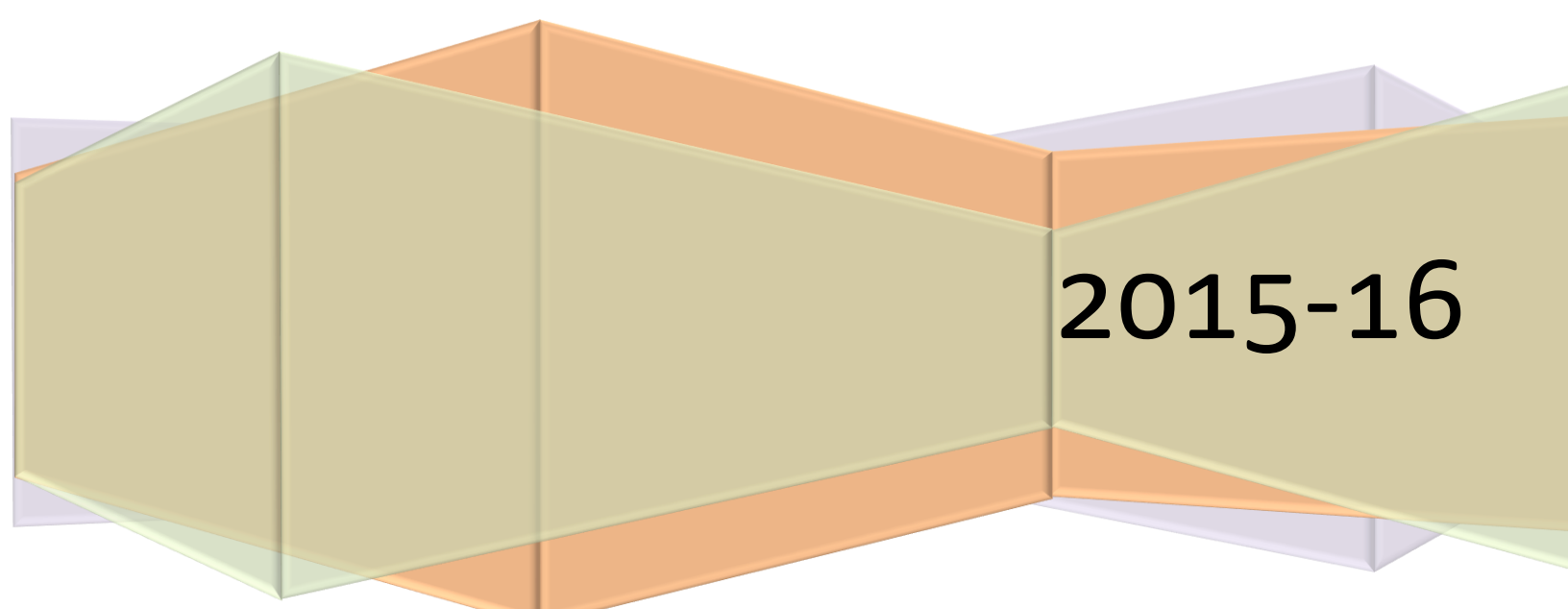




**Ministry of Finance and Economic Management**

# **Budget Performance and Outlook:**

**Quarter Ending 31 December 2015**



**2015-16**



## Contents

|                                                                                                      |    |
|------------------------------------------------------------------------------------------------------|----|
| 1. Overview .....                                                                                    | 1  |
| 2. Budget Commentary.....                                                                            | 1  |
| Statement of Recurrent Revenue and Expenditure .....                                                 | 1  |
| Revenue .....                                                                                        | 3  |
| Main Revenue Streams .....                                                                           | 4  |
| Taxation revenue .....                                                                               | 5  |
| Non-tax revenue.....                                                                                 | 6  |
| Capital Grants/Revenue .....                                                                         | 8  |
| Expenditure .....                                                                                    | 9  |
| Current Expenditure .....                                                                            | 9  |
| Key Expenditure Lines.....                                                                           | 10 |
| Capital Expenditure .....                                                                            | 25 |
| Cash Balance .....                                                                                   | 26 |
| Government borrowing and debt servicing.....                                                         | 26 |
| Liabilities .....                                                                                    | 27 |
| 3. Outlook for 2015-16 .....                                                                         | 29 |
| <i>Global Economic Context</i> .....                                                                 | 29 |
| 4. SUMMARY .....                                                                                     | 31 |
| A. BUDGET PERFORMANCE REPORT.....                                                                    | 33 |
| B. Revenue Outturn by Programme .....                                                                | 35 |
| C. Expenditure Outturn by Programme .....                                                            | 36 |
| D. Maintenance Service Total Spend as a 31 December 2015 .....                                       | 37 |
| E. Staffing Details as at 30 September, 2015 .....                                                   | 38 |
| F. 2015-16 Long-Term Technical Cooperation - Financial Report as at 30 September 2015 .....          | 39 |
| G. 2015-16 SHORT-TERM TECHNICAL ASSISTANCE PROGRAMME - Financial Report as at 30 September 2015..... | 40 |
| H. GOM CAPACITY DEVELOPMENT – 2015-16 - Long-term Awards .....                                       | 41 |
| I. LONG TERM LEARNING AND DEVELOPMENT REQUIEMENTS 2015-16.....                                       | 42 |
| J. Project Data as at 30 <sup>th</sup> September, 2015 .....                                         | 43 |

## 1. Overview

1.1. The Budget Performance and Outlook Report is a quarterly review of the Budget. The aim of the Budget Performance and Outlook Report is to enable the Cabinet, the Legislature and the public to understand and scrutinise how public funds are being spent, increasing transparency and accountability.

1.2. The Report provides commentary on the Budget (Recurrent and Capital as well as Debt Servicing) and an Outlook for the upcoming period along with on notes the key Policies and Programmes to be instituted.

1.3. The total original Approved Budget for the fiscal year 2015-16 was \$171,660,100 (Recurrent \$128,238,300; Capital \$43,421,800). The total revenue intake for the quarter was \$66.6 million (Recurrent \$57.1 million; Capital \$9.5 million). The local component of revenue stood at \$11.4 million while budgetary aid was \$45.7 million. Expenditure for the quarter stood at \$37.0 million (Recurrent \$30.1 million; Capital \$6.9 million).

1.4. Total debt at the end of the period stands at just under \$9.0 million. The total cash balance for the Consolidated Fund and the Development Fund was \$55.9 million (at 31 December 2015).

1.5. Economic outlook indicates that growth will be at an even slower pace than originally forecasted. Over the course of the first half of 2015-16 the performance of the Montserrat economy has weakened and has failed to match expectations at the beginning of the year.

1.6. Domestic revenues for the quarter were flat in comparison to previous years. This phenomenon was observed across most tax revenues while non-tax revenues with exception in International Trade, Licences and Arrears of Taxes.

1.7. Expenditure for the quarter was around the same levels as the 2 previous years. However, it has lagged against ministry projections.

1.8. Forecasts for most local revenue streams are expected to vary only a little at year end compared to forecasts at the beginning of the year. This will result in GOM collecting approximately \$45.5 million in local revenue in 2015-16 compared to a forecast of \$48.6 million.

