2,355,500	3,630,500	3,445,100	3,508,100	3,670,600
122 PRISON SERVICES	1,064,448	1,128,100	1,128,100	1,158,300	1,158,300	1,158,300
123 DEFENCE FORCE	73,416	86,000	86,000	79,000	79,000	79,000
124 DISASTER MGMNT COORDINATION AGENCY	7,872,343	9,600,500	7,893,000	8,348,700	8,348,700	8,653,700
125 GOVERNOR	311,083	309,800	309,800	309,800	309,800	309,800
130 PUBLIC PROSECUTION	456,607	616,400	616,400	722,100	722,100	742,100
150 STRATEGIC MANAGEMENT AND ADMINISTRATION	2,506,262	3,378,500	3,510,200	3,225,300	3,234,300	3,257,300
153 EXTERNAL AFFAIRS & TRADE	4,123,897	2,597,300	5,235,600	2,852,500	2,852,500	2,852,500
170 CABINET SECRETARIAT	727,116	1,806,100	826,900	883,900	883,900	903,900
171 DEVELOPMENT PLANNING AND POLICY CO-ORDINATION	268,768	334,300	334,300	336,400	336,400	337,400
172 INFORMATION TECHNOLOGY & E-GOVERNMENT SERVICES	1,841,590	1,252,200	2,231,400	1,982,000	1,982,000	2,002,000
173 BROADCASTING	1,060,383	1,140,600	1,140,600	1,079,900	1,082,900	1,087,900
200 STRATEGIC MANAGEMENT & ADMINISTRATION	1,496,936	1,760,700	2,119,700	1,874,500	1,872,500	1,949,500
203 FISCAL POLICY & ECONOMIC MANAGEMENT	629,512	1,696,800	2,349,600	3,884,000	3,882,600	3,870,300
204 STATISTICAL MANAGEMENT	522,690	523,500	523,500	539,300	539,300	539,300
205 TREASURY MANAGEMENT	874,729	906,700	956,700	991,000	991,500	992,000
206 CUSTOMS & REVENUE SERVICES	4,668,518	3,863,800	3,767,400	2,945,300	3,323,300	3,575,000
207 POSTAL SERVICES	451,016	451,200	451,200	462,800	462,800	462,800
208 INTERNAL AUDIT	-	-	525,800	440,900	444,000	496,900
300 STRATEGIC ADMINISTRATION AND PLANNING	1,129,965	1,041,700	1,134,200	1,153,000	1,150,600	1,090,600
301 AGRICULTURAL SERVICES	1,689,414	1,594,000	1,590,500	1,570,400	1,570,400	1,586,400
302 LAND ADMINISTRATION	555,423	568,700	572,200	618,600	618,600	604,200
303 PHYSICAL PLANNING & DEVELOPMENT SERVICES	501,928	652,100	605,000	629,100	629,100	629,100
304 ENVIRONMENTAL MANAGEMENT	870,103	1,011,400	927,400	924,800	927,200	999,200
305 HOUSING POLICY & SUPPORT SERVICES	551,733	530,000	568,600	518,400	518,400	520,400
350 STRATEGIC MANAGEMENT AND ADMINISTRATION	5,904,882	5,610,900	8,866,400	8,096,100	9,385,800	9,521,600
351 INFRASTRUCTURE SERVICES	3,227,636	3,262,200	4,135,800	4,459,500	3,843,900	3,843,900
352 PLANT HIRE AND MECHANICAL SERVICES	2,626,357	2,567,400	2,636,100	3,147,200	3,167,200	3,167,200
353 AIRPORT MANAGEMENT & OPERATION	1,905,954	1,921,200	2,448,000	2,116,000	2,072,500	2,094,000
355 INDUSTRIAL RELATIONS & EMPLOYMENT SERVICES	320,285	287,500	301,000	314,800	314,800	314,800
400 STRATEGIC MANAGEMENT, ADMINISTRATION, AND SUPPOR	2,019,740	1,398,000	1,779,500	1,394,000	1,824,000	1,824,000
401 PRIMARY EDUCATION	1,594,028	1,528,400	1,475,400	1,444,100	1,494,100	1,546,100
402 SECONDARY EDUCATION	2,907,949	2,832,600	3,130,600	2,835,200	2,875,200	2,884,200
403 LIBRARY AND INFORMATION SERVICES	340,904	343,900	354,400	339,300	339,300	339,300
404 EARLY CHILDHOOD EDUCATION	752,768	809,200	829,200	824,700	815,200	815,200
406 YOUTH AFFAIRS AND SPORTS	1,294,884	1,321,300	1,303,300	1,221,600	1,321,600	1,321,600
450 STRATEGIC MANAGEMENT & ADMINISTRATION	820,822	758,700	783,700	766,900	767,900	824,700
451 PRIMARY HEALTH CARE	3,463,289	2,100,400	2,100,400	2,138,300	2,143,300	2,213,300
452 SECONDARY HEALTH CARE	6,884,378	6,844,300	7,471,600	6,782,700	6,762,700	6,953,700
454 SOCIAL SERVICES	4,523,700	4,212,700	4,822,100	4,065,400	4,262,400	4,282,800
455 ENVIRONMENTAL HEALTH	-	1,303,700	1,483,700	1,301,100	1,308,100	1,336,100
TOTAL EXPENDITURE	98,146,457	100,498,900	114,322,500	108,541,900	110,186,100	111,294,200

VOTES & DETAILS		P.E	WAGES	ALLOWNCS	BENEFITS	SERVICES	TOTAL
05	POLICE	4,071,500	-	662,900	45,600	1,308,300	6,088,300
07	LEGAL	859,400	-	553,500	-	179,800	1,592,700
08	MAGISTRATE'S COURT	146,000	-	100,300	-	63,000	309,300
09	SUPREME COURT	383,400	-	127,500	-	176,800	687,700
10	LEGISLATURE	1,264,800	250,800	281,600	31,200	935,600	2,764,000
12	OFFICE OF THE DEPUTY GOVERNOR	2,683,300	100,700	417,900	12,366,700	12,650,200	28,218,800
13	PUBLIC PROSECUTION	339,000	-	237,600	-	145,500	722,100
15	OFFICE OF THE PREMIER	585,700	-	218,700	34,900	5,238,500	6,077,800
17	CABINET SECRETARIAT	1,812,500	10,500	264,600	-	2,194,600	4,282,200
20	MINISTRY OF FINANCE & ECONOMIC MGMNT	4,203,000	-	820,900	-	6,113,900	11,137,800
30	AGRICULTURE	3,482,700	15,600	531,500	18,300	1,366,200	5,414,300
35	COMMUNICATIONS, WORKS & LABOUR	5,551,600	-	952,000	73,400	11,556,600	18,133,600
40	EDUCATION, YOUTH AFFAIRS AND SPORTS	5,444,700	190,000	370,500	86,100	1,967,600	8,058,900
45	HEALTH	6,898,700	142,600	1,196,100	102,100	6,714,900	15,054,400
TOTAL EXPENDITURE		37,726,300	710,200	6,735,600	12,758,300	50,611,500	108,541,900

SUBHDS & DETAILS		Actual Expenditure 2012/2013	Approved Estimates 2013/2014	Revised Estimates 2013/2014	Approved Estimates 2014/2015	Projected Estimates 2015/2016	Projected Estimates 2016/2017
210	Personal Emoluments	31,680,149	33,253,200	33,210,000	37,726,300	37,726,300	37,771,100
212	Wages	4,597,161	4,011,500	4,414,000	710,200	785,200	860,200
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	5,960,784	6,525,800	6,645,600	6,735,600	6,735,600	6,735,600
218	Pensions & Gratuities	11,319,416	11,245,500	13,512,350	12,758,300	12,645,600	11,962,100
219	Other Benefits	-	-	4,200	-	-	-
220	Local Travel	31,134	98,500	87,000	70,500	74,000	92,000
222	International Travel & Subsistence	642,024	804,200	791,400	781,200	760,200	869,200
224	Utilities	3,133,779	3,574,700	3,313,400	3,363,800	3,427,800	3,515,800
226	Communication Expenses	589,193	944,300	1,024,100	887,200	891,400	948,600
228	Supplies & Materials	2,084,560	1,800,500	2,260,700	1,924,100	1,930,300	2,130,300
229	Furniture Equipment and Resources	1,185,093	767,600	1,543,700	838,000	866,600	916,200
230	Uniform/Protective Clothing	281,420	254,500	276,100	268,000	269,000	298,000
232	Maintenance Services	2,740,039	2,928,200	4,416,400	5,388,500	4,934,800	5,084,300
234	Rental of Assets	1,146,429	1,010,900	1,144,200	1,100,600	1,096,800	1,029,800
236	Professional and Consultancy Services	239,198	400,000	1,150,000	4,590,200	4,821,400	5,061,400
238	Insurance	400,422	361,000	402,000	449,100	449,100	459,100
240	Hosting & Entertainment	38,772	40,000	72,000	40,000	40,000	60,000
242	Training	1,195,843	1,317,500	1,834,500	1,906,800	1,906,800	1,966,800
244	Advertising	30,783	36,000	40,600	52,000	46,000	46,000
246	Printing & Binding	133,133	236,400	256,700	237,800	215,900	219,800
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	5,268,808	3,468,600	5,959,800	3,658,300	3,678,800	3,679,300
261	Subventions	13,607,374	15,393,400	16,412,700	16,520,200	17,934,900	18,375,700
262	Fees	2,113,566	3,744,600	5,887,650	-	-	-
265	Social Protection	3,057,058	2,750,000	3,431,900	2,550,000	2,750,000	2,750,000
266	Health Care Promotion	1,179,242	132,100	170,100	159,100	159,100	169,100
270	Revenue Refunds	2,442,851	1,172,500	1,172,500	636,500	1,014,500	1,266,200
272	Claims against Government	216,353	256,100	256,100	256,100	256,100	256,100
273	MALHE Activities	509,641	486,000	507,800	490,000	490,000	508,000
274	Emergency Expenditure	92,658	230,000	1,241,800	2,575,000	2,575,000	2,575,000
275	Sundry Expenses	321,720	350,300	300,200	349,800	359,800	353,100
276	Culture	7,030	10,000	10,000	10,000	10,000	10,000
277	Mechanical Spares	445,794	340,000	385,600	-	-	-
278	Operation of Hot Mix Plant	241,626	300,000	300,000	-	-	-
279	Operation of Plant & Workshop	466,705	405,000	405,000	-	-	-
280	Programme Production & Promotion	83,626	107,000	108,400	140,700	98,500	105,500
281	Minor Works	143,374	174,000	174,000	169,000	169,000	179,000
282	Re-saleable Stock	74,991	75,000	75,000	75,000	75,000	75,000
283	Environmental Protection	391,711	430,000	420,000	430,000	300,000	300,000
290	Debt Servicing - Domestic	52,998	52,000	52,000	54,000	64,000	64,000
292	Debt Servicing - Foreign	-	1,012,000	653,000	502,000	502,000	502,000
293	Debt Servicing - Interest	-	-	-	138,000	126,600	114,300
TOTAL EXPENDITURE		98,146,457	100,498,900	114,322,500	108,541,900	110,186,100	111,308,600

BUDGET AND FORWARD ESTIMATES**VOTE: 05 POLICE SERVICE – SUMMARY**

A.	ESTIMATES of Revenue and Expenditure for the period April 1st 2014 to March 31st, 2017 for salaries and the expenses of the Royal Montserrat Police Service, Fire and Rescue Services and Financial Crime and Analysis - Six million, eighty-eight thousand, three hundred dollars.	\$6,088,300
B.	ACCOUNTING OFFICER: Commissioner of Police	
C.	SUB-HEADS which under this vote will be accounted for by the Commissioner of Police	

STRATEGIC GOALS

An efficient, responsive and accountable system of governance in the public service

NATIONAL OUTCOMES

Working effectively to improve public safety

VISION

To be recognized as a well-trained, professional entity ready to respond adequately to crimes, emergencies and related threats.

MISSION STATEMENT

To provide the people of Montserrat with intelligence, policing and emergency response services for the protection of life and property.

BUDGET SUMMARY

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SUMMARY OF REVENUES BY PROGRAMME							
050	Fire & Rescue Services	-	-	-	-	-	-
051	Police Services	173,997	256,100	256,100	282,600	282,600	282,600
052	Financial Crime & Analysis Unit	-	-	-	-	-	-
TOTAL REVENUE VOTE 05		173,997	256,100	256,100	282,600	282,600	282,600

SUMMARY OF EXPENDITURE BY PROGRAMME

050	Fire & Rescue Services	1,273,975	1,281,000	1,253,000	1,253,700	1,253,700	1,253,700
051	Police Services	4,571,343	4,707,700	4,765,300	4,693,100	4,688,100	4,858,100
052	Financial Crime & Analysis Unit	109,790	141,500	111,900	141,500	141,500	141,500
TOTAL EXPENDITURE VOTE 05		5,955,108	6,130,200	6,130,200	6,088,300	6,083,300	6,253,300

SUMMARY OF EXPENDITURE BY ECONOMIC CLASSIFICATION							
RECURRENT EXPENDITURE							
	PERSONAL EMOLUMENTS	4,023,716	4,141,600	4,141,600	4,071,500	4,071,500	4,071,500
	WAGES	478,958	-	-	-	-	-
	ALLOWANCES	160,614	670,300	670,300	662,900	662,900	662,900
	BENEFITS	-	-	-	45,600	45,600	45,600
	GOOD AND SERVICES	1,291,970	1,318,300	1,318,300	1,308,300	1,303,300	1,473,300
TOTAL RECURRENT EXPENDITURE		5,955,258	6,130,200	6,130,200	6,088,300	6,083,300	6,253,300
CAPITAL EXPENDITURE							
SHD	Donor	Description					
TOTAL CAPITAL EXPENDITURE			-	-	-	-	-
TOTAL EXPENDITURE VOTE 05		5,955,258	6,130,200	6,130,200	6,088,300	6,083,300	6,253,300
STAFFING RESOURCES							
TOTAL STAFFING							

PROGRAMME 050: FIRE FIGHTING AND RESCUE SERVICE

PROGRAMME OBJECTIVE:							
To protect life and property through timely response and effective firelighting							
RECURRENT REVENUE							
SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 05		-	-	-	-	-	-
RECURRENT EXPENDITURE							
SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	972,588	965,200	965,200	938,400	938,400	938,400
216	Allowances	145,258	148,800	148,800	148,300	148,300	148,300
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		1,117,846	1,114,000	1,114,000	1,086,700	1,086,700	1,086,700
GOODS AND SERVICES							
228	Supplies and Materials	6,870	7,000	7,000	7,000	7,000	7,000
230	Uniform/Protective Clothing	39,384	40,000	40,000	40,000	40,000	40,000
232	Maintenance Services	89,994	100,000	72,000	100,000	100,000	100,000
242	Training	19,880	20,000	20,000	20,000	20,000	20,000
Total Goods and Services		156,129	167,000	139,000	167,000	167,000	167,000
RECURRENT EXPENDITURE		1,273,975	1,281,000	1,253,000	1,253,700	1,253,700	1,253,700
CAPITAL EXPENDITURE							
Details of Expenditure		2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description					
CAPITAL EXPENDITURE		-	-	-	-	-	-
STAFFING RESOURCES							
STAFF POSTS		Scale	Count				
Chief Fire Officer		R17-13	1				
Deputy Chief Fire Officer		R22-18	1				
Fire Officer		R27-23	4				
Firefighter		R39-28	20				
TOTAL STAFF			26				

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
To undertake the requisite training to maintain compliance with the aerodrome regulatory requirements					
To improve the timeliness and effectiveness of emergency response through the acquisition of an ambulance					
To carry out timely inspections of commercial buildings					
Increase fire prevention and safety programmes using a wide range of media					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No of days Aerodrome fire service provided.					
No of responses to emergency calls					
No of buildings inspected for fire safety compliance					
No of fire safety educational programmes delivered					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
No. of days that aerodrome fire services do not conform with safety					
Average response time to calls					
% of buildings inspected for which fire safety notices are issued					
No of buildings damaged by fire					

PROGRAMME 051: POLICING SERVICE

PROGRAMME OBJECTIVE:

To reduce crime and other offences, to maintain control of borders and immigration and to improve road safety

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
122	Driver's Licenses	4,550	64,600	64,600	64,600	64,600	64,600
122	Firearms Licenses	4,360	4,500	4,500	3,000	3,000	3,000
122	Liquor & Still Licenses	61,100	57,000	57,000	110,000	110,000	110,000
130	Immigration Fees	103,837	130,000	130,000	100,000	100,000	100,000
130	Emergency Certificate	150	-	-	-	-	-
130	Fingerprint Processing Fee				5,000	5,000	5,000
TOTAL REVENUE VOTE 05		173,997	256,100	256,100	282,600	282,600	282,600

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
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PERSONAL EMOLUMENTS

210	Personal Emoluments	2,963,395	3,091,300	3,091,300	3,048,000	3,048,000	3,048,000
212	Wages				-	-	-
216	Allowances	478,958	505,400	505,400	498,500	498,500	498,500
218	Pensions and Gratuities				45,600	45,600	45,600
Total Personal Emoluments		3,442,354	3,596,700	3,596,700	3,592,100	3,592,100	3,592,100

GOODS AND SERVICES

222	International Travel & Subsistence	66,704	30,000	71,500	60,000	30,000	60,000
224	Utilities	247,511	280,000	247,000	260,000	265,000	270,000
226	Communication Expenses	66,293	85,000	100,700	85,000	85,000	85,000
228	Supplies & Materials	24,983	25,000	25,000	25,000	25,000	25,000
229	Furniture Equipment and Resources	86,139	20,000	48,000	20,000	20,000	20,000
230	Uniform/Protective Clothing	84,847	75,000	75,000	75,000	75,000	100,000
232	Maintenance Services	219,837	200,000	254,100	200,000	200,000	225,000
236	Professional and Consultancy Services	-	-	-	85,000	85,000	110,000
238	Insurance	10,423	11,000	9,800	11,000	11,000	11,000
242	Training	67,541	90,000	78,000	90,000	90,000	150,000
246	Printing & Binding	9,990	10,000	10,000	10,000	10,000	10,000
260	Grants & Contributions	160,307	200,000	151,500	180,000	200,000	200,000
262	Fees	84,416	85,000	98,000	-	-	-
Total Goods and Services		1,128,989	1,111,000	1,168,600	1,101,000	1,096,000	1,266,000
RECURRENT EXPENDITURE		4,571,343	4,707,700	4,765,300	4,693,100	4,688,100	4,858,100

CAPITAL EXPENDITURE

Details of Expenditure		2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor Description						
CAPITAL EXPENDITURE		-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Commissioner	R5	1
Deputy Commissioner	R11	1
Superintendent	R17-13	1
Inspector	R22-18	4
Sergeant	R27-23	11
Constable	R39-28	55
Assistant Secretary	R22-16	1
Executive Officer	R28-22	1
Clerical Officer (Snr)	R33-29	1
Clerical Officer	R46-34	1
TOTAL STAFF		77

PROGRAMME PERFORMANCE INFORMATION

KEY SRATEGIES FOR 2013/14:

KEY STRATEGIES FOR 2014/15

KEY PERFORMANCE INDICATORS

	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	201516 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No of crimes investigated					
No of prosecutions initiated					
No of Traffic accidents attended					
No of traffic fines issued					
No of Maritime and Immigration Patrols					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% of crimes solved					
% increase of prosecutions that are successful					
No of crimes committed per 1000 population					
No of traffic accidents per 1000 population					
Quantity of drugs seized					
No of illegal immigrants apprehended					

PROGRAMME 052: FINANCIAL CRIME AND ANALYSIS

PROGRAMME OBJECTIVE:							
RECURRENT EXPENDITURE							
SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	87,732	85,100	85,100	85,100	85,100	85,100
212	Wages				-	-	-
216	Allowances	15,206	16,100	16,100	16,100	16,100	16,100
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		102,938	101,200	101,200	101,200	101,200	101,200
GOODS AND SERVICES							
222	International Travel & Subsistence	6,852	20,000	8,000	20,000	20,000	20,000
236	Professional and Consultancy Services	-	-	-	10,000	10,000	10,000
242	Training		10,000	2,300	10,000	10,000	10,000
262	Fees		10,000	100			
275	Sundry Expenses		300	300	300	300	300
Total Goods and Services		6,852	40,300	10,700	40,300	40,300	40,300
RECURRENT EXPENDITURE		109,790	141,500	111,900	141,500	141,500	141,500
STAFFING RESOURCES							
STAFF POSTS		Scale	Count				
Sergeant		R27-23	1				
Constable		R39-28	1				
TOTAL STAFF			2				
PROGRAMME PERFORMANCE INFORMATION							
KEY STRATEGIES FOR 2013/14:							
To investigate all reports of money laundering and financing of terrorist activities							
KEY STRATEGIES FOR 2014/15							
KEY PERFORMANCE INDICATORS							
			2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)							
No of suspicious transaction reports (STR) investigated							
No of prosecutions initiated							
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)							
% prosecutions initiated							
Value of assets forfeited							

S U M M A R Y (by Classification)

E05

SUBHDS & DETAILS	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS						
FIRE	972,588	965,200	965,200	938,400	938,400	938,400
POLICE	2,963,395	3,091,300	3,091,300	3,048,000	3,048,000	3,048,000
FINANCIAL CRIME AND ANALYSIS UNIT	87,732	85,100	85,100	85,100	85,100	85,100
TOTAL P.E	4,023,716	4,141,600	4,141,600	4,071,500	4,071,500	4,071,500
WAGES						
FIRE	-	-	-	-	-	-
POLICE	478,958	-	-	-	-	-
FINANCIAL CRIME AND ANALYSIS UNIT	-	-	-	-	-	-
TOTAL WAGES	478,958	-	-	-	-	-
ALLOWANCES						
FIRE	145,258	148,800	148,800	148,300	148,300	148,300
POLICE	150	505,400	505,400	498,500	498,500	498,500
FINANCIAL CRIME AND ANALYSIS UNIT	15,206	16,100	16,100	16,100	16,100	16,100
TOTAL ALLOWANCES	160,614	670,300	670,300	662,900	662,900	662,900
BENEFITS						
FIRE	-	-	-	-	-	-
POLICE	-	-	-	45,600	45,600	45,600
FINANCIAL CRIME AND ANALYSIS UNIT	-	-	-	-	-	-
TOTAL BENEFITS	-	-	-	45,600	45,600	45,600
GOODS AND SERVICES						
FIRE	156,129	167,000	139,000	167,000	167,000	167,000
POLICE	1,128,989	1,111,000	1,168,600	1,101,000	1,096,000	1,266,000
FINANCIAL CRIME AND ANALYSIS UNIT	6,852	40,300	10,700	40,300	40,300	40,300
TOTAL	1,291,970	1,318,300	1,318,300	1,308,300	1,303,300	1,473,300
CAPITAL EXPENDITURE						
FIRE	-	-	-	-	-	-
POLICE	-	-	-	-	-	-
FINANCIAL CRIME AND ANALYSIS UNIT	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	-	-	-	-	-	-

S U M M A R Y (by Subheads)

210	Personal Emoluments	4,023,716	4,141,600	4,141,600	4,071,500	4,071,500	4,071,500
212	Wages	-	-	-	-	-	-
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	639,422	670,300	670,300	662,900	662,900	662,900
218	Pensions & Gratuities	-	-	-	45,600	45,600	45,600
219	Other Benefits	-	-	-	-	-	-
220	Local Travel	-	-	-	-	-	-
222	International Travel & Subsistence	73,556	50,000	79,500	80,000	50,000	80,000
224	Utilities	247,511	280,000	247,000	260,000	265,000	270,000
226	Communication Expenses	66,293	85,000	100,700	85,000	85,000	85,000
228	Supplies & Materials	31,853	32,000	32,000	32,000	32,000	32,000
229	Furniture Equipment and Resources	86,139	20,000	48,000	20,000	20,000	20,000
230	Uniform/Protective Clothing	124,231	115,000	115,000	115,000	115,000	140,000
232	Maintenance Services	309,831	300,000	326,100	300,000	300,000	325,000
234	Rental of Assets	-	-	-	-	-	-
236	Professional and Consultancy Services	-	-	-	95,000	95,000	120,000
238	Insurance	10,423	11,000	9,800	11,000	11,000	11,000
240	Hosting & Entertainment	-	-	-	-	-	-
242	Training	87,421	120,000	100,300	120,000	120,000	180,000
244	Advertising	-	-	-	-	-	-
246	Printing & Binding	9,990	10,000	10,000	10,000	10,000	10,000
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	160,307	200,000	151,500	180,000	200,000	200,000
261	Subventions	-	-	-	-	-	-
262	Fees	84,416	95,000	98,100	-	-	-
265	Social Protection	-	-	-	-	-	-
266	Health Care Promotion	-	-	-	-	-	-
270	Revenue Refunds	-	-	-	-	-	-
272	Claims against Government	-	-	-	-	-	-
273	MALHE Activities	-	-	-	-	-	-
274	Emergency Expenditure	-	-	-	-	-	-
275	Sundry Expenses	-	300	300	300	300	300
276	Culture	-	-	-	-	-	-
277	Mechanical Spares	-	-	-	-	-	-
278	Operation of Hot Mix Plant	-	-	-	-	-	-
279	Operation of Plant & Workshop	-	-	-	-	-	-
280	Programme Production & Promotion	-	-	-	-	-	-
281	Minor Works	-	-	-	-	-	-
282	Re-saleable Stock	-	-	-	-	-	-
283	Environmental Protection	-	-	-	-	-	-
290	Debt Servicing - Domestic	-	-	-	-	-	-
292	Debt Servicing - Foreign	-	-	-	-	-	-
293	Debt Servicing - Interest	-	-	-	-	-	-
	TOTAL VOTE 05	5,955,108	6,130,200	6,130,200	6,088,300	6,083,300	6,253,300

BUDGET AND FORWARD ESTIMATES

VOTE: LEGAL – SUMMARY

A.	ESTIMATES of Revenue and Expenditure for the period April 1st 2014 to March 31st, 2017 for salaries and the expenses of the Legal Department - One million, five hundred and ninety-two thousand, seven hundred.	\$1,592,700
B.	ACCOUNTING OFFICER: Attorney General	
C.	SUB-HEADS which under this vote will be accounted for by the Attorney General	

STRATEGIC GOALS

An efficient, responsive and accountable system of governance and public service

Enhanced human development and improved quality of life of all people on Montserrat

NATIONAL OUTCOMES

Transparent and effective accountability framework within Government and the Public Sector

A modernized, efficient, responsive and accountable public service

Montserrat fully integrated into the regional and global environment.

VISION

To be the best local law office with appropriately trained, experienced, committed and motivated staff.

MISSION STATEMENT

Representing Government of Montserrat's interest in civil matters while facilitating its legislative agenda by providing an accessible, fair and efficient system of justice.

BUDGET SUMMARY

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SUMMARY OF REVENUES BY PROGRAMME							
070	Administration of Justice	-	-	-	-	-	-
TOTAL REVENUE VOTE 07		-	-	-	-	-	-

SUMMARY OF EXPENDITURE BY PROGRAMME

070	Administration of Justice	1,257,138	1,537,400	1,745,400	1,592,700	1,592,700	1,592,700
TOTAL EXPENDITURE VOTE 07		1,257,138	1,537,400	1,745,400	1,592,700	1,592,700	1,592,700

SUMMARY OF EXPENDITURE BY ECONOMIC CLASSIFICATION

RECURRENT EXPENDITURE

	PERSONAL EMOLUMENTS	600,441	758,200	877,600	859,400	859,400	859,400
	WAGES	-	-	-	-	-	-
	ALLOWANCES	362,486	563,700	652,300	553,500	553,500	553,500
	BENEFITS	-	-	-	-	-	-
	GOOD AND SERVICES	294,211	215,500	215,500	179,800	179,800	179,800
TOTAL RECURRENT EXPENDITURE		1,257,138	1,537,400	1,745,400	1,592,700	1,592,700	1,592,700

CAPITAL EXPENDITURE

SHD	Donor	Description					
TOTAL CAPITAL EXPENDITURE			-	-	-	-	-
TOTAL EXPENDITURE VOTE 07			1,257,138	1,537,400	1,745,400	1,592,700	1,592,700

STAFFING RESOURCES

TOTAL STAFFING							
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PROGRAMME 070: ADMINISTRATION OF JUSTICE

PROGRAMME OBJECTIVE:								
To provide legal representation, advice and support to the Government and the Public; and to prepare primary and subordinate legislation								
RECURRENT REVENUE								
SHD	Details of Expenditure		2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE XX			-	-	-	-	-	-
RECURRENT EXPENDITURE								
SHD	Details of Expenditure		2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS								
210	Personal Emoluments		600,441	758,200	877,600	859,400	859,400	859,400
212	Wages					-	-	-
216	Allowances		362,486	563,700	652,300	553,500	553,500	553,500
218	Pensions and Gratuities					-	-	-
Total Personal Emoluments			962,927	1,321,900	1,529,900	1,412,900	1,412,900	1,412,900
GOODS AND SERVICES								
222	International Travel & Subsistence		83,558	50,000	72,000	50,000	50,000	50,000
224	Utilities		24,636	50,000	28,000	35,000	35,000	35,000
226	Communication Expenses		20,414	26,000	26,000	13,000	13,000	13,000
228	Supplies & Materials		19,399	20,000	20,000	20,000	20,000	20,000
232	Maintenance Services		2,770	5,000	5,000	3,300	3,300	3,300
236	Professional and Consultancy Services		-	-	-	27,000	27,000	27,000
246	Printing & Binding			2,500	2,500	1,500	1,500	1,500
262	Fees		109,938	27,000	27,000	-	-	-
275	Sundry Expenses		33,496	35,000	35,000	30,000	30,000	30,000
Total Goods and Services			294,211	215,500	215,500	179,800	179,800	179,800
RECURRENT EXPENDITURE			1,257,138	1,537,400	1,745,400	1,592,700	1,592,700	1,592,700
CAPITAL EXPENDITURE								
Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	
Attorney General	R1	1
Parliamentary Counsel	R6	1
Crown Counsel (Principal)	R6	1
Crown Counsel (Senior)	R12-8	2
Crown Counsel (Civil)	R17-13	4
Legal Assistant (Drafting)	22-18/16	1
Legal Assistant (Finance/Administration)	R28-22	1
Clerical Officer (Snr)	R33-29	1
Clerical Officer	R46-34	1
Office Attendant	R51-45	1
TOTAL STAFF		14

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS					
	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No of appearances in Court					
No of matters considered using alternative dispute resolution procedures					
No of requests for legal advice and support					
No of bills and subordinate legislation drafted					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% of cases resolved					
No of cases outstanding					
Average response time to requests for legal advice and support					
% of eligible requests that receive legal advice and support					
Average time to prepare draft bills and subordinate legislation					

S U M M A R Y (by Classification)

E05

SUBHDS & DETAILS	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS						
ADMINISTRATION OF JUSTICE	600,441	758,200	877,600	859,400	859,400	859,400
TOTAL P.E	600,441	758,200	877,600	859,400	859,400	859,400
WAGES						
ADMINISTRATION OF JUSTICE	-	-	-	-	-	-
TOTAL WAGES	-	-	-	-	-	-
ALLOWANCES						
ADMINISTRATION OF JUSTICE	362,486	563,700	652,300	553,500	553,500	553,500
TOTAL ALLOWANCES	362,486	563,700	652,300	553,500	553,500	553,500
BENEFITS						
ADMINISTRATION OF JUSTICE	-	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-	-
GOODS AND SERVICES						
ADMINISTRATION OF JUSTICE	294,211	215,500	215,500	179,800	179,800	179,800
TOTAL	294,211	215,500	215,500	179,800	179,800	179,800
CAPITAL EXPENDITURE						
ADMINISTRATION OF JUSTICE	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	-	-	-	-	-	-

S U M M A R Y (by Subheads)

210	Personal Emoluments	600,441	758,200	877,600	859,400	859,400	859,400
212	Wages	-	-	-	-	-	-
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	362,486	563,700	652,300	553,500	553,500	553,500
218	Pensions & Gratuities	-	-	-	-	-	-
219	Other Benefits	-	-	-	-	-	-
220	Local Travel	-	-	-	-	-	-
222	International Travel & Subsistence	83,558	50,000	72,000	50,000	50,000	50,000
224	Utilities	24,636	50,000	28,000	35,000	35,000	35,000
226	Communication Expenses	20,414	26,000	26,000	13,000	13,000	13,000
228	Supplies & Materials	19,399	20,000	20,000	20,000	20,000	20,000
229	Furniture Equipment and Resources	-	-	-	-	-	-
230	Uniform/Protective Clothing	-	-	-	-	-	-
232	Maintenance Services	2,770	5,000	5,000	3,300	3,300	3,300
234	Rental of Assets	-	-	-	-	-	-
236	Professional and Consultancy Services	-	-	-	27,000	27,000	27,000
238	Insurance	-	-	-	-	-	-
240	Hosting & Entertainment	-	-	-	-	-	-
242	Training	-	-	-	-	-	-
244	Advertising	-	-	-	-	-	-
246	Printing & Binding	-	2,500	2,500	1,500	1,500	1,500
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	-	-	-	-	-	-
261	Subventions	-	-	-	-	-	-
262	Fees	109,938	27,000	27,000	-	-	-
265	Social Protection	-	-	-	-	-	-
266	Health Care Promotion	-	-	-	-	-	-
270	Revenue Refunds	-	-	-	-	-	-
272	Claims against Government	-	-	-	-	-	-
273	MALHE Activities	-	-	-	-	-	-
274	Emergency Expenditure	-	-	-	-	-	-
275	Sundry Expenses	33,496	35,000	35,000	30,000	30,000	30,000
276	Culture	-	-	-	-	-	-
277	Mechanical Spares	-	-	-	-	-	-
278	Operation of Hot Mix Plant	-	-	-	-	-	-
279	Operation of Plant & Workshop	-	-	-	-	-	-
280	Programme Production & Promotion	-	-	-	-	-	-
281	Minor Works	-	-	-	-	-	-
282	Re-saleable Stock	-	-	-	-	-	-
283	Environmental Protection	-	-	-	-	-	-
290	Debt Servicing - Domestic	-	-	-	-	-	-
292	Debt Servicing - Foreign	-	-	-	-	-	-
293	Debt Servicing - Interest	-	-	-	-	-	-
	TOTAL VOTE 07	1,257,138	1,537,400	1,745,400	1,592,700	1,592,700	1,592,700

BUDGET AND FORWARD ESTIMATES**VOTE: 08 MAGISTRATE'S COURT SERVICES – SUMMARY**

A.	ESTIMATES of Revenue and Expenditure for the period April 1st 2014 to March 31st, 2017 for salaries and the expenses of the Magistrate's Court - Three hundred and nine thousand, three hundred dollars	\$309,300
B.	ACCOUNTING OFFICER: Chief Magistrate	
C.	SUB-HEADS which under this vote will be accounted for by the Magistrates	

STRATEGIC GOALS

An Efficient, responsive and accountable system of governance and public service

NATIONAL OUTCOMES

Strengthen the administration of the Justice System

VISION

To become one of the leading centres of excellence in the provision of strong, trusted and independent court services.

MISSION STATEMENT

To provide the community with equal and impartial access to judicial services ensuring the preservation of the rule of law, judicial independence and the protection of individual rights.