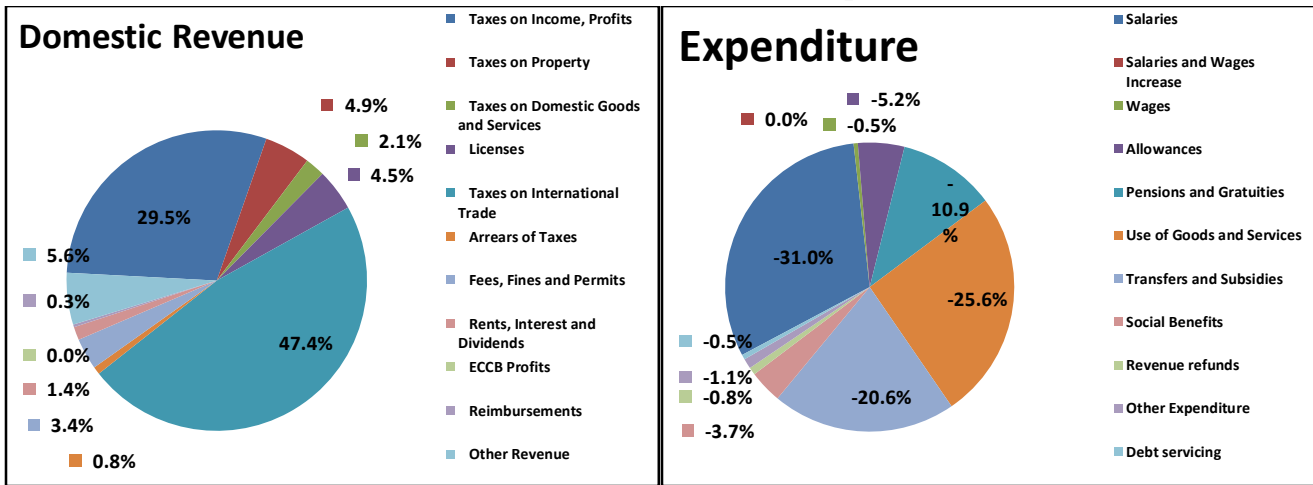
## 2. Budget Commentary

### Statement of Recurrent Revenue and Expenditure

2.1. The Statement of Recurrent Revenue and Expenditure sets out the scale and nature of the flows to and from the government. It shows that, in quarter 3 of the fiscal year 2015-16 the government:

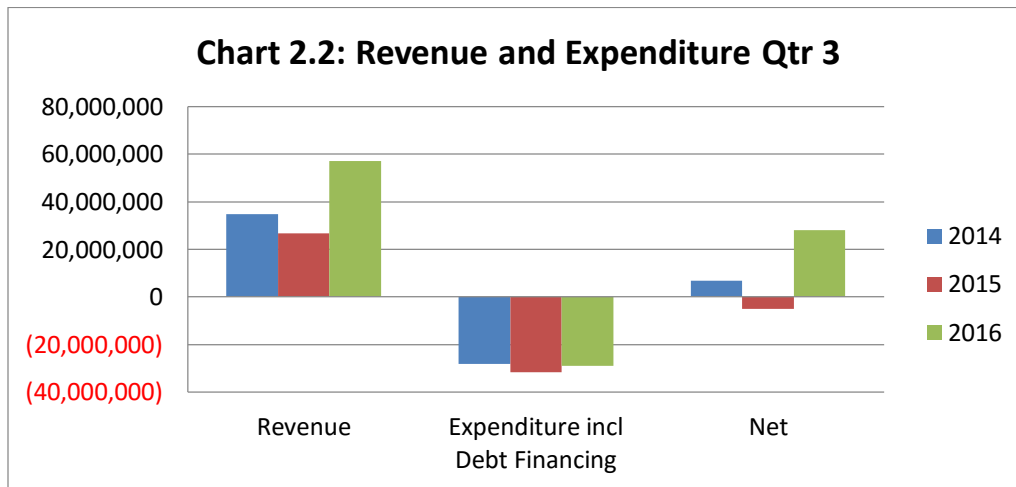
- received \$57.1 million (restated 2014-15: \$26.7 million) in taxation, budgetary aid and other operating revenue, including local revenues of \$11.4 million and aid of \$45.66 million;
- spent \$29.0 million (restated 2014-15: \$31.7 million), including \$10.6 million employing staff and \$15.2 million on goods and services; and
- debt increased by \$1.5 million from \$7.5 million to \$9.0 million with GOM making additional drawings on the CDB loan for the Second Power Project.

**Chart 2.1: Summary of revenue and expenditure**



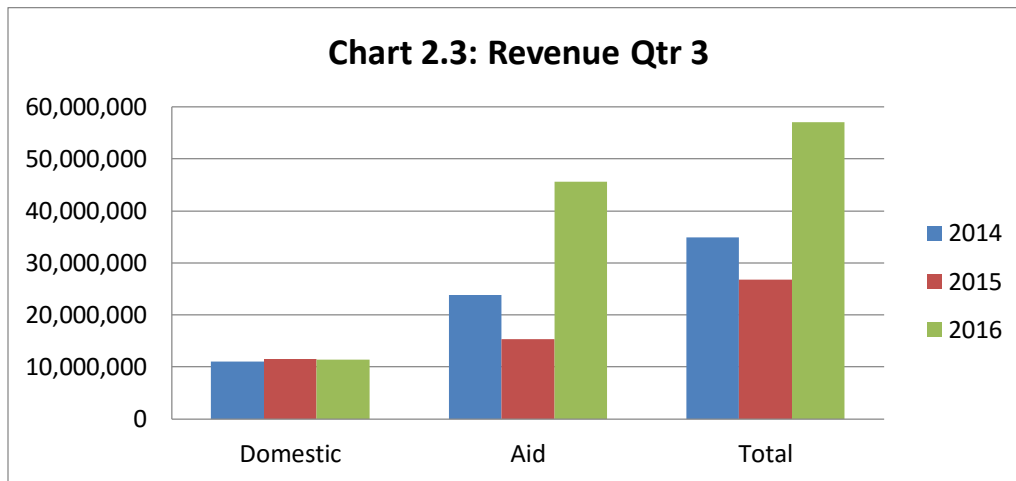
2.2. Recurrent budget performance in the quarter reflected:

- increased tax receipts from taxes on income and profits;
- higher staff costs (with increments being paid retroactively to 1 April 2015);
- decreased spending on pensions and gratuities;
- decreased spending on goods and services, (as well as revenue refunds and other fees);
- increased debt levels

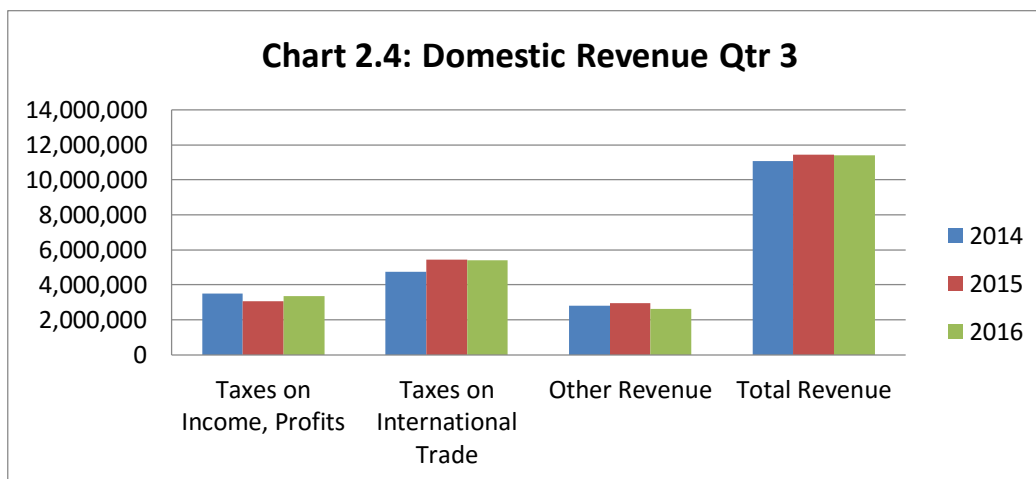


2.3. Chart 2.2 reflects the new mode for aid settlement where aid for the final two quarters is released in quarter 3. On the other hand, spending activity remained flat with a slight decline on the same period in the previous fiscal year.

## Revenue



2.4. Chart 2.3 shows domestic revenue staying fairly flat across the quarter 3 triennium. Variations in the mode and timing of UK Aid delivery this year make comparisons challenging. Direct taxation is the main method of collecting taxes on Montserrat for funding public services and the delivery of other Government objectives.



2.5. The triennial comparison of quarter 3 shows domestic revenues this year remained flat. Notably Taxes on International Trade remained flat with other revenues declining. Domestic revenues for the quarter amounted to just over \$11.4 million, accounting for 20% of total recurrent revenues during the quarter. This was about the anticipated amount for the quarter.

**Table 2.1: Recurrent revenue Qtr. 3**

| Revenue Stream                              | Projections       | Actuals           | % Actuals/ Projections |
|---------------------------------------------|-------------------|-------------------|------------------------|
| <i>Taxes on Income, Profits</i>             | 3,841,000         | 3,368,972         | 88%                    |
| <i>Taxes on Property</i>                    | 235,000           | 561,615           | 239%                   |
| <i>Taxes on Domestic Goods and Services</i> | 274,100           | 243,285           | 89%                    |
| <i>Licenses</i>                             | 821,660           | 513,809           | 63%                    |
| <i>Taxes on International Trade</i>         | 5,046,900         | 5,410,279         | 107%                   |
| <i>Arrears of Taxes</i>                     | 255,000           | 93,430            | 37%                    |
| <i>Fees, Fines and Permits</i>              | 382,264           | 384,661           | 101%                   |
| <i>Rents, Interest and Dividends</i>        | 118,477           | 162,105           | 137%                   |
| <i>Reimbursements</i>                       | 21,800            | 32,786            | 150%                   |
| <i>Budgetary Assistance</i>                 | 25,600,641        | 45,662,378        | 178%                   |
| <i>Other Revenue</i>                        | 684,387           | 634,687           | 93%                    |
| <b>Total</b>                                | <b>37,281,229</b> | <b>57,068,007</b> | <b>153%</b>            |

### Main Revenue Streams

2.6. Table 2.2 below shows the main revenue streams. Not every revenue stream has performed exactly as expected. Taken together, the variances fall within acceptable margins.

**Table 2.2: Recurrent revenue Qtr. 3**

| Revenue Stream                      | Estimates         | Actuals           | % Actuals/<br>Estimates | Projections       | Actuals           | % Actuals/<br>Projections |
|-------------------------------------|-------------------|-------------------|-------------------------|-------------------|-------------------|---------------------------|
| Company Tax                         | 3,218,400         | 2,353,770         | 73%                     | 605,000           | 164,875           | 27%                       |
| Income Tax (Personal)               | 12,057,600        | 8,550,236         | 71%                     | 3,000,000         | 2,822,842         | 94%                       |
| Withholding Tax                     | 800,000           | 651,406           | 81%                     | 236,000           | 381,254           | 162%                      |
| Property Tax                        | 910,000           | 602,043           | 66%                     | 235,000           | 561,615           | 239%                      |
| Hotel/Residential Occupancy Tax     | 45,000            | 31,946            | 71%                     | 10,200            | 10,156            | 100%                      |
| Bank Interest Levy                  | 940,000           | -                 | 0%                      | -                 | -                 | -                         |
| Insurance Company Levy              | 210,000           | 164,877           | 79%                     | 80,100            | 56,492            | 71%                       |
| Stamp Duty                          | 420,000           | 256,865           | 61%                     | 99,000            | 92,242            | 93%                       |
| Embarkation Tax                     | 389,600           | 283,945           | 73%                     | 84,800            | 82,695            | 98%                       |
| Landholding Licence                 | 300,000           | 141,221           | 47%                     | 60,000            | 82,407            | 137%                      |
| Driver's Licenses                   | 364,600           | 271,680           | 75%                     | 117,000           | 112,700           | 96%                       |
| Motor Vehicle Licenses              | 1,150,000         | 819,045           | 71%                     | 249,000           | 202,293           | 81%                       |
| Telecom. Licenses                   | 2,140,500         | 442,018           | 21%                     | 360,000           | 84,779            | 24%                       |
| Import Duties                       | 6,050,000         | 4,743,350         | 78%                     | 1,750,000         | 1,894,636         | 108%                      |
| Consumption Tax                     | 11,326,300        | 8,439,621         | 75%                     | 3,040,300         | 3,180,308         | 105%                      |
| Customs Processing Fee              | 910,000           | 824,625           | 91%                     | 216,600           | 300,450           | 139%                      |
| Company Tax (Arrears)               | 90,000            | 20,882            | 23%                     | 30,000            | 4,000             | 13%                       |
| Income Tax (Arrears)                | 600,000           | 305,787           | 51%                     | 225,000           | 48,640            | 22%                       |
| Property Tax (Arrears)              | 280,000           | 141,757           | 51%                     | -                 | 40,791            | -                         |
| Consular Fees                       | 218,200           | 173,670           | 80%                     | 54,600            | 39,160            | 72%                       |
| Royalties - Quarries                | 200,000           | 448,065           | 224%                    | 50,000            | 109,950           | 220%                      |
| Port Authority Principle #1 SFR-ORM | 385,000           | 312,256           | 81%                     | 96,250            | 216,277           | 225%                      |
| Hospital Receipts                   | 375,000           | 313,199           | 84%                     | 93,750            | 93,536            | 100%                      |
| Plant & Workshop                    | 900,000           | 114,296           | 13%                     | 225,000           | 22,462            | 10%                       |
| <b>Total</b>                        | <b>44,280,200</b> | <b>30,406,561</b> | <b>69%</b>              | <b>10,917,600</b> | <b>10,604,560</b> | <b>97%</b>                |

*Only those revenue streams with collection of over \$200k.*

2.7. In terms of areas where revenue is significantly under-performing: company tax 27%; telecommunication licenses 24%; Plant and Workshop 9%; company tax arrears 13%; and income tax arrears 22% of estimates respectively.

2.8. With regards to areas over-performing: withholding tax at 161%; property tax 239%; landholding licences 137%; customs processing fee 139%; and royalties on quarries 220%.

2.9. This remainder of this section reviews the performance of some key revenue streams.

## Taxation revenue

### *Taxes on Income, Profits*

- **Company Tax** – collections for quarter 3 was only 27% of the forecast for the period in contrast with quarter 2 in which collections were 94% against the forecast. Overall collections stand at 73% of the annual target and a being forecast to exceed the current budget figure.
- **Personal Income Tax** – 94% or \$2,822,391 of the quarter 3 target (\$3 million) was collected this tax with the year to date collections standing at 71% (\$8,549,785) of the overall target of \$12,057,600. This reflects some slowing in economic activity generated from public sector investments.
- **Withholding Tax** – collections for this tax were boosted in the quarter with by payments from a major non-resident entity. 160% (\$380,394) against projection as compared to 12% (\$93,053) in quarter 2. This quarter's positive performance brings collections the 81% of the year's estimate and places GOM on track to meet it.

### *Property Tax*

- **Property Tax** - as a result of the delayed issuance of Property Tax Bills the projections for the FY were revised as follows (Q1 \$15,500, Q2 \$25,000, Q3 \$555,000 and Q4 \$314,000). In light of the revised projections, collections for Q3 were on target at 101% of the target for the quarter. However, for the year to date property tax collections is at 66%.

### *Taxes on Domestic Goods and Services*

- **Bank Interest Levy** – in May Government clarified the terms of the Levy and now anticipates payments will be received in the 4<sup>th</sup> quarter.
- **Embarkation Tax** – Collections were at (98%) of projections for quarter 3, the year to date amount stands at 73%.
- **Stamp Duty** – performance on the stream has be positive this quarter at \$92,242, 93%. Overall, collections for the year are only at 61% of the original estimate.
- **Hotel Occupancy Tax** – Hotel/Residential Occupancy Tax collection for Q3 was on target showing 100% of the projections for the Target. However, with the low collections in Q2 the year to date is showing at 71%. Payments related to December residency are expected in January.
- **Insurance Company Levy** – Insurance Levy collected for the quarter amounted to 71% (\$56.5) of what was projected for the 3<sup>rd</sup> quarter \$80.1k.

### *Taxes on International Trade and Transactions*

- **Import Duties** – Collections were slightly ahead of projections coming in at 108%. The year to date figure is at a 78% which is in line with forecasts.
- **Customs Processing Fee** – The amounts collected under this account reflected a 139% of projections for the quarter. Well ahead above our forecasts, this was due to the increased amount imports that were exempted from import Duty and Consumption Tax (which activates the processing fee). This is due in part to the increasing frequency of concessions granted on some imports. Collections to date at the end of the quarter reflects 91% of the target for the FY.
- **Consumption Tax** – Collections in consumption Tax is in line with projections for the quarter and for the year to date.

### *Arrears of Taxes*

2.10. A target of \$0.97 million was set for the collection of taxes in arrears for the fiscal year. This amount was spread over in Income Tax \$600k, Company Tax \$90k and Property Tax \$280k.