BUDGET SUMMARY

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SUMMARY OF REVENUES BY PROGRAMME							
080	Magistrate's Court Services	39,818	40,000	40,000	40,000	40,000	40,000
TOTAL REVENUE VOTE 08		39,818	40,000	40,000	40,000	40,000	40,000

SUMMARY OF EXPENDITURE BY PROGRAMME

080	Magistrate's Court Services	294,575	340,300	340,300	309,300	341,300	341,300
TOTAL EXPENDITURE VOTE 07		294,575	340,300	340,300	309,300	341,300	341,300

SUMMARY OF EXPENDITURE BY ECONOMIC CLASSIFICATION**RECURRENT EXPENDITURE**

	PERSONAL EMOLUMENTS	145,932	146,000	146,000	146,000	146,000	146,000
	WAGES	-	-	-	-	-	-
	ALLOWANCES	89,457	100,300	100,300	100,300	100,300	100,300
	BENEFITS	18,750	-	-	-	-	-
	GOOD AND SERVICES	40,436	94,000	94,000	63,000	95,000	95,000
TOTAL RECURRENT EXPENDITURE		294,575	340,300	340,300	309,300	341,300	341,300

CAPITAL EXPENDITURE

SHD	Donor	Description					
TOTAL CAPITAL EXPENDITURE			-	-	-	-	-
TOTAL EXPENDITURE VOTE 08			294,575	340,300	340,300	309,300	341,300

STAFFING RESOURCES

TOTAL STAFFING							
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PROGRAMME 080: MAGISTRATE'S COURT SERVICES

PROGRAMME OBJECTIVE:

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
130	Magistrate's Court	39,818	40,000	40,000	40,000	40,000	40,000
TOTAL REVENUE VOTE 08		39,818	40,000	40,000	40,000	40,000	40,000

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	145,932	146,000	146,000	146,000	146,000	146,000
212	Wages				-	-	-
216	Allowances	89,457	100,300	100,300	100,300	100,300	100,300
218	Pensions and Gratuities	18,750			-	-	-
Total Personal Emoluments		254,139	246,300	246,300	246,300	246,300	246,300

GOODS AND SERVICES

226	Communication Expenses	3,655	5,000	5,000	4,000	5,000	5,000
228	Supplies & Materials	3,744	4,000	4,000	4,000	5,000	5,000
232	Maintenance Services		1,000	1,000	1,000	1,000	1,000
236	Professional and Consultancy Services	-	-	-	30,000	50,000	50,000
246	Printing & Binding	113	4,000	4,000	4,000	4,000	4,000
262	Fees	19,900	50,000	60,000	-	-	-
275	Sundry Expenses	13,024	30,000	20,000	20,000	30,000	30,000
Total Goods and Services		40,436	94,000	94,000	63,000	95,000	95,000
RECURRENT EXPENDITURE		294,575	340,300	340,300	309,300	341,300	341,300

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Magistrate (Chief)	R6	1
Clerical Officer (Snr)	R33-29	1
Clerical Officer	R46-34	1
TOTAL STAFF		3

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Improved performance in all areas					
Undertake customer service surveys					
Reduce expenditure through identification of efficiencies in operations					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No of matters filed					
No. of applications reviewed					
Total no of applications heard					
No of criminal cases					
No of civil cases					
No of juvenile cases considered by the court					
No of labour tribunal matters considered by the court					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
No of inquests concluded					
Average time between filing of a criminal case and hearing					
Average time between filing of a civil case and hearing					
Average time between filing of a juvenile case and hearing					
Average time between filing a labour tribunal matter and hearing					
% criminal cases outstanding after 12 months					
Average time taken to process compensation and maintenance payments					
Average time taken to process liquor licenses					
Average time taken to execute warrants					

S U M M A R Y (by Classification)

SUBHDS & DETAILS	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS						
MAGISTRATE'S COURT SERVICES	145,932	146,000	146,000	146,000	146,000	146,000
TOTAL P.E	145,932	146,000	146,000	146,000	146,000	146,000
WAGES						
MAGISTRATE'S COURT SERVICES	-	-	-	-	-	-
TOTAL WAGES	-	-	-	-	-	-
ALLOWANCES						
MAGISTRATE'S COURT SERVICES	89,457	100,300	100,300	100,300	100,300	100,300
TOTAL ALLOWANCES	89,457	100,300	100,300	100,300	100,300	100,300
BENEFITS						
MAGISTRATE'S COURT SERVICES	18,750	-	-	-	-	-
TOTAL BENEFITS	18,750	-	-	-	-	-
GOODS AND SERVICES						
MAGISTRATE'S COURT SERVICES	40,436	94,000	94,000	63,000	95,000	95,000
TOTAL	40,436	94,000	94,000	63,000	95,000	95,000
CAPITAL EXPENDITURE						
MAGISTRATE'S COURT SERVICES	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	-	-	-	-	-	-

S U M M A R Y (by Subheads)

210	Personal Emoluments	145,932	146,000	146,000	146,000	146,000	146,000
212	Wages	-	-	-	-	-	-
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	89,457	100,300	100,300	100,300	100,300	100,300
218	Pensions & Gratuities	18,750	-	-	-	-	-
219	Other Benefits	-	-	-	-	-	-
220	Local Travel	-	-	-	-	-	-
222	International Travel & Subsistence	-	-	-	-	-	-
224	Utilities	-	-	-	-	-	-
226	Communication Expenses	3,655	5,000	5,000	4,000	5,000	5,000
228	Supplies & Materials	3,744	4,000	4,000	4,000	5,000	5,000
229	Furniture Equipment and Resources	-	-	-	-	-	-
230	Uniform/Protective Clothing	-	-	-	-	-	-
232	Maintenance Services	-	1,000	1,000	1,000	1,000	1,000
234	Rental of Assets	-	-	-	-	-	-
236	Professional and Consultancy Services	-	-	-	30,000	50,000	50,000
238	Insurance	-	-	-	-	-	-
240	Hosting & Entertainment	-	-	-	-	-	-
242	Training	-	-	-	-	-	-
244	Advertising	-	-	-	-	-	-
246	Printing & Binding	113	4,000	4,000	4,000	4,000	4,000
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	-	-	-	-	-	-
261	Subventions	-	-	-	-	-	-
262	Fees	19,900	50,000	60,000	-	-	-
265	Social Protection	-	-	-	-	-	-
266	Health Care Promotion	-	-	-	-	-	-
270	Revenue Refunds	-	-	-	-	-	-
272	Claims against Government	-	-	-	-	-	-
273	MALHE Activities	-	-	-	-	-	-
274	Emergency Expenditure	-	-	-	-	-	-
275	Sundry Expenses	13,024	30,000	20,000	20,000	30,000	30,000
276	Culture	-	-	-	-	-	-
277	Mechanical Spares	-	-	-	-	-	-
278	Operation of Hot Mix Plant	-	-	-	-	-	-
279	Operation of Plant & Workshop	-	-	-	-	-	-
280	Programme Production & Promotion	-	-	-	-	-	-
281	Minor Works	-	-	-	-	-	-
282	Re-saleable Stock	-	-	-	-	-	-
283	Environmental Protection	-	-	-	-	-	-
290	Debt Servicing - Domestic	-	-	-	-	-	-
292	Debt Servicing - Foreign	-	-	-	-	-	-
293	Debt Servicing - Interest	-	-	-	-	-	-
	TOTAL VOTE 08	294,575	340,300	340,300	309,300	341,300	341,300

BUDGET AND FORWARD ESTIMATES

VOTE: 09 SUPREME COURT SERVICES – SUMMARY

A.	ESTIMATES of Revenue and Expenditure for the period April 1st 2014 to March 31st, 2017 for salaries and the expenses of the offices of the High Court and Registrar - Six hundred and eighty seven thousand, seven hundred dollars.	\$687,700
B.	ACCOUNTING OFFICER: Registrar	
C.	SUB-HEADS which under this vote will be accounted for by the Registrar	

STRATEGIC GOALS

An efficient, responsive and accountable system of governance and public service

NATIONAL OUTCOMES

Strengthen the administration of justice

VISION

A department which embodies equity and reliability in the administration of Justice.

MISSION STATEMENT

To deliver high quality, professional, efficient and impartial services in facilitating the effective administration and dispensation of justice.

BUDGET SUMMARY

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SUMMARY OF REVENUES BY PROGRAMME							
090	SUPREME COURT SERVICES	336,994	111,500	111,500	111,500	111,500	111,500
TOTAL REVENUE VOTE 09		336,994	111,500	111,500	111,500	111,500	111,500

SUMMARY OF EXPENDITURE BY PROGRAMME

090	SUPREME COURT SERVICES	482,464	698,000	732,000	687,700	688,400	676,600
TOTAL EXPENDITURE VOTE 09		482,464	698,000	732,000	687,700	688,400	676,600

SUMMARY OF EXPENDITURE BY ECONOMIC CLASSIFICATION

RECURRENT EXPENDITURE

	PERSONAL EMOLUMENTS	251,407	363,600	363,600	383,400	383,400	383,400
	WAGES	19,937	19,900	56,400	-	-	-
	ALLOWANCES	58,924	127,500	127,500	127,500	127,500	127,500
	BENEFITS	-	-	3,000	-	-	-
	GOOD AND SERVICES	152,196	187,000	181,500	176,800	177,500	165,700
TOTAL RECURRENT EXPENDITURE		482,464	698,000	732,000	687,700	688,400	676,600

CAPITAL EXPENDITURE

SHD	Donor	Description					
TOTAL CAPITAL EXPENDITURE			-	-	-	-	-

TOTAL EXPENDITURE VOTE 09		482,464	698,000	732,000	687,700	688,400	676,600
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STAFFING RESOURCES

TOTAL STAFFING							
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PROGRAMME 090: SUPREME COURT SERVICES

PROGRAMME OBJECTIVE:

To provide an effective and efficient administration of justice.

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
130	Certificate - Birth etc.	1,145	1,500	1,500	1,500	1,500	1,500
130	Company Registration	266,106	25,000	25,000	25,000	25,000	25,000
130	High Court	9,500	65,000	65,000	65,000	65,000	65,000
130	Trade Marks and Patents	55,697	20,000	20,000	20,000	20,000	20,000
160	Other Receipts	4,545	-	-	-	-	-
TOTAL REVENUE VOTE 09		336,994	111,500	111,500	111,500	111,500	111,500

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	251,407	363,600	363,600	383,400	383,400	383,400
212	Wages	19,937	19,900	56,400	-	-	-
216	Allowances	58,924	127,500	127,500	127,500	127,500	127,500
218	Pensions and Gratuities			3,000	-	-	-
Total Personal Emoluments		330,268	511,000	550,500	510,900	510,900	510,900
GOODS AND SERVICES							
226	Communication Expenses	9,226	9,000	9,000	9,300	9,500	9,700
228	Supplies & Materials	10,540	9,000	13,500	11,500	11,500	11,500
230	Uniform/Protective Clothing	7,066	11,000	11,000	3,500	3,500	3,500
232	Maintenance Services	2,943	3,000	7,500	7,000	7,000	7,000
236	Professional and Consultancy Services	-	-	-	29,000	29,000	29,000
246	Printing & Binding	2,096	4,000	4,000	3,500	4,000	
260	Grants & Contributions	94,524	126,000	88,000	103,000	103,000	103,000
262	Fees	23,993	23,000	46,500	-	-	-
275	Sundry Expenses	1,808	2,000	2,000	10,000	10,000	2,000
Total Goods and Services		152,196	187,000	181,500	176,800	177,500	165,700
RECURRENT EXPENDITURE		482,464	698,000	732,000	687,700	688,400	676,600

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Registrar	R14-10	1
Deputy Registrar/Asst Magistrate	R12	1
Court Reporter	R28-22	1
Bailiff	R28-22	1
Executive Officer	R28-22	1
Clerical Officer (Snr)	R33-29	1
Clerical Officer	R46-34	2
TOTAL STAFF		8

PROGRAMME PERFORMANCE INFORMATION

KEY STRATEGIES FOR 2013/14:

Provide legal and administrative services and preparing annual budget.

One centralized area for storage

B/D/M Consultant

KEY STRATEGIES FOR 2014/15

KEY PERFORMANCE INDICATORS

**2012/13
Actual**

**2013/14
Estimate**

**2014/15
Target**

**2015/16
Target**

**2015/16
Target**

Output Indicators (Specify what has been/will be produced or delivered by the programme.)

No of cases considered by the Supreme Court

No. of files retrieved

No. of case documents processed.

No. of B/D/M certificates prepared.

Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)

Average waiting time for case to be heard

% of cases outstanding after 12 months

Average time taken to process Case documents

Average time taken to process B/D/M applications

S U M M A R Y (by Classification)

E05

SUBHDS & DETAILS	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS						
SUPREME COURT SERVICES	251,407	363,600	363,600	383,400	383,400	383,400
TOTAL P.E	251,407	363,600	363,600	383,400	383,400	383,400
WAGES						
SUPREME COURT SERVICES	19,937	19,900	56,400	-	-	-
TOTAL WAGES	19,937	19,900	56,400	-	-	-
ALLOWANCES						
SUPREME COURT SERVICES	58,924	127,500	127,500	127,500	127,500	127,500
TOTAL ALLOWANCES	58,924	127,500	127,500	127,500	127,500	127,500
BENEFITS						
SUPREME COURT SERVICES	-	-	3,000	-	-	-
TOTAL BENEFITS	-	-	3,000	-	-	-
GOODS AND SERVICES						
SUPREME COURT SERVICES	152,196	187,000	181,500	176,800	177,500	165,700
TOTAL	152,196	187,000	181,500	176,800	177,500	165,700
CAPITAL EXPENDITURE						
SUPREME COURT SERVICES	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	-	-	-	-	-	-

S U M M A R Y (by Subheads)

210	Personal Emoluments	251,407	363,600	363,600	383,400	383,400	383,400
212	Wages	19,937	19,900	56,400	-	-	-
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	58,924	127,500	127,500	127,500	127,500	127,500
218	Pensions & Gratuities	-	-	3,000	-	-	-
219	Other Benefits	-	-	-	-	-	-
220	Local Travel	-	-	-	-	-	-
222	International Travel & Subsistence	-	-	-	-	-	-
224	Utilities	-	-	-	-	-	-
226	Communication Expenses	9,226	9,000	9,000	9,300	9,500	9,700
228	Supplies & Materials	10,540	9,000	13,500	11,500	11,500	11,500
229	Furniture Equipment and Resources	-	-	-	-	-	-
230	Uniform/Protective Clothing	7,066	11,000	11,000	3,500	3,500	3,500
232	Maintenance Services	2,943	3,000	7,500	7,000	7,000	7,000
234	Rental of Assets	-	-	-	-	-	-
236	Professional and Consultancy Services	-	-	-	29,000	29,000	29,000
238	Insurance	-	-	-	-	-	-
240	Hosting & Entertainment	-	-	-	-	-	-
242	Training	-	-	-	-	-	-
244	Advertising	-	-	-	-	-	-
246	Printing & Binding	2,096	4,000	4,000	3,500	4,000	-
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	94,524	126,000	88,000	103,000	103,000	103,000
261	Subventions	-	-	-	-	-	-
262	Fees	23,993	23,000	46,500	-	-	-
265	Social Protection	-	-	-	-	-	-
266	Health Care Promotion	-	-	-	-	-	-
270	Revenue Refunds	-	-	-	-	-	-
272	Claims against Government	-	-	-	-	-	-
273	MALHE Activities	-	-	-	-	-	-
274	Emergency Expenditure	-	-	-	-	-	-
275	Sundry Expenses	1,808	2,000	2,000	10,000	10,000	2,000
276	Culture	-	-	-	-	-	-
277	Mechanical Spares	-	-	-	-	-	-
278	Operation of Hot Mix Plant	-	-	-	-	-	-
279	Operation of Plant & Workshop	-	-	-	-	-	-
280	Programme Production & Promotion	-	-	-	-	-	-
281	Minor Works	-	-	-	-	-	-
282	Re-saleable Stock	-	-	-	-	-	-
283	Environmental Protection	-	-	-	-	-	-
290	Debt Servicing - Domestic	-	-	-	-	-	-
292	Debt Servicing - Foreign	-	-	-	-	-	-
293	Debt Servicing - Interest	-	-	-	-	-	-
	TOTAL VOTE 09	482,464	698,000	732,000	687,700	688,400	676,600

BUDGET AND FORWARD ESTIMATES**VOTE: LEGISLATURE – SUMMARY**

A.	ESTIMATES of Revenue and Expenditure for the period April 1st 2014 to March 31st, 2017 for salaries and the expenses of the Legislative Assembly, Commissions Secretariat, the Office of the Auditor General and the Office of the Opposition - Two million, seven hundred and sixty-four thousand dollars	\$2,764,000
B.	ACCOUNTING OFFICER: Director of Constitution and Commissions	
C.	SUB-HEADS which under this vote will be accounted for by the Director	

STRATEGIC GOALS

An efficient, responsible and accountable system of governance and public service

NATIONAL OUTCOMES

A transparent and effective accountability framework for government and public sector

VISION

To achieve excellence in facilitating and perpetuating the processes of good governance.

MISSION

To strengthen the process of good governance by providing effective advisory, administrative and audit services to the Parliamentarians, Committees of Parliament and the Constitutional Commissions.

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SUMMARY OF REVENUES BY PROGRAMME							
100	Strategic Management & Administration	1,739	1,000	1,000	800	800	800
101	Constitution Commission Secretariat	-	-	-	-	-	-
102	Audit	9,000	25,000	25,000	25,000	25,000	25,000
103	Office of the Opposition	-	-	-	-	-	-
TOTAL REVENUE VOTE 10		10,739	26,000	26,000	25,800	25,800	25,800

SUMMARY OF EXPENDITURE BY PROGRAMME

100	Strategic Management & Administration	852,282	955,100	1,030,100	939,700	939,700	939,700
101	Constitution Commission Secretariat	39,551	587,400	552,400	536,400	361,400	436,400
102	Audit	845,851	1,120,300	1,120,300	1,117,900	1,117,900	1,144,900
103	Office of the Opposition	-	-	130,000	170,000	170,000	170,000
TOTAL EXPENDITURE VOTE 10		1,737,684	2,662,800	2,832,800	2,764,000	2,589,000	2,691,000

SUMMARY OF EXPENDITURE BY ECONOMIC CLASSIFICATION**RECURRENT EXPENDITURE**

	PERSONAL EMOLUMENTS	1,114,748	1,250,500	1,250,500	1,264,800	1,264,800	1,264,800
	WAGES	10,920	311,000	337,400	250,800	325,800	400,800
	ALLOWANCES	252,116	281,600	281,600	281,600	281,600	281,600
	BENEFITS	7,362	24,800	24,800	31,200	31,200	31,200
	GOOD AND SERVICES	352,538	794,900	938,500	935,600	685,600	712,600
TOTAL RECURRENT EXPENDITURE		1,737,684	2,662,800	2,832,800	2,764,000	2,589,000	2,691,000

PROGRAMME 100: STRATEGIC MANAGEMENT & ADMINISTRATION

PROGRAMME OBJECTIVE:

To provide excellent services in a professional environment, which will effectively support the functions of the Legislative Assembly

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
160	Sale of Laws etc.	1,739	1,000	1,000	800	800	800
TOTAL REVENUE		1,739	1,000	1,000	800	800	800

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	487,500	487,500	487,500	483,600	483,600	483,600
212	Wages				-	-	-
216	Allowances	169,256	183,200	183,200	183,200	183,200	183,200
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		656,756	670,700	670,700	666,800	666,800	666,800

GOODS AND SERVICES

220	Local Travel	2,690	10,000	10,000	6,000	6,000	6,000
224	Utilities	18,335	20,500	20,500	20,500	20,500	20,500
226	Communication Expenses	8,401	15,000	15,000	15,000	15,000	15,000
228	Supplies & Materials	6,286	8,500	8,500	6,000	6,000	6,000
229	Furniture Equipment and Resources	9,984	10,000	18,000	10,000	10,000	10,000
232	Maintenance Services	845	2,500	2,500	2,500	2,500	2,500
234	Rental of Assets	69,214	77,800	77,800	77,800	77,800	77,800
236	Professional and Consultancy Services	-	-	-	35,000	35,000	35,000
244	Advertising	-	-	-	10,000	10,000	10,000
246	Printing & Binding	5,996	40,000	75,000	30,000	30,000	30,000
260	Grants & Contribution	48,592	48,600	88,600	58,600	58,600	58,600
262	Fees	24,040	50,000	42,000	-	-	-
275	Sundry Expenses	1,143	1,500	1,500	1,500	1,500	1,500
Total Goods and Services		195,526	284,400	359,400	272,900	272,900	272,900
RECURRENT EXPENDITURE		852,282	955,100	1,030,100	939,700	939,700	939,700

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Clerk of Assembly/Director	R7	1
Executive Officer	R28-22	1
Clerical Officer (Snr)	R33-29	1
Clerical Officer	R46-34	1
TOTAL STAFF		4

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Coordinate meetings on behalf of Parliamentarians.					
Enhance the provision and availability of information to the public.					
Provide advice and research support as required.					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS					
	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No of Legislative Assembly Meetings successfully coordinated.					
No of PAC Meetings successfully coordinated in collaboration with Chairperson.					
No of Gazettes published in print or online.					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
Level of satisfaction of Parliamentarians with services provided					
No of unique visitors to Gazette website					

PROGRAMME 101: CONSTITUTION COMMISSION SECRETARIAT

PROGRAMME OBJECTIVE:

To provide effective support services and create an enabling environment for stakeholder participation

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 10		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
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PERSONAL EMOLUMENTS

210	Personal Emoluments	7,846	57,400	57,400	57,400	57,400	57,400
212	Wages		300,000	300,000	150,000	225,000	300,000
216	Allowances	2,800			-	-	-
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		10,646	357,400	357,400	207,400	282,400	357,400

GOODS AND SERVICES

222	International Travel & Subsistence	10,802	20,000	35,000	20,000	20,000	20,000
228	Supplies & Materials	1,678	10,000	10,000	10,800	5,000	5,000
229	Furniture Equipment and Resources	14,990	10,000	10,000	10,000	10,000	10,000
234	Rental of Assets	375	45,000	45,000	6,300	5,000	5,000
236	Professional and Consultancy Services	-	-	-	205,800	7,000	7,000
242	Training		20,000	5,000	20,000	20,000	20,000
244	Advertising	-	-	-	6,000	-	-
246	Printing & Binding		15,000	15,000	28,900	7,000	7,000
262	Fees	1,060	100,000	65,000	-	-	-
280	Programme Production & Promotion		10,000	10,000	21,200	5,000	5,000
Total Goods and Services		28,905	230,000	195,000	329,000	79,000	79,000

RECURRENT EXPENDITURE		39,551	587,400	552,400	536,400	361,400	436,400
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CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Snr Commissions Analyst	R17-13	1
Commissions Analyst	R22-16	2
TOTAL STAFF		3

PROGRAMME PERFORMANCE INFORMATION						
KEY STRATEGIES FOR 2013/14:						
Ongoing education to inform the public and civil service of matters related to the work of the Commissions						
Production of promotional material for the Secretariat						
Preparation of annual report on the overall activities of the Secretariat						
KEY STRATEGIES FOR 2014/15						
KEY PERFORMANCE INDICATORS		2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)						
No. of reports prepared						
No. of cases investigated						
No. of cases resolved						
No of public awareness initiatives undertaken						
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)						
No. of complaints or cases processed						
% of cases resolved						
Level of satisfaction of the complainants with the process						

PROGRAMME 102: AUDIT

PROGRAMME OBJECTIVE:

To deliver high quality independent external audit services that fulfils the statutory requirements for examination of the Public Accounts and production of the annual audit report

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
130	Audit Fees	9,000	25,000	25,000	25,000	25,000	25,000
RECURRENT REVENUE		9,000	25,000	25,000	25,000	25,000	25,000

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	619,402	705,600	705,600	723,800	723,800	723,800
212	Wages	10,920	11,000	11,000	11,000	11,000	11,000
216	Allowances	80,060	98,400	98,400	98,400	98,400	98,400
218	Pensions and Gratuities	7,362	24,800	24,800	31,200	31,200	31,200
Total Personal Emoluments		717,744	839,800	839,800	864,400	864,400	864,400
GOODS AND SERVICES							
220	Local Travel	2,889	6,000	6,000	6,000	6,000	6,000
222	International Travel & Subsistence	11,906	12,000	19,000	12,000	12,000	12,000
224	Utilities	31,068	54,000	54,000	40,000	40,000	54,000
226	Communication Expenses	5,598	10,000	10,000	10,000	10,000	10,000
228	Supplies & Materials	3,877	4,000	5,000	4,000	4,000	4,000
232	Maintenance Services		8,000	8,000	8,000	8,000	8,000
234	Rental of Assets	58,280	60,000	60,000	60,000	60,000	60,000
236	Professional and Consultancy Services	-	-	-	80,000	80,000	93,000
242	Training	3,021	20,000	20,000	20,000	20,000	20,000
246	Printing & Binding	2,740	6,000	5,000	6,000	6,000	6,000
260	Grants & Contributions	2,161	2,500	2,500	2,500	2,500	2,500
262	Fees	4,532	93,000	86,000	-	-	-
275	Sundry Expenses	2,035	5,000	5,000	5,000	5,000	5,000
Total Goods and Services		128,107	280,500	280,500	253,500	253,500	280,500
RECURRENT EXPENDITURE		845,851	1,120,300	1,120,300	1,117,900	1,117,900	1,144,900

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Auditor General	R3	1
Deputy Auditor General	R17-13	1
Audit Manager	R22-16	3
Senior Auditor	R28-22	5
Auditor	R33-29	2
Audit Assistant	R46-34	2
Clerical Officer	R46-34	1
Office Attendant	R51-45	1
TOTAL STAFF		16

PROGRAMME PERFORMANCE INFORMATION

KEY STRATEGIES FOR 2013/14:

- To improve compliance with financial regulations
- To monitor implementation of recommendations to eliminate systemic
- To increase the number of performance audits

KEY STRATEGIES FOR 2014/15

KEY PERFORMANCE INDICATORS

	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No. of financial audits conducted.					
No. of performance audits conducted					
No. of recommended actions					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% of government institutions/entities whose financial statements are audited					
% of financial statements 'qualified'					
% of recommended actions successfully implemented/completed					

PROGRAMME 103: OFFICE OF THE OPPOSITION

PROGRAMME OBJECTIVE:

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 10		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
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PERSONAL EMOLUMENTS

210	Personal Emoluments				-	-	-
212	Wages			26,400	89,800	89,800	89,800
216	Allowances				-	-	-
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		-	-	26,400	89,800	89,800	89,800

GOODS AND SERVICES

220	Travel Allowance			1,000	2,000	2,000	2,000
224	Utilities			6,000	12,000	12,000	12,000
226	Communication Expenses			2,100	6,000	6,000	6,000
228	Supplies & Materials			1,000	4,000	4,000	4,000
229	Furniture Equipment and Resources			60,600	10,000	10,000	10,000
232	Maintenance Services			2,400	2,700	2,700	2,700
234	Rental Of Assets			27,600	30,000	30,000	30,000
236	Professional and Consultancy Services	-	-	-	10,000	10,000	10,000
246	Printing & Binding			1,000	2,000	2,000	2,000
262	Fees			500	-	-	-
280	Programme Production & Promotion			1,400	1,500	1,500	1,500
Total Goods and Services		-	-	103,600	80,200	80,200	80,200

RECURRENT EXPENDITURE		-	-	130,000	170,000	170,000	170,000
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CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
TOTAL STAFF		0

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
•					
•					
•					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and					
•					
•					
•					

S U M M A R Y (by Classification)

E05

SUBHDS & DETAILS	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS						
STRATEGIC MANAGEMENT & ADMINISTRATION	487,500	487,500	487,500	483,600	483,600	483,600
CONSTITUTION COMMISSION SECRETARIAT	7,846	57,400	57,400	57,400	57,400	57,400
AUDIT	619,402	705,600	705,600	723,800	723,800	723,800
OFFICE OF THE OPPOSITION	-	-	-	-	-	-
TOTAL P.E	1,114,748	1,250,500	1,250,500	1,264,800	1,264,800	1,264,800
WAGES						
STRATEGIC MANAGEMENT & ADMINISTRATION	-	-	-	-	-	-
CONSTITUTION COMMISSION SECRETARIAT	-	300,000	300,000	150,000	225,000	300,000
AUDIT	10,920	11,000	11,000	11,000	11,000	11,000
OFFICE OF THE OPPOSITION	-	-	26,400	89,800	89,800	89,800
TOTAL WAGES	10,920	311,000	337,400	250,800	325,800	400,800
ALLOWANCES						
STRATEGIC MANAGEMENT & ADMINISTRATION	169,256	183,200	183,200	183,200	183,200	183,200
CONSTITUTION COMMISSION SECRETARIAT	2,800	-	-	-	-	-
AUDIT	80,060	98,400	98,400	98,400	98,400	98,400
OFFICE OF THE OPPOSITION	-	-	-	-	-	-
TOTAL ALLOWANCES	252,116	281,600	281,600	281,600	281,600	281,600
BENEFITS						
STRATEGIC MANAGEMENT & ADMINISTRATION	-	-	-	-	-	-
CONSTITUTION COMMISSION SECRETARIAT	-	-	-	-	-	-
AUDIT	7,362	24,800	24,800	31,200	31,200	31,200
OFFICE OF THE OPPOSITION	-	-	-	-	-	-
TOTAL BENEFITS	7,362	24,800	24,800	31,200	31,200	31,200
GOODS AND SERVICES						
STRATEGIC MANAGEMENT & ADMINISTRATION	195,526	284,400	359,400	272,900	272,900	272,900
CONSTITUTION COMMISSION SECRETARIAT	28,905	230,000	195,000	329,000	79,000	79,000
AUDIT	128,107	280,500	280,500	253,500	253,500	280,500
OFFICE OF THE OPPOSITION	-	-	103,600	80,200	80,200	80,200
TOTAL	352,538	794,900	938,500	935,600	685,600	712,600
CAPITAL EXPENDITURE						
STRATEGIC MANAGEMENT & ADMINISTRATION	-	-	-	-	-	-
CONSTITUTION COMMISSION SECRETARIAT	-	-	-	-	-	-
AUDIT	-	-	-	-	-	-
OFFICE OF THE OPPOSITION	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	-	-	-	-	-	-

S U M M A R Y (by Subheads)

210	Personal Emoluments	1,114,748	1,250,500	1,250,500	1,264,800	1,264,800	1,264,800
212	Wages	10,920	311,000	337,400	250,800	325,800	400,800
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	252,116	281,600	281,600	281,600	281,600	281,600
218	Pensions & Gratuities	7,362	24,800	24,800	31,200	31,200	31,200
219	Other Benefits	-	-	-	-	-	-
220	Local Travel	5,579	16,000	17,000	14,000	14,000	14,000
222	International Travel & Subsistence	22,708	32,000	54,000	32,000	32,000	32,000
224	Utilities	49,403	74,500	80,500	72,500	72,500	86,500
226	Communication Expenses	13,999	25,000	27,100	31,000	31,000	31,000
228	Supplies & Materials	11,841	22,500	24,500	24,800	19,000	19,000
229	Furniture Equipment and Resources	24,974	20,000	88,600	30,000	30,000	30,000
230	Uniform/Protective Clothing	-	-	-	-	-	-
232	Maintenance Services	845	10,500	12,900	13,200	13,200	13,200
234	Rental of Assets	127,869	182,800	210,400	174,100	172,800	172,800
236	Professional and Consultancy Services	-	-	-	330,800	132,000	145,000
238	Insurance	-	-	-	-	-	-
240	Hosting & Entertainment	-	-	-	-	-	-
242	Training	3,021	40,000	25,000	40,000	40,000	40,000
244	Advertising	-	-	-	16,000	10,000	10,000
246	Printing & Binding	8,736	61,000	96,000	66,900	45,000	45,000
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	50,753	51,100	91,100	61,100	61,100	61,100
261	Subventions	-	-	-	-	-	-
262	Fees	29,632	243,000	193,500	-	-	-
265	Social Protection	-	-	-	-	-	-
266	Health Care Promotion	-	-	-	-	-	-
270	Revenue Refunds	-	-	-	-	-	-
272	Claims against Government	-	-	-	-	-	-
273	MALHE Activities	-	-	-	-	-	-
274	Emergency Expenditure	-	-	-	-	-	-
275	Sundry Expenses	3,178	6,500	6,500	6,500	6,500	6,500
276	Culture	-	-	-	-	-	-
277	Mechanical Spares	-	-	-	-	-	-
278	Operation of Hot Mix Plant	-	-	-	-	-	-
279	Operation of Plant & Workshop	-	-	-	-	-	-
280	Programme Production & Promotion	-	10,000	11,400	22,700	6,500	6,500
281	Minor Works	-	-	-	-	-	-
282	Re-saleable Stock	-	-	-	-	-	-
283	Environmental Protection	-	-	-	-	-	-
290	Debt Servicing - Domestic	-	-	-	-	-	-
292	Debt Servicing - Foreign	-	-	-	-	-	-
293	Debt Servicing - Interest	-	-	-	-	-	-
	TOTAL VOTE 10	1,737,684	2,662,800	2,832,800	2,764,000	2,589,000	2,691,000

BUDGET AND FORWARD ESTIMATES

VOTE: OFFICE OF THE DEPUTY GOVERNOR – SUMMARY

A.	ESTIMATES of Revenue and Expenditure for the period April 1st 2014 to March 31st, 2017 for salaries and the expenses of the Governor's Office, Office of the Deputy Governor (including pensions), Human Resources, the Prison and Defence Force Twenty-nine million, forty-six thousand dollars	\$29,046,000
B.	ACCOUNTING OFFICER: Chief Human Resources Officer	
C.	SUB-HEADS which under this vote will be accounted for by the Chief Human Resources Officer	

STRATEGIC GOALS

An environment that fosters prudent economic management, sustained growth, a diversified economy and the generation of employment opportunities

An efficient, responsive and accountable system of governance and public service.

NATIONAL OUTCOMES

Physical infrastructure and transportation facilities in place to support development.

A transparent and effective accountability framework for government and public sector.

Public Administration is efficient and responsive.

VISION

A strategic and proactive leader in the management and modernization of the Montserrat Public Service.

MISSION STATEMENT

To prudently manage the Montserrat Public Service and provide direction in national disaster management, consular and custodial services in fulfilment of the delegated mandate from the Governor.