- **Company Tax Arrears** – Company tax arrears collected accounted for just 13% of the projected target for Q3. The MCRS priority has been on ensuring the collections of current taxes. Reduced economic activity has meant that most entities find it difficult to honour their commitment to reduce their arrears.
- **Income Tax Arrears** - The amount collected for Income Tax Arrears represents 22% (\$48,640) of the target, a troubling decline in this quarter. For this quarter a number of the written agreements with taxpayers who are in arrears have not been honoured. This too is due in part to reduced economic activity most self-employed persons find it difficult to honour their commitment to reduce their arrears commitments. The Year to date collection currently reflects half of the target for the FY.
- **Property Tax Arrears** - Property Tax arrears collected accounted for 54.31% of the projections for Q3. Collections for the year so far is also very much behind target as it is currently at only 50% of the Target for the FY. Unusually, no projection was recorded for property tax arrears for Q3 as shown in table 2.3.

**Table 2.3 Arrears of Taxes**

| Classification | Budget Estimates | ¾Y             | Q3 Projections | Q3 Actuals    | % Actuals/ Projections |
|----------------|------------------|----------------|----------------|---------------|------------------------|
| Company Tax    | 90,000           | 67,500         | 30,000         | 4,000         | 13%                    |
| Income Tax     | 600,000          | 450,000        | 225,000        | 48,640        | 22%                    |
| Property Tax   | 280,000          | 210,000        | -              | 41,001        | -                      |
| <b>Totals</b>  | <b>970,000</b>   | <b>727,500</b> | <b>255,000</b> | <b>93,641</b> | <b>37%</b>             |

## Non-tax revenue

**Table 2.4 Non-tax revenue Qtr. 3**

| Revenue Stream                       | Projections       | Actuals           | % Actuals/ Projections |
|--------------------------------------|-------------------|-------------------|------------------------|
| <i>Licenses</i>                      | 821,660           | 513,809           | 63%                    |
| <i>Fees, Fines and Permits</i>       | 382,264           | 384,661           | 101%                   |
| <i>Rents, Interest and Dividends</i> | 118,477           | 162,105           | 137%                   |
| <i>Reimbursements</i>                | 21,800            | 32,786            | 150%                   |
| <i>Budgetary Assistance</i>          | 25,600,641        | 45,662,378        | 178%                   |
| <i>Other Revenue</i>                 | 684,387           | 634,687           | 93%                    |
| <b>Total</b>                         | <b>27,629,229</b> | <b>47,390,426</b> | <b>172%</b>            |

2.11. Local non-tax revenue streams performed quite well producing 172% of their target for the quarter. This is mainly due to DFID’s transition to three annual aid settlements rather than the customary 4. This means that DFID has already transmitted aid for both quarter 3 and quarter 4. Locally, Royalties from Sanding continues to be a boon in the Rents, Interest and Dividends subcategory.

### Licenses

- **Landholding Licence** – This stream realised \$82,407 for quarter 3 (137% of the target). The appointment of the Acting Registrar of Lands has allowed for the processing of a number of backlogged applications, leading to this positive performance.
- **Driver's Licenses** – collections for the quarter reached \$112,000 or 96% of projections. Overall for the year collections stand at \$271,680 or 75%, on track to meet the year’s target.
- **Motor Vehicle Licenses** – collections have again been below expectations this quarter (\$202,293, 81%) or year to date (\$819,045, 71%). The overall target should still be largely achieved.
- **Telecommunication Licence** – receipts have sharply and are now lagging with \$84,799 collected in quarter 3 representing 24% of the target for the quarter. The intake now stands at 21% (\$442,018) for the year against the original budget, 52% of the revised target of \$847,200.

### *Fees, Fines and Permits*

- **Consular Fees** – are the fees charged for the processing of Consular applications which include BOTC Passports, Naturalisation and Registration as BOTC, Permanent Residence, Economic Residence, Belonger Status and Special Marriage Licenses.
- **Custom Officers Fees** – higher than expected levels in mining export from Plymouth continue to boost the amounts collected for “After Hours” operations, 148% (\$55,400) of projections (\$37,500). Calm seas throughout the period allowed for uninterrupted loading operations this quarter. The total collected year to date is showing \$174,890 or 117% against the estimates.

### *Rents, Interest and Dividends*

2.12. **Rents, Interests and Dividends** included a significant collection of arrears for Royalties from Mining and Quarrying.

- **Royalties for Mining Export** – this revenue stream continues to hold steady at the higher than projected amounts as was reported in Q1 and Q2. For Q3 the amounts collected were 220% (\$109,950) of what was projected (\$50,000). The total amounts collected year to date is showing at 224% (\$448,065) of the total target (\$200,000) for the FY. Also quite positively seasonal rough seas did not occur, so there were no major disruptions to the export of mining products.

### *Reimbursements*

2.13. At the end of quarter 3 overall collections stand at \$1,040,800 or 103% of its original target of \$985,000. In quarter 3 this revenue stream drew in \$32,786, 150% against the forecast of \$21,800. This came mainly from repayments to the medical referrals scheme.

### *Other Revenue*

- **Port Authority Principle #1 SFR-ORM** – Receipts total \$216,277 for the quarter or 56% of the annual target. This stream represents a pass through payment in which the Montserrat Port Authority compensates government for servicing its loan with the Caribbean Development Bank for Port Plymouth. The port normally pays in 3 instalments yearly.
- **Plant & Workshop** is an area where revenue is likely to fall significantly short of targets set at the beginning of the year. This is because of lower economic activity, especially in the construction sector.
- **Hospital Receipts** – This stream is performing well with the quarter’s collections standing at \$92,976, 99% of the annual target. Overall, GOM has collected \$312,639 or 83% of the annual target.

### *Montserrat Customs and Revenue Service*

2.14. The MCRS has collected \$27,731,260 for the year which is 74% of the \$37,240,500 that was projected for the financial year 2015/16.

2.15. MCRS’s confidence in the amounts projected for collection as Taxes on International Trade has waned and it is advising that these may not be met for the following reasons:

- The original forecast anticipated that the Christmas Barrel programme would run from November to the end of December or early January at the latest. The programme has effective dates 26 October 2015 to the 31 January 2016. This is likely to impact the importation of dutiable goods since many persons sought to benefit from the barrel programme. On the programme an imported barrel attracts a \$30 fee where on an average the goods would have attracted duties of about \$600. More specifically, with persons importing their goods which consist mainly of foodstuff, merchants in turn import fewer goods and correspondingly less import Taxes would be collected.

- Fewer than usual capital projects in either the public sector or private sector suggest that there will be lower levels of importation of building materials. As a result, it is anticipated that the import taxes derived from these products will be lower than for the previous three quarters.
- Assuming that the granting concessions is continued or increased and proposed cuts to the amounts levied as Royalties for mining exports is followed through, it is anticipated that revenues from Customs Officers Fees and Royalties will be drastically reduced.

2.16. Taking into consideration the above concerns, the MCRS anticipates that the total revenues to be reduced by some 3%. Forecasts for quarter 4 now suggests that collections should fall to between 87.5% to 92.5%, of the original projections. Overall, this represents an expected shortfall of just under \$1 million.

### Budgetary Assistance

2.17. The table below shows how Budgetary Assistance revenues have contributed to the GOM's spending and the projected contributions over the last half of the year.

**Table 2.5 Breakdown of Budget Aid**

| SPENT/PROJECTED                         | Approved          | Q1                | Q2               | Q3P               | Q4P               | Total             | Var              |
|-----------------------------------------|-------------------|-------------------|------------------|-------------------|-------------------|-------------------|------------------|
| General Budget Support                  | 59,924,400        | 19,516,442        | 4,943,093        | 21,705,693        | 14,088,368        | 60,253,596        | -329,196         |
| Transport Access Subsidy                | 6,125,600         | 1,303,543         | 1,212,446        | 1,192,368         | 1,423,582         | 5,131,939         | 993,661          |
| Capacity building (LTTC)                | 900,000           | 78,302            | 135,242          | 268,075           | 379,350           | 860,969           | 39,031           |
| Capacity building (ACTS)                | 1,680,000         | 119,820           | 1,225,455        | 432,000           | 165,000           | 1,942,275         | -262,275         |
| Short Term Technical Cooperation (STTC) | 2,600,000         | 405,009           | 403,526          | 542,965           | 951,827           | 2,303,327         | 296,673          |
| Small Capital Asset Fund                | 1,800,000         | -                 | 257,598          | 592,400           | 950,000           | 1,799,998         | 2                |
| Healthcare Improvement (Recurrent)      | 1,060,000         | 61,303            | 110,685          | 24,900            | 400,901           | 597,789           | 462,211          |
| Healthcare Improvement (Capital)        | 3,090,000         | 349,892           | 80,846           | 627,439           | 824,898           | 1,883,075         | 1,206,925        |
| Contingency Fund 1 (Child Safeguarding) | 1,000,000         | -                 | 10,211           | 214,800           | 602,516           | 827,527           | 172,473          |
| Contingency Fund 2 (Main)               | 1,500,000         | -                 | 53,466           | -                 | 275,295           | 328,761           | 1,171,239        |
|                                         | <b>79,680,000</b> | <b>21,834,311</b> | <b>8,432,570</b> | <b>25,600,641</b> | <b>20,061,737</b> | <b>75,929,259</b> | <b>3,750,744</b> |

2.18. Table 2.6 gives a summary view of aid claimed, the amount sent by DFID and the amount GOM actually received by GOM. Overall, GOM has lost \$3.75 million due the exchange rate differences.

**Table 2.6**

|              | Budget               | Tranche 1            | Tranche 2            | Tranche 3            | Total Transfers      | Surplus/<br>(Shortfall) |
|--------------|----------------------|----------------------|----------------------|----------------------|----------------------|-------------------------|
| Claim Amount | 79,680,000.00        | 30,936,100.00        | 13,123,400.00        | 33,329,533.00        | <b>77,389,033.00</b> | (2,290,967.00)          |
| GBP Sent     | 19,200,000.00        | 7,436,580.00         | 3,183,591.00         | 8,262,769.00         | <b>18,882,940.00</b> | (317,060.00)            |
| XCD Received | <b>79,680,000.00</b> | <b>30,266,880.60</b> | <b>12,836,875.63</b> | <b>32,825,502.41</b> | <b>75,929,258.64</b> | <b>(3,750,741.36)</b>   |
| Gain/(Loss)  | -                    | (669,219.40)         | (286,523.19)         | (504,030.59)         | (1,459,774.36)       | (1,459,774.36)          |

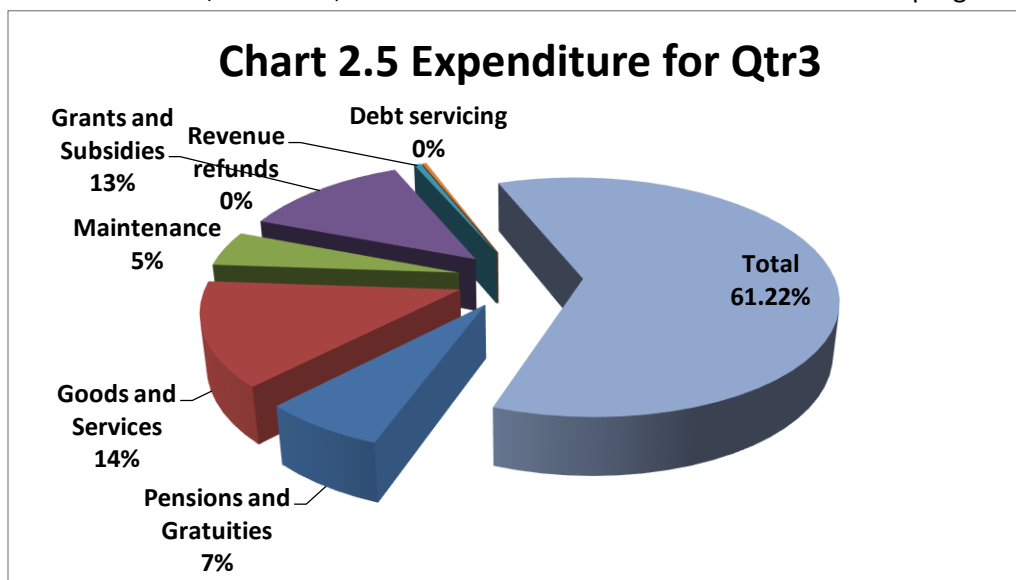
### Capital Grants/Revenue

2.19. GOM's capital accounts operate on an accrual basis unlike the recurrent accounts allowing for the rolling forward of unexpended funds. This accounts for the disparity between capital receipts and spending. Actual capital grants claimed/received by GOM over the period amounted to \$9.5 million.

## Expenditure

### Current Expenditure

2.20. Total expenditure in the 3<sup>rd</sup> quarter was \$30.1 million, 19% below the projections for the quarter. This underspend was chiefly observed in the Use of Goods and Service as well as Other Expenditure categories. Slow spending on items approved under the Small Capital Asset Fund accounts for a substantial amount of this, as well as, Maintenance under the Infrastructure Services programme.



2.21. Table 2.7 below shows the spending against projections for the major expenditure categories.

**Table 2.7: Expenditure Qtr. 3**

| Classification            | Projections         | Actuals             | % Actuals/ Projections |
|---------------------------|---------------------|---------------------|------------------------|
| Salaries                  | (9,664,895)         | (8,993,142)         | 93%                    |
| Wages                     | (199,539)           | (138,735)           | 70%                    |
| Allowances                | (1,780,948)         | (1,506,731)         | 85%                    |
| Pensions and Gratuities   | (3,753,990)         | (3,164,224)         | 84%                    |
| Use of Goods and Services | (11,236,279)        | (7,711,781)         | 69%                    |
| Transfers and Subsidies   | (7,537,445)         | (6,821,909)         | 91%                    |
| Social Benefits           | (1,352,319)         | (1,070,244)         | 79%                    |
| Revenue refunds           | (521,000)           | (245,403)           | 47%                    |
| Other Expenditure         | (959,919)           | (328,161)           | 34%                    |
| Debt servicing            | (162,100)           | (160,098)           | 99%                    |
| <b>Total</b>              | <b>(37,168,435)</b> | <b>(30,140,427)</b> | <b>81%</b>             |

2.22. The fixed components of expenditure are staff costs 37%, pensions and gratuities 11% and debt servicing 0.54%, which collectively accounted for 48.5% of the spending for the quarter.

2.23. **Salaries** – to cover costs of permanent, temporary and contract personnel was forecasted to be \$9.7 million for the quarter, only \$9.0 million or 93% was spent. The variance was mainly due to unfilled vacancies during the quarter. The outturn was bolstered by the payment of increment during the quarter back dated to 1 April 2015. Some ministries and departments engaged temporary measures by engaging substitutes, who were remunerated against funding for the posts.

2.24. **Allowances** – these are provisions made for GOM’s employees. Thus, unspent amounts were in part due to unfilled posts and pending approvals for persons in post. An amount of \$1.8 million was projected of which 85% (\$1.51 million) was spent.

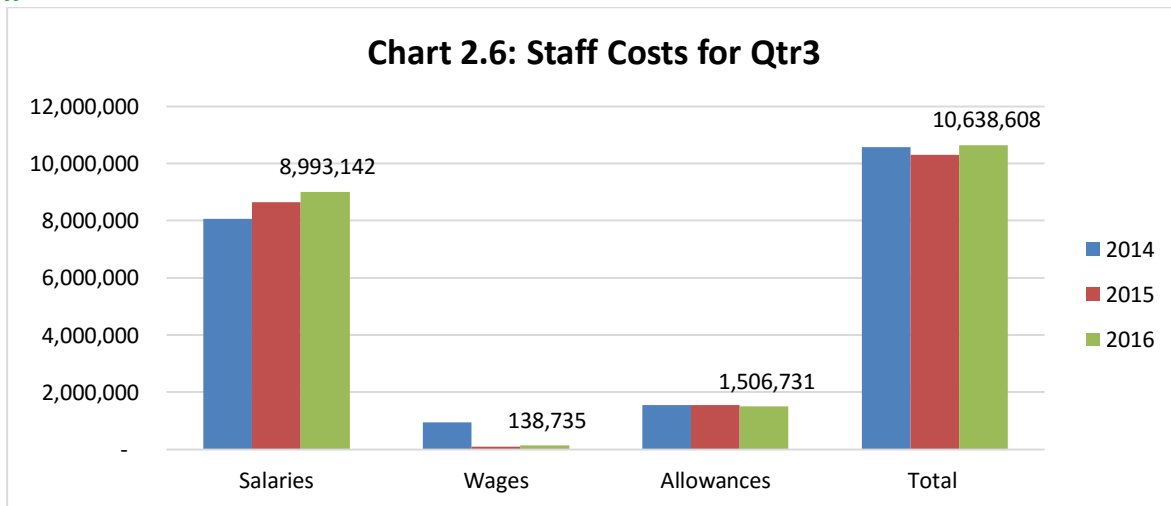
### Key Expenditure Lines

2.25. Table 2.8 below shows key spending lines. Not every spending line has performed exactly as expected. Taken together, the variances fall within acceptable margins.