BUDGET SUMMARY

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SUMMARY OF REVENUES BY PROGRAMME							
120	Office of the Deputy Governor	153,610	135,000	135,000	118,200	137,900	137,900
121	Human Resources	-	-	-	-	-	-
122	Her Majesty's Prison	-	-	-	-	-	-
123	Defence Force	-	-	-	1,100	1,100	1,100
124	Disaster Management Coordination Agency	-	-	-	-	-	-
125	Governor	-	-	-	-	-	-
TOTAL REVENUE VOTE 12		153,610	135,000	135,000	119,300	139,000	139,000
SUMMARY OF EXPENDITURE BY PROGRAMME							
120	Office of the Deputy Governor	16,899,651	17,946,600	19,329,800	15,705,100	14,765,100	14,086,600
121	Human Resources	2,292,259	2,355,500	3,630,500	3,445,100	3,508,100	3,670,600
122	Her Majesty's Prison	1,064,448	1,128,100	1,128,100	1,158,300	1,158,300	1,158,300
123	Defence Force	73,416	86,000	86,000	79,000	79,000	79,000
124	Disaster Management Coordination Agency	7,872,343	9,600,500	7,893,000	8,348,700	8,348,700	8,653,700
125	Governor	311,083	309,800	309,800	309,800	309,800	309,800
TOTAL EXPENDITURE VOTE 12		28,513,200	31,426,500	32,377,200	29,046,000	28,169,000	27,958,000

SUMMARY OF EXPENDITURE BY ECONOMIC CLASSIFICATION							
RECURRENT EXPENDITURE							
	PERSONAL EMOLUMENTS	2,610,140	2,520,400	2,548,700	2,683,300	2,683,300	2,683,300
	WAGES	687,202	100,700	246,900	100,700	100,700	100,700
	ALLOWANCES	473,397	423,200	425,000	417,900	417,900	417,900
	BENEFITS	10,725,980	10,818,600	12,998,600	12,366,700	12,254,000	11,570,500
	GOOD AND SERVICES	10,408,603	12,438,900	12,410,000	12,650,200	12,713,100	13,185,600
TOTAL RECURRENT EXPENDITURE		24,905,322	26,301,800	28,629,200	28,218,800	28,169,000	27,958,000
CAPITAL EXPENDITURE							
SHD	Donor	Description					
01A	DFID	PSR2	821,199	1,381,700	1,381,700	427,200	-
02A	DFID	Capacity Development Fund	585,727	400,000	900,000	400,000	-
03A	DFID	ACTS	159,756	-	-	-	-
34A	DFID	Technical Support	-	1,000,000	1,000,000	-	-
04A	DFID	Disaster Preparedness Repairs	2,041,196	2,343,000	462,100	-	-
TOTAL CAPITAL EXPENDITURE		3,607,878	5,124,700	3,743,800	827,200	-	-
TOTAL EXPENDITURE VOTE 12			28,513,200	31,426,500	32,373,000	29,046,000	28,169,000
STAFFING RESOURCES							
TOTAL STAFFING							

PROGRAMME 120: OFFICE OF THE DEPUTY GOVERNOR

PROGRAMME OBJECTIVE:

To provide strategic oversight and direction for the Public Service as well as Consular and Facilities Management Services

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
130	Naturalization Fees	153,610	135,000	135,000	118,200	137,900	137,900
TOTAL REVENUE VOTE 12		153,610	135,000	135,000	118,200	137,900	137,900

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
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PERSONAL EMOLUMENTS

210	Personal Emoluments	554,338	417,200	441,000	546,900	546,900	546,900
212	Wages	526,535		154,000	-	-	-
216	Allowances	170,296	116,600	118,400	121,600	121,600	121,600
218	Pensions and Gratuities	10,723,804	10,818,600	12,998,600	12,366,700	12,254,000	11,570,500
Total Personal Emoluments		11,974,973	11,352,400	13,712,000	13,035,200	12,922,500	12,239,000

GOODS AND SERVICES

222	International Travel & Subsistence	29,367	37,700	37,700	37,700	37,700	37,700
224	Utilities	637,000	737,000	737,000	737,000	737,000	737,000
226	Communication Expenses	17,124	42,000	42,000	22,000	22,000	22,000
228	Supplies & Materials	18,594	20,000	20,000	20,000	20,000	20,000
229	Furniture Equipment and Resources	34,530	38,100	38,100	38,100	38,100	38,100
230	Uniform/Protective Clothing	540	4,500	4,500	4,500	4,500	4,500
232	Maintenance Services	91,296	130,000	155,000	150,000	150,000	150,000
234	Rental of Assets	365,649	397,700	322,800	372,900	372,800	372,800
236	Professional and Consultancy Services	-	-	-	450,000	450,000	455,000
246	Printing & Binding	2,879	10,000	10,000	5,000	5,000	5,000
262	Fees	119,146	47,000	501,400	-	-	-
275	Sundry Expenses	675	5,500	5,500	5,500	5,500	5,500
Total Goods and Services		1,316,800	1,469,500	1,874,000	1,842,700	1,842,600	1,847,600

RECURRENT EXPENDITURE		13,291,773	12,821,900	15,586,000	14,877,900	14,765,100	14,086,600
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CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
1210001A	DFID	PSR2	821,199	1,381,700	1,381,700	427,200	-	-
1211002A	DFID	Capacity Development Fund	585,727	400,000	900,000	400,000	-	-
1211003A	DFID	ACTS	159,756	-	-	-	-	-
2012034A	DFID	Technical Support	-	1,000,000	1,000,000	-	-	-
1212004A	DFID	Disaster Preparedness Repairs	2,041,196	2,343,000	462,100	-	-	-
CAPITAL EXPENDITURE			3,607,878	5,124,700	3,743,800	827,200	-	-

STAFFING RESOURCES					
STAFF POSTS	Scale	Count			
Deputy Governor	R1	1			
Head, ODG	R14-10	1			
Assistant Secretary	R22-16	2			
Executive Officer	R28-22	3			
Building & Security Officer/Facilities Manager	R31-28	1			
Clerical Officer (Snr)	R33-29	1			
Consular Assistant	R46-34	1			
Janitor	0	7			
TOTAL STAFF		10			
PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Constitutional support					
Strategic oversight of ODG satellite Departments,; strategic oversight of senior officers, Consular services					
To Support the implementation of the new Constitution Order					
To upkeep and secure Government of Montserrat Offices					
To strengthen mechanisms for improving strategic management of Senior Public Servants					
To strengthen mechanisms in strategic oversight of ODG satellite departments					
To implement new Pensions ACT and Regulations and administer pensions					
To maintain quality and efficiency standards in service delivery in consular services					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS					
	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No. of Technical inputs provided for constitution implementation					
No. of government offices cleaned and secured					
No. of performance Agreements signed and appraisals conducted for Senior Managers					
No. of Meetings held and reports submitted from ODG satellite depts					
No. of passports and naturalization application processed					
No. of pension request assessed and processed					
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Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% of key deliverables achieved for constitutional implementation agreements					
% of Government Offices adequately secured and cleaned					
% of Senior Managers with agreements and who have been appraised					
% of scheduled mtgs held and reports submitted according to deadlines					
% of passports and naturalization documents issued without errors and in agreed timeframe					
% of Pensions accurately calculated and processed					

PROGRAMME 121: HUMAN RESOURCES

PROGRAMME OBJECTIVE:							
To attract, recruit, motivate and retain competent staff by performing HR best practices; provide strategic guidance in organizational design workforce planning, change management and support employee engagement, learning and development in an effort to improve Gom's performance							
RECURRENT REVENUE							
SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 12		-	-	-	-	-	-
RECURRENT EXPENDITURE							
SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	793,030	737,500	733,300	733,500	733,500	733,500
212	Wages	19,080			-	-	-
216	Allowances	198,740	197,000	197,000	196,300	196,300	196,300
218	Pensions and Gratuities	-	-	-	-	-	-
219	Other Benefits	-	-	4,200	-	-	-
Total Personal Emoluments		1,010,850	934,500	934,500	929,800	929,800	929,800
GOODS AND SERVICES							
226	Communication Expenses	17,653	20,000	20,000	20,000	22,000	24,000
228	Supplies & Materials	22,558	24,000	24,000	24,000	25,000	25,000
230	Uniform/Protective Clothing				-	-	-
236	Professional and Consultancy Services	121,374	160,000	910,000	740,000	800,000	960,000
242	Training	1,090,351	1,142,500	1,667,500	1,706,800	1,706,800	1,706,800
244	Advertising	16,694	20,000	20,000	20,000	20,000	20,000
262	Fees	11,554	50,000	50,000	-	-	-
275	Sundry Expenses	1,225	4,500	4,500	4,500	4,500	5,000
Total Goods and Services		1,281,409	1,421,000	2,696,000	2,515,300	2,578,300	2,740,800
RECURRENT EXPENDITURE		2,292,259	2,355,500	3,630,500	3,445,100	3,508,100	3,670,600
CAPITAL EXPENDITURE							
Details of Expenditure		2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description					
CAPITAL EXPENDITURE		-	-	-	-	-	-

STAFFING RESOURCES					
STAFF POSTS	Scale	Count			
Chief HR Officer	R5	1			
Director, Learning & Development	R7	1			
Director, Organisational Development	R6	1			
Assistant Secretary	R22-16/17-13	4			
Executive Officer	R28-22	3			
Clerical Officer (Snr)	R33-29	5			
Clerical Officer	R46-34	1			
TOTAL STAFF		16			
PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Finalize Public Administration Bill, Regulations and HR Procedural Manual					
Implementation of the Human Resources Management System (HRIS)					
Complete Organisational Designs and Workforce Plans for remaining Ministries					
Develop mentor programmes and establishing a baseline of current capacity through the leadership circle profile					
Develop succession planning framework to improve talent management					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS					
	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No. of working sessions conducted to finalize Public Administration legislations, regulations					
No. of Phases for HRIS completed					
No. of Organization designs and workforce plans developed					
No. of mentoring programmes developed					
No of days of training delivered.					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
Average number of days of training undertaken per civil servant					
No. of staff actively participating in mentoring programme					
% of HRIS system operational					
% of organizational designs approved and Implemented					
% of mentoring programmes implemented					
% of workforce meeting approved competency standards					

PROGRAMME 122: HER MAJESTY'S PRISON

PROGRAMME OBJECTIVE:

To provide a safe and secure custody of Prison inmates and supporting their rehabilitation and successful integration into society

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 12		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	807,340	869,700	869,700	909,500	909,500	909,500
212	Wages	18,144	18,200	18,200	18,200	18,200	18,200
216	Allowances	48,103	51,200	51,200	41,600	41,600	41,600
218	Pensions and Gratuities	2,176			-	-	-
Total Personal Emoluments		875,763	939,100	939,100	969,300	969,300	969,300
GOODS AND SERVICES							
228	Supplies & Materials	104,805	100,000	107,700	100,000	100,000	100,000
230	Uniform/Protective Clothing	26,494	25,000	25,000	25,000	25,000	25,000
232	Maintenance Services	21,500	24,000	25,400	24,000	24,000	24,000
236	Professional and Consultancy Services	-	-	-	38,000	38,000	38,000
262	Fees	33,898	38,000	28,100	-	-	-
275	Sundry Expenses	1,988	2,000	2,800	2,000	2,000	2,000
Total Goods and Services		188,685	189,000	189,000	189,000	189,000	189,000
RECURRENT EXPENDITURE		1,064,448	1,128,100	1,128,100	1,158,300	1,158,300	1,158,300

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Superintendent	R14-10	1
Deputy Superintendent	R22-18	1
Assistant Superintendent	R27-23	1
Senior Prison Officer	R31-28	4
Prison Officer	R39-32	20
Clerical Officer	R46-34	2
TOTAL STAFF		29

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Develop and implement rehabilitation programmes for inmates					
Improve surveillance of premises					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13	2013/14	2014/15	2015/16	2015/16
	Actual	Estimate	Target	Target	Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No of inmates					
No.of perimeter checks					
No. of rehabilitation programs implemented					
No. of inmates utilizing work development programmes					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% of inmates participating in rehabilitation and/or development programmes					
Average number of days of rehabilitation or development training provided per prisoner					
No. of escapes					
Rate of recidivism					

PROGRAMME 123: DEFENCE FORCE

PROGRAMME OBJECTIVE:

To provide a well trained volunteer Defence Force, that is robust mentally and physically and able to undertake, at short notice, tasks required of it in civil aid, humanitarian/emergency response support operations, public ceremonial duties, and dismounted close combat.

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
130	Charges and Fines				100	100	100
160	General Receipts				1,000	1,000	1,000
TOTAL REVENUE VOTE 12		-	-	-	1,100	1,100	1,100

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments						
212	Wages						
216	Allowances						
218	Pensions and Gratuities						
Total Personal Emoluments		-	-	-	-	-	-
GOODS AND SERVICES							
226	Communication Expenses	408	800	800	800	800	800
228	Supplies & Materials	8,089	10,000	10,000	10,000	10,000	10,000
229	Furniture Equipment and Resources	253	15,000	15,000	8,000	8,000	8,000
230	Uniform/Protective Clothing	20,791	5,000	5,000	5,000	5,000	5,000
232	Maintenance Services	2,533	4,400	4,400	4,400	4,400	4,400
260	Grants & Contributions	40,922	49,300	49,300	49,300	49,300	49,300
262	Fees	420	1,500	1,500	-	-	-
275	Sundry				1,500	1,500	1,500
Total Goods and Services		73,416	86,000	86,000	79,000	79,000	79,000
RECURRENT EXPENDITURE		73,416	86,000	86,000	79,000	79,000	79,000

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
TOTAL STAFF		0

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Training in core disciplines					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No. of members trained in infantry skills					
No. of members trained for internal security					
No. of members trained in operations & logistics of the DMCA					
No. of ceremonial events attended					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% of days of military is operationally ready					
Average response time to emergent exercise activities					
% of exercises rates satisfactory					
% RMDf review recommendation implemented					

PROGRAMME 124: DISASTER MANAGEMENT COORDINATION AGENCY

PROGRAMME OBJECTIVE:

To deliver high quality service to manage and coordinate emergency responses to all natural and man-made disasters on behalf of HMG and Government of Montserrat

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 12		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	281,096	321,600	327,600	319,000	319,000	319,000
212	Wages	39,802			-	-	-
216	Allowances	33,120	35,200	35,200	35,200	35,200	35,200
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		354,018	356,800	362,800	354,200	354,200	354,200
GOODS AND SERVICES							
224	Utilities	749,369	780,000	728,000	755,000	755,000	755,000
226	Communication Expenses	19,725	23,000	28,000	23,000	23,000	23,000
228	Supplies & Materials	5,623	6,000	7,000	30,000	30,000	30,000
229	Furniture Equipment and Resources	7,534	8,500	48,500	38,500	38,500	38,500
232	Maintenance Services	91,632	110,000	110,000	180,000	180,000	185,000
234	Rental of Assets	18,000	18,000	18,000	18,000	18,000	18,000
261	Subventions	6,533,784	8,098,200	6,390,700	6,900,000	6,900,000	7,200,000
274	Emergency Expenditure	92,658	200,000	200,000	50,000	50,000	50,000
Total Goods and Services		7,518,325	9,243,700	7,530,200	7,994,500	7,994,500	8,299,500
RECURRENT EXPENDITURE		7,872,343	9,600,500	7,893,000	8,348,700	8,348,700	8,653,700

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Director	R7	1
Assistant Secretary	R22-16	2
Executive Officer	R28-22	1
Clerical Officer (Snr)	R33-29	1
Clerical Officer	R46-34	1
Driver/Technician	R46-34	1
TOTAL STAFF		7

PROGRAMME PERFORMANCE INFORMATION						
KEY STRATEGIES FOR 2013/14:						
Installation of new systems to support national emergency telecommunications network						
Conduct Community hazard and vulnerability assessments and develop public education for all communities and sectors						
Establishing of a national alerting system using common alerting system standards						
Maintaining and improving all physical structures to support disaster planning, mitigation planning and response on Montserrat						
KEY STRATEGIES FOR 2014/15						
KEY PERFORMANCE INDICATORS		2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)						
No. and variety of emergency related packages delivered						
No. of Hazard Mapping and Vulnerability Assessments conducted						
No. of Community Plans delivered and tested						
No. of alerting systems developed, tested and training delivered						
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)						
%of Districts receiving Emergency preparedness and response training						
% of planned Community Hazard / Risk Assessments conducted						
% of vulnerability assessment conducted and maps produced						
ViaRadio RDS network and siren system repaired and reconfigured to facilitate CAP alerting						

PROGRAMME 125: GOVERNOR

PROGRAMME OBJECTIVE:

Governance

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 12		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	174,336	174,400	177,100	174,400	174,400	174,400
212	Wages	83,641	82,500	74,700	82,500	82,500	82,500
216	Allowances	23,138	23,200	23,200	23,200	23,200	23,200
218	Pensions and Gratuities		-		-	-	-
Total Personal Emoluments		281,115	280,100	275,000	280,100	280,100	280,100
GOODS AND SERVICES							
226	Communication Expenses	13,618	18,000	18,000	10,000	10,000	10,000
228	Supplies & Materials	5,995	6,000	7,500	8,000	8,000	8,000
230	Uniform and Protective clothing	136	1,000	1,600	2,000	2,000	2,000
232	Maintenance Services	9,204	3,500	6,500	8,500	8,500	8,500
275	Sundry Expenses	1,015	1,200	1,200	1,200	1,200	1,200
Total Goods and Services		29,968	29,700	34,800	29,700	29,700	29,700
RECURRENT EXPENDITURE		311,083	309,800	309,800	309,800	309,800	309,800

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Governor	-	1
Clerical Officer (Snr)	R33-29	1
Governor's Driver	R33-29	1
Resident Assistant	-	1
Cook	-	1
Cleaner	-	1
TOTAL STAFF		6

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
To provide administrative support to the Governor Office					
To maintain and upkeep the Governor's residence					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13	2013/14	2014/15	2015/16	2015/16
	Actual	Estimate	Target	Target	Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
Appropriate budgetting for selected operations					
No. of functions in which meals are prepared in accordance with agreed standards					
No. of areas maintained to agreed standards					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% under budget or overspends for operations					
% of functions in which meal was prepared to satisfaction					
% of times residence is kept to satisfaction					

S U M M A R Y (by Classification)

E12

SUBHDS & DETAILS	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS						
OFFICE OF THE DEPUTY GOVERNOR	554,338	417,200	441,000	546,900	546,900	546,900
HUMAN RESOURCES	793,030	737,500	733,300	733,500	733,500	733,500
HER MAJESTY'S PRISON	807,340	869,700	869,700	909,500	909,500	909,500
DEFENCE FORCE	-	-	-	-	-	-
DISASTER MANAGEMENT COORDINATION AGENCY	281,096	321,600	327,600	319,000	319,000	319,000
GOVERNOR	174,336	174,400	177,100	174,400	174,400	174,400
TOTAL P.E	2,610,140	2,520,400	2,548,700	2,683,300	2,683,300	2,683,300
WAGES						
OFFICE OF THE DEPUTY GOVERNOR	526,535	-	154,000	-	-	-
HUMAN RESOURCES	19,080	-	-	-	-	-
HER MAJESTY'S PRISON	18,144	18,200	18,200	18,200	18,200	18,200
DEFENCE FORCE	-	-	-	-	-	-
DISASTER MANAGEMENT COORDINATION AGENCY	39,802	-	-	-	-	-
GOVERNOR	83,641	82,500	74,700	82,500	82,500	82,500
TOTAL WAGES	687,202	100,700	246,900	100,700	100,700	100,700
ALLOWANCES						
OFFICE OF THE DEPUTY GOVERNOR	170,296	116,600	118,400	121,600	121,600	121,600
HUMAN RESOURCES	198,740	197,000	197,000	196,300	196,300	196,300
HER MAJESTY'S PRISON	48,103	51,200	51,200	41,600	41,600	41,600
DEFENCE FORCE	-	-	-	-	-	-
DISASTER MANAGEMENT COORDINATION AGENCY	33,120	35,200	35,200	35,200	35,200	35,200
GOVERNOR	23,138	23,200	23,200	23,200	23,200	23,200
TOTAL ALLOWANCES	473,397	423,200	425,000	417,900	417,900	417,900
BENEFITS						
OFFICE OF THE DEPUTY GOVERNOR	10,723,804	10,818,600	12,998,600	12,366,700	12,254,000	11,570,500
HUMAN RESOURCES	-	-	-	-	-	-
HER MAJESTY'S PRISON	2,176	-	-	-	-	-
DEFENCE FORCE	-	-	-	-	-	-
DISASTER MANAGEMENT COORDINATION AGENCY	-	-	-	-	-	-
GOVERNOR	-	-	-	-	-	-
TOTAL BENEFITS	10,725,980	10,818,600	12,998,600	12,366,700	12,254,000	11,570,500

GOODS AND SERVICES

OFFICE OF THE DEPUTY GOVERNOR	1,316,800	1,469,500	1,874,000	1,842,700	1,842,600	1,847,600
HUMAN RESOURCES	1,281,409	1,421,000	2,696,000	2,515,300	2,578,300	2,740,800
HER MAJESTY'S PRISON	188,685	189,000	189,000	189,000	189,000	189,000
DEFENCE FORCE	73,416	86,000	86,000	79,000	79,000	79,000
DISASTER MANAGEMENT COORDINATION AGENCY	7,518,325	9,243,700	7,530,200	7,994,500	7,994,500	8,299,500
GOVERNOR	29,968	29,700	34,800	29,700	29,700	29,700
TOTAL	10,408,603	12,438,900	12,410,000	12,650,200	12,713,100	13,185,600

CAPITAL EXPENDITURE

OFFICE OF THE DEPUTY GOVERNOR	3,607,878	5,124,700	3,743,800	827,200	-	-
HUMAN RESOURCES	-	-	-	-	-	-
HER MAJESTY'S PRISON	-	-	-	-	-	-
DEFENCE FORCE	-	-	-	-	-	-
DISASTER MANAGEMENT COORDINATION AGENCY	-	-	-	-	-	-
GOVERNOR	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	3,607,878	5,124,700	3,743,800	827,200	-	-

S U M M A R Y (by Subheads)

210	Personal Emoluments	2,610,140	2,520,400	2,548,700	2,683,300	2,683,300	2,683,300
212	Wages	687,202	100,700	246,900	100,700	100,700	100,700
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	473,397	423,200	425,000	417,900	417,900	417,900
218	Pensions & Gratuities	10,725,980	10,818,600	12,998,600	12,366,700	12,254,000	11,570,500
219	Other Benefits	-	-	4,200	-	-	-
220	Local Travel	-	-	-	-	-	-
222	International Travel & Subsistence	29,367	37,700	37,700	37,700	37,700	37,700
224	Utilities	1,386,369	1,517,000	1,465,000	1,492,000	1,492,000	1,492,000
226	Communication Expenses	68,528	103,800	108,800	75,800	77,800	79,800
228	Supplies & Materials	165,664	166,000	176,200	192,000	193,000	193,000
229	Furniture Equipment and Resources	42,317	61,600	101,600	84,600	84,600	84,600
230	Uniform/Protective Clothing	47,961	35,500	36,100	36,500	36,500	36,500
232	Maintenance Services	216,165	271,900	301,300	366,900	366,900	371,900
234	Rental of Assets	383,649	415,700	340,800	390,900	390,800	390,800
236	Professional and Consultancy Services	121,374	160,000	910,000	1,228,000	1,288,000	1,453,000
238	Insurance	-	-	-	-	-	-
240	Hosting & Entertainment	-	-	-	-	-	-
242	Training	1,090,351	1,142,500	1,667,500	1,706,800	1,706,800	1,706,800
244	Advertising	16,694	20,000	20,000	20,000	20,000	20,000
246	Printing & Binding	2,879	10,000	10,000	5,000	5,000	5,000
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	40,922	49,300	49,300	49,300	49,300	49,300
261	Subventions	6,533,784	8,098,200	6,390,700	6,900,000	6,900,000	7,200,000
262	Fees	165,018	136,500	581,000	-	-	-
265	Social Protection	-	-	-	-	-	-
266	Health Care Promotion	-	-	-	-	-	-
270	Revenue Refunds	-	-	-	-	-	-
272	Claims against Government	-	-	-	-	-	-
273	MALHE Activities	-	-	-	-	-	-
274	Emergency Expenditure	92,658	200,000	200,000	50,000	50,000	50,000
275	Sundry Expenses	4,903	13,200	14,000	14,700	14,700	15,200
276	Culture	-	-	-	-	-	-
277	Mechanical Spares	-	-	-	-	-	-
278	Operation of Hot Mix Plant	-	-	-	-	-	-
279	Operation of Plant & Workshop	-	-	-	-	-	-
280	Programme Production & Promotion	-	-	-	-	-	-
281	Minor Works	-	-	-	-	-	-
282	Re-saleable Stock	-	-	-	-	-	-
283	Environmental Protection	-	-	-	-	-	-
290	Debt Servicing - Domestic	-	-	-	-	-	-
292	Debt Servicing - Foreign	-	-	-	-	-	-
293	Debt Servicing - Interest	-	-	-	-	-	-
	TOTAL VOTE 12	24,905,322	26,301,800	28,633,400	28,218,800	28,169,000	27,958,000

BUDGET AND FORWARD ESTIMATES

VOTE: 13 PUBLIC PROSECUTION – SUMMARY

A.	ESTIMATES of Revenue and Expenditure for the period April 1st 2014 to March 31st, 2017 for salaries and the expenses of the Office of the Director of Public Prosecution - Seven hundred and twenty-two thousand, one hundred dollars.	\$722,100
B.	ACCOUNTING OFFICER: Director of Public Prosecution	
C.	SUB-HEADS which under this vote will be accounted for by the Director of Public Prosecution	

STRATEGIC GOALS

An efficient, responsive and accountable system of governance and public service

Enhanced human development and improved quality of life for all people on Montserrat

NATIONAL OUTCOMES

A transparent and effective accountability framework within Government and the Public Sector

A modernised, efficient, responsive and accountable public service

VISION

A legal service which engenders a just and law abiding society through representing the State in accordance with the laws of Montserrat.

MISSION STATEMENT

To provide the highest quality legal advice and representation to all law enforcement agencies and to liaise with other stakeholders to implement appropriate law enforcement strategies.

BUDGET SUMMARY

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SUMMARY OF REVENUES BY PROGRAMME							
130	PUBLIC PROSECUTION	-	-	-	-	-	-
	TOTAL REVENUE VOTE 13	-	-	-	-	-	-

SUMMARY OF EXPENDITURE BY PROGRAMME

130	PUBLIC PROSECUTION	456,607	616,400	616,400	722,100	722,100	742,100
	TOTAL EXPENDITURE VOTE 13	456,607	616,400	616,400	722,100	722,100	742,100

SUMMARY OF EXPENDITURE BY ECONOMIC CLASSIFICATION

RECURRENT EXPENDITURE

	PERSONAL EMOLUMENTS	232,869	233,600	233,600	339,000	339,000	339,000
	WAGES	-	-	-	-	-	-
	ALLOWANCES	143,067	197,300	197,300	237,600	237,600	237,600
	BENEFITS	-	-	-	-	-	-
	GOOD AND SERVICES	80,671	185,500	185,500	145,500	145,500	165,500
	TOTAL RECURRENT EXPENDITURE	456,607	616,400	616,400	722,100	722,100	742,100
	TOTAL EXPENDITURE VOTE 13	456,607	616,400	616,400	722,100	722,100	742,100

STAFFING RESOURCES

TOTAL STAFFING							
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PROGRAMME 130: PUBLIC PROSECUTION

PROGRAMME OBJECTIVE:
Provide efficient, timely and equitable Prosecution

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 13		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	232,869	233,600	233,600	339,000	339,000	339,000
212	Wages				-	-	-
216	Allowances	143,067	197,300	197,300	237,600	237,600	237,600
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		375,936	430,900	430,900	576,600	576,600	576,600
GOODS AND SERVICES							
222	International Travel & Subsistence	9,741	30,000	30,000	27,000	27,000	30,000
224	Utilities	17,860	50,000	50,000	30,000	30,000	30,000
226	Communication Expenses	6,009	26,000	26,000	16,000	16,000	26,000
228	Supplies & Materials	8,684	10,000	10,000	10,000	10,000	10,000
232	Maintenance Services	1,841	5,000	5,000	5,000	5,000	5,000
236	Professional and Consultancy Services	-	-	-	20,000	20,000	27,000
246	Printing & Binding	240	2,500	2,500	2,500	2,500	2,500
262	Fees	3,023	27,000	27,000	-	-	-
275	Sundry Expenses	33,273	35,000	35,000	35,000	35,000	35,000
Total Goods and Services		80,671	185,500	185,500	145,500	145,500	165,500
RECURRENT EXPENDITURE		456,607	616,400	616,400	722,100	722,100	742,100

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Director of Public Prosecution	R4	1
Snr Crown Counsel (Criminal)	R12-8	1
Crown Counsel (Criminal)	R17-13	1
Snr Clerical Officer	R46-34	1
TOTAL STAFF		4

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Provide timely and high quality legal advice and representation to the law enforcement agencies					
Provide training to relevant law enforcement agencies on the laws an investigative measures					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No of Preliminary Inquiries completed					
No of prosecutions initiated					
No of trials completed					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% of prosecutions successful					
% of trials completed within the date of filing and or Assizes.					
No. of prosecutions awaiting trial					
No of advice provided within timeframe					

S U M M A R Y (by Classification)

E05

SUBHDS & DETAILS	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS						
PUBLIC PROSECUTION	232,869	233,600	233,600	339,000	339,000	339,000
TOTAL P.E	232,869	233,600	233,600	339,000	339,000	339,000
WAGES						
PUBLIC PROSECUTION	-	-	-	-	-	-
TOTAL WAGES	-	-	-	-	-	-
ALLOWANCES						
PUBLIC PROSECUTION	143,067	197,300	197,300	237,600	237,600	237,600
TOTAL ALLOWANCES	143,067	197,300	197,300	237,600	237,600	237,600
BENEFITS						
PUBLIC PROSECUTION	-	-	-	-	-	-
TOTAL BENEFITS	-	-	-	-	-	-
GOODS AND SERVICES						
PUBLIC PROSECUTION	80,671	185,500	185,500	145,500	145,500	165,500
TOTAL	80,671	185,500	185,500	145,500	145,500	165,500
CAPITAL EXPENDITURE						
PUBLIC PROSECUTION	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	-	-	-	-	-	-

S U M M A R Y (by Subheads)

210	Personal Emoluments	232,869	233,600	233,600	339,000	339,000	339,000
212	Wages	-	-	-	-	-	-
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	143,067	197,300	197,300	237,600	237,600	237,600
218	Pensions & Gratuities	-	-	-	-	-	-
219	Other Benefits	-	-	-	-	-	-
220	Local Travel	-	-	-	-	-	-
222	International Travel & Subsistence	9,741	30,000	30,000	27,000	27,000	30,000
224	Utilities	17,860	50,000	50,000	30,000	30,000	30,000
226	Communication Expenses	6,009	26,000	26,000	16,000	16,000	26,000
228	Supplies & Materials	8,684	10,000	10,000	10,000	10,000	10,000
229	Furniture Equipment and Resources	-	-	-	-	-	-
230	Uniform/Protective Clothing	-	-	-	-	-	-
232	Maintenance Services	1,841	5,000	5,000	5,000	5,000	5,000
234	Rental of Assets	-	-	-	-	-	-
236	Professional and Consultancy Services	-	-	-	20,000	20,000	27,000
238	Insurance	-	-	-	-	-	-
240	Hosting & Entertainment	-	-	-	-	-	-
242	Training	-	-	-	-	-	-
244	Advertising	-	-	-	-	-	-
246	Printing & Binding	240	2,500	2,500	2,500	2,500	2,500
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	-	-	-	-	-	-
261	Subventions	-	-	-	-	-	-
262	Fees	3,023	27,000	27,000	-	-	-
265	Social Protection	-	-	-	-	-	-
266	Health Care Promotion	-	-	-	-	-	-
270	Revenue Refunds	-	-	-	-	-	-
272	Claims against Government	-	-	-	-	-	-
273	MALHE Activities	-	-	-	-	-	-
274	Emergency Expenditure	-	-	-	-	-	-
275	Sundry Expenses	33,273	35,000	35,000	35,000	35,000	35,000
276	Culture	-	-	-	-	-	-
277	Mechanical Spares	-	-	-	-	-	-
278	Operation of Hot Mix Plant	-	-	-	-	-	-
279	Operation of Plant & Workshop	-	-	-	-	-	-
280	Programme Production & Promotion	-	-	-	-	-	-
281	Minor Works	-	-	-	-	-	-
282	Re-saleable Stock	-	-	-	-	-	-
283	Environmental Protection	-	-	-	-	-	-
290	Debt Servicing - Domestic	-	-	-	-	-	-
292	Debt Servicing - Foreign	-	-	-	-	-	-
293	Debt Servicing - Interest	-	-	-	-	-	-
	TOTAL VOTE 13	456,607	616,400	616,400	722,100	722,100	742,100

BUDGET AND FORWARD ESTIMATES

VOTE: 15 OFFICE OF THE PREMIER – SUMMARY

A.	ESTIMATES of Revenue and Expenditure for the period April 1st 2014 to March 31st, 2017 for salaries and the expenses of the Office of the Premier, External Affairs and Trade - Six million, one hundred and seventy-seven thousand eight hundred dollars	\$6,177,800
B.	ACCOUNTING OFFICER: Cabinet Secretary	
C.	SUB-HEADS which under this vote will be accounted for by the Cabinet Secretary	

STRATEGIC GOALS

An environment that fosters prudent economic management, sustained growth, a diversified economy and the generation of employment opportunities
 Enhanced human development and improved quality of life for all people on Montserrat
 Natural and heritage resources conserved through environmentally sustainable development and appropriate strategies for disaster mitigation

NATIONAL OUTCOMES

A vibrant and diverse economy that supports sustainable private sector led economic activity and generates employment
 Achieve social integration, well-being and national identity
 Heritage sites and artefacts identified, maintained and protected

VISION

Being the centre of excellence for internal and external policy solutions for Montserrat.

MISSION STATEMENT

To provide strategic management and policy leadership for the development of Montserrat.

BUDGET SUMMARY

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SUMMARY OF REVENUES BY PROGRAMME							
150	Strategic Management & Administration	9,359	7,400	7,400	7,900	7,900	7,900
153	External Affairs & Trade	-	-	-	-	-	-
TOTAL REVENUE VOTE 15		9,359	7,400	7,400	7,900	7,900	7,900

SUMMARY OF EXPENDITURE BY PROGRAMME

150	Strategic Management & Administration	2,506,262	6,454,800	9,208,800	3,325,300	3,234,300	3,257,300
153	External Affairs & Trade	4,123,897	2,597,300	5,235,600	2,852,500	2,852,500	2,852,500
TOTAL EXPENDITURE VOTE 15		6,630,159	9,052,100	14,444,400	6,177,800	6,086,800	6,109,800

SUMMARY OF EXPENDITURE BY ECONOMIC CLASSIFICATION							
RECURRENT EXPENDITURE							
	PERSONAL EMOLUMENTS	628,700	708,500	690,200	585,700	585,700	585,700
	WAGES	0	0	0	-	0	0
	ALLOWANCES	254,469	274,800	274,800	218,700	218,700	218,700
	BENEFITS	0	0	18,300	34,900	34,900	34,900
	GOOD AND SERVICES	5,746,990	4,992,500	7,762,500	5,238,500	5,247,500	5,270,500
TOTAL RECURRENT EXPENDITURE		6,630,159	5,975,800	8,745,800	6,077,800	6,086,800	6,109,800
CAPITAL EXPENDITURE							
SHD	Donor	Description					
32A	GOM	Media Exchange Development	-	-	1,872,300	-	-
23A	DFID	Hurricane Earl Rehabilitation	-	1,271,800	1,271,800	-	-
31A	DFID	Cemetary Establishment	-	-	750,000	100,000	-
65A	DFID	Private Sector Development	-	-	-	-	-
69A	DFID	Tourism Development Prog 3	-	-	-	-	-
77A	EU	Tourism Development III	-	1,804,500	1,804,500	-	-
TOTAL CAPITAL EXPENDITURE		-	3,076,300	5,698,600	100,000	-	-
TOTAL EXPENDITURE VOTE 15		6,630,159	9,052,100	14,444,400	6,177,800	6,086,800	6,109,800
STAFFING RESOURCES							
TOTAL STAFFING							

PROGRAMME 150: STRATEGIC MANAGEMENT & ADMINISTRATION

PROGRAMME OBJECTIVE:

Provide timely and high quality budget planning and advice to Government to enable it to allocate resources to its highest priority economic and social goals. To provide logistical support to Cabinet (& Committees) and to monitor the overall performance of Government to ensure the business of Government is conducted in a timely manner.

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
122	Trade Licenses	9,359	7,000	7,000	7,500	7,500	7,500
122	Import Licenses		400	400	400	400	400
TOTAL REVENUE VOTE 15		9,359	7,400	7,400	7,900	7,900	7,900

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
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PERSONAL EMOLUMENTS

210	Personal Emoluments	454,103	492,200	473,900	369,400	369,400	369,400
212	Wages				-	-	-
216	Allowances	229,957	241,600	241,600	185,500	185,500	185,500
218	Pensions and Gratuities				25,700	25,700	25,700
Total Personal Emoluments		684,060	733,800	715,500	580,600	580,600	580,600

GOODS AND SERVICES

220	Local Travel		1,000	1,000	1,000	1,000	1,000
222	International Travel & Subsistence	37,642	38,000	38,000	40,000	49,000	50,000
226	Communication Expenses	10,108	20,000	20,000	18,000	18,000	20,000
228	Supplies & Materials	12,192	9,500	7,500	9,500	9,500	9,500
229	Furniture Equipment and Resources	37,627	5,500	6,400	5,500	5,500	5,500
236	Professional and Consultancy Services	-	-	-	12,000	12,000	12,000
232	Maintenance Services	15,352	10,000	10,000	10,000	10,000	10,000
240	Hosting & Entertainment	29,933	30,000	62,000	30,000	30,000	50,000
244	Advertising		2,000	1,100	2,000	2,000	2,000
246	Printing & Binding	873	1,000	1,000	1,000	1,000	1,000
260	Grants & Contributions	26,683			-	-	
261	Subventions	1,614,688	2,495,200	2,615,200	2,495,200	2,495,200	2,495,200
262	Fees	20,486	12,000	12,000	-	-	-
275	Sundry Expenses	1,446	1,500	1,500	1,500	1,500	1,500
281	Minor Works	15,172	19,000	19,000	19,000	19,000	19,000
Total Goods and Services		1,822,202	2,644,700	2,794,700	2,644,700	2,653,700	2,676,700

RECURRENT EXPENDITURE		2,506,262	3,378,500	3,510,200	3,225,300	3,234,300	3,257,300
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CAPITAL EXPENDITURE								
Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
1514032A	GOM	Media Exchange Development	-	-	1,872,300	-	-	-
2012023A	DFID	Hurricane Earl Rehabilitation	-	1,271,800	1,271,800	-	-	-
3000031A	DFID	Cemetary Establishment	-	-	750,000	100,000	-	-
2002065A	DFID	Private Sector Development	-	-	-	-	-	-
2109069A	DFID	Tourism Development Prog 3	-	-	-	-	-	-
2006077A	EU	Tourism Development III	-	1,804,500	1,804,500	-	-	-
CAPITAL EXPENDITURE			-	3,076,300	5,698,600	100,000	-	-
STAFFING RESOURCES								
STAFF POSTS		Scale	Count					
Premier		-	1					
Assistant Secretary, Protocol & Services		R22-16	1					
Public Relations Officer		R14-10	1					
Executive Officer		R28-22	1					
Clerical Officer (Snr)		R33-29	1					
Clerical Officer		R46-34	1					
Office Attendant/Driver		R46-34	1					
TOTAL STAFF			7					
PROGRAMME PERFORMANCE INFORMATION								
KEY STRATEGIES FOR 2013/14:								
Policy Fomulation and Advice								
To enhance corporation with Regional agencies								
Te engage Nationals within the Diaspora								
To develop and implement protocal procedures								
KEY STRATEGIES FOR 2014/15								
To manage Regional and international issues								
Policies and an enabling environment to bring about growth								
KEY PERFORMANCE INDICATORS				2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	201516 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)								
No. of policy submission/papers/ briefings prepared								
No.of meetings held								
Legislation and regulation to facilitate population growth								
.								
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)								
Positive relations fostered; Degree of satisfaction of the Premier								
Level of satisfaction of agency staff with support services provided								
Enabling environment in support of population growth								

PROGRAMME 153: EXTERNAL AFFAIRS & TRADE

PROGRAMME OBJECTIVE:

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 15		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
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PERSONAL EMOLUMENTS

210	Personal Emoluments	174,597	216,300	216,300	216,300	216,300	216,300
212	Wages				-	-	-
216	Allowances	24,512	33,200	33,200	33,200	33,200	33,200
218	Pensions and Gratuities			18,300	9,200	9,200	9,200
Total Personal Emoluments		199,109	249,500	267,800	258,700	258,700	258,700

GOODS AND SERVICES

222	International Travel & Subsistence	13,060	17,000	17,000	17,000	17,000	17,000
228	Supplies & Materials	1,114	1,500	1,500	1,500	1,500	1,500
260	Grants & Contribution	3,909,661	2,328,200	4,948,200	2,574,200	2,574,200	2,574,200
275	Sundry Expenses	953	1,100	1,100	1,100	1,100	1,100
Total Goods and Services		3,924,788	2,347,800	4,967,800	2,593,800	2,593,800	2,593,800
RECURRENT EXPENDITURE		4,123,897	2,597,300	5,235,600	2,852,500	2,852,500	2,852,500

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Director, Regional, Diaspora Affairs & Trade	R7	1
Trade & Investment Policy Officer	R22-16	1
Trade Officer	R28-22	1
Clerical Officer (Snr)	R33-29	1
TOTAL STAFF		4

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Revision of immigration policy					
Develop a package of immigration directions					
Consultation for TOR in the design of draft legislation for Trade Commission					
Continuously update Diaspora Handbook					
KEY STRATEGIES FOR 2014/15					
Produce offer Baskets and publish with OECS framework					
Policies and an enabling environment to bring about growth					
Identify pieces of legislation leading to transparency					
Continuously update Disapora Handbook					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	201516 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
Recommendations from Immigration policy study agreed					
Package proposal developed and submitted to cabinet					
An activated Trade Commission to support the trade policy					
Diaspora Handbook					
.					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
Degree of satisfaction of the Premier					
Benefits from program of officail visits					
Market access					
Competition and consumer Portection					
Facilitation and ease of doing business in Montserrt by the Diaspora					

S U M M A R Y (by Classification)

E05

SUBHDS & DETAILS	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS						
STRATEGIC MANAGEMENT & ADMINISTRATION	454,103	492,200	473,900	369,400	369,400	369,400
EXTERNAL AFFAIRS & TRADE	174,597	216,300	216,300	216,300	216,300	216,300
TOTAL P.E	628,700	708,500	690,200	585,700	585,700	585,700
WAGES						
STRATEGIC MANAGEMENT & ADMINISTRATION	-	-	-	-	-	-
EXTERNAL AFFAIRS & TRADE	-	-	-	-	-	-
TOTAL WAGES	-	-	-	-	-	-
ALLOWANCES						
STRATEGIC MANAGEMENT & ADMINISTRATION	229,957	241,600	241,600	185,500	185,500	185,500
EXTERNAL AFFAIRS & TRADE	24,512	33,200	33,200	33,200	33,200	33,200
TOTAL ALLOWANCES	254,469	274,800	274,800	218,700	218,700	218,700
BENEFITS						
STRATEGIC MANAGEMENT & ADMINISTRATION	-	-	-	25,700	25,700	25,700
EXTERNAL AFFAIRS & TRADE	-	-	18,300	9,200	9,200	9,200
TOTAL BENEFITS	-	-	18,300	34,900	34,900	34,900
GOODS AND SERVICES						
STRATEGIC MANAGEMENT & ADMINISTRATION	1,822,202	2,644,700	2,794,700	2,644,700	2,653,700	2,676,700
EXTERNAL AFFAIRS & TRADE	3,924,788	2,347,800	4,967,800	2,593,800	2,593,800	2,593,800
TOTAL	5,746,990	4,992,500	7,762,500	5,238,500	5,247,500	5,270,500
CAPITAL EXPENDITURE						
STRATEGIC MANAGEMENT & ADMINISTRATION	-	3,076,300	5,698,600	100,000	-	-
EXTERNAL AFFAIRS & TRADE	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	-	3,076,300	5,698,600	100,000	-	-

S U M M A R Y (by Subheads)

210	Personal Emoluments	628,700	708,500	690,200	585,700	585,700	585,700
212	Wages	-	-	-	-	-	-
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	254,469	274,800	274,800	218,700	218,700	218,700
218	Pensions & Gratuities	-	-	18,300	34,900	34,900	34,900
219	Other Benefits	-	-	-	-	-	-
220	Local Travel	-	1,000	1,000	1,000	1,000	1,000
222	International Travel & Subsistence	50,702	55,000	55,000	57,000	66,000	67,000
224	Utilities	-	-	-	-	-	-
226	Communication Expenses	10,108	20,000	20,000	18,000	18,000	20,000
228	Supplies & Materials	13,306	11,000	9,000	11,000	11,000	11,000
229	Furniture Equipment and Resources	37,627	5,500	6,400	5,500	5,500	5,500
230	Uniform/Protective Clothing	-	-	-	-	-	-
232	Maintenance Services	15,352	10,000	10,000	10,000	10,000	10,000
234	Rental of Assets	-	-	-	-	-	-
236	Professional and Consultancy Services	-	-	-	12,000	12,000	12,000
238	Insurance	-	-	-	-	-	-
240	Hosting & Entertainment	29,933	30,000	62,000	30,000	30,000	50,000
242	Training	-	-	-	-	-	-
244	Advertising	-	2,000	1,100	2,000	2,000	2,000
246	Printing & Binding	873	1,000	1,000	1,000	1,000	1,000
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	3,936,344	2,328,200	4,948,200	2,574,200	2,574,200	2,574,200
261	Subventions	1,614,688	2,495,200	2,615,200	2,495,200	2,495,200	2,495,200
262	Fees	20,486	12,000	12,000	-	-	-
265	Social Protection	-	-	-	-	-	-
266	Health Care Promotion	-	-	-	-	-	-
270	Revenue Refunds	-	-	-	-	-	-
272	Claims against Government	-	-	-	-	-	-
273	MALHE Activities	-	-	-	-	-	-
274	Emergency Expenditure	-	-	-	-	-	-
275	Sundry Expenses	2,399	2,600	2,600	2,600	2,600	2,600
276	Culture	-	-	-	-	-	-
277	Mechanical Spares	-	-	-	-	-	-
278	Operation of Hot Mix Plant	-	-	-	-	-	-
279	Operation of Plant & Workshop	-	-	-	-	-	-
280	Programme Production & Promotion	-	-	-	-	-	-
281	Minor Works	15,172	19,000	19,000	19,000	19,000	19,000
282	Re-saleable Stock	-	-	-	-	-	-
283	Environmental Protection	-	-	-	-	-	-
290	Debt Servicing - Domestic	-	-	-	-	-	-
292	Debt Servicing - Foreign	-	-	-	-	-	-
293	Debt Servicing - Interest	-	-	-	-	-	-
	TOTAL VOTE 15	6,630,159	5,975,800	8,745,800	6,077,800	6,086,800	6,109,800

BUDGET AND FORWARD ESTIMATES

VOTE: 17 CABINET SECRETARIAT – SUMMARY

A.	ESTIMATES of Revenue and Expenditure for the period April 1st 2014 to March 31st, 2017 for salaries and the expenses of the Cabinet Secretariat, Information, Technology and E-Government Services, and Broadcasting - Nine million, six hundred and fifty-two thousand, two hundred dollars	\$9,652,200
B.	ACCOUNTING OFFICER: Cabinet Secretary	
C.	SUB-HEADS which under this vote will be accounted for by the Cabinet Secretary	

STRATEGIC GOALS

Economic Management

Human Development

Environmental Management and Disaster Mitigation

Governance

Population

NATIONAL OUTCOMES

A stable and diversified economy with sustained economic growth.

An enabling business environment.

Appropriate high quality economic and info-communication infrastructure.

A well-developed and effective education and training system that produces well-rounded and qualified life-long learners.

Effective disaster mitigation, response and recovery at the national and community levels and adaptation to climate change.

A transparent and effective accountability framework within Government and the Public Sector.

A stable and viable population, appropriate for the development needs of the island.

VISION

Being the centre of excellence for internal and external policy solutions for Montserrat.

MISSION STATEMENT

To provide strategic management and policy leadership for the development of Montserrat.

BUDGET SUMMARY

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SUMMARY OF REVENUES BY PROGRAMME							
170	Cabinet Secretariat	-	-	-	-	-	-
171	Development Planning & Policy Coordination	-	-	-	-	-	-
172	Info.Technology & E-Government Services	-	-	-	-	-	-
173	Broadcasting	158,008	225,000	225,000	150,000	150,000	150,000
TOTAL REVENUE VOTE 17		158,008	225,000	225,000	150,000	150,000	150,000

SUMMARY OF EXPENDITURE BY PROGRAMME

170	Cabinet Secretariat	10,668,916	11,878,901	14,034,800	6,253,900	2,069,000	1,403,900
171	Development Planning & Policy Coordination	268,768	334,300	334,300	336,400	336,400	337,400
172	Info.Technology & E-Government Services	1,841,590	1,252,200	2,231,400	1,982,000	1,982,000	2,002,000
173	Broadcasting	1,060,383	1,140,600	1,140,600	1,079,900	1,082,900	1,087,900
TOTAL EXPENDITURE VOTE 17		13,839,657	14,606,001	17,741,100	9,652,200	5,470,300	4,831,200

SUMMARY OF EXPENDITURE BY ECONOMIC CLASSIFICATION								
RECURRENT EXPENDITURE								
	PERSONAL EMOLUMENTS		1,639,074	1,787,000	1,787,000	1,812,500	1,812,500	1,812,500
	WAGES		14,864	14,500	14,500	10,500	10,500	10,500
	ALLOWANCES		248,773	223,900	223,900	264,600	264,600	264,600
	BENEFITS		37,500	0	0	-	0	0
	GOOD AND SERVICES		1,957,646	2,507,800	2,507,800	2,194,600	2,197,600	2,243,600
TOTAL RECURRENT EXPENDITURE			3,897,857	4,533,200	4,533,200	4,282,200	4,285,200	4,331,200
CAPITAL EXPENDITURE								
SHD	Donor	Description						
01A	DFID	Clico/Biaco	53,800	-	-	-	-	-
02A	DFID	MDC Operations 2012	5,838,000	5,870,101	5,870,100	-	-	-
03A	EU	Little Bay - Phase 1 Build Out (MDC)	3,300,000	-	-	-	-	-
04A	EU	M'rat Cultural Center Equipment Upgrade	250,000	300,000	250,000	-	-	-
56A	LOCAL	BNTF 7	500,000	437,200	437,200	500,000	500,000	500,000
65A	DFID	MDC	-	717,100	717,100	-	-	-
67A	EU	Fibre Optic Cable Phase 1	-	-	3,185,100	3,000,000	685,100	-
74A	EU	ICT	-	2,060,600	2,060,600	1,870,000	-	-
76A	EU	Lt Bay Town Centre Expansion Phs I	-	687,800	687,800	-	-	-
TOTAL CAPITAL EXPENDITURE			9,941,800	10,072,801	13,207,900	5,370,000	1,185,100	500,000
TOTAL EXPENDITURE VOTE 17			13,839,657	14,606,001	17,741,100	9,652,200	5,470,300	4,831,200
STAFFING RESOURCES								
TOTAL STAFFING								

PROGRAMME 170: CABINET SECRETARIAT

PROGRAMME OBJECTIVE:

To provide logistical support to Cabinet (&Committees) and to monitor the overall performance of Government to ensure the business of Government is conducted in a timely manner.

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 17		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	239,664	295,500	295,500	354,400	354,400	354,400
212	Wages				-	-	-
216	Allowances	38,640	48,300	48,300	66,400	66,400	66,400
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		278,304	343,800	343,800	420,800	420,800	420,800

GOODS AND SERVICES

222	International Travel & Subsistence	39,164	35,000	44,000	35,000	35,000	35,000
226	Communication Expenses	7,472	15,000	15,000	13,000	13,000	15,000
228	Supplies & Materials	7,962	8,000	8,000	8,000	8,000	8,000
229	Furniture Equipment and Resources	343,434	265,000	265,000	250,000	250,000	265,000
232	Maintenance Services	2,436	5,000	5,000	5,000	5,000	5,000
236	Professional and Consultancy Services	-	-	-	105,000	105,000	105,000
246	Printing & Binding	4,968	10,000	1,000	7,000	7,000	10,000
262	Fees	1,065	1,084,200	105,000	-	-	-
275	Sundry Expenses	23,073	20,100	20,100	20,100	20,100	20,100
281	Minor Works	19,238	20,000	20,000	20,000	20,000	20,000
Total Goods and Services		448,812	1,462,300	483,100	463,100	463,100	483,100
RECURRENT EXPENDITURE		727,116	1,806,100	826,900	883,900	883,900	903,900

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
1712001A	DFID	Clico/Biaco	53,800	-	-	-	-	-
1712002A	DFID	MDC Operations 2012	5,838,000	5,870,101	5,870,100	-	-	-
1713003A	EU	Little Bay - Phase 1 Build Out (MDC)	3,300,000	-	-	-	-	-
1713004A	EU	M'rat Cultural Center Equipment	250,000	300,000	250,000	-	-	-
2009056A	LOCAL	BNTF 7	500,000	437,200	437,200	500,000	500,000	500,000
2002065A	DFID	MDC	-	717,100	717,100	-	-	-
2014067A	EU	Fibre Optic Cable Phase 1	-	-	3,185,100	3,000,000	685,100	-
2006074A	EU	ICT	-	2,060,600	2,060,600	1,870,000	-	-
2006076A	EU	Lt Bay Town Centre Expansion Phs I	-	687,800	687,800	-	-	-
CAPITAL EXPENDITURE			9,941,800	10,072,801	13,207,900	5,370,000	1,185,100	500,000

STAFFING RESOURCES					
STAFF POSTS	Scale	Count			
Cabinet Secretary	R3	1			
Monitoring & Evaluation Officer	R17-13	1			
Policy Officer	R22-16	1			
Research & Database Officer	R28-22	1			
Executive Officer	R28-22	1			
Clerical Officer (Snr)	R33-29	1			
Clerical Officer	R46-34	1			
TOTAL STAFF		7			
PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Development of strategy for Cabinet					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS					
	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No of Cabinet Meetings serviced					
No of Monitoring Reports Produced					
No of plans and programmes monitored					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
Average time to disseminate Minutes					
Level of satisfaction of Cabinet members to Service Delivery					

PROGRAMME 171: DEVELOPMENT PLANNING & POLICY COORDINATION

PROGRAMME OBJECTIVE:

TOTAL REVENUE VOTE 17	-	-	-	-	-	-
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RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	201,137	251,500	251,500	254,600	254,600	254,600
212	Wages				-	-	-
216	Allowances	34,401	42,800	42,800	42,800	42,800	42,800
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		235,538	294,300	294,300	297,400	297,400	297,400
GOODS AND SERVICES							
228	Supplies & Materials	4,549	5,000	5,000	4,000	4,000	5,000
229	Furniture Equipment and Resources	9,899	-	-	-	-	-
236	Professional and Consultancy Services	-	-	-	20,000	20,000	20,000
246	Printing & Binding	10,148	5,000	5,000	5,000	5,000	5,000
262	Fees		20,000	20,000	-	-	-
275	Sundry Expenses	8,634	10,000	10,000	10,000	10,000	10,000
Total Goods and Services		33,230	40,000	40,000	39,000	39,000	40,000
RECURRENT EXPENDITURE		268,768	334,300	334,300	336,400	336,400	337,400

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Director, Development Planning & Policy	R7	1
Development Planner	R17-13	1
Policy Analyst (Snr)	R17-13	1
Policy Analyst	R22-16	1
TOTAL STAFF		4

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Formulation of the relevant plans and policies					
Lead on continuing process of implementation of the Medium Term Expenditure Policy Framework					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS					
	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No. of recommendations or action plans being developed					
No. of policies developed and updated					
No. of policies submitted to Cabinet					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and					
% of recommendations implemented					
% of action plans approved by Cabinet					
% of policies submitted that were approved by Cabinet					

PROGRAMME 172: INFORMATION TECHNOLOGY & E-GOVERNMENT SERVICES

TOTAL REVENUE VOTE 17	-	-	-	-	-	-
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RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	526,238	569,500	569,500	579,300	579,300	579,300
212	Wages	4,612	4,000	4,000	-	-	-
216	Allowances	131,092	86,700	86,700	110,700	110,700	110,700
218	Pensions and Gratuities	37,500	-	-	-	-	-
Total Personal Emoluments		699,442	660,200	660,200	690,000	690,000	690,000
GOODS AND SERVICES							
226	Communication Expenses	11,293	271,000	271,000	251,000	251,000	271,000
228	Supplies & Materials	3,628	6,000	6,000	6,000	6,000	6,000
232	Maintenance Services	336,928	314,000	314,000	265,000	265,000	265,000
236	Professional and Consultancy Services	-	-	-	769,000	769,000	769,000
242	Training	200			-	-	
262	Fees	790,099	-	979,200	-	-	-
275	Sundry Expenses		1,000	1,000	1,000	1,000	1,000
Total Goods and Services		1,142,148	592,000	1,571,200	1,292,000	1,292,000	1,312,000
RECURRENT EXPENDITURE		1,841,590	1,252,200	2,231,400	1,982,000	1,982,000	2,002,000

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Director	R7	1
Systems Development Officer	R6	1
Systems Administrator	R22-16/17-13	1
Programmer	R22-16/17-13	1
Systems Engineer	R22-16/17-13	1
Systems Analyst	R22-16/17-13	1
Network Technician	R22-18	1
Computer Technician I	R22-18	2
Clerical Officer (Snr)	R33-29	1
Help Desk Officer	R33-29	1
Computer Technician II	R40-34	3
TOTAL STAFF		14

PROGRAMME PERFORMANCE INFORMATION						
KEY STRATEGIES FOR 2013/14:						
Streamlining Government Internal Operations through the use of IT Systems						
KEY STRATEGIES FOR 2014/15						
KEY PERFORMANCE INDICATORS		2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)						
No. of Policies Developed and implemented						
No. of eGovernment Applications Developed						
No. of service calls responded to						
.						
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)						
% of government business transacted by electronic means						
Level of satisfaction with ICT services delivered						
Average resolution time for service calls						

PROGRAMME 173: BROADCASTING

PROGRAMME OBJECTIVE:

Information and Broadcasting

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
130	Broadcasting Fees	158,008	175,000	175,000	150,000	150,000	150,000
160	Other Receipts		50,000	50,000			
TOTAL REVENUE VOTE 17		158,008	225,000	225,000	150,000	150,000	150,000

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	672,035	670,500	670,500	624,200	624,200	624,200
212	Wages	10,252	10,500	10,500	10,500	10,500	10,500
216	Allowances	44,640	46,100	46,100	44,700	44,700	44,700
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		726,927	727,100	727,100	679,400	679,400	679,400

GOODS AND SERVICES

220	Local Travel		6,000	6,000	3,000	6,000	6,000
224	Utilities	59,836	95,000	95,000	90,000	90,000	90,000
226	Communication Expenses	23,874	37,000	37,000	37,000	37,000	37,000
228	Supplies & Materials	9,618	10,000	10,000	10,000	10,000	10,000
229	Furniture Equipment and Resources	33,816	34,000	34,000	34,000	34,000	34,000
230	Uniform/Protective Clothing	2,380	2,500	2,500	2,500	2,500	2,500
232	Maintenance Services	28,124	30,000	30,000	30,000	30,000	30,000
234	Rental of Assets	91,168	103,200	103,200	103,200	103,200	103,200
236	Professional and Consultancy Services	-	-	-	15,000	15,000	15,000
244	Advertising	4,514	5,000	5,000	5,000	5,000	5,000
246	Printing & Binding	550	800	800	800	800	800
262	Fees	13,437	15,000	15,000	-	-	-
275	Sundry Expenses	180	5,000	5,000	5,000	5,000	5,000
280	Programme Production & Promotion	65,959	70,000	70,000	65,000	65,000	70,000
Total Goods and Services		333,456	413,500	413,500	400,500	403,500	408,500
RECURRENT EXPENDITURE		1,060,383	1,140,600	1,140,600	1,079,900	1,082,900	1,087,900

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES					
STAFF POSTS	Scale	Count			
Director, Information & Communication	R7	1			
Broadcast Manager	R17-13/14-10	1			
Executive Producer	R26-20/22-16	1			
Broadcast Engineer	R28-22/22-16	1			
Senior Announcer	R28-22/22-16	1			
Multi-Media Editor	R28-22/22-16	1			
Radio Announcer	R46-34/33-29	2			
Engineer Assistant	R28-22	1			
Reporter	R33-29	3			
Audio-Videographer	R46-34	3			
Clerical Officer (Snr)	R33-29	2			
Office Attendant/Driver	R46-34	1			
Assistant Driver	W	1			
TOTAL STAFF		19			
PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Streamlining the delivery of information to the public					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS					
	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No. of hours of gov't info programmes available on media platforms					
No of production services for private sector clients					
No of hours of radio and television broadcasting					
.					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% of hours of local content					
Amount of revenue from advertisers and clients					
% of people aware of government programmes on all media					

S U M M A R Y (by Classification)

E12

SUBHDS & DETAILS	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS						
CABINET SECRETARIAT	239,664	295,500	295,500	354,400	354,400	354,400
DEVELOPMENT PLANNING & POLICY COORDINA	201,137	251,500	251,500	254,600	254,600	254,600
INFORMATION TECHNOLOGY & E-GOVERNMENT	526,238	569,500	569,500	579,300	579,300	579,300
BROADCASTING	672,035	670,500	670,500	624,200	624,200	624,200
TOTAL P.E	1,639,074	1,787,000	1,787,000	1,812,500	1,812,500	1,812,500
WAGES						
CABINET SECRETARIAT	-	-	-	-	-	-
DEVELOPMENT PLANNING & POLICY COORDINA	-	-	-	-	-	-
INFORMATION TECHNOLOGY & E-GOVERNMENT	4,612	4,000	4,000	-	-	-
BROADCASTING	10,252	10,500	10,500	10,500	10,500	10,500
TOTAL WAGES	14,864	14,500	14,500	10,500	10,500	10,500
ALLOWANCES						
CABINET SECRETARIAT	38,640	48,300	48,300	66,400	66,400	66,400
DEVELOPMENT PLANNING & POLICY COORDINA	34,401	42,800	42,800	42,800	42,800	42,800
INFORMATION TECHNOLOGY & E-GOVERNMENT	131,092	86,700	86,700	110,700	110,700	110,700
BROADCASTING	44,640	46,100	46,100	44,700	44,700	44,700
TOTAL ALLOWANCES	248,773	223,900	223,900	264,600	264,600	264,600
BENEFITS						
CABINET SECRETARIAT	-	-	-	-	-	-
DEVELOPMENT PLANNING & POLICY COORDINA	-	-	-	-	-	-
INFORMATION TECHNOLOGY & E-GOVERNMENT	37,500	-	-	-	-	-
BROADCASTING	-	-	-	-	-	-
TOTAL BENEFITS	37,500	-	-	-	-	-
GOODS AND SERVICES						
CABINET SECRETARIAT	448,812	1,462,300	483,100	463,100	463,100	483,100
DEVELOPMENT PLANNING & POLICY COORDINA	33,230	40,000	40,000	39,000	39,000	40,000
INFORMATION TECHNOLOGY & E-GOVERNMENT	1,142,148	592,000	1,571,200	1,292,000	1,292,000	1,312,000
BROADCASTING	333,456	413,500	413,500	400,500	403,500	408,500
TOTAL	1,957,646	2,507,800	2,507,800	2,194,600	2,197,600	2,243,600
CAPITAL EXPENDITURE						
CABINET SECRETARIAT	9,941,800	10,072,801	13,207,900	5,370,000	1,185,100	500,000
DEVELOPMENT PLANNING & POLICY COORDINA	-	-	-	-	-	-
INFORMATION TECHNOLOGY & E-GOVERNMENT	-	-	-	-	-	-
BROADCASTING	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	9,941,800	10,072,801	13,207,900	5,370,000	1,185,100	500,000

S U M M A R Y (by Subheads)

210	Personal Emoluments	1,639,074	1,787,000	1,787,000	1,812,500	1,812,500	1,812,500
212	Wages	14,864	14,500	14,500	10,500	10,500	10,500
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	248,773	223,900	223,900	264,600	264,600	264,600
218	Pensions & Gratuities	37,500	-	-	-	-	-
219	Other Benefits	-	-	-	-	-	-
220	Local Travel	-	6,000	6,000	3,000	6,000	6,000
222	International Travel & Subsistence	39,164	35,000	44,000	35,000	35,000	35,000
224	Utilities	59,836	95,000	95,000	90,000	90,000	90,000
226	Communication Expenses	42,639	323,000	323,000	301,000	301,000	323,000
228	Supplies & Materials	25,757	29,000	29,000	28,000	28,000	29,000
229	Furniture Equipment and Resources	387,149	299,000	299,000	284,000	284,000	299,000
230	Uniform/Protective Clothing	2,380	2,500	2,500	2,500	2,500	2,500
232	Maintenance Services	367,488	349,000	349,000	300,000	300,000	300,000
234	Rental of Assets	91,168	103,200	103,200	103,200	103,200	103,200
236	Professional and Consultancy Services	-	-	-	909,000	909,000	909,000
238	Insurance	-	-	-	-	-	-
240	Hosting & Entertainment	-	-	-	-	-	-
242	Training	200	-	-	-	-	-
244	Advertising	4,514	5,000	5,000	5,000	5,000	5,000
246	Printing & Binding	15,666	15,800	6,800	12,800	12,800	15,800
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	-	-	-	-	-	-
261	Subventions	-	-	-	-	-	-
262	Fees	804,601	1,119,200	1,119,200	-	-	-
265	Social Protection	-	-	-	-	-	-
266	Health Care Promotion	-	-	-	-	-	-
270	Revenue Refunds	-	-	-	-	-	-
272	Claims against Government	-	-	-	-	-	-
273	MALHE Activities	-	-	-	-	-	-
274	Emergency Expenditure	-	-	-	-	-	-
275	Sundry Expenses	31,887	36,100	36,100	36,100	36,100	36,100
276	Culture	-	-	-	-	-	-
277	Mechanical Spares	-	-	-	-	-	-
278	Operation of Hot Mix Plant	-	-	-	-	-	-
279	Operation of Plant & Workshop	-	-	-	-	-	-
280	Programme Production & Promotion	65,959	70,000	70,000	65,000	65,000	70,000
281	Minor Works	19,238	20,000	20,000	20,000	20,000	20,000
282	Re-saleable Stock	-	-	-	-	-	-
283	Environmental Protection	-	-	-	-	-	-
290	Debt Servicing - Domestic	-	-	-	-	-	-
292	Debt Servicing - Foreign	-	-	-	-	-	-
293	Debt Servicing - Interest	-	-	-	-	-	-
	TOTAL VOTE 17	3,897,857	4,533,200	4,533,200	4,282,200	4,285,200	4,331,200

BUDGET AND FORWARD ESTIMATES

VOTE: 20 MINISTRY OF FINANCE & ECONOMIC MANAGEMENT – SUMMARY

A.	ESTIMATES of Revenue and Expenditure for the period April 1st 2014 to March 31st, 2017 for salaries and the expenses of the Ministry of Finance, Statistics, Treasury, and Customs and Revenue Departments, the General Post Office, and the Internal Audit Unit Fifty-four million, two hundred and twenty-nine thousand dollars	\$54,229,000
B.	ACCOUNTING OFFICER: Deputy Financial Secretary	
C.	SUB-HEADS which under this vote will be accounted for by the Deputy Financial Secretary	

STRATEGIC GOALS

An environment that fosters prudent economic management, sustained growth, a diversified economy and the generation of employment opportunities
Enhanced human development and improved quality of life for all people on Montserrat

NATIONAL OUTCOMES

A vibrant and diverse economy that supports sustainable private sector led economic activity and generates employment
A transparent and effective accountability framework for government and public sector
Public Administration is efficient and responsive

VISION

To be the preeminent financial services organisation supporting the achievement of a financially stable and independent Montserrat.

MISSION STATEMENT

To secure and allocate appropriate levels of financial resources to fund public programmes and provide a strong but enabling framework to ensure that government's financial and other resources are managed in an economically wise manner.