**Table 2.8: Key Recurrent Spending Qtr. 3**

| Expenditure Line                  | Estimates          | Actuals           | % Actuals/<br>Estimates | Projections       | Actuals           | % Actuals/<br>Projections |
|-----------------------------------|--------------------|-------------------|-------------------------|-------------------|-------------------|---------------------------|
| Salaries                          | 37,863,600         | 26,251,542        | 69%                     | 9,653,114         | 8,993,142         | 93%                       |
| Wages                             | 675,200            | 397,701           | 59%                     | 197,672           | 138,735           | 70%                       |
| Allowances                        | 6,972,300          | 4,476,403         | 64%                     | 1,791,271         | 1,506,731         | 84%                       |
| Pensions and Gratuities           | 12,951,000         | 8,738,637         | 67%                     | 3,759,090         | 3,164,224         | 84%                       |
| Utilities                         | 3,271,900          | 1,757,717         | 54%                     | 1,026,016         | 665,086           | 65%                       |
| Furniture Equipment and Resources | 5,627,900          | 1,986,233         | 35%                     | 1,648,741         | 895,995           | 54%                       |
| Maintenance Services              | 7,340,500          | 4,534,704         | 62%                     | 3,158,918         | 2,269,839         | 72%                       |
| Professional Services and Fees    | 8,765,800          | 5,005,029         | 57%                     | 2,308,183         | 1,807,956         | 78%                       |
| Training                          | 2,553,200          | 1,954,947         | 77%                     | 551,691           | 535,684           | 97%                       |
| Grants & Contributions            | 6,968,900          | 4,626,360         | 66%                     | 2,636,950         | 1,781,937         | 68%                       |
| Subventions                       | 17,395,600         | 13,837,563        | 80%                     | 4,390,321         | 5,039,972         | 115%                      |
| Social Protection                 | 4,386,800          | 2,998,126         | 68%                     | 1,292,000         | 1,042,319         | 81%                       |
| Revenue refunds                   | 1,505,500          | 752,211           | 50%                     | 521,000           | 245,403           | 47%                       |
| Debt Servicing - Domestic         | 3,500              | 2,595             | 74%                     | 700               | 1,458             | 208%                      |
| Debt Servicing - Foreign          | 502,000            | 376,248           | 75%                     | 125,500           | 125,416           | 100%                      |
| Debt Servicing - Interest         | 138,000            | 100,020           | 72%                     | 35,900            | 33,223            | 93%                       |
| <b>Total</b>                      | <b>116,921,700</b> | <b>77,796,034</b> | <b>67%</b>              | <b>33,097,067</b> | <b>28,247,121</b> | <b>85%</b>                |

### Staff costs



2.26. Staff costs include the salaries and allowances of permanent staff, temporary staff and contractors. Staff costs are the net direct cost to the government of employing staff in the public sector for the delivery of front line services. The net cost does not include social security contributions and pension costs; these are discussed below.

2.27. An HR Audit was completed in July to establish the head count. The table below presents summary information on the **Head Count** as at 30 September 2015:

**Table 2.9: Head Count**

| <b>Head Count (FTE)</b>          | <b>No of Funded Vacancies</b> | <b>No of Unfunded Posts</b>       | <b>Total No of Approved Posts</b> |
|----------------------------------|-------------------------------|-----------------------------------|-----------------------------------|
| 883                              | 46                            | 36                                | 965                               |
| <b>Breakdown of Head Count</b>   |                               |                                   |                                   |
| Permanent – 692 (72%);           |                               | Short-term – 77 (8%);             |                                   |
| Fixed-term/Contract – 83 (8.6%); |                               | Wages/non-established – 30 (3.1%) |                                   |

2.28. During this reporting period extensive work was done to clean the data sheets for the Nominal Roll and the Establishment. There some 46 vacant posts with funding. Work is in progress to reduce the number of vacant funded posts. The 90-day timeline will be used to improve the timeliness of the recruitment process. Our target is to reduce the number of vacant post by 50% by April 2016.

2.29. Refer to Appendix E – ‘Staffing Details as at September 2015’ for details by department.

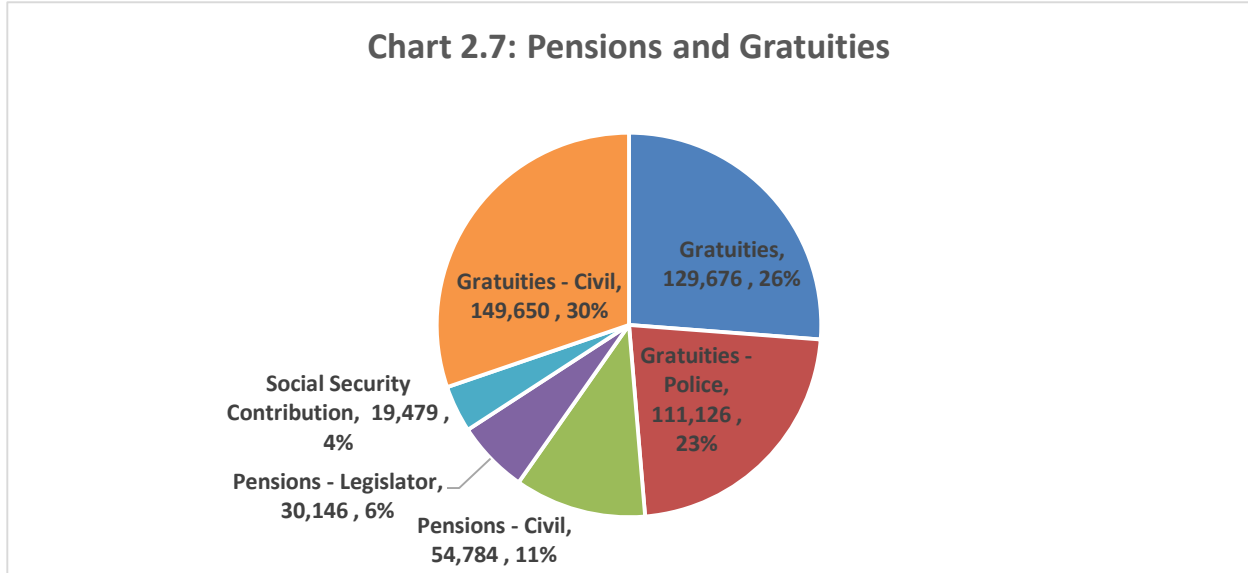
2.30. As at 31st December 2015, there are 82 vacancies. If all of the 965 posts were funded, it is estimated that the call on the budget for Personal Emoluments (P.E.) would be some \$43,590,368.

**Table 2. 10: Vacancies by Departments and Impact on Budget**

| <b>Count</b>    | <b>Vacancy by Ministry/Department</b>      | <b>If ALL were funded</b> | <b>Unfunded</b>  |
|-----------------|--------------------------------------------|---------------------------|------------------|
| 2               | Administration of Justice                  | 114,624                   | 0                |
| 1               | Magistrate Court                           | 65,232                    | 111,456          |
| 2               | Constitution Commissions Secretariat       | 111,456                   |                  |
| 5               | Audit                                      | 248,496                   | 33,504           |
| 5               | Office of Deputy Governor                  | 251,868                   | 145,224          |
| 5               | Office of the Premier                      | 651,324                   | 38,736           |
| 13              | Ministry of Finance & Economic Development | 899,388                   | 100,512          |
| 18              | Ministry of ALTHE                          | 291,684                   | 221,676          |
| 6               | Ministry of Communications, Works & Labour | 291,684                   |                  |
| 13              | Ministry of Education                      | 480,288                   | 174,792          |
| 12              | Ministry of Health & Social Services       | 620,124                   | 21,456           |
| <b>82</b>       |                                            | <b>4,026,168</b>          | <b>847,356</b>   |
| <b>Variance</b> |                                            |                           | <b>3,178,812</b> |

2.31. Of the 82 vacant posts, there are twenty (20) that are unfunded. These unfunded posts are planned budget savings which reduce the required budget. This year they equated to budget savings of \$847,400.