BUDGET SUMMARY

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SUMMARY OF REVENUES BY PROGRAMME							
200	Strategic Management & Administration	-	-	-	-	-	-
203	Fiscal Policy & Economic Management	56,529,485	56,880,000	69,600,000	65,763,600	65,764,100	65,764,100
204	Statistical Management	-	-	-	-	-	-
205	Treasury Management	112,030	107,500	107,500	106,000	117,000	117,000
206	Customs & Revenue Service	29,644,611	36,496,900	36,496,900	36,283,400	37,827,400	38,908,700
207	General Post Office	-	137,000	137,000	215,500	215,500	215,500
208	Internal Audit	-	-	-	-	-	-
TOTAL REVENUE VOTE 20		86,286,126	93,621,400	106,341,400	102,368,500	103,924,000	105,005,300

SUMMARY OF EXPENDITURE BY PROGRAMME

200	Strategic Management & Administration	1,496,936	1,760,700	2,119,700	1,874,500	1,872,500	1,949,500
203	Fiscal Policy & Economic Management	24,215,505	29,147,800	60,400,500	46,975,200	11,306,900	5,160,600
204	Statistical Management	522,690	523,500	523,500	539,300	539,300	539,300
205	Treasury Management	874,729	906,700	956,700	991,000	991,500	992,000
206	Customs & Revenue Service	4,668,518	3,863,800	3,767,400	2,945,300	3,323,300	3,575,000
207	General Post Office	451,016	451,200	451,200	462,800	462,800	462,800
208	Internal Audit	-	-	525,800	440,900	444,000	496,900
TOTAL EXPENDITURE VOTE 20		32,229,394	36,653,700	68,744,800	54,229,000	18,940,300	13,176,100

SUMMARY OF EXPENDITURE BY ECONOMIC CLASSIFICATION								
RECURRENT EXPENDITURE								
	PERSONAL EMOLUMENTS		3,364,871	3,659,800	3,685,600	4,203,000	4,203,000	4,247,800
	WAGES		51,480	0	11,900	-	0	0
	ALLOWANCES		702,249	756,900	791,100	820,900	820,900	820,900
	BENEFITS		39,420	0	13,350	-	0	0
	GOOD AND SERVICES		4,485,381	4,786,000	6,191,950	6,113,900	6,492,100	6,817,100
TOTAL RECURRENT EXPENDITURE			8,643,401	9,202,700	10,693,900	11,137,800	11,516,000	11,885,800
CAPITAL EXPENDITURE								
SHD	Donor	Description	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
65A	DFID	Private Sector Development	2,344,024	-	-	-	-	-
74A	EU	ICT	1,201,684	-	-	-	-	-
75A	EU	Little Bay Port Expansion	3,697,181	6,362,500	-	-	-	-
76A	EU	Little Bay Town Centre Expansion Phase	792,173	-	-	-	-	-
77A	EU	Tourism Development III	1,065,636	-	-	-	-	-
78A	EU	Project Management	2,373	400,000	400,000	2,000,000	700,000	210,300
32A	DFID	Education Infrastructure	-	-	6,199,000	2,200,000	-	-
21A	CDB	Country Poverty Assesment	4,139	-	-	-	-	-
56A	LOCAL	BNTF 6	500,000	-	-	-	-	-
61A	DFID	Government Accomodation	1,622,350	3,739,600	3,739,600	2,000,000	-	-
62F	DFID	Development of GIS Mapping	9,817	-	-	-	-	-
62N	DFID	Miscellaneous(Small Capital Proj)	146,310	1,538,600	1,538,600	-	-	-
97A	LOCAL	Minor Capital Project	382,775	157,400	157,400	-	-	-
23A	DFID	Hurricane Earl Rehabilitation	50,000	-	-	-	-	-
33A	DFID	Census 2012	32,753	157,400	157,400	157,400	-	-
34A	DFID	Technical Support	495,090	-	-	1,500,000	-	-
36A	EU	Carr's Bay Port Development	1,091,088	1,000,000	3,708,900	2,200,000	1,000,000	880,000
24A	DFID	Miscellaneous (Small Capital) 14	-	-	1,800,000	350,000	-	-
37A	DFID	Hospital Redevelopment	-	14,000,000	14,000,000	11,183,800	260,000	200,000
66A	EU	Port Development(Gunn Hill)	-	-	4,500,000	-	-	-
68A	EU	Sports Centre	-	-	1,500,000	1,800,000	300,000	-
69A	EU	MAHLE-Tractors	-	-	200,000	-	-	-
70A	EU	Miscellaneous 14	-	-	150,000	1,000,000	164,300	-
71A	DFID	MUL GENSET	-	-	20,000,000	15,000,000	5,000,000	-
72A	EU	LookOut Housing Force 10	-	-	-	700,000	-	-
73A	EU	Credit Union Support to Housing	-	-	-	1,500,000	-	-
74A	EU	Davy Hill	-	-	-	1,500,000	-	-
78A	DFID	LookOut Land Acquisition	9,643,695	-	-	-	-	-
85A	EU	Little Bay Interim Works	9,817	95,500	-	-	-	-
86A	CDB	Project Management Information System	495,090	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE			23,585,993	27,451,000	58,050,900	43,091,200	7,424,300	1,290,300
TOTAL EXPENDITURE VOTE 20			32,229,394	36,653,700	68,744,800	54,229,000	18,940,300	13,176,100
STAFFING RESOURCES								
TOTAL STAFFING								

PROGRAMME 200: STRATEGIC MANAGEMENT & ADMINISTRATION

PROGRAMME OBJECTIVE:

Provide timely and high quality budget planning and advice to Government to enable it to allocate resources to its highest priority economic and social goals

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 20		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	278,083	323,500	303,500	449,800	449,800	449,800
212	Wages				-	-	-
216	Allowances	133,772	151,700	171,700	165,400	165,400	165,400
218	Pensions and Gratuities	7,362			-	-	-
Total Personal Emoluments		419,217	475,200	475,200	615,200	615,200	615,200
GOODS AND SERVICES							
222	International Travel & Subsistence	173,025	300,000	196,200	225,000	225,000	300,000
226	Communication Expenses	14,034	15,000	15,000	15,000	15,000	15,000
228	Supplies & Materials	18,082	15,000	15,000	15,000	15,000	15,000
229	Furniture Equipment and Resources	162,838	100,000	100,000	90,000	90,000	95,000
232	Maintenance Services	9,457	15,000	15,000	15,000	13,000	12,000
234	Rental of Assets	-	-	-	58,800	58,800	58,800
236	Professional and Consultancy Services	-	-	-	312,400	312,400	312,400
240	Hosting & Entertainment	8,839	10,000	10,000	10,000	10,000	10,000
246	Printing & Binding	613	10,000	10,000	10,000	10,000	8,000
261	Subventions	290,940	200,000	503,800	205,000	205,000	205,000
262	Fees	155,121	312,400	471,400	-	-	-
272	Claims against Government	213,853	246,100	246,100	246,100	246,100	246,100
274	Emergency Expenditure		30,000	30,000	25,000	25,000	25,000
275	Sundry Expenses	1,385	2,000	2,000	2,000	2,000	2,000
281	Minor Works	29,532	30,000	30,000	30,000	30,000	30,000
Total Goods and Services		1,077,719	1,285,500	1,644,500	1,259,300	1,257,300	1,334,300
RECURRENT EXPENDITURE		1,496,936	1,760,700	2,119,700	1,874,500	1,872,500	1,949,500

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Financial Secretary	R1	1
Deputy Financial Secretary	R5	1
Executive Officer	R28-22	1
Clerical Officer	R46-34	1
TOTAL STAFF		4

PROGRAMME PERFORMANCE INFORMATION

KEY STRATEGIES FOR 2013/14:

- Establish Internal Audit Unit
- Improve Reporting by Statutory Bodies
- Create Mrat Postal Services
- Outsource The Gov't Savings Bank
- Establish autonomous agency (Statistics)

KEY STRATEGIES FOR 2014/15

KEY PERFORMANCE INDICATORS

	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No. of Policy Submissions					
No. of Meetings with Statutory Bodies					
No. of Payments Processed					
No. of Applications Processed					
No of Tenders Awarded					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and					
% of Policies implemented					
No. of Audit Queries on Statutory Bodies					
Average time taken to process payments					
Average time taken to process applications					

PROGRAMME 203: FISCAL POLICY & ECONOMIC MANAGEMENT

PROGRAMME OBJECTIVE:

To provide timely Financial Forecasts and Economic Advice to enable Government to prepare a fiscally responsible Budget that allocates resources to its highest priorities

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
120	Bank Interest Levy	446,712	315,000	315,000	900,000	900,000	900,000
122	Other Licenses		100	100	100	100	100
130	Fines on Gov't Officers	200	2,300	2,300	2,000	2,000	2,000
130	Weights and Measures		600	600	600	600	600
135	Bank of Mont. Interest (CDB)	127,049	44,000	44,000	42,000	40,500	40,500
135	Port Auth. CDB INT#1 SFR-ORM	383,912	160,000	160,000	152,000	146,000	146,000
135	Other Interest		55,000	55,000	55,000	60,000	60,000
135	Misc Rents, Interests, Dividends		120,000	120,000	120,000	125,000	125,000
145	Reimbursement-2nded Ofcrs.		-	-	-	-	-
150	Budgetary Assistance	55,571,612	55,780,000	68,500,000	64,088,900	64,088,900	64,088,900
160	Gains on Exchange		4,000	4,000	4,000	3,500	3,500
160	Port Auth. Princ #1 SFR-ORM		385,000	385,000	385,000	385,000	385,000
160	Disposal of Vehicles		14,000	14,000	14,000	12,500	12,500
TOTAL REVENUE VOTE 20		56,529,485	56,880,000	69,600,000	65,763,600	65,764,100	65,764,100

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	348,144	417,400	417,400	458,600	458,600	458,600
212	Wages				-	-	-
216	Allowances	45,683	72,400	72,400	95,400	95,400	95,400
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		393,827	489,800	489,800	554,000	554,000	554,000
GOODS AND SERVICES							
222	International Travel & Subsistence	3,295	35,000	35,000	30,000	30,000	30,000
236	Professional and Consultancy Services	-	-	-	110,000	110,000	110,000
262	Fees	182,390	110,000	110,000	-	-	-
274	Emergency Expenditure	-	-	1,011,800	2,500,000	2,500,000	2,500,000
290	Debt Servicing - Domestic	50,000	50,000	50,000	50,000	60,000	60,000
292	Debt Servicing - Foreign		1,012,000	653,000	502,000	502,000	502,000
293	Debt Servicing -Interest				138,000	126,600	114,300
Total Goods and Services		235,685	1,207,000	1,859,800	3,330,000	3,328,600	3,316,300
RECURRENT EXPENDITURE		629,512	1,696,800	2,349,600	3,884,000	3,882,600	3,870,300

CAPITAL EXPENDITURE

Details of Expenditure			2012/13	2013/14	2013/14	2014/15	2015/16	2016/17
SHD	Donor	Description	Actual Exp	Approved Budget	Revised Estimate	Budget Estimates	Forward Estimates	Forward Estimates
2002065A	DFID	Private Sector Development	2,344,024	-	-	-	-	-
2006074A	EU	ICT	1,201,684	-	-	-	-	-
2006075A	EU	Little Bay Port Expansion	3,697,181	6,362,500	-	-	-	-
2006076A	EU	Little Bay Town Centre Expansion Phase	792,173	-	-	-	-	-
2006077A	EU	Tourism Development III	1,065,636	-	-	-	-	-
2007078A	EU	Project Management	2,373	400,000	400,000	2,000,000	700,000	210,300
2008032A	DFID	Education Infrastructure	-	-	6,199,000	2,200,000	-	-
2009021A	CDB	Country Poverty Assesment	4,139	-	-	-	-	-
2009056A	LOCAL	BNTF 6	500,000	-	-	-	-	-
2009061A	DFID	Government Accomodation	1,622,350	3,739,600	3,739,600	2,000,000	-	-
2009062F	DFID	Development of GIS Mapping	9,817	-	-	-	-	-
2009062N	DFID	Miscellaneous(Small Capital Proj)	146,310	1,538,600	1,538,600	-	-	-
2010097A	LOCAL	Minor Capital Project	382,775	157,400	157,400	-	-	-
2012023A	DFID	Hurricane Earl Rehabilitation	50,000	-	-	-	-	-
2012033A	DFID	Census 2012	32,753	157,400	157,400	157,400	-	-
2012034A	DFID	Technical Support	495,090	-	-	1,500,000	-	-
2013036A	EU	Carr's Bay Port Development	1,091,088	1,000,000	3,708,900	2,200,000	1,000,000	880,000
2014024A	DFID	Miscellaneous (Small Capital) 14	-	-	1,800,000	350,000	-	-
2014037A	DFID	Hospital Redevelopment	-	14,000,000	14,000,000	11,183,800	260,000	200,000
2014066A	EU	Port Development(Gunn Hill)	-	-	4,500,000	-	-	-
2014068A	EU	Sports Centre	-	-	1,500,000	1,800,000	300,000	-
2014069A	EU	MAHLE-Tractors	-	-	200,000	-	-	-
2014070A	EU	Miscellaneous 14	-	-	150,000	1,000,000	164,300	-
2014071A	DFID	MUL GENSET	-	-	20,000,000	15,000,000	5,000,000	-
2014072A	EU	LookOut Housing Force 10	-	-	-	700,000	-	-
2014073A	EU	Credit Union Support to Housing	-	-	-	1,500,000	-	-
2014074A	EU	Davy Hill	-	-	-	1,500,000	-	-
2106078A	DFID	LookOut Land Acquisition	9,643,695	-	-	-	-	-
2111085A	EU	Little Bay Interim Works	9,817	95,500	-	-	-	-
2111086A	CDB	Project Management Information System	495,090	-	-	-	-	-
CAPITAL EXPENDITURE			23,585,993	27,451,000	58,050,900	43,091,200	7,424,300	1,290,300

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Budget Director	R7	1
Director, Economic Management	R7	1
Project Officer	R22-16/17-13	2
Economist	R22-16/17-13	2
Budget Analyst	R28-22/22-16	2
TOTAL STAFF		8

PROGRAMME PERFORMANCE INFORMATION						
KEY STRATEGIES FOR 2013/14:						
Establish Procurement Function						
Improve Financial Reporting						
KEY STRATEGIES FOR 2014/15						
KEY PERFORMANCE INDICATORS		2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)						
No. of PFM Actions monitored						
No. of Budget Submissions reviewed						
No. of Fiscal Briefings & Economic reports to Cabinet						
No. of Budget Variations processed						
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and						
No. of PFM Actions implemented or completed on time						
Budget adopted prior to beginning of fiscal year						
% Variance between fiscal targets and the approved Budget						
% Variance between approved Budget and the outturn						

PROGRAMME 204: STATISTICAL MANAGEMENT

PROGRAMME OBJECTIVE:

To collect, compile, analyse and publish statistical information on the economic, social and general conditions of Montserrat, while protecting the confidentiality of information provided

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 20		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
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PERSONAL EMOLUMENTS

210	Personal Emoluments	321,428	347,100	330,300	350,300	350,300	350,300
212	Wages			11,900	-	-	-
216	Allowances	33,116	42,800	50,800	42,800	42,800	42,800
218	Pensions and Gratuities	24,696			-	-	-
Total Personal Emoluments		379,240	389,900	393,000	393,100	393,100	393,100

GOODS AND SERVICES

222	International Travel & Subsistence	10,600	17,000	2,000	10,000	10,000	10,000
224	Utilities	17,074	11,400	26,400	25,000	25,000	25,000
226	Communication Expenses	5,269	8,000	8,000	8,000	8,000	8,000
228	Supplies & Materials	980	1,000	5,000	7,000	7,000	7,000
229	Purchase of Equipment	175	1,000	1,000	1,000	1,000	1,000
232	Maintenance Services	1,481	3,200	3,200	3,200	3,200	3,200
236	Professional and Consultancy Services	-	-	-	9,000	9,000	9,000
234	Rental of Assets	72,000	72,000	72,000	72,000	72,000	72,000
246	Printing & Binding	20	10,500	6,500	10,500	10,500	10,500
262	Fees	5,701	9,000	5,900	-	-	-
275	Sundry Expenses	30,150	500	500	500	500	500
Total Goods and Services		143,450	133,600	130,500	146,200	146,200	146,200
RECURRENT EXPENDITURE		522,690	523,500	523,500	539,300	539,300	539,300

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Director, Statistics	R7	1
Statistician	R22-16	2
Assistant Statistician	R28-22	2
Computer Systems Officer	R28-22	1
Clerical Officer (Snr) (temporary)	R33-29	1
Statistician Cadet	R46-34	1
TOTAL STAFF		8

PROGRAMME PERFORMANCE INFORMATION

KEY STRATEGIES FOR 2013/14:

Completion of analysis of 2011 Population & Housing Census

Production and dissemination of economic, social, environment and multi-domain statistics

KEY STRATEGIES FOR 2014/15

KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
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Output Indicators (Specify what has been/will be produced or delivered by the programme.)

No. of Census releases and publications					
No. of new data series developed					
No. of surveys conducted					
No. of requests received					
No. of regional statistical projects implemented					
•					

Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)

No. of statistical publications distributed					
No. of unique enquiries on statistical services database/website					
Survey response rates (over time)					

PROGRAMME 205: TREASURY MANAGEMENT

PROGRAMME OBJECTIVE:

To provide effective and accountable Treasury Management and Accounting Services to the Government

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
122	Other Business	70	-	-	-	-	-
125	Foreign Currency Levy		-	-	-	-	-
130	Incentive Application		-	-	-	-	-
135	JCF Deposits		-	-	-	-	-
135	Personal Advances	38,330	48,500	48,500	50,000	52,000	52,000
140	Share of ECCB Profit		-	-	-	-	-
145	Reimbursement - Saving Bank		-	-	-	-	-
145	Overpayments Recovered	260	15,000	15,000	10,000	10,000	10,000
145	Previous Years Reimbursement	42,900	20,000	20,000	20,000	25,000	25,000
160	Insurance Deposits		-	-	-	-	-
160	Local Pension Contribution		-	-	-	-	-
160	Petty Receipts	30,469	24,000	24,000	26,000	30,000	30,000
160	Miscellaneous Receipts		-	-	-	-	-
TOTAL REVENUE VOTE 20		112,030	107,500	107,500	106,000	117,000	117,000

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	466,552	531,300	531,300	554,200	554,200	554,200
212	Wages		-	-	-	-	-
216	Allowances	58,338	71,400	71,400	59,600	59,600	59,600
218	Pensions and Gratuities	7,362			-	-	-
Total Personal Emoluments		532,252	602,700	602,700	613,800	613,800	613,800
GOODS AND SERVICES							
220	Local Travel	208	2,700	2,700	2,700	2,700	2,700
226	Communication Expenses	5,170	6,000	6,000	5,000	5,000	5,000
228	Supplies & Materials	6,996	7,000	7,000	7,000	7,000	7,000
229	Furniture Equipment and Resources	2,130	4,300	4,300	4,300	4,300	4,300
232	Maintenance Services	369	2,000	2,000	2,000	2,500	3,000
236	Professional and Consultancy Services	-	-	-	3,000	3,000	3,000
238	Insurance	289,999	250,000	300,000	319,200	319,200	319,200
246	Printing & Binding	29,891	20,000	20,000	20,000	20,000	20,000
262	Fees	2,838	3,000	3,000	-	-	-
270	Revenue Refunds	362	5,000	5,000	5,000	5,000	5,000
275	Sundry Expenses	1,516	2,000	2,000	5,000	5,000	5,000
290	Debt Servicing - Domestic	2,998	2,000	2,000	4,000	4,000	4,000
Total Goods and Services		342,477	304,000	354,000	377,200	377,700	378,200
RECURRENT EXPENDITURE		874,729	906,700	956,700	991,000	991,500	992,000

CAPITAL EXPENDITURE								
Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-
STAFFING RESOURCES								
STAFF POSTS		Scale	Count					
Accountant General		R7	1					
Deputy Accountant General		R17-13/14-10	1					
Accountant		R22-16/17-13	2					
Assistant Accountant		R28-22	2					
Accounting Technician (Snr)		R33-29	5					
Accounting Technician		R46-34	1					
Clerical Officer (Snr)		R33-29	1					
Office Attendant		R51-45	1					
TOTAL STAFF			14					
PROGRAMME PERFORMANCE INFORMATION								
KEY STRATEGIES FOR 2013/14:								
Establish a Cash Management Committee								
Adopt revised COAs								
Implement IPSAS								
Formalize Internal Auditor Function								
KEY STRATEGIES FOR 2014/15								
KEY PERFORMANCE INDICATORS								
			2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target	
Output Indicators (Specify what has been/will be produced or delivered by the programme.)								
No. of complete financial reports								
No of transactions processed								
No of bank reconciliations								
Average time taken to submit annual reports								
Average time to process payroll								
% of transactions processed electronically								

PROGRAMME 206: CUSTOMS & REVENUE SERVICE

PROGRAMME OBJECTIVE:

To administer tax and customs control fairly and efficiently.

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
110	Company Tax	2,415,488	3,320,000	3,320,000	3,000,000	3,300,000	3,325,000
110	Income Tax (Personal)	10,465,743	13,460,000	13,460,000	11,360,000	11,810,000	12,150,000
110	Withholding Tax	719,386	780,000	780,000	650,000	650,000	650,000
115	Property Tax	918,602	1,700,000	1,700,000	910,000	920,000	930,000
120	Hotel/Residential Occupancy Tax	30,578	40,000	40,000	30,000	40,000	50,000
120	Insurance Company Levy	158,309	310,000	310,000	310,000	360,000	360,000
120	Embarkation Tax	306,167	330,000	330,000	390,000	410,000	420,000
125	Import Duties	4,535,104	5,190,800	5,190,800	5,080,000	5,210,000	5,491,300
125	Customs Processing Fee	-			910,000	950,000	990,000
125	Consumption Tax	9,220,373	11,250,000	11,250,000	10,450,000	10,980,000	11,345,000
125	Entertainment Tax	-	-	-	-	-	-
125	Cruise Ship Tax				-	4,000	4,000
129	Arrears of Taxes				3,000,000	3,000,000	3,000,000
130	Customs Fines	718,138	3,600	3,600	3,700	3,700	3,700
130	Customs Officers Fees	3,000	112,500	112,500	114,700	114,700	114,700
130	ASYCUDA User Access Fees	143,225			75,000	75,000	75,000
160	Customs Auction	-	-	-	-	-	-
160	Other Receipts	10,497	-	-	-	-	-
TOTAL REVENUE VOTE 20		29,644,611	36,496,900	36,496,900	36,283,400	37,827,400	38,908,700

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	1,667,568	1,751,300	1,677,200	1,762,900	1,762,900	1,762,900
212	Wages				-	-	-
216	Allowances	404,451	371,100	348,800	377,000	377,000	377,000
218	Pensions and Gratuities			13,350	-	-	-
Total Personal Emoluments		2,072,019	2,122,400	2,039,350	2,139,900	2,139,900	2,139,900
GOODS AND SERVICES							
220	Local Travel		6,000	6,000	6,000	6,000	6,000
226	Communication Expenses	18,284	22,500	22,500	22,500	22,500	22,500
228	Supplies & Materials	28,004	20,000	30,000	20,000	20,000	20,000
230	Uniform/Protective Clothing	14,982	15,000	20,000	15,000	15,000	15,000
232	Maintenance Services	24,637	14,900	21,900	14,900	14,900	14,900
236	Professional and Consultancy Services	-	-	-	50,000	50,000	50,000
244	Advertising		3,500	3,500	3,500	3,500	3,500
246	Printing & Binding	17,418	30,000	30,000	30,000	30,000	30,000
262	Fees	45,783	450,000	424,650	-	-	-
270	Revenue Refunds	2,442,489	1,167,500	1,167,500	631,500	1,009,500	1,261,200
275	Sundry Expenses	4,902	12,000	2,000	12,000	12,000	12,000
Total Goods and Services		2,596,499	1,741,400	1,728,050	805,400	1,183,400	1,435,100
RECURRENT EXPENDITURE		4,668,518	3,863,800	3,767,400	2,945,300	3,323,300	3,575,000

CAPITAL EXPENDITURE								
Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-
STAFFING RESOURCES								
STAFF POSTS	Scale	Count	STAFF POSTS	Scale	Count			
Director General	R5	1	Customs Officer II	R31-28	7			
Comptrollers	R6	2	Customs Officer I	R48-34	3			
Legal Officer	R17-13	1	Customs Guard	R48-34	1			
Deputy Comptroller	R17-13	1	Office & Tax Payer Services Officer	R28-22	1			
Valuation Officer	R22-16	1	Inspector of Taxes II	R28-22	2			
Valuation Officer Asst	R33-29	1	Clerical Officer (Snr)	R33-29	1			
Assessment & Compliance Officer	R22-18	1	Cashier	R33-29	1			
Inspector of Taxes II	R33-29	2	Clerical Officers	R46-34	2			
Customs Officer Snr	R22-18	4	Office Attendants	R51-45	3			
Audit Manager	R22-16	1	Revenue Officer	R46-34	3			
Customs Officer III	R28-22	3	Revenue Assistant	R46-34	2			
TOTAL STAFF					44			

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Enhance Advisory Services					
Improve Compliance with Tax Laws					
Establish Support Services					
Introduce TIN System					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS					
	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No of Requests for Technical Advice					
No. of Legislative changes recommended					
No of Examinations of accounts, passengers, cargo and baggage					
No. of Tax Audits Completed					
No. of site visits and patrols					
No. of persons registered under TIN system					
•					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
Average time to provide technical advice					
No of legislative changes implemented					
No. of irregularities/breaches identified					
Average time taken to complete assessment					
No. of seized goods controlled					
% of taxpayers Registered under TIN system					
No. of outstanding assessments					
No. of taxpayers with outstanding accounts					
Amount of tax arrears					

PROGRAMME 207: GENERAL POST OFFICE

PROGRAMME OBJECTIVE:

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
130	Commissions on Money Order		3,000	3,000	3,500	3,500	3,500
160	Parcel Post		4,000	4,000	7,000	7,000	7,000
160	Stamp Sales		120,000	120,000	195,000	195,000	195,000
160	Gain on Remittances		-	-	-	-	-
160	Other Receipts		10,000	10,000	10,000	10,000	10,000
TOTAL REVENUE VOTE 20		-	137,000	137,000	215,500	215,500	215,500

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	283,096	289,200	291,200	295,800	295,800	295,800
212	Wages	51,480			-	-	-
216	Allowances	26,889	47,500	40,500	47,500	47,500	47,500
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		361,465	336,700	331,700	343,300	343,300	343,300
GOODS AND SERVICES							
226	Communication Expenses	1,941	2,000	2,000	2,000	2,000	2,000
228	Supplies & Materials	9,977	10,000	10,000	10,000	10,000	10,000
230	Uniform/Protective Clothing	980	1,000	1,000	1,000	1,000	1,000
232	Maintenance Services	11,124	17,800	17,800	17,800	17,800	17,800
234	Rental of Assets	7,200	7,200	7,200	7,200	7,200	7,200
236	Professional and Consultancy Services	-	-	-	56,500	56,500	56,500
260	Grants & Contributions	13,500	51,500	-	-	-	-
262	Fees			56,500	-	-	-
275	Sundry Expenses	44,829	25,000	25,000	25,000	25,000	25,000
Total Goods and Services		89,551	114,500	119,500	119,500	119,500	119,500
RECURRENT EXPENDITURE		451,016	451,200	451,200	462,800	462,800	462,800

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved	2013/14 Revised	2014/15 Budget	2015/16 Forward	2016/17 Forward
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Postmaster	R14-10	1
Assistant Secretary	R22-16	1
Executive Officer	R28-22	1
Clerical Officer	R46-34	5
Postman	R48-38	1
Office Attendant	R51-45	1
TOTAL STAFF		10

PROGRAMME PERFORMANCE INFORMATION					
KEY SRATEGIES FOR 2013/14:					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	201516 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
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•					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
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•					

PROGRAMME 208: INTERNAL AUDIT UNIT

PROGRAMME OBJECTIVE:

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 20		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
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PERSONAL EMOLUMENTS

210	Personal Emoluments			134,700	331,400	331,400	376,200
212	Wages				-	-	-
216	Allowances			35,500	33,200	33,200	33,200
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		-	-	170,200	364,600	364,600	409,400

GOODS AND SERVICES

220	Local Travel				500	500	500
222	International Travel & Subsistence			20,000	10,000	10,000	10,000
224	Utilities			2,300	24,000	24,000	24,000
226	Communication Expenses			4,500	4,000	4,000	5,000
228	Supplies & Materials			10,000	1,000	1,000	2,000
229	Furniture Equipment and Resources			143,300	23,400	26,000	28,600
232	Maintenance Services			2,000	2,000	2,000	5,000
234	Rental of Assets			16,800	-	-	-
236	Professional and Consultancy Services	-	-	-	5,000	5,000	5,000
242	Training			26,700	-	-	-
246	Printing & Binding			3,000	3,000	3,000	3,000
260	Grants & Contributions			700	1,200	1,700	2,200
262	Fees			124,100	-	-	-
275	Sundry Expenses			2,200	2,200	2,200	2,200
Total Goods and Services		-	-	355,600	76,300	79,400	87,500

RECURRENT EXPENDITURE		-	-	525,800	440,900	444,000	496,900
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CAPITAL EXPENDITURE

Details of Expenditure		2012/13 Actual Exp	2013/14 Approved	2013/14 Revised	2014/15 Budget	2015/16 Forward	2016/17 Forward
SHD	Donor	Description					
CAPITAL EXPENDITURE		-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count
Chief Internal Auditor	R7	1
Audit Manager	R17-13	2
Internal Auditor	R22-16	4
TOTAL STAFF		7

PROGRAMME PERFORMANCE INFORMATION					
KEY SRATEGIES FOR 2013/14:					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS					
	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	201516 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
•					
•					
•					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
•					
•					
•					

S U M M A R Y (by Classification)

E12

SUBHDS & DETAILS	2012/13	2013/14	2013/14	2014/15	2015/16	2016/17
PERSONAL EMOLUMENTS						
Strategic Management & Administration	278,083	323,500	303,500	449,800	449,800	449,800
Fiscal Policy & Economic Management	348,144	417,400	417,400	458,600	458,600	458,600
Statistical Management	321,428	347,100	330,300	350,300	350,300	350,300
Treasury Management	466,552	531,300	531,300	554,200	554,200	554,200
Customs & Revenue Service	1,667,568	1,751,300	1,677,200	1,762,900	1,762,900	1,762,900
General Post Office	283,096	289,200	291,200	295,800	295,800	295,800
Internal Audit	-	-	134,700	331,400	331,400	376,200
TOTAL P.E	3,364,871	3,659,800	3,685,600	4,203,000	4,203,000	4,247,800
WAGES						
Strategic Management & Administration	-	-	-	-	-	-
Fiscal Policy & Economic Management	-	-	-	-	-	-
Statistical Management	-	-	11,900	-	-	-
Treasury Management	-	-	-	-	-	-
Customs & Revenue Service	-	-	-	-	-	-
General Post Office	51,480	-	-	-	-	-
Internal Audit	-	-	-	-	-	-
TOTAL WAGES	51,480	-	11,900	-	-	-
ALLOWANCES						
Strategic Management & Administration	133,772	151,700	171,700	165,400	165,400	165,400
Fiscal Policy & Economic Management	45,683	72,400	72,400	95,400	95,400	95,400
Statistical Management	33,116	42,800	50,800	42,800	42,800	42,800
Treasury Management	58,338	71,400	71,400	59,600	59,600	59,600
Customs & Revenue Service	404,451	371,100	348,800	377,000	377,000	377,000
General Post Office	26,889	47,500	40,500	47,500	47,500	47,500
Internal Audit	-	-	35,500	33,200	33,200	33,200
TOTAL ALLOWANCES	702,249	756,900	791,100	820,900	820,900	820,900
BENEFITS						
Strategic Management & Administration	7,362	-	-	-	-	-
Fiscal Policy & Economic Management	-	-	-	-	-	-
Statistical Management	24,696	-	-	-	-	-
Treasury Management	7,362	-	-	-	-	-
Customs & Revenue Service	-	-	13,350	-	-	-
General Post Office	-	-	-	-	-	-
Internal Audit	-	-	-	-	-	-
TOTAL BENEFITS	39,420	-	13,350	-	-	-
GOODS AND SERVICES						
Strategic Management & Administration	1,077,719	1,285,500	1,644,500	1,259,300	1,257,300	1,334,300
Fiscal Policy & Economic Management	235,685	1,207,000	1,859,800	3,330,000	3,328,600	3,316,300
Statistical Management	143,450	133,600	130,500	146,200	146,200	146,200
Treasury Management	342,477	304,000	354,000	377,200	377,700	378,200
Customs & Revenue Service	2,596,499	1,741,400	1,728,050	805,400	1,183,400	1,435,100
General Post Office	89,551	114,500	119,500	119,500	119,500	119,500
Internal Audit	-	-	355,600	76,300	79,400	87,500
TOTAL	4,485,381	4,786,000	6,191,950	6,113,900	6,492,100	6,817,100
CAPITAL EXPENDITURE						
Strategic Management & Administration	-	-	-	-	-	-
Fiscal Policy & Economic Management	23,585,993	27,451,000	58,050,900	43,091,200	7,424,300	1,290,300
Statistical Management	-	-	-	-	-	-
Treasury Management	-	-	-	-	-	-
Customs & Revenue Service	-	-	-	-	-	-
General Post Office	-	-	-	-	-	-
Internal Audit	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	23,585,993	27,451,000	58,050,900	43,091,200	7,424,300	1,290,300

S U M M A R Y (by Subheads)

210	Personal Emoluments	3,364,871	3,659,800	3,685,600	4,203,000	4,203,000	4,247,800
212	Wages	51,480	-	11,900	-	-	-
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	702,249	756,900	791,100	820,900	820,900	820,900
218	Pensions & Gratuities	39,420	-	13,350	-	-	-
219	Other Benefits	-	-	-	-	-	-
220	Local Travel	208	8,700	8,700	9,200	9,200	9,200
222	International Travel & Subsistence	186,920	352,000	253,200	275,000	275,000	350,000
224	Utilities	17,074	11,400	28,700	49,000	49,000	49,000
226	Communication Expenses	44,698	53,500	58,000	56,500	56,500	57,500
228	Supplies & Materials	64,039	53,000	77,000	60,000	60,000	61,000
229	Furniture Equipment and Resources	165,143	105,300	248,600	118,700	121,300	128,900
230	Uniform/Protective Clothing	15,962	16,000	21,000	16,000	16,000	16,000
232	Maintenance Services	47,068	52,900	61,900	54,900	53,400	55,900
234	Rental of Assets	79,200	79,200	96,000	138,000	138,000	138,000
236	Professional and Consultancy Services	-	-	-	545,900	545,900	545,900
238	Insurance	289,999	250,000	300,000	319,200	319,200	319,200
240	Hosting & Entertainment	8,839	10,000	10,000	10,000	10,000	10,000
242	Training	-	-	26,700	-	-	-
244	Advertising	-	3,500	3,500	3,500	3,500	3,500
246	Printing & Binding	47,942	70,500	69,500	73,500	73,500	71,500
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	13,500	51,500	700	1,200	1,700	2,200
261	Subventions	290,940	200,000	503,800	205,000	205,000	205,000
262	Fees	391,833	884,400	1,195,550	-	-	-
265	Social Protection	-	-	-	-	-	-
266	Health Care Promotion	-	-	-	-	-	-
270	Revenue Refunds	2,442,851	1,172,500	1,172,500	636,500	1,014,500	1,266,200
272	Claims against Government	213,853	246,100	246,100	246,100	246,100	246,100
273	MALHE Activities	-	-	-	-	-	-
274	Emergency Expenditure	-	30,000	1,041,800	2,525,000	2,525,000	2,525,000
275	Sundry Expenses	82,782	41,500	33,700	46,700	46,700	46,700
276	Culture	-	-	-	-	-	-
277	Mechanical Spares	-	-	-	-	-	-
278	Operation of Hot Mix Plant	-	-	-	-	-	-
279	Operation of Plant & Workshop	-	-	-	-	-	-
280	Programme Production & Promotion	-	-	-	-	-	-
281	Minor Works	29,532	30,000	30,000	30,000	30,000	30,000
282	Re-saleable Stock	-	-	-	-	-	-
283	Environmental Protection	-	-	-	-	-	-
290	Debt Servicing - Domestic	52,998	52,000	52,000	54,000	64,000	64,000
292	Debt Servicing - Foreign	-	1,012,000	653,000	502,000	502,000	502,000
293	Debt Servicing - Interest	-	-	-	138,000	126,600	114,300
	TOTAL VOTE 20	8,643,401	9,202,700	10,693,900	11,137,800	11,516,000	11,885,800

BUDGET AND FORWARD ESTIMATES

VOTE: MINISTRY OF AGRICULTURE, LANDS, HOUSING & THE ENVIRONMENT- SUMMARY

A. ESTIMATES of Revenue and Expenditure for the period April 1st 2014 to March 31st, 2017 for salaries and the expenses of the Ministry Headquarters, Agricultural Department, Lands & Survey Department, Physical Planning and Department of the Environment - Seven million and fourteen thousand three hundred dollars. **\$7,014,300**

B. ACCOUNTING OFFICER: Permanent Secretary

C. SUB-HEADS which under this vote will be accounted for by the Permanent Secretary

STRATEGIC GOALS

An environment that fosters prudent economic management, sustained growth, a diversified economy and the generation of employment opportunities.

Enhanced human development and improved quality of life for all people on Montserrat

Natural and heritage resources conserved through environmentally sustainable development and appropriate strategies for disaster mitigation.

NATIONAL OUTCOMES

A vibrant and diverse economy that supports sustainable private sector led economic activity and generates employment.

Physical infrastructure and transportation facilities in place to support development.

Improve food security

Effective social protection to enhance the well-being to the vulnerable population.

Maximise access to decent and affordable housing.

Sustainable use and management of the environment and natural resources.

Heritage sites and artifacts identified, maintained and protected.

VISION

A modern ministry that contributes to the development of Montserrat benefitting present and future generations by enabling the sustainable use of natural resources.

MISSION STATEMENT

To formulate policy, plan programs and manage resources to support the appropriate usage of land, natural resources and the provision of affordable housing opportunities, in order to contribute to individual well-being and economic growth.

BUDGET SUMMARY

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SUMMARY OF REVENUES BY PROGRAMME							
300	Strategic Management & Administration	289,507	506,000	506,000	400,000	400,000	400,000
301	Agricultural Services	37,060	69,000	69,000	49,000	49,000	49,000
302	Land Administration	534,996	550,000	550,000	565,000	565,000	565,000
303	Physical Planning & Development	47,138	63,600	63,600	66,200	66,200	66,200
304	Environmental Management	-	-	-	-	-	-
305	Housing Policy & Support Services	-	-	-	-	-	-
TOTAL REVENUE VOTE 30		908,702	1,188,600	1,188,600	1,080,200	1,080,200	1,080,200

SUMMARY OF EXPENDITURE BY PROGRAMME

300	Strategic Management & Administration	1,594,106	1,536,200	1,628,700	2,753,000	1,150,600	1,090,600
301	Agricultural Services	1,689,414	1,594,000	1,590,500	1,570,400	1,570,400	1,586,400
302	Land Administration	555,423	568,700	572,200	618,600	618,600	604,200
303	Physical Planning & Development	501,928	652,100	605,000	629,100	629,100	629,100
304	Environmental Management	870,103	1,011,400	927,400	924,800	927,200	999,200
305	Housing Policy & Support Services	551,733	530,000	568,600	518,400	518,400	520,400
TOTAL EXPENDITURE VOTE 30		5,762,707	5,892,400	5,892,400	7,014,300	5,414,300	5,429,900

SUMMARY OF EXPENDITURE BY ECONOMIC CLASSIFICATION							
RECURRENT EXPENDITURE							
	PERSONAL EMOLUMENTS	2,916,293	3,087,200	3,066,200	3,482,700	3,482,700	3,482,700
	WAGES	510,801	431,000	437,500	15,600	15,600	15,600
	ALLOWANCES	394,540	466,900	452,500	531,500	531,500	531,500
	BENEFITS	72,984	16,600	7,400	18,300	18,300	18,300
	GOOD AND SERVICES	1,383,477	1,396,200	1,389,700	1,366,200	1,366,200	1,381,800
TOTAL RECURRENT EXPENDITURE		5,278,095	5,397,900	5,353,300	5,414,300	5,414,300	5,429,900
CAPITAL EXPENDITURE							
SHD	Donor	Description					
50A	DFID	Technical Assistance Housing/Support of	-	112,700	112,700	-	-
58A	Otep	Overseas Territories Environmental	287,170	345,600	345,600	-	-
59A	DFID	Housing Incentives Scheme	-	-	-	-	-
60A	DARWIN	DARWIN Initiatives Post Project	176,971	36,200	36,200	-	-
60A	EU	Toilet Facilities (Vulnerable)	-	-	-	250,000	-
61A	EU	Environmental Marine Turtle Facility	-	-	-	350,000	-
62A	EU	Abattoir (Mahle) (Equipping Abattoir)	-	-	-	1,000,000	-
TOTAL CAPITAL EXPENDITURE		464,141	494,500	494,500	1,600,000	-	-
TOTAL EXPENDITURE VOTE 30		5,742,236	5,892,400	5,847,800	7,014,300	5,414,300	5,429,900
STAFFING RESOURCES							
TOTAL STAFFING							

PROGRAMME 300: STRATEGIC MANAGEMENT & ADMINISTRATION

PROGRAMME OBJECTIVE:

To formulate policy, plan programs, allocate and manage resources, and provide support, advice, facilitation, coordination and monitoring mechanisms for MAHLE units

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
122	Landholding Licenses	194,107	290,000	290,000	200,000	200,000	200,000
122	Mining Licences	4,315	4,000	4,000			
130	Real Est. Agents Regis .	9,000	10,000	10,000	10,000	10,000	10,000
135	Royalties - Quarries	78,000	190,000	190,000	190,000	190,000	190,000
160	General Receipts	4,085	12,000	12,000			
TOTAL REVENUE VOTE 30		289,507	506,000	506,000	400,000	400,000	400,000

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	380,232	380,300	380,300	465,500	465,500	465,500
212	Wages	108,923	92,400	98,900	15,600	15,600	15,600
216	Allowances	143,638	159,200	159,200	159,200	159,200	159,200
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		632,793	631,900	638,400	640,300	640,300	640,300
GOODS AND SERVICES							
220	Local Travel	6,556	26,300	13,800	14,300	14,300	26,300
222	International Travel & Subsistence	29,870	30,000	30,000	30,000	30,000	30,000
224	Utilities	242,900	198,000	198,000	198,500	198,500	198,500
226	Communication Expenses	65,000	50,000	59,800	50,000	50,000	50,000
228	Supplies & Materials	7,948	8,000	8,000	8,000	8,000	8,000
229	Furniture Equipment and Resources			40,000	40,000	40,000	40,000
230	Uniform/Protective Clothing	500	500	500	500	500	500
232	Maintenance Services	34,249	35,000	35,000	35,000	35,000	35,000
234	Rental of Assets	8,000		48,700	74,400	72,000	-
236	Professional and Consultancy Services	-	-	-	30,000	30,000	30,000
262	Fees	70,301	30,000	30,000	-	-	-
275	Sundry Expenses	1,848	2,000	2,000	2,000	2,000	2,000
281	Minor Works	30,000	30,000	30,000	30,000	30,000	30,000
Total Goods and Services		497,172	409,800	495,800	512,700	510,300	450,300
RECURRENT EXPENDITURE		1,129,965	1,041,700	1,134,200	1,153,000	1,150,600	1,090,600

CAPITAL EXPENDITURE								
Details of Expenditure			2012/13	2013/14	2013/14	2014/15	2015/16	2016/17
SHD	Donor	Description	Actual Exp	Approved Budget	Revised Estimate	Budget Estimates	Forward Estimates	Forward Estimates
3006050A	DFID	Technical Assistance Housing/Support of	-	112,700	112,700	-	-	-
3008058A	OTEP	Overseas Territories Environmental	287,170	345,600	345,600	-	-	-
3009059A	DFID	Housing Incentives Scheme	-	-	-	-	-	-
3009060A	DARWIN	DARWIN Initiatives Post Project	176,971	36,200	36,200	-	-	-
3014060A	EU	Toilet Facilities (Vulnerable)	-	-	-	250,000	-	-
3014061A	EU	Environmental Marine Turtle Facility	-	-	-	350,000	-	-
3014062A	EU	Abattoir (Mahle) (Equipping Abattoir)	-	-	-	1,000,000	-	-
CAPITAL EXPENDITURE			464,141	494,500	494,500	1,600,000	-	-
STAFFING RESOURCES								
STAFF POSTS		Scale	Count					
Minister		-	1					
Permanent Secretary		R5	1					
Assistant Secretary		R22-16	1					
Executive Officer		R28-22	1					
Clerical Officer (Snr)		R33-29	1					
Clerical Officer		R46-34	2					
Office Attendant		R51-45	1					
Watchman		-	4					
TOTAL STAFF			12					
PROGRAMME PERFORMANCE INFORMATION								
KEY STRATEGIES FOR 2013/14:								
Continue to identify opportunities for increasing revenue through the introduction of new user charges and the updating of existing ones.								
Continue legislative reforms to improve service delivery.								
Review and implement policy initiatives to improve the efficiency of MAHLE operations								
Complete and implement MAHLE organizational review and ensure the structure is aligned to meet current and future needs								
KEY STRATEGIES FOR 2014/15								
KEY PERFORMANCE INDICATORS				2012/13	2013/14	2014/15	2015/16	2015/16
				Actual	Estimate	Target	Target	Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)								
No. of updated user fees introduced each year								
No. of revised legislations								
No. of policy papers prepared and submitted for approval								
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)								
% of revenue generated								
No. of policy decisions implemented								

PROGRAMME 301: AGRICULTURAL SERVICES

PROGRAMME OBJECTIVE:

To redevelop agriculture (crop, livestock, aquaculture and marine resources) to satisfy local demand and to target specific markets for export.

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
130	Pound Fees		-	-	-	-	-
160	Fisheries Receipts	1,035	-	-	-	-	-
160	Hire of Agricultural Equip.	9,240	10,000	10,000	10,000	10,000	10,000
160	Plant Propagation	16,895	15,000	15,000	15,000	15,000	15,000
160	Sale of Trees	7,010	4,000	4,000	4,000	4,000	4,000
160	Other Receipts	2,880	40,000	40,000	20,000	20,000	20,000
TOTAL REVENUE VOTE 30		37,060	69,000	69,000	49,000	49,000	49,000

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
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PERSONAL EMOLUMENTS

210	Personal Emoluments	908,996	861,100	861,100	1,096,100	1,096,100	1,096,100
212	Wages	263,694	235,200	235,200	-	-	-
216	Allowances	104,551	112,300	112,300	112,300	112,300	112,300
218	Pensions and Gratuities	29,448	7,400	7,400	-	-	-
Total Personal Emoluments		1,306,689	1,216,000	1,216,000	1,208,400	1,208,400	1,208,400

GOODS AND SERVICES

228	Supplies & Materials	9,566	10,000	10,000	10,000	10,000	10,000
230	Uniform/Protective Clothing	7,910	8,000	8,000	8,000	8,000	8,000
232	Maintenance Services	76,222	80,000	80,000	80,000	80,000	80,000
246	Printing & Binding	1,800	2,000	-	2,000	2,000	2,000
260	Grants & Contributions	9,394		-	-	-	-
273	MALHE Activities	275,988	276,000	276,000	260,000	260,000	276,000
275	Sundry Expenses	1,845	2,000	500	2,000	2,000	2,000
Total Goods and Services		382,725	378,000	374,500	362,000	362,000	378,000

RECURRENT EXPENDITURE		1,689,414	1,594,000	1,590,500	1,570,400	1,570,400	1,586,400
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CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES					
STAFF POSTS	Scale	Count	STAFF POSTS	Scale	Count
Director	R7	1	Fisheries Assistant	R28-22	1
Veterinary Officer	R12-8	1	Vet/Livestock Assistant	R28-22	1
Agric. Development Officer	R22-16	1	Livestock/Crop Protection Asst	R48-38/46-34	3
Agricultural Officer	R22-16	2	Data Collector	R46-34	2
Database Officer	R28-22	1	Clerical Officer (Snr)	R33-29	1
Veterinary Assistant (Snr)	R22-16	1	Clerical Officer	R46-34	1
Irrigation Technician	R39-32	1	Livestock/Crop Protection Asst	0	6
Irrigation Worker	R42-36	1	Extension Officer	0	1
Plant Propagator	R42-36	1	Cleaner - Public Market	0	1
Fisheries Officer	R22-16	1	Driver/Market Manager	0	1
TOTAL STAFF					29
PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Increase production of targeted products (crops, animal and fish) through the provision of outreach services, training and incentives					
Provide technical assistance to the production of sheltered production crops					
Improve access through establishing and maintaining agricultural infrastructure					
Reduce the incidence of pests and diseases through technical assistance and training					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS					
	2012/13	2013/14	2014/15	2015/16	2015/16
	Actual	Estimate	Target	Target	Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No of technical outreach visits					
No of inspections and surveillance exercises carried out.					
No. of veterinary interventions provided.					
No of training exercises implemented.					
Length of farm roads established or maintained					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
Value of agricultural production.					
% incidence of sick animals					
% farm access roads with all weather access.					

PROGRAMME 302: LAND ADMINISTRATION

PROGRAMME OBJECTIVE:

Provide a modern, skilled and efficient service in land surveying, mapping and registration to support the administration of land in Montserrat

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
120	Stamp Duty	312,066	360,000	360,000	375,000	375,000	375,000
130	Advertising Fees	9,356	7,000	7,000	7,000	7,000	7,000
130	Registration of Titles	74,922	100,000	100,000	100,000	100,000	100,000
130	Survey Fees		3,000	3,000	3,000	3,000	3,000
160	Sale of Government Lands	51,681	30,000	30,000	30,000	30,000	30,000
160	Sale of Maps etc.	8,226	5,000	5,000	5,000	5,000	5,000
160	Lease of Government Lands	78,745	45,000	45,000	45,000	45,000	45,000
TOTAL REVENUE VOTE 30		534,996	550,000	550,000	565,000	565,000	565,000

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	463,349	487,900	461,900	495,800	495,800	495,800
212	Wages				-	-	-
216	Allowances	45,617	43,000	69,000	85,000	85,000	85,000
218	Pensions and Gratuities	6,966			-	-	-
Total Personal Emoluments		515,932	530,900	530,900	580,800	580,800	580,800

GOODS AND SERVICES

228	Supplies & Materials	6,993	7,000	7,000	7,000	7,000	7,000
230	Uniform/Protective Clothing	2,745	2,800	2,800	2,800	2,800	2,800
232	Maintenance Services	14,669	16,000	16,000	16,000	16,000	16,000
244	Advertising	9,325	5,000	11,000	5,000	5,000	5,000
246	Printing & Binding	4,990	5,000	2,500	5,000	5,000	5,000
275	Sundry Expenses	769	2,000	2,000	2,000	2,000	2,000
Total Goods and Services		39,491	37,800	41,300	37,800	37,800	23,400
RECURRENT EXPENDITURE		555,423	568,700	572,200	618,600	618,600	604,200

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
3006050 A	DFID	Technical Assistance for Housing	-					
3008058 A	OPEP	Overseas Territories Environment	85,379					
3009060 A	Darwin	Darwin Initiative Post Project	176,971					
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES						
STAFF POSTS	Scale	Count				
Director/Chief Surveyor	R7	1				
Surveyor	R22-16	2				
Assistant Registrar	R22-18	1				
Survey Technician	R28-22	1				
Chainmen	R46-34	3				
Trainee Survey Technician	R46-34	1				
Clerical Officer (Snr)	R33-29	1				
Clerical Officer	R46-34	1				
Plan Printer/Office Attendant	R46-34	1				
TOTAL STAFF		12				
PROGRAMME PERFORMANCE INFORMATION						
KEY STRATEGIES FOR 2013/14:						
Undertake cadastral and topographic surveying and mapping and register all dealings and interests in land promptly and accurately.						
Back up all survey and land registry records by digitising all cadastral surveys in the GIS, and update all land registry records in the CALRIS database						
Provide training course in GIS to relevant government and other authorities.						
Review and amend statutory regulations concerning Land Survey, Land Registration, Landholding Control and Crown Title.						
KEY STRATEGIES FOR 2014/15						
KEY PERFORMANCE INDICATORS						
	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target	
Output Indicators (Specify what has been/will be produced or delivered by the programme.)						
No. of approved and certified survey plans,						
No. of certified records of all land registry instruments						
No. of sheets and surveys digitised,						
No. of Land Registry sections updated.						
No. of key staff have received appropriate training in GIS						
No. of Acts amended and presented to AG's office.						
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)						
The time taken to accurately process survey and registry requests.						
The percentage of electronic data backed up and available for land administration.						
% of relevant government staff with appropriate capabilities in GIS						
No. of Acts passed into legislation.						

PROGRAMME 303: PHYSICAL PLANNING & DEVELOPMENT

PROGRAMME OBJECTIVE:

To formulate policy to support and ensure the sustainable usage of the natural and the built environment

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
130	Electricity Inspection Fees	17,050	16,800	16,800	17,700	17,700	17,700
130	Planning Application Fees	21,475	15,800	15,800	16,500	16,500	16,500
130	Sand Mining Fees	8,463	8,000	8,000	8,000	8,000	8,000
130	GIS User Fees		21,000	21,000	22,000	22,000	22,000
130	Other Fees Fines and Permits	150	2,000	2,000	2,000	2,000	2,000
TOTAL REVENUE VOTE 30		47,138	63,600	63,600	66,200	66,200	66,200

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	409,080	537,500	494,900	540,700	540,700	540,700
212	Wages	26,196	26,200	26,200	-	-	-
216	Allowances	46,667	70,800	70,800	70,800	70,800	70,800
218	Pensions and Gratuities				-	-	
Total Personal Emoluments		481,943	634,500	591,900	611,500	611,500	611,500
GOODS AND SERVICES							
228	Supplies & Materials	4,999	5,000	3,000	5,000	5,000	5,000
232	Maintenance Services	9,122	6,100	6,100	6,100	6,100	6,100
244	Advertising	250	500	-	500	500	500
246	Printing & Binding	1,880	2,000	-	2,000	2,000	2,000
275	Sundry Expenses	3,734	4,000	4,000	4,000	4,000	4,000
Total Goods and Services		19,985	17,600	13,100	17,600	17,600	17,600
CAPITAL EXPENDITURE		-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count					
Chief Physical Planner	R14-10	1					
Physical Planner	R17-13	1					
GIS Systems Manager	R22-16	1					
Building Inspector (Snr)	R24-20	1					
Electrical Inspector (Snr)	R24-20	1					
Physical Planning Officer	R28-22	1					
Building Inspector	R28-22	1					
Electrical Inspector	R28-22	1					
GIS Technician	R39-32	1					
Clerical Officer	R46-34	2					
GIS Technician	R39-32	1					
TOTAL STAFF		11					

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
To ensure land-use planning meets best practice and local/international development standards					
Create databank for key agencies of all attribute and spatial data related to Montserrat					
Adopt and use the Physical Development Plan as a tool to guide development.					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No. of value added products obtained from GIS.					
No. of key staff receiving appropriate training in GIS.					
No. of Acts amended and presented to AG's Office.					
No. of buildings inspected in conformance with Building Code					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and					
% of landuse plans approved within time frame					
% of EIA's reviewed within the prescribed timeframe					
% of applications vetted within prescribed timeframe					
% of buildings in conformity with Code					
% of legislation/regulation approved					

PROGRAMME 304: ENVIRONMENTAL MANAGEMENT

PROGRAMME OBJECTIVE:

TOTAL REVENUE VOTE 30	-	-	-	-	-	-
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RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
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PERSONAL EMOLUMENTS

210	Personal Emoluments	434,919	499,800	484,200	564,000	564,000	564,000
212	Wages	76,441	77,200	77,200	-	-	-
216	Allowances	22,263	23,200	48,000	55,400	55,400	55,400
218	Pensions and Gratuities	36,570	9,200	-	18,300	18,300	18,300
Total Personal Emoluments		570,193	609,400	609,400	637,700	637,700	637,700

GOODS AND SERVICES

228	Supplies & Materials	4,973	5,000	4,500	5,000	5,000	5,000
230	Uniform/Protective Clothing	5,226	5,500	5,500	5,500	5,500	5,500
232	Maintenance Services	133,337	230,000	142,000	115,600	118,000	190,000
246	Printing & Binding		500	-	-	-	-
273	MALHE Activities	155,714	160,000	165,000	160,000	160,000	160,000
275	Sundry Expenses	660	1,000	1,000	1,000	1,000	1,000
Total Goods and Services		299,910	402,000	318,000	287,100	289,500	361,500

CAPITAL EXPENDITURE

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STAFFING RESOURCES

STAFF POSTS	Scale	Count				
Director	R7	1				
Environment Officer	R22-16	1				
Environment Technician	R28-22	2				
Environment Rangers	R33-29	3				
Environment Worker	R39-32	1				
Plant Propagator	R42-36	1				
Nursery Worker	R48-38	2				
Clerical Officer (Snr)	R33-29	1				
Environment Ranger (Temp)	0	1				
Gardener II	0	2				
TOTAL STAFF		15				

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Conserve and sustainably utilise biodiversity.					
Strengthen public awareness and outreach in environmental, natural resources and conservation matters using appropriate media.					
Implement, coordinate and support an environmental management service of the highest quality and efficiency across the private, public and civil sectors					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No of agricultural farm roads established and maintained.					
No. of key species and extent of habitats managed					
No. of bills and regulations submitted to Legal Department					
No. of awareness and promotional materials disseminated					
environmental matters on which advice is given					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
Average growth in populations of key species.					
% of population aware of or participating in public education programmes.					
Level of satisfaction with advice provided					
Quantity of water produced at springs					
% of days quality of water produced at springs meets standards					

PROGRAMME 305: HOUSING POLICY & SUPPORT SERVICES

PROGRAMME OBJECTIVE:

To develop and administer housing policies that support the sustainable development of Montserrat and ensure adequate and decent housing for the most vulnerable is

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 30		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	319,717	320,600	383,800	320,600	320,600	320,600
212	Wages	35,547			-	-	-
216	Allowances	52,275	58,400	37,800	48,800	48,800	48,800
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		407,539	379,000	421,600	369,400	369,400	369,400

GOODS AND SERVICES

228	Supplies & Materials	3,987	4,000	4,000	6,000	6,000	6,000
232	Maintenance Services	27,998	40,000	40,000	15,000	15,000	15,000
236	Professional and Consultancy Services	-	-	-	35,000	35,000	35,000
246	Printing & Binding	1,945	2,000	-	3,000	3,000	3,000
262	Fees	12,359	35,000	35,000	-	-	-
273	MALHE Activities	77,939	50,000	66,800	70,000	70,000	72,000
275	Sundry Expenses	19,966	20,000	1,200	20,000	20,000	20,000
Total Goods and Services		144,194	151,000	147,000	149,000	149,000	151,000

CAPITAL EXPENDITURE

STAFFING RESOURCES

STAFF POSTS	Scale	Count					
Director of Housing	R7	1					
Housing Officer	R22-16/17-13/ 14-10	4					
Clerical Officer (Snr)	R33-29	1					
TOTAL STAFF		6					

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Help vulnerable households secure decent housing through the provision of one-off housing grants.					
Adopt National Housing Bill					
Review and develop National Housing Strategy					
Establish a user friendly and fully functional database.					
Promote Private Sector Housing Development by ensuring evidence based policies are in place.					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No. of homes provided with access to running water , indoor toilet and shower facilities each year.					
No. of housing grants awarded					
No. of proposals/policies developed and updated.					
Reduction in the number of illegal tenancies and or squatting					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
No. of houses failing the defined decent home standards.					
Average waiting time for allocation of social housing.					
No. of owner occupied dwellings as a % of housing					

S U M M A R Y (by Classification)

E12

SUBHDS & DETAILS	2012/13	2013/14	2013/14	2014/15	2015/16	2016/17
PERSONAL EMOLUMENTS						
Strategic Management & Administration	380,232	380,300	380,300	465,500	465,500	465,500
Agricultural Services	908,996	861,100	861,100	1,096,100	1,096,100	1,096,100
Land Administration	463,349	487,900	461,900	495,800	495,800	495,800
Physical Planning & Development	409,080	537,500	494,900	540,700	540,700	540,700
Environmental Management	434,919	499,800	484,200	564,000	564,000	564,000
Housing Policy & Support Services	319,717	320,600	383,800	320,600	320,600	320,600
TOTAL P.E	2,916,293	3,087,200	3,066,200	3,482,700	3,482,700	3,482,700
WAGES						
Strategic Management & Administration	108,923	92,400	98,900	15,600	15,600	15,600
Agricultural Services	263,694	235,200	235,200	-	-	-
Land Administration	-	-	-	-	-	-
Physical Planning & Development	26,196	26,200	26,200	-	-	-
Environmental Management	76,441	77,200	77,200	-	-	-
Housing Policy & Support Services	35,547	-	-	-	-	-
TOTAL WAGES	510,801	431,000	437,500	15,600	15,600	15,600
ALLOWANCES						
Strategic Management & Administration	143,638	159,200	159,200	159,200	159,200	159,200
Agricultural Services	104,551	112,300	112,300	112,300	112,300	112,300
Land Administration	45,617	43,000	69,000	85,000	85,000	85,000
Physical Planning & Development	26,196	70,800	26,200	70,800	70,800	70,800
Environmental Management	22,263	23,200	48,000	55,400	55,400	55,400
Housing Policy & Support Services	52,275	58,400	37,800	48,800	48,800	48,800
TOTAL ALLOWANCES	394,540	466,900	452,500	531,500	531,500	531,500
BENEFITS						
Strategic Management & Administration	-	-	-	-	-	-
Agricultural Services	29,448	7,400	7,400	-	-	-
Land Administration	6,966	-	-	-	-	-
Physical Planning & Development	-	-	-	-	-	-
Environmental Management	36,570	9,200	-	18,300	18,300	18,300
Housing Policy & Support Services	-	-	-	-	-	-
TOTAL BENEFITS	72,984	16,600	7,400	18,300	18,300	18,300
GOODS AND SERVICES						
Strategic Management & Administration	497,172	409,800	495,800	512,700	510,300	450,300
Agricultural Services	382,725	378,000	374,500	362,000	362,000	378,000
Land Administration	39,491	37,800	41,300	37,800	37,800	23,400
Physical Planning & Development	19,985	17,600	13,100	17,600	17,600	17,600
Environmental Management	299,910	402,000	318,000	287,100	289,500	361,500
Housing Policy & Support Services	144,194	151,000	147,000	149,000	149,000	151,000
TOTAL	1,383,477	1,396,200	1,389,700	1,366,200	1,366,200	1,381,800
CAPITAL EXPENDITURE						
Strategic Management & Administration	464,141	494,500	494,500	1,600,000	-	-
Agricultural Services	-	-	-	-	-	-
Land Administration	-	-	-	-	-	-
Physical Planning & Development	-	-	-	-	-	-
Environmental Management	-	-	-	-	-	-
Housing Policy & Support Services	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	464,141	494,500	494,500	1,600,000	-	-

S U M M A R Y (by Subheads)

210	Personal Emoluments	2,916,293	3,087,200	3,066,200	3,482,700	3,482,700	3,482,700
212	Wages	510,801	431,000	437,500	15,600	15,600	15,600
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	415,011	466,900	497,100	531,500	531,500	531,500
218	Pensions & Gratuities	72,984	16,600	7,400	18,300	18,300	18,300
219	Other Benefits	-	-	-	-	-	-
220	Local Travel	6,556	26,300	13,800	14,300	14,300	26,300
222	International Travel & Subsistence	29,870	30,000	30,000	30,000	30,000	30,000
224	Utilities	242,900	198,000	198,000	198,500	198,500	198,500
226	Communication Expenses	65,000	50,000	59,800	50,000	50,000	50,000
228	Supplies & Materials	38,466	39,000	36,500	41,000	41,000	41,000
229	Furniture Equipment and Resources	-	-	40,000	40,000	40,000	40,000
230	Uniform/Protective Clothing	16,381	16,800	16,800	16,800	16,800	16,800
232	Maintenance Services	295,597	407,100	319,100	267,700	270,100	342,100
234	Rental of Assets	8,000	-	48,700	74,400	72,000	-
236	Professional and Consultancy Services	-	-	-	65,000	65,000	65,000
238	Insurance	-	-	-	-	-	-
240	Hosting & Entertainment	-	-	-	-	-	-
242	Training	-	-	-	-	-	-
244	Advertising	9,575	5,500	11,000	5,500	5,500	5,500
246	Printing & Binding	10,615	11,500	2,500	12,000	12,000	12,000
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	9,394	-	-	-	-	-
261	Subventions	-	-	-	-	-	-
262	Fees	82,660	65,000	65,000	-	-	-
265	Social Protection	-	-	-	-	-	-
266	Health Care Promotion	-	-	-	-	-	-
270	Revenue Refunds	-	-	-	-	-	-
272	Claims against Government	-	-	-	-	-	-
273	MALHE Activities	509,641	486,000	507,800	490,000	490,000	508,000
274	Emergency Expenditure	-	-	-	-	-	-
275	Sundry Expenses	28,822	31,000	10,700	31,000	31,000	31,000
276	Culture	-	-	-	-	-	-
277	Mechanical Spares	-	-	-	-	-	-
278	Operation of Hot Mix Plant	-	-	-	-	-	-
279	Operation of Plant & Workshop	-	-	-	-	-	-
280	Programme Production & Promotion	-	-	-	-	-	-
281	Minor Works	30,000	30,000	30,000	30,000	30,000	30,000
282	Re-saleable Stock	-	-	-	-	-	-
283	Environmental Protection	-	-	-	-	-	-
290	Debt Servicing - Domestic	-	-	-	-	-	-
292	Debt Servicing - Foreign	-	-	-	-	-	-
293	Debt Servicing - Interest	-	-	-	-	-	-
	TOTAL VOTE 30	5,298,566	5,397,900	5,397,900	5,414,300	5,414,300	5,444,300

BUDGET AND FORWARD ESTIMATES**VOTE: MINISTRY OF COMMUNICATIONS, WORKS & LABOUR – SUMMARY**

A.	ESTIMATES of Revenue and Expenditure for the period April 1st 2014 to March 31st, 2017 for salaries and the expenses of the Ministry Headquarters, Public Works Department, Mechanical Workshop, Airport and the Labour Office - Nineteen million, three hundred and sixty-one thousand, six hundred dollars	\$19,361,600
B.	ACCOUNTING OFFICER: Permanent Secretary	
C.	SUB-HEADS which under this vote will be accounted for by the Permanent Secretary	

STRATEGIC GOALS

An environment that fosters prudent economic management, sustained growth, a diversified economy and the generation of employment Opportunities

Enhanced human development and improved quality of life for all people on Montserrat

Natural and heritage resources conserved through environmentally sustainable development and appropriate strategies for disaster mitigation

NATIONAL OUTCOMES

A vibrant and diverse economy that supports sustainable private sectoral economic activity and generates employment;

Improve energy security; 1.4 Physical infrastructure and transportation facilities in place to support development

VISION

To be an excellent organization recognized as a model for the region, within a harmonious environment.

MISSION STATEMENT

The Ministry of Communication, Works and Labour (MCWL) is mandated to promote the goals and objectives of Government of Montserrat; by ensuring the enhancement of the quality of life for its residents through delivery of cost effective, safe, reliable and sustainable projects, programmes and quality services in the Communications, Labour, Infrastructure and Access Sectors.

BUDGET SUMMARY

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SUMMARY OF REVENUES BY PROGRAMME							
350	Strategic Management & Administration	2,009,908	2,733,900	2,733,900	1,995,700	2,013,700	2,022,900
351	Infrastructure Services	11,140	180,000	180,000	50,000	50,000	50,000
352	Plant Hire & Mechanical Spares	1,918,754	1,000,000	1,000,000	995,000	995,000	995,000
353	Airport Management & Operation	243,821	216,500	216,500	377,000	428,000	455,000
355	Industrial Relations & Employment Services	188,075	170,000	170,000	160,000	140,000	140,000
TOTAL REVENUE VOTE 35		4,371,698	4,300,400	4,300,400	3,577,700	3,626,700	3,662,900

SUMMARY OF EXPENDITURE BY PROGRAMME							
350	Strategic Management & Administration	25,709,035	39,276,100	43,759,600	9,324,100	9,385,800	9,521,600
351	Infrastructure Services	3,227,636	3,262,200	4,135,800	4,459,500	3,843,900	3,843,900
352	Plant Hire & Mechanical Spares	2,626,357	2,567,400	2,636,100	3,147,200	3,167,200	3,167,200
353	Airport Management & Operation	1,905,954	1,921,200	2,448,000	2,116,000	2,072,500	2,094,000
355	Industrial Relations & Employment Services	320,285	287,500	301,000	314,800	314,800	314,800
TOTAL EXPENDITURE VOTE 35		33,789,267	47,314,400	53,280,500	19,361,600	18,784,200	18,941,500
SUMMARY OF EXPENDITURE BY ECONOMIC CLASSIFICATION							
RECURRENT EXPENDITURE							
	PERSONAL EMOLUMENTS	2,929,603	3,236,400	3,116,000	5,551,600	5,551,600	5,551,600
	WAGES	2,098,237	2,001,500	2,131,500	-	-	-
	ALLOWANCES	747,262	810,000	759,000	952,000	952,000	952,000
	BENEFITS	74,889	93,300	121,700	73,400	73,400	73,400
	GOOD AND SERVICES	8,135,123	7,508,000	12,259,100	11,556,600	12,207,200	12,364,500
TOTAL RECURRENT EXPENDITURE		13,985,114	13,649,200	18,387,300	18,133,600	18,784,200	18,941,500
CAPITAL EXPENDITURE							
SHD	Donor	Description					
508071A	DFID	Geothermal Exploration	10,104,700	23,926,800	23,926,800	-	-
508072A	DFID	Restructuring of PWD Workshop	307,122	2,315,300	2,315,300	-	-
509073A	DFID	Access Transport Coordinator	370,730	252,100	252,100	-	-
509074A	DFID	Road Refurbishing Project	7,099,861	5,688,400	5,688,400	-	-
510076A	DFID	Support to Public Works Strategic Develo	310,730	1,041,400	1,041,400	-	-
511077A	DFID	Ghaut Replacement Project	1,611,011	441,200	441,200	-	-
511078A	DFID	Aeronautical Project	-	-	1,228,000	1,228,000	-
TOTAL CAPITAL EXPENDITURE		19,804,153	33,665,200	34,893,200	1,228,000	-	-
TOTAL EXPENDITURE VOTE 35		33,789,267	47,314,400	53,280,500	19,361,600	18,784,200	18,941,500
STAFFING RESOURCES							
TOTAL STAFFING							

PROGRAMME 350: STRATEGIC MANAGEMENT & ADMINISTRATION

PROGRAMME OBJECTIVE:

To provide policy, planning and administrative support to all Departments, Divisions and Units as well as oversight of agencies: MICA, MUL, Port and Access

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
122	Driver's Licenses	324,290	195,400	195,400	195,400	195,400	195,400
122	Motor Vehicle Licenses	1,000,956	950,000	950,000	955,000	955,000	955,000
122	Telecom. Licenses	384,393	1,090,000	1,090,000	439,800	457,800	467,000
122	Cable TV Licenses		5,000	5,000	-	-	-
125	Int'l Communication	64,029	220,000	220,000	225,000	225,000	225,000
130	Royalties: Internet Domain	179,942	160,000	160,000	160,000	160,000	160,000
160	Sale of Condemned Stores	1,800	3,000	3,000	-	-	-
160	Sale of Unallocated Stores	46	500	500	500	500	500
160	Re-saleable Stock	54,452	110,000	110,000	20,000	20,000	20,000
TOTAL REVENUE VOTE 35		2,009,908	2,733,900	2,733,900	1,995,700	2,013,700	2,022,900

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	673,362	728,900	764,900	758,400	758,400	758,400
212	Wages	28,980			-	-	-
216	Allowances	177,699	198,000	174,000	199,700	199,700	199,700
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		880,041	926,900	938,900	958,100	958,100	958,100
GOODS AND SERVICES							
222	International Travel & Subsistence	62,872	60,000	60,000	60,000	60,000	60,000
224	Utilities	600,000	600,000	519,900	550,000	550,000	550,000
226	Communication Expenses	69,879	65,000	70,500	65,000	65,000	65,000
228	Supplies & Materials	14,989	15,000	20,000	20,000	20,000	20,000
229	Furniture Equipment and Resources	289,787	100,000	373,000	100,000	100,000	100,000
230	Uniform/Protective Clothing	2,980	3,000	6,000	10,000	10,000	10,000
232	Maintenance Services	6,275	8,000	8,000	8,000	8,000	8,000
234	Rental of Assets	141,300	10,000	47,100	-	-	-
236	Professional and Consultancy Services	-	-	-	80,000	80,000	80,000
246	Printing & Binding	7,993	8,000	10,000	10,000	10,000	10,000
260	Grants & Contributions	214,833	215,000	186,000	215,000	215,000	215,000
261	Subventions	3,400,000	3,400,000	5,820,000	5,900,000	7,189,700	7,325,500
262	Fees	109,050	80,000	689,000	-	-	-
272	Claims against Government	2,500	10,000	10,000	10,000	10,000	10,000
275	Sundry Expenses	2,896	5,000	3,000	5,000	5,000	5,000
281	Minor Works	24,496	30,000	30,000	30,000	30,000	30,000
282	Re-saleable Stock	74,991	75,000	75,000	75,000	75,000	75,000
Total Goods and Services		5,024,841	4,684,000	7,927,500	7,138,000	8,427,700	8,563,500
RECURRENT EXPENDITURE		5,904,882	5,610,900	8,866,400	8,096,100	9,385,800	9,521,600

CAPITAL EXPENDITURE								
Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
508071A	DFID	Geothermal Exploration	10,104,700	23,926,800	23,926,800	-	-	-
508072A	DFID	Restructuring of PWD Workshop	307,122	2,315,300	2,315,300	-	-	-
509073A	DFID	Access Transport Coordinator	370,730	252,100	252,100	-	-	-
509074A	DFID	Road Refurbishing Project	7,099,861	5,688,400	5,688,400	-	-	-
510076A	DFID	Support to Public Works Strategic Development	310,730	1,041,400	1,041,400	-	-	-
511077A	DFID	Ghaut Replacement Project	1,611,011	441,200	441,200	-	-	-
511078A	DFID	Aeronautical Project	-	-	1,228,000	1,228,000	-	-
CAPITAL EXPENDITURE			19,804,153	33,665,200	34,893,200	1,228,000	-	-
STAFFING RESOURCES								
STAFF POSTS		Scale	Count	STAFF POSTS		Scale	Count	
Minister		0	1	Security Officer		R39-32	1	
Permanent Secretary		R5	1	Executive Officer		R28-22	1	
Local Counterpart/Access Coordinator		R7	1	Storekeeper/Vehicle Tester		R33-29	1	
Director, MCW&L		R7	1	Clerical Officer (Snr)		R33-29	3	
Assistant Secretary		R22-16/17-13/14-	1	Clerical Officer		R46-34	5	
Vehicle Tester		R28-22	1					
TOTAL STAFF								17
PROGRAMME PERFORMANCE INFORMATION								
KEY STRATEGIES FOR 2013/14:								
Implement policy decisions taken by Cabinet.								
Administer the Road & Traffic Act.								
Put in place legislative, regulatory and institutional framework for renewable energy and more specifically geothermal energy.								
KEY STRATEGIES FOR 2014/15								
KEY PERFORMANCE INDICATORS								
				2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)								
No. of policies submitted for approval								
No. of invoices processed								
No. of vehicles licences and registration issued								
No. of reports submitted								
No. of procedure manuals developed								
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)								
% of recommendations implemented								
Level of satisfaction of Ministers/Cabinet with policy advice provided								
Level of satisfaction of agency staff with support services provided								
Average time to process invoice								

PROGRAMME 351: INFRASTRUCTURE SERVICES

PROGRAMME OBJECTIVE:

To design, build and maintain Montserrat's public infrastructure

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
160	Hot Mix Plant Operation	11,140	180,000	180,000	50,000	50,000	50,000
TOTAL REVENUE VOTE 35		11,140	180,000	180,000	50,000	50,000	50,000

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13	2013/14	2013/14	2014/15	2015/16	2016/17
PERSONAL EMOLUMENTS							
210	Personal Emoluments	916,170	879,800	879,800	1,943,900	1,943,900	1,943,900
212	Wages	861,695	910,000	896,900	-	-	-
216	Allowances	417,360	432,300	400,300	528,800	528,800	528,800
218	Pensions and Gratuities	39,186	85,100	85,100	41,200	41,200	41,200
Total Personal Emoluments		2,234,411	2,307,200	2,262,100	2,513,900	2,513,900	2,513,900
GOODS AND SERVICES							
232	Maintenance Services	746,599	650,000	1,573,600	1,940,600	1,325,000	1,325,000
275	Sundry Expenses	5,000	5,000	100	5,000	5,000	5,000
278	Operation of Laboratory	-	-	-			
278	Operation of Hot Mix Plant	241,626	300,000	300,000			
Total Goods and Services		993,225	955,000	1,873,700	1,945,600	1,330,000	1,330,000
RECURRENT EXPENDITURE		3,227,636	3,262,200	4,135,800	4,459,500	3,843,900	3,843,900