## *Pensions, Gratuities and Other Benefits*



2.32. Under the Government Pensions Scheme, Pensionable Officers are eligible for Pension Benefits and other Benefits. Pension Benefits are paid upon Normal Retirement, Early Retirement and Medical Retirement. Other Benefits include the Early Exit Benefit for 10 years or more service and Death Benefit where an officer dies while in the service.

2.33. Pensions include monthly payments made to pensioners both local and overseas. Gratuities are made up of one off lump-sum payments comprising: Commuted Gratuity Payments to new retirees; Early Exit Benefits to officers who resign with ten or more years of service; and Contract Gratuity. Social Security Contributions represent Employer Contributions paid to the Montserrat Social Security Fund in respect of all employees and Contract Officers.

2.34. Total spending on Pensions for the fiscal year as a 31 December was \$6,472,187 of which \$2,217,857 was spent in quarter 3.

### *Use of goods and services*

2.35. Goods and services were purchased to meet operational requirements. This included the maintenance of public sector buildings, maintenance of the road network, materials for schools and medicines, as well as administrative costs, such as rent and utilities. The total value of goods and services purchased was \$7.73 million (26% of the total expenditure).

### Small Capital Asset Fund (SCAF)

2.36. DFID in collaboration with Ministry of Finance and Economic Management has accepted that there is a need for a fund to purchase various pieces of equipment required by Ministries and Departments on an annual basis. These items are too expensive to be considered as recurrent costs, but too small to be considered a major capital project.

2.37. The SCAF budget again underperformed during the third quarter, with Ministries again citing the length procurement process as a significant issue. The forecast for the balance of the year has most of the SCAF budget being utilised with majority of the expenditure occurring in the first and second months of the 4th quarter as implementation of the some awarded and tendered projects were delayed in the third

quarter. The Government of Montserrat has also made the decision to re-allocate funds awarded to SCAF projects that have been slow in implementation to furnish the MCRS building. The totality of these funds must be expended during the fourth quarter and makes up a significant portion of the 4th quarter forecast. Total funds allocated to date equals \$1,800,000 with allowance made for projects that may come in above or below their allocated budgets. To date total expenditure committed from the Small Capital Asset fund amounted to \$1,046,334.

2.38. Funds totalling \$1.8m has therefore been made available for this financial year to meet that requirement. Protocols have been agreed and guidelines provided for accessing and utilising and reporting on the use of the funds.

2.39. The following projects have received approval for funding during the fiscal year 2015/16. Some projects were rolled over from 2014/15 due to a failure to implement as a result of the of the protracted procurement process at the time. Funds were ring-fenced and permission was granted for these projects to be implemented within this fiscal year of 2015/16. Below is an update on each project to date.

- **Equipment for Glendon Hospital (\$250,000)**

Purchase of equipment for the hospital which will complement, the equipment purchased under the Hospital Redevelopment project. The equipment under this project cannot be accommodated under the Hospital Redevelopment project. This project is expected to be completed by the end of the 4th quarter. Expenditure to date has totalled \$80,500 which was used to purchase several items on the equipment list. The balance on this project is expected to utilised during January/February.

- **Verge Cutter (MCW) (\$210,000)**

This project allowed for the purchase of a verge cutter to help maintain the vegetation along Montserrat main and secondary road network. This allows for increased visibility in all areas, as Montserrat it's famous for its blind corners. The project has completed implementation; with delivery of the Verge Cutter in December 2015. The final payment to supplier was made in January.

- **Hydraulic Hose(MCW) (\$141,750)**

This is to allow for the increasing the quality of service offered by the PWD Workshop in improving the efficiency and maintenance of heavy equipment and machinery in both the private and public sector. The tender for the project came in significantly below is original \$230,000 budget. The project has been completed and all funds expended.

- **Equipment for MSS (Ministry of Education) (\$71,940)**

This projected allowed for the purchase of computers for various IT school labs across the Secondary and Primary schools. Project is being implemented, and is expected to be completed by the end of the fourth quarter.

- **Laboratory Equipment (MCW) (\$147,00)**

This project provided necessary equipment to the PWD Laboratory that will allow the Ministry to continue to earn revenue, as a result of their laboratory testing services to the public. Project is expected to be completed at the end of the 4th quarter. \$130,000

- **ETD Equipment (MCW&L) (\$131,275)**

This project involved the acquisition of an Electronic Trace Detector (ETD) device which is capable of detecting prohibited substances and explosive materials. This piece of equipment will be used



to enhance the security system at the John A. Osborne Airport. The procurement process was completed and the tender came in below the original budget of \$175,000. The project is expected to be completed by the end of the 4th quarter.

2.40. The following project proposals were received and approved in 2015/16 with the balance of the funds remaining after the ring-fenced projects were deducted.

- **Purchase of Safety Equipment (RMPS) (\$87,300)**

This project involves the purchase of safety equipment for the Royal Montserrat Fire Service. This project is forecasted to be completed by the end of the 4th quarter.

- **Acquisition of Milling Machine (MCWL) (\$215,000)**

This project relates to the purchasing of a Milling Machine for the MCWL. The project has not yet been tendered but is forecasted to complete spending by end of 4th quarter. The funds for this project were withdrawn to accommodate expenditure on the furnishing of the MCRS building. This project will be considered for funding in 2016/17. The funds from this project will be re-allocated to the Furnishing MCRS Building Project.

- **Provision of Musical Instruments for MSS (\$111,000)**

The purpose of this project is to partially outfit the MSS school with the necessary equipment to get the musical curriculum started. The project is expected to be completed by end of the 4th quarter although no expenditure has yet to occur.

- **Purchase of essential Furniture for Schools (\$102,000)**

This project focuses on the provision of new furniture to equip school across the island, as most of the furniture that is being used by the students is in poor condition and require immediate replacement. Project is forecasted to be completed in the 4th quarter but no expenditure has occurred.

- **Equipment & Furniture for ODG Satellite Departments (\$39,100)**

This project was to provide necessary equipment for satellite departments of ODG including Prison, Defence force, DMCA. Expenditure to date totals 15,500, with the completion of the balance of the project forecasted to occur in 4th quarter.

- **Provision of Fire Tenders (\$260,000)**

This project was for the provision of new fire tenders for the Montserrat Fire Service as the ones currently in operation are in extremely poor shape. This project was approved under the SCAF when it was a development project and not under the recurrent. EC\$301,000 was ring-fenced under that project for the purchase of the fire tenders, for use even after the SCAF was moved to the recurrent budget. Issues with procurement agents Crown Agents saw the implementation of the project severely delayed. The project is now ready for implementation but the funds ring-fenced are no longer enough to cover the project. Therefore, \$260,000 has been taken from the SCAF recurrent funds to ensure the speedy implementation of this critical project. The Generator Project funds were re-allocated to the project due to extremely slow project implementation by the responsible Ministry. All funds under this project were spent in 3rd quarter.

2.41. Total funds allocated to date equals \$1,800,000 with allowance made for projects that may come in above or below their allocated budgets. To date total expenditure committed from the Small Capital Asset fund amounted to \$1,046,334.

## The Technical Cooperation Programme

2.42. **Background/Context:** The Government of Montserrat has agreed a programme of technical cooperation (TC) with our main donor agency DFID. This support is available in the form of personnel, technical advice, training scholarships and research. TC is provided where these needs cannot be fully met from local resources and human capacity. The TC is intended to help GoM achieve its policy priorities and facilitate a measurable element of skills transfer to local staff.