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count	STAFF POSTS	Scale	Count
Director	R7	1	Group Foreman	R22-18	1
Civil Engineer	R9	1	Foreman (Snr)	R28-22	3
Government Architect	R9	1	Clerical Officer	R46-34	1
Architect	R10	2	Asst Clerk of Works	R33-29	1
Structural Engineer	R10	1	Electrician	0	2
Assistant Civil Engineer	R15	2	Survey Assistant	0	1
Clerk of Works	R22-16/17-13	3	Watchman	0	3
Quantity Surveyor	R10	1	Labourer	0	18
Head of Laboratory	R22-16	1	Charge Hand	0	1
CAD Operator	R22-18	1	Lab Technician	0	1
Engineering Technician	R22-18	1			
TOTAL STAFF					47

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Pursue financing for Infrastructure development plan.					
Implement building maintenance programme.					
Implement road construction and maintenance project and programmes.					
Pursue development of renewable energy resources.					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13	2013/14	2014/15	2015/16	2015/16
	Actual	Estimate	Target	Target	Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
Length of roads rehabilitated					
Length of roads constructed					
No. of public buildings maintained					
No. of buildings constructed					
No. of projects managed					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% of projects completed within time and budget					
% of maintained roads meeting standards by category					

PROGRAMME 352: PLANT HIRE & MECHANICAL SPARES

PROGRAMME OBJECTIVE:

To provide plant hire and mechanical services to the public and private

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
130	PWD Laboratory	144,840	20,000	20,000	20,000	20,000	20,000
160	Mechanical Spares	40,381	180,000	180,000	75,000	75,000	75,000
160	Plant & Workshop	1,733,533	800,000	800,000	900,000	900,000	900,000
TOTAL REVENUE VOTE 35		1,918,754	1,000,000	1,000,000	995,000	995,000	995,000

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13	2013/14	2013/14	2014/15	2015/16	2016/17
PERSONAL EMOLUMENTS							
210	Personal Emoluments	172,593	397,400	287,400	1,390,600	1,390,600	1,390,600
212	Wages	1,053,168	919,300	1,062,400	-	-	-
216	Allowances	44,079	67,700	67,700	106,600	106,600	106,600
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		1,269,840	1,384,400	1,417,500	1,497,200	1,497,200	1,497,200
GOODS AND SERVICES							
230	Uniform/Protective Clothing	16,784	8,000	8,000	20,000	20,000	20,000
232	Maintenance Services	71,496	65,000	65,000	1,200,000	1,350,000	1,350,000
277	Mechanical Spares	445,794	340,000	385,600	-	-	-
279	Oper of Plant & Workshop	430,732	340,000	340,000	-	-	-
283	Environmental Protection	391,711	430,000	420,000	430,000	300,000	300,000
Total Goods and Services		1,356,517	1,183,000	1,218,600	1,650,000	1,670,000	1,670,000
RECURRENT EXPENDITURE		2,626,357	2,567,400	2,636,100	3,147,200	3,167,200	3,167,200

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count	STAFF POSTS	Scale	Count
Plant Superintendent	R17-13	1	Operator/Driver	0	12
Senior Foreman - Mechanics	R28-22	1	Mechanic	0	7
Plant Distribution Officer	R28-22	1	Cesspool Operator	0	1
Senior Foreman - Plant Hire & Mechanical	R28-22	1	Cesspool Driver	0	1
Operator Driver	R25	2	Labourer	0	1
Snr Mechanic/Tractor Foreman	R33-29	1	Security	0	1
Tractor Mechanic	R39-32	1	Welder	0	2
Tractor Operator	R33-29	3			
TOTAL STAFF					25

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Develop the workshop into a business unit					
Operationalize systems and plans for a more cost effective and efficient operation of the PWD workshop					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No. of vehicles maintained					
No. of plant and equipment hired to the public and private sectors					
Average number of hours of service per hire					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% of days the plant is on hire					
Frequency of maintenance					
Average turn around time on maintenance					
% of costs recovered through hire charges					

PROGRAMME 353: AIRPORT MANAGEMENT & OPERATION

PROGRAMME OBJECTIVE:

To ensure safe, reliable and affordable air access

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
130	Aircraft Landing Charges	36,492	60,000	60,000	55,000	70,000	75,000
130	Airport Security Charge	87,270	100,000	100,000	110,000	125,000	130,000
130	Scenic Flights	64,085			150,000	160,000	160,000
135	Concessions Rental- Airport	16,850	16,500	16,500	12,000	13,000	15,000
160	Navigational Charges	39,125	40,000	40,000	50,000	60,000	75,000
TOTAL REVENUE VOTE 35		243,821	216,500	216,500	377,000	428,000	455,000

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
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PERSONAL EMOLUMENTS

210	Personal Emoluments	968,870	1,031,700	989,800	1,262,700	1,262,700	1,262,700
212	Wages	154,394	172,200	172,200	-	-	-
216	Allowances	65,104	81,800	68,800	81,800	81,800	81,800
218	Pensions and Gratuities	3,087		28,400	24,000	24,000	24,000
Total Personal Emoluments		1,191,455	1,285,700	1,259,200	1,368,500	1,368,500	1,368,500

GOODS AND SERVICES

224	Utilities	138,000	138,000	138,000	130,000	135,000	140,000
226	Communication Expenses	15,000	15,000	15,000	14,000	14,000	14,000
228	Supplies & Materials	14,978	15,000	15,000	15,000	16,500	16,500
230	Uniform/Protective Clothing	14,960	15,000	28,000	15,000	15,000	16,000
232	Maintenance Services	90,000	90,000	640,000	175,000	125,000	130,000
238	Insurance	100,000	100,000	92,200	110,000	110,000	120,000
246	Printing & Binding	4,061	5,000	5,000	4,000	4,000	4,500
260	Grants & Contributions	335,000	255,000	255,000	282,000	282,000	282,000
275	Sundry Expenses	2,500	2,500	600	2,500	2,500	2,500
Total Goods and Services		714,499	635,500	1,188,800	747,500	704,000	725,500

CAPITAL EXPENDITURE

		-	-	-	-	-	-
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STAFFING RESOURCES

STAFF POSTS	Scale	Count	STAFF POSTS	Scale	Count
Airport Manager	R12-8	1	Security Officer (Supervisor)	R31-28	3
Operations Manager	R14-10	1	Security Officer	R39-32	12
Senior Air Traffic Controller	R17-13	1	Clerical Officer (Snr)	R33-29	1
Air Traffic Shift Supervisor	R22-18	3	Maintenance Handyman	0	2
Air Traffic Controller	R28-20	3	Night Security Officer	0	2
Air Traffic Controller/Trainee	R39-32	2	Night Security Officer (Sub)	0	1
Security Officer (Chief)	R27-23	1			

TOTAL STAFF

					33
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PROGRAMME PERFORMANCE INFORMATION						
KEY STRATEGIES FOR 2013/14:						
Install security equipment at Airport.						
Review and update Airport Manuals.						
Engage in conduct of of airport audits.						
KEY STRATEGIES FOR 2014/15						
KEY PERFORMANCE INDICATORS						
	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)						
No. of flights						
No. of passenger movements						
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)						
Average delay in departure/landing						
No. of days airport is not operational						

PROGRAMME 355: INDUSTRIAL RELATIONS & EMPLOYMENT SERVICES

PROGRAMME OBJECTIVE:

To promote a safe, fair and harmonious working environment

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
130	Work Permit Fees	188,075	170,000	170,000	160,000	140,000	140,000
TOTAL REVENUE VOTE 35		188,075	170,000	170,000	160,000	140,000	140,000

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	198,608	198,600	194,100	196,000	196,000	196,000
212	Wages				-	-	-
216	Allowances	43,020	30,200	48,200	35,100	35,100	35,100
218	Pensions and Gratuities	32,616	8,200	8,200	8,200	8,200	8,200
Total Personal Emoluments		274,244	237,000	250,500	239,300	239,300	239,300
GOODS AND SERVICES							
228	Supplies & Materials	4,984	5,000	5,000	5,000	5,000	5,000
236	Professional and Consultancy Services	-	-	-	25,000	25,000	25,000
242	Training	14,850	15,000	15,000	40,000	40,000	40,000
246	Printing & Binding	3,455	3,500	3,500	3,500	3,500	3,500
262	Fees	21,003	25,000	25,000	-	-	-
275	Sundry Expenses	1,749	2,000	2,000	2,000	2,000	2,000
Total Goods and Services		46,041	50,500	50,500	75,500	75,500	75,500
RECURRENT EXPENDITURE		320,285	287,500	301,000	314,800	314,800	314,800

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count					
Labour Commissioner	R14-10	1					
Labour Officer	R22-16	1					
Labour Inspector	R28-22/R22-18	1					
Clerical Officer (Snr)	R33-29	1					
TOTAL STAFF		4					

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Modern and equitable labour laws, policies and practices in place					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No. of cases reported to the Department					
No. of workplaces inspections					
No. of workplaces with HIV/AIDS awareness					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% of cases settled					
% of workplace accidents					
% of workplaces with HIV/AIDS policy in place					
% of compliance with Work Permit Regulations					

S U M M A R Y (by Classification)

E12

SUBHDS & DETAILS	2012/13	2013/14	2013/14	2014/15	2015/16	2016/17
PERSONAL EMOLUMENTS						
Strategic Management & Administration	673,362	728,900	764,900	758,400	758,400	758,400
Infrastructure Services	916,170	879,800	879,800	1,943,900	1,943,900	1,943,900
Plant Hire & Mechanical Spares	172,593	397,400	287,400	1,390,600	1,390,600	1,390,600
Airport Management & Operation	968,870	1,031,700	989,800	1,262,700	1,262,700	1,262,700
Industrial Relations & Employment Services	198,608	198,600	194,100	196,000	196,000	196,000
TOTAL P.E	2,929,603	3,236,400	3,116,000	5,551,600	5,551,600	5,551,600
WAGES						
Strategic Management & Administration	28,980	-	-	-	-	-
Infrastructure Services	861,695	910,000	896,900	-	-	-
Plant Hire & Mechanical Spares	1,053,168	919,300	1,062,400	-	-	-
Airport Management & Operation	154,394	172,200	172,200	-	-	-
Industrial Relations & Employment Services	-	-	-	-	-	-
TOTAL WAGES	2,098,237	2,001,500	2,131,500	-	-	-
ALLOWANCES						
Strategic Management & Administration	177,699	198,000	174,000	199,700	199,700	199,700
Infrastructure Services	417,360	432,300	400,300	528,800	528,800	528,800
Plant Hire & Mechanical Spares	44,079	67,700	67,700	106,600	106,600	106,600
Airport Management & Operation	65,104	81,800	68,800	81,800	81,800	81,800
Industrial Relations & Employment Services	43,020	30,200	48,200	35,100	35,100	35,100
TOTAL ALLOWANCES	747,262	810,000	759,000	952,000	952,000	952,000
BENEFITS						
Strategic Management & Administration	-	-	-	-	-	-
Infrastructure Services	39,186	85,100	85,100	41,200	41,200	41,200
Plant Hire & Mechanical Spares	-	-	-	-	-	-
Airport Management & Operation	3,087	-	28,400	24,000	24,000	24,000
Industrial Relations & Employment Services	32,616	8,200	8,200	8,200	8,200	8,200
TOTAL BENEFITS	74,889	93,300	121,700	73,400	73,400	73,400
GOODS AND SERVICES						
Strategic Management & Administration	5,024,841	4,684,000	7,927,500	7,138,000	8,427,700	8,563,500
Infrastructure Services	993,225	955,000	1,873,700	1,945,600	1,330,000	1,330,000
Plant Hire & Mechanical Spares	1,356,517	1,183,000	1,218,600	1,650,000	1,670,000	1,670,000
Airport Management & Operation	714,499	635,500	1,188,800	747,500	704,000	725,500
Industrial Relations & Employment Services	46,041	50,500	50,500	75,500	75,500	75,500
TOTAL	8,135,123	7,508,000	12,259,100	11,556,600	12,207,200	12,364,500
CAPITAL EXPENDITURE						
Strategic Management & Administration	19,804,153	33,665,200	34,893,200	1,228,000	-	-
Infrastructure Services	-	-	-	-	-	-
Plant Hire & Mechanical Spares	-	-	-	-	-	-
Airport Management & Operation	-	-	-	-	-	-
Industrial Relations & Employment Services	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	19,804,153	33,665,200	34,893,200	1,228,000	-	-

S U M M A R Y (by Subheads)

210	Personal Emoluments	2,929,603	3,236,400	3,116,000	5,551,600	5,551,600	5,551,600
212	Wages	2,098,237	2,001,500	2,131,500	-	-	-
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	747,262	810,000	759,000	952,000	952,000	952,000
218	Pensions & Gratuities	74,889	93,300	121,700	73,400	73,400	73,400
219	Other Benefits	-	-	-	-	-	-
220	Local Travel	-	-	-	-	-	-
222	International Travel & Subsistence	62,872	60,000	60,000	60,000	60,000	60,000
224	Utilities	738,000	738,000	657,900	680,000	685,000	690,000
226	Communication Expenses	84,879	80,000	85,500	79,000	79,000	79,000
228	Supplies & Materials	34,951	35,000	40,000	40,000	41,500	41,500
229	Furniture Equipment and Resources	289,787	100,000	373,000	100,000	100,000	100,000
230	Uniform/Protective Clothing	34,724	26,000	42,000	45,000	45,000	46,000
232	Maintenance Services	914,370	813,000	2,286,600	3,323,600	2,808,000	2,813,000
234	Rental of Assets	141,300	10,000	47,100	-	-	-
236	Professional and Consultancy Services	-	-	-	105,000	105,000	105,000
238	Insurance	100,000	100,000	92,200	110,000	110,000	120,000
240	Hosting & Entertainment	-	-	-	-	-	-
242	Training	14,850	15,000	15,000	40,000	40,000	40,000
244	Advertising	-	-	-	-	-	-
246	Printing & Binding	15,509	16,500	18,500	17,500	17,500	18,000
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	549,833	470,000	441,000	497,000	497,000	497,000
261	Subventions	3,400,000	3,400,000	5,820,000	5,900,000	7,189,700	7,325,500
262	Fees	130,053	105,000	714,000	-	-	-
265	Social Protection	-	-	-	-	-	-
266	Health Care Promotion	-	-	-	-	-	-
270	Revenue Refunds	-	-	-	-	-	-
272	Claims against Government	2,500	10,000	10,000	10,000	10,000	10,000
273	MALHE Activities	-	-	-	-	-	-
274	Emergency Expenditure	-	-	-	-	-	-
275	Sundry Expenses	12,145	14,500	5,700	14,500	14,500	14,500
276	Culture	-	-	-	-	-	-
277	Mechanical Spares	445,794	340,000	385,600	-	-	-
278	Operation of Hot Mix Plant	241,626	300,000	300,000	-	-	-
279	Operation of Plant & Workshop	430,732	340,000	340,000	-	-	-
280	Programme Production & Promotion	-	-	-	-	-	-
281	Minor Works	24,496	30,000	30,000	30,000	30,000	30,000
282	Re-saleable Stock	74,991	75,000	75,000	75,000	75,000	75,000
283	Environmental Protection	391,711	430,000	420,000	430,000	300,000	300,000
290	Debt Servicing - Domestic	-	-	-	-	-	-
292	Debt Servicing - Foreign	-	-	-	-	-	-
293	Debt Servicing - Interest	-	-	-	-	-	-
	TOTAL VOTE 35	13,985,114	13,649,200	18,387,300	18,133,600	18,784,200	18,941,500

BUDGET AND FORWARD ESTIMATES

VOTE: MINISTRY OF EDUCATION, YOUTH AFFAIRS & SPORTS – SUMMARY

A.	ESTIMATES of Revenue and Expenditure for the period April 1st 2014 to March 31st, 2017 for salaries and the expenses of the Office the Minister, Education, and Library, Community Development, Youth Affairs and Sports - Eight million, fifty-eight thousand, nine hundred dollars	\$8,058,900
B.	ACCOUNTING OFFICER: Permanent Secretary	
C.	SUB-HEADS which under this vote will be accounted for by the Permanent Secretary	

STRATEGIC GOALS

Enhanced human development and improved quality of life for all people on Montserrat.

Natural and heritage resources conserved through environmentally sustainable development and appropriate strategies for disaster mitigation

NATIONAL OUTCOMES

An education system that effectively supports social and economic development, creating citizens who are globally competitive

Effective social protection to enhance the well-being of the vulnerable population

Achieve social integration, well-being and national identity

VISION

The primary stimulus engendering the ideal Montserratian citizen through the provision of holistic educational services.

MISSION STATEMENT

To make quality, appropriate, and inclusive provision for the intellectual, creative, social, physical and emotional development of the citizens of Montserrat to reach their true potential.

BUDGET SUMMARY

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SUMMARY OF REVENUES BY PROGRAMME							
400	Strategic Management & Administration	192,703	161,700	161,700	252,500	252,500	252,500
401	Primary Education	-	-	-	-	-	-
402	Secondary Education	-	-	-	-	-	-
403	Library & Information Services	-	-	-	-	-	-
404	Early Childhood Education	-	-	-	-	-	-
406	Youth Affairs & Sports	-	-	-	-	-	-
TOTAL REVENUE VOTE 40		192,703	161,700	161,700	252,500	252,500	252,500

SUMMARY OF EXPENDITURE BY PROGRAMME

400	Strategic Management & Administration	3,052,703	4,451,000	1,979,500	1,394,000	1,824,000	1,824,000
401	Primary Education	1,594,028	1,528,400	1,475,400	1,444,100	1,494,100	1,546,100
402	Secondary Education	2,907,949	2,832,600	3,130,600	2,835,200	2,875,200	2,884,200
403	Library & Information Services	340,904	343,900	354,400	339,300	339,300	339,300
404	Early Childhood Education	752,768	809,200	829,200	824,700	815,200	815,200
406	Youth Affairs & Sports	1,294,884	1,321,300	1,303,300	1,221,600	1,321,600	1,321,600
TOTAL EXPENDITURE VOTE 40		9,943,236	11,286,400	9,072,400	8,058,900	8,669,400	8,730,400

SUMMARY OF EXPENDITURE BY ECONOMIC CLASSIFICATION							
RECURRENT EXPENDITURE							
	PERSONAL EMOLUMENTS	5,142,479	5,236,700	5,240,700	5,444,700	5,444,700	5,444,700
	WAGES	421,350	325,500	325,500	190,000	190,000	190,000
	ALLOWANCES	355,947	373,700	373,700	370,500	370,500	370,500
	BENEFITS	210,468	84,900	117,900	86,100	86,100	86,100
	GOOD AND SERVICES	2,780,029	2,212,600	2,814,600	1,967,600	2,578,100	2,639,100
TOTAL RECURRENT EXPENDITURE		8,910,273	8,233,400	8,872,400	8,058,900	8,669,400	8,730,400
CAPITAL EXPENDITURE							
SHD	Donor	Description					
008032A	DFID	Education Infrastructure	1,032,963	3,053,000	200,000	-	-
012009A	DFID	Teacher Enhancement Project	47,872	-	-	-	-
010006A	DFID	Early Childhood Development	15,706	-	-	-	-
TOTAL CAPITAL EXPENDITURE		15,706	-	-	-	-	-
TOTAL EXPENDITURE VOTE 40		8,925,979	8,233,400	8,872,400	8,058,900	8,669,400	8,730,400
STAFFING RESOURCES							
TOTAL STAFFING							

PROGRAMME 400: STRATEGIC MANAGEMENT & ADMINISTRATION

PROGRAMME OBJECTIVE:

To provide strategic direction and portfolio management services in support of education policy and programmes implementation

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
120	Student Permit Fees		-	-	-	-	-
122	Universities & Colleges	1,342	-	-	-	-	-
160	Nursery School Receipts	113,105	105,000	105,000	105,000	105,000	105,000
160	School Bus Receipts	50,478	41,200	41,200	80,000	80,000	80,000
160	School Feeding	21,555	8,000	8,000	60,000	60,000	60,000
160	Library	6,223	7,500	7,500	7,500	7,500	7,500
TOTAL REVENUE VOTE 40		192,703	161,700	161,700	252,500	252,500	252,500

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	754,640	784,500	784,500	779,700	779,700	779,700
212	Wages	128,932			-	-	-
216	Allowances	224,564	233,100	233,100	255,600	255,600	255,600
218	Pensions and Gratuities				18,300	18,300	18,300
Total Personal Emoluments		1,108,136	1,017,600	1,017,600	1,053,600	1,053,600	1,053,600
GOODS AND SERVICES							
220	Local Travel	4,935	8,500	8,500	6,500	6,500	6,500
222	International Travel & Subsistence	8,406	10,000	13,500	25,000	25,000	25,000
226	Communication Expenses	7,200	7,200	9,700	7,200	7,200	7,200
228	Supplies & Materials	7,673	10,000	10,000	10,000	10,000	10,000
229	Furniture Equipment and Resources	2,540	10,000	10,000	10,000	10,000	10,000
230	Uniform/Protective Clothing	1,136	1,700	1,700	1,700	1,700	1,700
232	Maintenance Services	200,792	187,900	137,900	107,900	187,900	187,900
234	Rental of Assets	17,500			-	-	-
236	Professional and Consultancy Services	-	-	-	10,000	360,000	360,000
246	Printing & Binding	2,348	4,500	4,500	4,500	4,500	4,500
260	Grants & Contributions	8,500	8,500	6,000	8,500	8,500	8,500
261	Subventions	570,000					
262	Fees	7,499	10,000	410,000	-	-	-
266	Health Care Promotion	51,103	77,100	105,100	104,100	104,100	104,100
275	Sundry Expenses	4,982	5,000	5,000	5,000	5,000	5,000
276	Culture	7,030	10,000	10,000	10,000	10,000	10,000
281	Minor Works	9,960	30,000	30,000	30,000	30,000	30,000
Total Goods and Services		911,604	380,400	761,900	340,400	770,400	770,400
RECURRENT EXPENDITURE		2,019,740	1,398,000	1,779,500	1,394,000	1,824,000	1,824,000

CAPITAL EXPENDITURE								
Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
008032A	DFID	Education Infrastructure	1,032,963	3,053,000	200,000			
012009A	DFID	Teacher Enhancement Project	47,872					
010006A	DFID	Early Childhood Development	15,706					
CAPITAL EXPENDITURE			1,032,963	3,053,000	200,000	-	-	-
STAFFING RESOURCES								
STAFF POSTS		Scale	Count	STAFF POSTS		Scale	Count	
Minister		0	1	Computer Technician		R28-22	1	
Permanent Secretary		R5	1	Executive Officer		R28-22	1	
Director of Education		R7	1	Clerical Officer (Snr)		R33-29	1	
Education Officer		R12-8	3	Driver/Office Assistant		R38-31	1	
School Psychologist		R12-8	1	Clerical Officer		R46-34	1	
Assistant Secretary		R22-16	1					
TOTAL STAFF							13	
PROGRAMME PERFORMANCE INFORMATION								
KEY STRATEGIES FOR 2013/14:								
Explore alternative service provision for transportation, school meals and maintenance services								
Facilitate access to accreditation through viable examination bodies								
Embed performance monitoring and evaluation system at the organisational and individual levels								
Review and rationalize GoM's contribution to support students pursuing post-secondary/tertiary education								
Strengthen case for improved resourcing of education, to support requirements relating to teacher professional development,								
KEY STRATEGIES FOR 2014/15								
KEY PERFORMANCE INDICATORS				2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)								
No. of policy papers prepared								
No. of students transported								
No. of meals prepared and served								
No. of invoices processed								
No. of external examination sessions offered								
No. of candidate documents issued								
No of students accessing post-secondary education								
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and								
No. of policy recommendations implemented								
% of school trips arriving on schedule								
% of students participating in school meals by sector								
Cambridge examinations								
No. of subjects offered to candidates								
Completion rate of MCC students by programme classification								
Proportion of population pursuing higher education								

PROGRAMME 401: PRIMARY EDUCATION

PROGRAMME OBJECTIVE:

TOTAL REVENUE VOTE 40	-	-	-	-	-	-
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RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	1,195,923	1,208,900	1,208,900	1,229,000	1,229,000	1,229,000
212	Wages	57,160	63,400	63,400	63,400	63,400	63,400
216	Allowances	16,447	18,200	18,200	17,300	17,300	17,300
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		1,269,530	1,290,500	1,290,500	1,309,700	1,309,700	1,309,700
GOODS AND SERVICES							
220	Local Travel	2,800	10,000	10,000	8,500	8,500	8,500
224	Utilities	36,900	152,000	73,000	50,000	100,000	152,000
226	Communication Expenses	3,597	3,900	3,900	3,900	3,900	3,900
228	Supplies & Materials	21,759	22,000	48,000	22,000	22,000	22,000
229	Furniture Equipment and Resources	6,120	10,000	10,000	10,000	10,000	10,000
232	Maintenance Services	24,972	30,000	30,000	30,000	30,000	30,000
260	Grants and Contribution	220,000		-	-	-	-
275	Sundry Expenses	8,350	10,000	10,000	10,000	10,000	10,000
Total Goods and Services		324,498	237,900	184,900	134,400	184,400	236,400
RECURRENT EXPENDITURE		1,594,028	1,528,400	1,475,400	1,444,100	1,494,100	1,546,100

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count	STAFF POSTS	Scale	Count
Head Teacher	R22-14	2	Dance Teacher	R28-22/22-16	1
Teacher (Graduate)	R22-16/14	7	Music Teacher	R28-22	1
Teacher (Trained)	R33-21	9	Groundsman	R51-45	1
Teacher (Untrained)	R38-36/34	9	Clerical Officer	R46-34	2
Guidance Counsellor	R22-16	1	Cleaner/Helper	0	2
TOTAL STAFF					35

PROGRAMME PERFORMANCE INFORMATION						
KEY STRATEGIES FOR 2013/14:						
Prepare school improvement plans for each school						
Set targets for teachers with reference to core elements in EDP and SIP						
Arrange professional development sessions in Science and ICT for teachers to improve their practice						
KEY STRATEGIES FOR 2014/15						
KEY PERFORMANCE INDICATORS		2012/13	2013/14	2014/15	2015/16	2015/16
Output Indicators (Specify what has been/will be produced or delivered by the programme.)						
No of students enrolled						
No of student' beneficiaries in government-assisted private schools						
No of school days per academic year						
No of hours of instructional time per core area per week						
No. of contact time for PSME per week						
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and						
% of students achieving targets in Grades 3 & 5 Assessments						
% of students attaining agreed learning targets in core subject areas						

PROGRAMME 402: SECONDARY EDUCATION

PROGRAMME OBJECTIVE:

TOTAL REVENUE VOTE 40	-	-	-	-	-	-
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RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	2,025,908	2,043,500	2,043,500	2,170,700	2,170,700	2,170,700
212	Wages	161,028	203,300	203,300	126,600	126,600	126,600
216	Allowances	42,696	46,800	46,800	22,000	22,000	22,000
218	Pensions and Gratuities	210,468	84,900	117,900	67,800	67,800	67,800
Total Personal Emoluments		2,440,100	2,378,500	2,411,500	2,387,100	2,387,100	2,387,100
GOODS AND SERVICES							
224	Utilities	74,594	96,000	75,500	90,000	95,000	104,000
226	Communication Expenses	6,565	8,600	12,100	8,600	8,600	8,600
228	Supplies & Materials	33,225	35,000	35,000	35,000	45,000	45,000
229	Furniture Equipment and Resources	19,219	25,000	25,000	25,000	50,000	50,000
232	Maintenance Services	30,726	50,000	127,700	115,000	115,000	115,000
234	Rental of Assets	68,000	68,000	68,000	68,000	68,000	68,000
236	Professional and Consultancy Services	-	-	-	1,500	1,500	1,500
260	Grants and Contribution	44,803	45,000	45,000	45,000	45,000	45,000
262	Fees	117,499	1,500	212,800	-	-	-
275	Sundry Expenses	37,245	60,000	53,000	60,000	60,000	60,000
279	Operation of Plant & Workshop	35,973	65,000	65,000	-	-	-
Total Goods and Services		467,849	454,100	719,100	448,100	488,100	497,100
RECURRENT EXPENDITURE		2,907,949	2,832,600	3,130,600	2,835,200	2,875,200	2,884,200

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count	STAFF POSTS	Scale	Count
Principal	R8	1	School Safety Officer	R28-22	1
Principal (Vice)	R12-10/9	1	Clerical Officer (Snr)	R33-29	1
Heads of Departments	R14-12	6	Lab Assistant	R46-34	1
Teachers (Graduate)	R22-16/14	16	Groundsman	R51-45	1
Teachers (Trained)	R33-21	2	Office Attendant	R51-45	1
Teachers (Untrained)	R38-36/34	1	Head, Pupil Support Unit	0	1
Teacher Assistant	R38-36	1	Teacher Assistant	0	2
Technical II	R28-22	6	Leap Teacher	0	1
Drama Teacher	R22-16	1	SEN Support	0	1
Physical Education Teacher	R22-16	1	Watchman	0	1
Guidance Counsellor	R22-16	1			
TOTAL STAFF					48

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
To improve teaching quality through professional development and lesson observations					
To review and adjust lower school curriculum in core subject areas, Physical Education and Dance					
To develop and implement a comprehensive behaviour management strategy					
To provide learning and nurturing support to groups of students					
To seek parental involvement in student performance and school activities					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No. of students enrolled					
No. of school days per year					
No. of subjects offered					
No. of students receiving learning support					
No of training sessions conducted for teachers					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% of eligible students accessing compulsory secondary education					
Average annual attendance rate by gender					
% of students with passes in 5 CSEC's or equivalent, including Math & English					
% of students successful in Math & English at CCSLC					
No. of students in LEAP1 improved in learning & behaviour					
% of primary and secondary teachers trained in psychology for the teacher, behaviour and classroom management					

PROGRAMME 403: LIBRARY & INFORMATION SERVICES

PROGRAMME OBJECTIVE:

To provide library and information services to people of all ages, encouraging lifelong learning, in addition to preserving and promoting national identity

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 40		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	174,468	174,500	174,500	169,900	169,900	169,900
212	Wages	3,504			-	-	-
216	Allowances	9,600	9,600	9,600	9,600	9,600	9,600
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		187,572	184,100	184,100	179,500	179,500	179,500
GOODS AND SERVICES							
224	Utilities	38,800	38,800	49,300	38,800	38,800	38,800
226	Communication Expenses	3,800	3,800	7,000	3,800	3,800	3,800
228	Supplies & Materials	3,929	4,000	4,000	4,000	4,000	4,000
229	Furniture Equipment and Resources	3,200	3,200	3,200	3,200	3,200	3,200
232	Maintenance Services	8,795	10,000	1,500	10,000	10,000	10,000
234	Rental of Assets	72,000	72,000	72,000	72,000	72,000	72,000
236	Professional and Consultancy Services	-	-	-	6,000	6,000	6,000
246	Printing & Binding	1,973	2,000	4,300	2,000	2,000	2,000
262	Fees	1,101	6,000	6,000	-	-	-
275	Sundry Expenses	19,734	20,000	23,000	20,000	20,000	20,000
Total Goods and Services		153,332	159,800	170,300	159,800	159,800	159,800
RECURRENT EXPENDITURE		340,904	343,900	354,400	339,300	339,300	339,300

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count					
Librarian	R22-16/17-13	1					
Library Assistant (Snr)	R28-22	1					
Senior Clerical Officer/Library Assistant	R33-29	1					
Clerical Officer	R46-34	1					
TOTAL STAFF		4					

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Advance lifelong learning by implementing Adult Reading & Computer Literacy Programmes					
Improve outreach services to the schools through the acquisition of a book mobile					
Establish an electronic database to the library to aid tertiary students conducting research					
Embark on preservation/digitizing initiative of the Montserrat Collection, along with improving access via electronic means					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS					
	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No. of persons enrolled in literacy programmes					
No. of students enrolled in book mobile service					
No. of journals in the Collection					
No. of books/articles maintained in the collection					
No. of materials circulated					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% completion rate of literacy programmes					
% increase in book mobile usage					
No. of persons accessing electronic journals					
% of population who are library patrons					

SHD	Details of Expenditure		2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 40			-	-	-	-	-	-
RECURRENT EXPENDITURE								
SHD	Details of Expenditure		2012/13 Actual Exp	2013/14 Approved	2013/14 Revised	2014/15 Budget	2015/16 Forward	2016/17 Forward
PERSONAL EMOLUMENTS								
210	Personal Emoluments		636,183	643,100	643,100	710,900	710,900	710,900
212	Wages		43,731	58,800	58,800	-	-	-
216	Allowances		3,600	4,400	4,400	4,400	4,400	4,400
218	Pensions and Gratuities					-	-	-
Total Personal Emoluments			683,514	706,300	706,300	715,300	715,300	715,300
GOODS AND SERVICES								
224	Utilities		16,999	36,000	33,000	33,000	33,000	33,000
226	Communication Expenses		5,400	5,400	8,400	5,400	5,400	5,400
228	Supplies & Materials		12,429	12,500	22,500	22,000	12,500	12,500
229	Furniture Equipment and Resources		892	12,000	12,000	12,000	12,000	12,000
232	Maintenance Services		16,957	20,000	20,000	20,000	20,000	20,000
266	Health Care Promotion		14,778	15,000	25,000	15,000	15,000	15,000
275	Sundry Expenses		1,799	2,000	2,000	2,000	2,000	2,000
Total Goods and Services			69,254	102,900	122,900	109,400	99,900	99,900
RECURRENT EXPENDITURE			752,768	809,200	829,200	824,700	815,200	815,200
CAPITAL EXPENDITURE								
Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-
STAFFING RESOURCES								
STAFF POSTS		Scale	Count					
Nursery Head		R33-29/28-22	4					
Nursery Nurse (Snr)		R38-36/34	1					
Nursery Nurse		R46-34	4					
Nursery Teacher		R46-36	11					
Nursery Cook		R51-45	4					
Helper		0	2					
Cook/Helper		0	1					
TOTAL STAFF			27					

PROGRAMME PERFORMANCE INFORMATION						
KEY STRATEGIES FOR 2013/14:						
Train practitioners to provide appropriate early stimulation and readiness skills						
Observe and monitor early stimulation techniques						
Conduct public awareness programmes on Early Childhood Education Policy and Standards						
KEY STRATEGIES FOR 2014/15						
KEY PERFORMANCE INDICATORS		2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)						
No. of children enrolled by category						
Average number of days provided per enrolled child						
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)						
% of children requesting access to early childhood services, who gain access						
% of children achieving pre-primary readiness skills						

PROGRAMME 406: YOUTH AFFAIRS & SPORTS

PROGRAMME OBJECTIVE:

To encourage and support the overall health and economic well being of all persons with emphasis on young people so that they can live healthy and successful lives and

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 40		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	355,357	382,200	386,200	384,500	384,500	384,500
212	Wages	26,995			-	-	-
216	Allowances	59,040	61,600	61,600	61,600	61,600	61,600
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		441,392	443,800	447,800	446,100	446,100	446,100
GOODS AND SERVICES							
220	Local Travel	7,500	10,000	10,000	8,000	8,000	8,000
222	International Travel & Subsistence	3,852	12,500	12,500	12,500	12,500	12,500
224	Utilities	30,189	31,000	46,000	31,000	31,000	31,000
226	Communication Expenses	9,478	9,500	9,500	9,500	9,500	9,500
228	Supplies & Materials	9,704	10,500	10,500	10,500	10,500	10,500
229	Furniture Equipment and Resources	10,252	20,000	20,000	20,000	20,000	20,000
232	Maintenance Services	76,693	143,000	65,000	143,000	143,000	143,000
234	Rental of Assets	77,910	-	78,000	-	-	-
236	Professional and Consultancy Services	-	-	-	85,000	85,000	85,000
246	Printing & Binding	824	2,000	2,000	2,000	2,000	2,000
260	Grants & Contributions	128,928	129,000	129,000	129,000	129,000	129,000
261	Subventions	398,894	400,000	363,000	300,000	400,000	400,000
262	Fees	82,166	85,000	85,000	-	-	-
275	Sundry Expenses	1,435	2,000	2,000	2,000	2,000	2,000
280	Programme Production & Promotion	15,667	23,000	23,000	23,000	23,000	23,000
Total Goods and Services		853,492	877,500	855,500	775,500	875,500	875,500
RECURRENT EXPENDITURE		1,294,884	1,321,300	1,303,300	1,221,600	1,321,600	1,321,600

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count					
Youth & Sports Officer	R14-10	1					
Youth Development Officer	R22-16	1					
Sports Coach	R33-29	4					
Sports Coach Trainee	R46-34	1					
Clerical Officer (Snr)	R33-29	1					
Clerical Officer	R46-34	1					
Office Attendant	R51-45	1					
TOTAL STAFF		10					

PROGRAMME PERFORMANCE INFORMATION

KEY STRATEGIES FOR 2013/14:

Youth Development Activities

Provide support to supporting bodies to encourage sporting activities

Support develop and maintain sporting facilities

KEY STRATEGIES FOR 2014/15

KEY PERFORMANCE INDICATORS

**2012/13
Actual**

**2013/14
Estimate**

**2014/15
Target**

**2015/16
Target**

**2015/16
Target**

Output Indicators (Specify what has been/will be produced or delivered by the programme.)

No. of young persons who have been trained

No. of young persons who have been trained for gainful employment

No. of young people engaged in school based sporting activities

No. of non-school competitions held

No. of females involved in sports

Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)

No. of young people who remain out of the court/judicial system

No. of young people who contributed to national and personal development through enough youth and community involvement

No. of healthy children

No. of persons classified as not overweight

S U M M A R Y (by Classification)

E12

SUBHDS & DETAILS	2012/13	2013/14	2013/14	2014/15	2015/16	2016/17
PERSONAL EMOLUMENTS						
Strategic Management & Administration	754,640	784,500	784,500	779,700	779,700	779,700
Primary Education	1,195,923	1,208,900	1,208,900	1,229,000	1,229,000	1,229,000
Secondary Education	2,025,908	2,043,500	2,043,500	2,170,700	2,170,700	2,170,700
Library & Information Services	174,468	174,500	174,500	169,900	169,900	169,900
Early Childhood Education	636,183	643,100	643,100	710,900	710,900	710,900
Youth Affairs & Sports	355,357	382,200	386,200	384,500	384,500	384,500
TOTAL P.E	5,142,479	5,236,700	5,240,700	5,444,700	5,444,700	5,444,700
WAGES						
Strategic Management & Administration	128,932	-	-	-	-	-
Primary Education	57,160	63,400	63,400	63,400	63,400	63,400
Secondary Education	161,028	203,300	203,300	126,600	126,600	126,600
Library & Information Services	3,504	-	-	-	-	-
Early Childhood Education	43,731	58,800	58,800	-	-	-
Youth Affairs & Sports	26,995	-	-	-	-	-
TOTAL WAGES	421,350	325,500	325,500	190,000	190,000	190,000
ALLOWANCES						
Strategic Management & Administration	224,564	233,100	233,100	255,600	255,600	255,600
Primary Education	16,447	18,200	18,200	17,300	17,300	17,300
Secondary Education	42,696	46,800	46,800	22,000	22,000	22,000
Library & Information Services	9,600	9,600	9,600	9,600	9,600	9,600
Early Childhood Education	3,600	4,400	4,400	4,400	4,400	4,400
Youth Affairs & Sports	59,040	61,600	61,600	61,600	61,600	61,600
TOTAL ALLOWANCES	355,947	373,700	373,700	370,500	370,500	370,500
BENEFITS						
Strategic Management & Administration	-	-	-	18,300	18,300	18,300
Primary Education	-	-	-	-	-	-
Secondary Education	210,468	84,900	117,900	67,800	67,800	67,800
Library & Information Services	-	-	-	-	-	-
Early Childhood Education	-	-	-	-	-	-
Youth Affairs & Sports	-	-	-	-	-	-
TOTAL BENEFITS	210,468	84,900	117,900	86,100	86,100	86,100
GOODS AND SERVICES						
Strategic Management & Administration	911,604	380,400	761,900	340,400	770,400	770,400
Primary Education	324,498	237,900	184,900	134,400	184,400	236,400
Secondary Education	467,849	454,100	719,100	448,100	488,100	497,100
Library & Information Services	153,332	159,800	170,300	159,800	159,800	159,800
Early Childhood Education	69,254	102,900	122,900	109,400	99,900	99,900
Youth Affairs & Sports	853,492	877,500	855,500	775,500	875,500	875,500
TOTAL	2,780,029	2,212,600	2,814,600	1,967,600	2,578,100	2,639,100
CAPITAL EXPENDITURE						
Strategic Management & Administration	1,032,963	3,053,000	200,000	-	-	-
Primary Education	-	-	-	-	-	-
Secondary Education	-	-	-	-	-	-
Library & Information Services	-	-	-	-	-	-
Early Childhood Education	-	-	-	-	-	-
Youth Affairs & Sports	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	1,032,963	3,053,000	200,000	-	-	-

S U M M A R Y (by Subheads)

210	Personal Emoluments	5,142,479	5,236,700	5,240,700	5,444,700	5,444,700	5,444,700
212	Wages	421,350	325,500	325,500	190,000	190,000	190,000
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	355,947	373,700	373,700	370,500	370,500	370,500
218	Pensions & Gratuities	210,468	84,900	117,900	86,100	86,100	86,100
219	Other Benefits	-	-	-	-	-	-
220	Local Travel	15,235	28,500	28,500	23,000	23,000	23,000
222	International Travel & Subsistence	12,258	22,500	26,000	37,500	37,500	37,500
224	Utilities	197,482	353,800	276,800	242,800	297,800	358,800
226	Communication Expenses	36,040	38,400	50,600	38,400	38,400	38,400
228	Supplies & Materials	88,719	94,000	130,000	103,500	104,000	104,000
229	Furniture Equipment and Resources	42,223	80,200	80,200	80,200	105,200	105,200
230	Uniform/Protective Clothing	1,136	1,700	1,700	1,700	1,700	1,700
232	Maintenance Services	358,935	440,900	382,100	425,900	505,900	505,900
234	Rental of Assets	235,410	140,000	218,000	140,000	140,000	140,000
236	Professional and Consultancy Services	-	-	-	102,500	452,500	452,500
238	Insurance	-	-	-	-	-	-
240	Hosting & Entertainment	-	-	-	-	-	-
242	Training	-	-	-	-	-	-
244	Advertising	-	-	-	-	-	-
246	Printing & Binding	5,145	8,500	10,800	8,500	8,500	8,500
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	402,231	182,500	180,000	182,500	182,500	182,500
261	Subventions	968,894	400,000	363,000	300,000	400,000	400,000
262	Fees	208,265	102,500	713,800	-	-	-
265	Social Protection	-	-	-	-	-	-
266	Health Care Promotion	65,881	92,100	130,100	119,100	119,100	119,100
270	Revenue Refunds	-	-	-	-	-	-
272	Claims against Government	-	-	-	-	-	-
273	MALHE Activities	-	-	-	-	-	-
274	Emergency Expenditure	-	-	-	-	-	-
275	Sundry Expenses	73,545	99,000	95,000	99,000	99,000	99,000
276	Culture	7,030	10,000	10,000	10,000	10,000	10,000
277	Mechanical Spares	-	-	-	-	-	-
278	Operation of Hot Mix Plant	-	-	-	-	-	-
279	Operation of Plant & Workshop	35,973	65,000	65,000	-	-	-
280	Programme Production & Promotion	15,667	23,000	23,000	23,000	23,000	23,000
281	Minor Works	9,960	30,000	30,000	30,000	30,000	30,000
282	Re-saleable Stock	-	-	-	-	-	-
283	Environmental Protection	-	-	-	-	-	-
290	Debt Servicing - Domestic	-	-	-	-	-	-
292	Debt Servicing - Foreign	-	-	-	-	-	-
293	Debt Servicing - Interest	-	-	-	-	-	-
	TOTAL VOTE 40	8,910,273	8,233,400	8,872,400	8,058,900	8,669,400	8,730,400

BUDGET AND FORWARD ESTIMATES**VOTE: MINISTRY OF HEALTH & SOCIAL SERVICES – SUMMARY**

A.	ESTIMATES of Revenue and Expenditure for the period April 1st 2014 to March 31st, 2017 for salaries and the expenses of the The Ministry of Health and Social Services - Fifteen million , fifty-four thousand, four hundred dollars	\$15,054,400
B.	ACCOUNTING OFFICER: Permanent Secretary MHSS	
C.	SUB-HEADS which under this vote will be accounted for by the Permanent Secretary	

STRATEGIC GOALS

Enhanced human development and improved quality of life for all the people on Montserrat
 An environment that fosters prudent economic management, sustained growth, a diversified economy and the generation of employment

NATIONAL OUTCOMES

A Healthy population with full access to required healthcare
 A vibrant and diverse economy that supports sustainable private sector led economic activity and generates employment
 Effective Social protection to enhance the well-being of the vulnerable population
 Achieve social integration, well-being and national identity

VISION

A health provider that manages a national health system that enhances personal responsibility for self-care and the quality of life of people living on Montserrat.

MISSION STATEMENT

To promote health and well-being by empowering individuals as well as communities and assuring access to quality preventative, curative and rehabilitative health care services.

BUDGET SUMMARY

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SUMMARY OF REVENUES BY PROGRAMME							
450	Strategic Management & Administration	398,807	425,800	425,800	445,900	465,900	470,900
451	Primary Healthcare	-	-	-	-	-	-
452	Secondary Healthcare	-	-	-	-	-	-
454	Social Services	-	-	-	80,000	80,000	80,000
455	Environmental Health Services	-	-	-	-	-	-
TOTAL REVENUE VOTE 45		398,807	425,800	425,800	525,900	545,900	550,900

SUMMARY OF EXPENDITURE BY PROGRAMME							
450	Strategic Management & Administration	838,135	758,700	783,700	766,900	767,900	824,700
451	Primary Healthcare	3,463,289	2,100,400	2,100,400	2,138,300	2,143,300	2,213,300
452	Secondary Healthcare	6,884,378	6,844,300	7,471,600	6,782,700	6,762,700	6,953,700
454	Social Services	4,523,700	4,212,700	4,822,100	4,065,400	4,262,400	4,282,800
455	Environmental Health Services	-	1,303,700	1,483,700	1,301,100	1,308,100	1,336,100
TOTAL EXPENDITURE VOTE 45		15,709,502	15,219,800	16,661,500	15,054,400	15,244,400	15,610,600
SUMMARY OF EXPENDITURE BY ECONOMIC CLASSIFICATION							
RECURRENT EXPENDITURE							
	PERSONAL EMOLUMENTS	6,079,876	6,123,700	6,062,700	6,898,700	6,898,700	6,898,700
	WAGES	782,370	807,400	852,400	142,600	142,600	142,600
	ALLOWANCES	1,218,204	1,255,700	1,271,700	1,196,100	1,196,100	1,196,100
	BENEFITS	132,063	207,300	207,300	102,100	102,100	102,100
	GOOD AND SERVICES	7,479,676	6,825,700	8,267,400	6,714,900	6,904,900	7,271,100
TOTAL RECURRENT EXPENDITURE		15,692,189	15,219,800	16,661,500	15,054,400	15,244,400	15,610,600
TOTAL EXPENDITURE VOTE 45		15,692,189	15,219,800	16,661,500	15,054,400	15,244,400	15,610,600
STAFFING RESOURCES							
TOTAL STAFFING							

PROGRAMME 450: STRATEGIC MANAGEMENT & ADMINISTRATION

PROGRAMME OBJECTIVE:

To provide strategic policy direction, financial management and administrative services to support the efficient and effective operation of the Ministry Programs and Services

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
130	Cemetery Dues	230	800	800	900	900	900
160	Hospital Receipts	398,577	425,000	425,000	445,000	465,000	470,000
TOTAL REVENUE VOTE 45		398,807	425,800	425,800	445,900	465,900	470,900

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	423,835	404,600	400,600	396,400	396,400	396,400
212	Wages			-	-	-	-
216	Allowances	59,040	59,000	63,000	60,600	60,600	60,600
218	Pensions and Gratuities				-	-	-
Total Personal Emoluments		482,875	463,600	463,600	457,000	457,000	457,000
GOODS AND SERVICES							
220	Local Travel	898	1,000	1,000	1,000	1,500	1,500
222	International Travel & Subsistence	38,725	40,000	40,000	50,000	50,000	50,000
226	Communication Expenses	101,807	80,000	105,000	90,000	90,000	100,000
228	Supplies & Materials	9,976	10,000	10,000	10,000	10,000	15,000
229	Furniture Equipment and Resources	49,189	20,000	20,000	20,000	20,000	30,000
232	Maintenance Services	5,919	4,500	4,500	4,000	5,000	10,000
234	Rental of Assets	79,833	80,000	80,000	80,000	80,000	85,000
236	Professional and Consultancy Services	-	-	-	40,000	40,000	50,000
246	Printing & Binding	330	2,000	2,000	2,500	2,000	3,000
262	Fees	35,836	40,000	40,000	-	-	-
275	Sundry Expenses	458	2,600	2,600	2,400	2,400	3,200
281	Minor Works	14,976	15,000	15,000	10,000	10,000	20,000
Total Goods and Services		337,947	295,100	320,100	309,900	310,900	367,700
RECURRENT EXPENDITURE		820,822	758,700	783,700	766,900	767,900	824,700

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
502036A	DFID	Housing for the mentally challenged	17,313	-	-			
CAPITAL EXPENDITURE			17,313	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count					
Permanent Secretary	R5	1					
Health Planner/Epidemiologist	R14-10	1					
Assistant Secretary	R22-16	2					
Health Information Officer	R28-22	1					
Clerical Officer (Snr)	R33-29	2					
Clerical Officer	R46-34	1					
TOTAL STAFF		8					

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
Research, write and develop policy documents to Cabinet based on important activities taking place within the Ministry & the wider Environment					
Manage the training & development process of staff to improve service delivery & retention.					
Implement strategies to effectively monitor the delegated program of Secondary & Primary care.					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS					
	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
% of policy submission/papers/briefing prepared					
% of professional training initiatives researched and accessed by Health Professionals					
% of invoices					
Financial monitoring systems implemented					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
No. of policy recommendations implemented					
Level of satisfaction of Ministers/Cabinet with policy advice provided					
% of Health Professionals receive training and return to Establishment					
Average time to process invoices,					
% variation between And budget					

PROGRAMME 451: PRIMARY HEALTHCARE

PROGRAMME OBJECTIVE:

To improve health outcomes from equal access and utilisation of an increasing range of quality primary health services

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	1,414,263	1,184,500	1,184,500	1,243,400	1,243,400	1,243,400
212	Wages	217,976	109,400	109,400	136,200	136,200	136,200
216	Allowances	423,243	414,600	414,600	426,200	426,200	426,200
218	Pensions and Gratuities	30,036	76,900	76,900	22,500	22,500	22,500
Total Personal Emoluments		2,085,518	1,785,400	1,785,400	1,828,300	1,828,300	1,828,300
GOODS AND SERVICES							
228	Supplies & Materials	88,251	75,000	75,000	75,000	80,000	120,000
229	Furniture Equipment and Resources	11,729	10,000	10,000	10,000	10,000	15,000
230	Uniform/Protective Clothing	4,580			-	-	-
232	Maintenance Services	42,026	30,000	30,000	35,000	35,000	40,000
236	Professional and Consultancy Services	117,824	160,000	160,000	150,000	150,000	160,000
266	Health Care Promotion	1,113,361	40,000	40,000	40,000	40,000	50,000
Total Goods and Services		1,377,771	315,000	315,000	310,000	315,000	385,000
RECURRENT EXPENDITURE		3,463,289	2,100,400	2,100,400	2,138,300	2,143,300	2,213,300

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count	STAFF POSTS	Scale	Count
Pediatrician	R12-8	1	Staff /District Nurse	R28-22	6
District Medical Officer/Anaesthetist	R12-8/6	1	Graduate/Registered Nurse	R37-35/32-30	2
Medical Officer	R12-8	1	Enrolled Nursing Assistant	R46-34/39-34	1
Health Promotion Coordinator	R17-13	1	Nursing Assistant (Snr)	R33-31	1
Community Nursing Manager	R18-16	1	Mental Health Warden	R33-29	1
Physiotherapist	R22-16	1	Dental Surgeon	R12-8/6	1
Family Nurse Practitioner	R22-16	1	Dental Nurse	R28-22	1
Community Mental Health Officer	R22-16	1	Dental Assistant	R39-34	2
Community Psychiatric Nurse	R22-18	1	Clerical Officer	R46-34	2
Public Health Nurse	R22-18	1	Cleaner	0	3
Psychiatric Nurse	R28-22	1	Clinic Maid	0	4
TOTAL STAFF					35

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
KEY STRATEGIES FOR 2014/15					
Confirm prevalence of chronic disease; Improve care by implementation of management protocols;					
Monitor improvements through output indicators.					
KEY PERFORMANCE INDICATORS					
	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
No. of plans developed for management of public health threats					
No. of patient consultations					
No. of patient treated					
No. of patient referred for screening for NCDs					
No. of public health campaigns					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
% of children receiving annual dental check-ups					
Timely appropriate response to emerging public health threats					
% increase in patients with NCDs					
% registered diabetics with HBA1<7.5					
% of registered hypertensive with BP<140/90					
% of patients provided lifestyle advice					
% registered diabetics-hypertensive clients with BP<138/80					
Incidence of vaccine preventable diseases					

PROGRAMME 452: SECONDARY HEALTHCARE

PROGRAMME OBJECTIVE:

To provide timely, affordable and accessible defined secondary health care services

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
TOTAL REVENUE VOTE 45		-	-	-	-	-	-

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
PERSONAL EMOLUMENTS							
210	Personal Emoluments	3,792,540	3,799,000	3,747,000	4,312,200	4,312,200	4,312,200
212	Wages	510,602	521,900	561,900	-	-	-
216	Allowances	656,261	658,200	670,200	571,500	571,500	571,500
218	Pensions and Gratuities	86,645	124,800	124,800	74,000	74,000	74,000
Total Personal Emoluments		5,046,048	5,103,900	5,103,900	4,957,700	4,957,700	4,957,700
GOODS AND SERVICES							
220	Local Travel	2,658	11,000	11,000	5,000	5,000	11,000
224	Utilities	149,986	200,000	175,000	200,000	200,000	200,000
226	Communication Expenses	6,924	7,000	7,000	7,000	7,000	10,000
228	Supplies & Materials	1,464,875	1,170,000	1,550,000	1,240,000	1,240,000	1,380,000
229	Furniture Equipment and Resources	24,940	36,000	218,300	36,000	36,000	45,000
230	Uniform/Protective Clothing	26,999	22,000	22,000	22,000	22,000	25,000
232	Maintenance Services	149,949	199,400	289,400	220,000	200,000	225,000
236	Professional and Consultancy Services		80,000	80,000	80,000	80,000	80,000
246	Printing & Binding	11,999	15,000	15,000	15,000	15,000	20,000
Total Goods and Services		1,838,330	1,740,400	2,367,700	1,825,000	1,805,000	1,996,000
RECURRENT EXPENDITURE		6,884,378	6,844,300	7,471,600	6,782,700	6,762,700	6,953,700

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count				
Chief Medical Officer/Director	R2	1	Health Information Officer (Snr)		R22-16	1
Surgeon Specialist	R3	1	Health Information Officer		R28-22	1
Physician Specialist	R12-8/6	1	Head Cook		R38-31	1
Medical Officer	R12-8/6	1	Diet Clerk/Storekeeper		R48-38	1
Secondary Care Manager	R12-8	1	Cook		R48-38	3
Principal Nursing Officer	R14-10	1	Cook's Assistant		R51-45	3
Hospital Nursing Manager	R20-16/17-13	1	Maid		R51-45	14
Nurse Tutor	R20-16	1	Washer		R51-45	2
Nurse Anaesthetist	R22-18	1	Geriatric Aide		R51-45	27
Ward Sister	R24-20	3	Geriatric Aide (Snr)		R48-38	1
Charge Nurse/Home Manager	R24-20	1	Facilities Manager		R28-22	1
Staff/District Nurse	R28-22	8	Drivers		R48-38	2
Graduate/Reg Nurse	R37-35/32-30	9	Orderlies		R48-38	3
Nursing Assistant (Snr)	R33-31	2	Seamstress		R39-36	1
Enrolled Nursing Assistant	R46-34/39-34	7	Dietic Technician		R28	1
Pharmacist (Snr)	R22-16	1	Head Cook		R38	1
Pharmacist	R28-22	1	Cook		R48	1
Lab Technologist (Snr)	R22-16	1	Maid		0	5
Lab Technologist	R28-22	3	Washer		R48	3
Radiographer	R28-22/22-16	1	Maintenance Assistant		R43	1
Nutrition Officer	R22-16	1	Driver		R45	4
Clerical Officer (Snr)	R33-29	1	Orderlies		R45	3
Clerical Officer	R46-34	3	Radiographic Assistant		R34	1
Supervisor of Housekeeping	R33-29	1	Assistant Storekeeper		R43	1
TOTAL STAFF						134

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
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Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
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PROGRAMME454: SOCIAL SERVICES

PROGRAMME OBJECTIVE:

To provide services to improve the wellbeing of vulnerable persons and the general population.

RECURRENT REVENUE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
145	Reimbursments				80,000	80,000	80,000
TOTAL REVENUE VOTE 45		-	-	-	80,000	80,000	80,000

RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
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PERSONAL EMOLUMENTS

210	Personal Emoluments	449,238	452,700	452,700	538,800	538,800	538,800
212	Wages	53,792	53,500	53,500	6,400	6,400	6,400
216	Allowances	79,660	84,300	84,300	98,200	98,200	98,200
218	Pensions and Gratuities	15,382			-	-	-
Total Personal Emoluments		598,072	590,500	590,500	643,400	643,400	643,400

GOODS AND SERVICES

220	Local Travel				-	-	
222	International Travel & Subsistence	2,583	10,000	10,000	10,000	10,000	10,000
224	Utilities	2,722	7,000	11,500	14,000	13,000	16,000
226	Communication Expenses	8,974	12,600	12,600	13,200	14,200	21,200
228	Supplies & Materials	4,495	6,000	9,000	11,300	9,300	12,300
229	Furniture Equipment and Resources	23,876	5,000	5,000	5,000	5,000	5,000
232	Maintenance Services	8,940	10,000	10,000	36,000	36,000	36,000
236	Professional and Consultancy Services	-	-	-	11,000	11,000	11,000
238	Insurance			-	8,900	8,900	8,900
246	Printing & Binding	1,000	1,600	1,600	1,600	1,600	2,000
260	Grants & Contributions	11,000	10,000	10,000	10,000	10,000	10,000
261	Subventions	799,068	800,000	720,000	720,000	745,000	750,000
262	Fees	3,912	5,000	5,000	-	-	-
265	Social Protection	3,057,058	2,750,000	3,431,900	2,550,000	2,750,000	2,750,000
275	Sundry Expenses		1,000	1,000	1,000	1,000	1,000
280	Programme Production & Promotion	2,000	4,000	4,000	30,000	4,000	6,000
Total Goods and Services		3,925,628	3,622,200	4,231,600	3,422,000	3,619,000	3,639,400
RECURRENT EXPENDITURE		4,523,700	4,212,700	4,822,100	4,065,400	4,262,400	4,282,800

CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						
CAPITAL EXPENDITURE			-	-	-	-	-	-

STAFFING RESOURCES

STAFF POSTS	Scale	Count	STAFF POSTS	Scale	Count
Director, Social Services	R14-10	1	Social Welfare Officer	R28-22	2
Probation Officer	R22-16	1	Clerical Officer	R46-34	1
Community Development Officer (Snr)	R22-16	1	Warden/Caregiver	R42	2
Community Development Officer	R28-22	3	Cleaner (LOCC)	0	1
Child Care Officer	R28-22	1			
TOTAL STAFF					13

PROGRAMME PERFORMANCE INFORMATION

KEY STRATEGIES FOR 2013/14:

KEY STRATEGIES FOR 2014/15

KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
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Output Indicators (Specify what has been/will be produced or delivered by the programme.)

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Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)

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PROGRAMME 455: ENVIROMNETAL HEALTH SERVICES

PROGRAMME OBJECTIVE:

TOTAL REVENUE VOTE 45	-	-	-	-	-	-
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RECURRENT EXPENDITURE

SHD	Details of Expenditure	2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
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PERSONAL EMOLUMENTS

210	Personal Emoluments		282,900	277,900	407,900	407,900	407,900
212	Wages		122,600	127,600	-	-	-
216	Allowances		39,600	39,600	39,600	39,600	39,600
218	Pensions and Gratuities		5,600	5,600	5,600	5,600	5,600
Total Personal Emoluments		-	450,700	450,700	453,100	453,100	453,100

GOODS AND SERVICES

228	Supplies & Materials		15,000	15,000	10,000	15,000	25,000
229	Furniture Equipment and Resources		5,000	5,000	4,000	5,000	8,000
230	Uniform/Protective Clothing		8,000	8,000	9,000	10,000	10,000
232	Maintenance Services		15,000	15,000	15,000	15,000	20,000
236	Professional and Consultancy Services	-	-	-	810,000	810,000	820,000
262	Fees		810,000	990,000	-	-	-
Total Goods and Services		-	853,000	1,033,000	848,000	855,000	883,000

RECURRENT EXPENDITURE	-	1,303,700	1,483,700	1,301,100	1,308,100	1,336,100
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CAPITAL EXPENDITURE

Details of Expenditure			2012/13 Actual Exp	2013/14 Approved Budget	2013/14 Revised Estimate	2014/15 Budget Estimates	2015/16 Forward Estimates	2016/17 Forward Estimates
SHD	Donor	Description						

CAPITAL EXPENDITURE	-	-	-	-	-	-
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STAFFING RESOURCES

STAFF POSTS	Scale	Count				
Environmental Health Officer (Principal)	R22-16	1				
Environmental Health Officer	R28-22	2				
Vector Control Leader	R39-34	1				
Vector Worker	R39	3				
Cemetery Worker	R42	1				
Tip Man	0	4				
Driver	0	1				
TOTAL STAFF		13				

PROGRAMME PERFORMANCE INFORMATION					
KEY STRATEGIES FOR 2013/14:					
KEY STRATEGIES FOR 2014/15					
KEY PERFORMANCE INDICATORS	2012/13 Actual	2013/14 Estimate	2014/15 Target	2015/16 Target	2015/16 Target
Output Indicators (Specify what has been/will be produced or delivered by the programme.)					
•					
•					
•					
•					
Outcome Indicators (Specify the outcomes or impact the programme has achieved or is having with reference to the Ministry's strategic goals and programme objectives.)					
•					
•					
•					

S U M M A R Y (by Classification)

E12

SUBHDS & DETAILS	2012/13	2013/14	2013/14	2014/15	2015/16	2016/17
PERSONAL EMOLUMENTS						
Strategic Management & Administration	423,835	404,600	400,600	396,400	396,400	396,400
Primary Healthcare	1,414,263	1,184,500	1,184,500	1,243,400	1,243,400	1,243,400
Secondary Healthcare	3,792,540	3,799,000	3,747,000	4,312,200	4,312,200	4,312,200
Social Services	449,238	452,700	452,700	538,800	538,800	538,800
Environmental Health Services	-	282,900	277,900	407,900	407,900	407,900
TOTAL P.E	6,079,876	6,123,700	6,062,700	6,898,700	6,898,700	6,898,700
WAGES						
Strategic Management & Administration	-	-	-	-	-	-
Primary Healthcare	217,976	109,400	109,400	136,200	136,200	136,200
Secondary Healthcare	510,602	521,900	561,900	-	-	-
Social Services	53,792	53,500	53,500	6,400	6,400	6,400
Environmental Health Services	-	122,600	127,600	-	-	-
TOTAL WAGES	782,370	807,400	852,400	142,600	142,600	142,600
ALLOWANCES						
Strategic Management & Administration	59,040	59,000	63,000	60,600	60,600	60,600
Primary Healthcare	423,243	414,600	414,600	426,200	426,200	426,200
Secondary Healthcare	656,261	658,200	670,200	571,500	571,500	571,500
Social Services	79,660	84,300	84,300	98,200	98,200	98,200
Environmental Health Services	-	39,600	39,600	39,600	39,600	39,600
TOTAL ALLOWANCES	1,218,204	1,255,700	1,271,700	1,196,100	1,196,100	1,196,100
BENEFITS						
Strategic Management & Administration	-	-	-	-	-	-
Primary Healthcare	30,036	76,900	76,900	22,500	22,500	22,500
Secondary Healthcare	86,645	124,800	124,800	74,000	74,000	74,000
Social Services	15,382	-	-	-	-	-
Environmental Health Services	-	5,600	5,600	5,600	5,600	5,600
TOTAL BENEFITS	132,063	207,300	207,300	102,100	102,100	102,100
GOODS AND SERVICES						
Strategic Management & Administration	337,947	295,100	320,100	309,900	310,900	367,700
Primary Healthcare	1,377,771	315,000	315,000	310,000	315,000	385,000
Secondary Healthcare	1,838,330	1,740,400	2,367,700	1,825,000	1,805,000	1,996,000
Social Services	3,925,628	3,622,200	4,231,600	3,422,000	3,619,000	3,639,400
Environmental Health Services	-	853,000	1,033,000	848,000	855,000	883,000
TOTAL	7,479,676	6,825,700	8,267,400	6,714,900	6,904,900	7,271,100
CAPITAL EXPENDITURE						
Strategic Management & Administration	17,313	-	-	-	-	-
Primary Healthcare	-	-	-	-	-	-
Secondary Healthcare	-	-	-	-	-	-
Social Services	-	-	-	-	-	-
Environmental Health Services	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE	17,313	-	-	-	-	-

S U M M A R Y (by Subheads)

210	Personal Emoluments	6,079,876	6,123,700	6,062,700	6,898,700	6,898,700	6,898,700
212	Wages	782,370	807,400	852,400	142,600	142,600	142,600
213	Public Sector Reform Initiatives	-	-	-	-	-	-
216	Allowances	1,218,204	1,255,700	1,271,700	1,196,100	1,196,100	1,196,100
218	Pensions & Gratuities	132,063	207,300	207,300	102,100	102,100	102,100
219	Other Benefits	-	-	-	-	-	-
220	Local Travel	3,556	12,000	12,000	6,000	6,500	12,500
222	International Travel & Subsistence	41,308	50,000	50,000	60,000	60,000	60,000
224	Utilities	152,708	207,000	186,500	214,000	213,000	216,000
226	Communication Expenses	117,705	99,600	124,600	110,200	111,200	131,200
228	Supplies & Materials	1,567,597	1,276,000	1,659,000	1,346,300	1,354,300	1,552,300
229	Furniture Equipment and Resources	109,734	76,000	258,300	75,000	76,000	103,000
230	Uniform/Protective Clothing	31,579	30,000	30,000	31,000	32,000	35,000
232	Maintenance Services	206,834	258,900	348,900	310,000	291,000	331,000
234	Rental of Assets	79,833	80,000	80,000	80,000	80,000	85,000
236	Professional and Consultancy Services	117,824	240,000	240,000	1,091,000	1,091,000	1,121,000
238	Insurance	-	-	-	8,900	8,900	8,900
240	Hosting & Entertainment	-	-	-	-	-	-
242	Training	-	-	-	-	-	-
244	Advertising	-	-	-	-	-	-
246	Printing & Binding	13,329	18,600	18,600	19,100	18,600	25,000
247	Investment Promotions	-	-	-	-	-	-
260	Grants & Contributions	11,000	10,000	10,000	10,000	10,000	10,000
261	Subventions	799,068	800,000	720,000	720,000	745,000	750,000
262	Fees	39,748	855,000	1,035,000	-	-	-
265	Social Protection	3,057,058	2,750,000	3,431,900	2,550,000	2,750,000	2,750,000
266	Health Care Promotion	1,113,361	40,000	40,000	40,000	40,000	50,000
270	Revenue Refunds	-	-	-	-	-	-
272	Claims against Government	-	-	-	-	-	-
273	MALHE Activities	-	-	-	-	-	-
274	Emergency Expenditure	-	-	-	-	-	-
275	Sundry Expenses	458	3,600	3,600	3,400	3,400	4,200
276	Culture	-	-	-	-	-	-
277	Mechanical Spares	-	-	-	-	-	-
278	Operation of Hot Mix Plant	-	-	-	-	-	-
279	Operation of Plant & Workshop	-	-	-	-	-	-
280	Programme Production & Promotion	2,000	4,000	4,000	30,000	4,000	6,000
281	Minor Works	14,976	15,000	15,000	10,000	10,000	20,000
282	Re-saleable Stock	-	-	-	-	-	-
283	Environmental Protection	-	-	-	-	-	-
290	Debt Servicing - Domestic	-	-	-	-	-	-
292	Debt Servicing - Foreign	-	-	-	-	-	-
293	Debt Servicing - Interest	-	-	-	-	-	-
	TOTAL VOTE 45	15,692,189	15,219,800	16,661,500	15,054,400	15,244,400	15,610,600

FUNCTIONAL CLASSIFICATION OF THE BUDGET

Function of Government	Revised Estimates 2013/2014		Approved Estimates 2014/2015		Projected Estimates 2015/2016		Projected Estimates 2016/2017	
General public services	34,227,500	30%	30,418,700	28%	30,206,000	27%	29,888,900	27%
Defence	8,288,800	7%	8,737,500	8%	8,737,500	8%	9,042,500	8%
Public order and safety	8,947,000	8%	8,965,700	8%	8,993,400	8%	9,171,600	8%
Economic affairs	34,688,700	30%	34,783,600	32%	35,806,900	32%	36,242,700	33%
Environmental protection	927,400	1%	924,800	1%	927,200	1%	999,200	1%
Housing and community amenities	568,600	0.5%	518,400	0.5%	518,400	0.5%	520,400	0.5%
Health	11,839,400	10%	10,989,000	10%	10,982,000	10%	11,327,800	10%
Recreation, culture, and religion	2,443,900	2%	2,301,500	2%	2,404,500	2%	2,409,500	2%
Education	7,569,100	7%	6,837,300	6%	7,347,800	7%	7,408,800	7%
Social protection	4,822,100	4%	4,065,400	4%	4,262,400	4%	4,282,800	4%
Total	114,322,500	100%	108,541,900	100%	110,186,100	100%	111,294,200	100%

ECONOMIC CLASSIFICATION OF THE BUDGET

Function of Government	Revised Estimates 2013/2014		Approved Estimates 2014/2015		Projected Estimates 2015/2016		Projected Estimates 2016/2017	
Compensation of Employees	44,671,600	39%	45,621,200	42%	45,696,200	41%	45,826,000	41%
Use of Goods and Services	21,725,900	19%	25,282,300	23%	24,952,400	23%	25,929,900	23%
Consumption of Fixed Capital	-	0%	-	0%	-	0%	-	0%
Interest	705,000	1%	694,000	1%	692,600	1%	680,300	1%
Subsidies	16,412,700	14%	16,520,200	15%	17,934,900	16%	18,375,700	17%
Grants	5,959,800	5%	3,658,300	3%	3,678,800	3%	3,679,300	3%
Social Benefits	16,948,450	15%	15,308,300	14%	15,395,600	14%	14,712,100	13%
Other Expenses	7,899,050	7%	1,457,600	1%	1,835,600	2%	2,105,300	2%
Totals	114,322,500	100%	108,541,900	100%	110,186,100	100%	111,308,600	100%