2.43. **Recruitment Plan:** Some 46 TC posts have been agreed of which 21 are long-term TC (LTTC) and 25 are short-term TC (STTC). To date, the recruitment process has been completed for 10 LTTC and 9 STTC posts. Filling some of the named TC posts have been challenging and has been protracted due to several reasons, to include administrative delays in the internal recruitment processes, staffing and capacity issues within HRMU as well as the on-boarding policy (more specifically: the payment of shipping costs and size restrictions on the shipping container). The experience has demonstrated the need for the review of the GoM recruitment and on-boarding policy as well as undertake some re-engineering of the processes.

2.44. **Financial Summary:** A total budget of \$3,360,000 was approved in the Budget for the 2015/16 Fiscal Year. As at 31 December 2015, a total of \$1,560,847 has been spent (see Table 2.11).

**Table 2.11 Technical Cooperation**

| Description   | Approved Budget    | Q1             | Q2             | Q3             | Q4P              | Total            | Var              |
|---------------|--------------------|----------------|----------------|----------------|------------------|------------------|------------------|
| Short-term TC | 2,550,000          | 405,009        | 403,526        | 403,526        | 951,827          | <b>2,163,888</b> | <b>386,112</b>   |
| Long-term TC  | 810,000            | 78,302         | 135,242        | 135,242        | 379,350          | 728,136          | 81,864           |
| Total         | <b>\$3,360,000</b> | <b>483,311</b> | <b>538,768</b> | <b>538,768</b> | <b>1,331,177</b> | <b>1,560,847</b> | <b>1,799,153</b> |

[GOM Capacity Development Programme \(previously Annual Country Training Scheme\)](#)

2.45. The National Training and Scholarship Advisory Committee (NTSAC) recommended that full scholarship be awarded to named candidates, in keeping with the order established on the priority list. The List shows the priority areas as approved by Cabinet on 19th February 2015 via decision 63b/2015. This recommendation was processed and awards were disbursed as shown in areas Nos. 15 – 23 in the Table 2.12.

**Table 2.12 ACTS**

| No | Programme                                        | Duration | End Date     | 2015/16 Cost        |
|----|--------------------------------------------------|----------|--------------|---------------------|
| 1  | BSc Environmental Health Management              | 4 years  | Dec-2015     | 24,224.12           |
| 2  | BSc Land Surveying                               | 3 years  | Jul-2016     | 103,123.24          |
| 3  | BSc Social Statistics                            | 3 years  | Jul-2016     | 56,332.04           |
| 4  | BSc in Geology                                   | 3 years  | Jul-2016     | 129,015.19          |
| 5  | BSc Computer Science                             | 3 years  | Jul-2016     | 50,510.82           |
| 6  | Registered Nurse/General Nursing                 | 2 years  | Jul-2016     | 58,788.32           |
| 7  | BSc Structural Engineering                       | 3 years  | Jul-2017     | 9,486.18            |
| 8  | MBBS Medicine & Surgery                          | 5 years  | Jul-2017     | 58,888.96           |
| 9  | BSc in Geology                                   | 4 years  | Jul-2017     | 94,058.62           |
| 10 | BA Literatures in English                        | 4 years  | Jul-2017     | 59,207.40           |
| 11 | BSc Social Work                                  | 3 years  | Jul-2017     | 59,387.16           |
| 12 | BSc Geology                                      | 3 years  | Jul-2017     | 50,555.94           |
| 13 | BSc Social Statistics                            | 3 years  | Jul-2017     | 59,546.02           |
| 14 | BSc Economics & Accounting                       | 3 years  | Jul-2017     | 61,527.80           |
| 15 | Legal Education Certificate                      | 2 years  | Jul-2017     | 46,589.50           |
| 16 | BSc Mathematics with teacher training            | 4 years  | Jul-2018     | 85,561.35           |
| 17 | BSc Construction Management                      | 4 years  | Jul-2018     | 97,210.21           |
| 18 | BSc Geography/Social Studies                     | 3 years  | Jul-2018     | 68,227.89           |
| 19 | BSc Education Management                         | 3 years  | Jul-2018     | 69,204.67           |
| 20 | BSc Mathematics with Teacher Training            | 3 years  | Jul-2018     | 7,776.00            |
| 21 | BA Literatures in English                        | 4 years  | Jul-2019     | 57,519.62           |
| 22 | Diagnostic Imaging (Radiology/Radiography)       | 4 years  | Jul-2019     | 77,723.84           |
| 23 | MBBS (Medicine & Surgery)                        | 4 years  | Jul-2019     | 93,186.13           |
| 24 | MBBS (Medicine & Surgery)                        | 4 years  | Jul-2019     | 73,087.83           |
| 25 | Land Surveying & Geographic Information Sciences | 4 years  | Jul-2019     | 81,670.53           |
| 26 | BSc in Food Science                              | 4 years  | Jul-2019     | 42,352.89           |
|    |                                                  |          | <b>Total</b> | <b>1,674,762.31</b> |

2.46. A total of around \$1.55 million has been spent to date to cover the cost of tuition, airfare, accommodation and subsistence. The table below shows the actual forecasted expenditure by quarter.

**Table 2.13 ACTS**

| ACTS |              | Q1            | Q2               | Q3             | Q4             | Total            |
|------|--------------|---------------|------------------|----------------|----------------|------------------|
|      | Forecast     | 90,000        | 1,100,000        | 445,000        | 140,000        | 1,775,000        |
|      | Actual/Proj. | <b>85,730</b> | <b>1,091,365</b> | <b>370,841</b> | <b>282,050</b> | <b>1,829,986</b> |

2.47. A total of budget of \$679,100 was allocated to finance the award of new scholarships, while \$1,104,000 has been spent to date on the continuing scholarships.

[Maintenance of Public Assets](#)

2.48. Government's spending on maintenance for quarter 3 was \$2.27 million (72% of its forecast). Spending on key maintenance categories was as follows: Buildings \$306,245, 14%; Roads and Bridges \$1,240,478, 55%; Vehicles and Heavy Equipment \$103,330, 4.6%; Upkeep of Grounds \$190,480, 8.4%. Appendix D sets out maintenance expenditure by ministry and type both for quarter 3 and the fiscal year up to 31 December 2015.

- **Office of the Deputy Governor (\$76,500)**

Maintenance continues to be challenging as we continue to deal with the issue of backlog maintenance and the lack of a comprehensive maintenance strategy. In December 2015, the Project Implementation Unit (PIU) assisted ODG with the drafting of Tender Documents for the tender of External Renovation Works for the Former Chief Minister's Building at Government Headquarters. The documents were sent to the Procurement Unit, MoFEM and it is expected that Works of approximately \$150,000 would commence in January 2016 with a completion date of March 2016, thus utilising the full year's budget allocation.

Key areas of maintenance spending during the quarter included expenditure on buildings, office equipment and the upkeep of grounds. The general upkeep of both the Prison compound and vehicles continued as scheduled. Purchases were made to rectify some electrical issues and this work is still pending to be rectified by PWD and potentially may incur additional cost. Work could not be completed due to unavailability of PWD electrician and it is hoped it will be addressed in the 4<sup>th</sup> Qtr. HMP vehicles were serviced by PWD in October with settlement expected in quarter 4.

Some maintenance work would also be started on the HMP perimeter fence in quarter 4, but a more holistic remedy would be looked at in the new FY as corrosion from the elements takes toll on the fence.

- **Office of the Premier (\$37,000)**

Maintenance activities during the quarter focused on vehicles and government's office equipment. The Ministries maintenance plans have had to be curtailed since the radio tower at Silver Hills is due to be decommissioned, as it has now become too unsafe to attempt maintenance on it.

- **Ministry of Agriculture, Trade, Lands, Housing & The Environment (\$50,500)**

Some maintenance of vehicles and office equipment was undertaken during the quarter. Maintenance of forest trails, office buildings and vehicles are anticipated during quarter 4.

- **Ministry of Communication, Works and Labour (\$1,655,000)**

The major works that were completed in quarter 3 were; a section of Nixon's Road, Manjack Bridge crossing 75% complete, Drainage in Brades, verge and drain maintenance through the entire road network and major road patching in Little Bay, Isle's Bay and throughout the entire road network.

There are a number of major works already in progress or are being award for the works to begin in short order. These are; The Mahogany Drive drainage and road repair works, The Virgin Island's retaining wall, St. John's retaining wall and the PWD workshop and office entrances.

- **Ministry of Education Youth Affairs and Sports (\$208,600)**

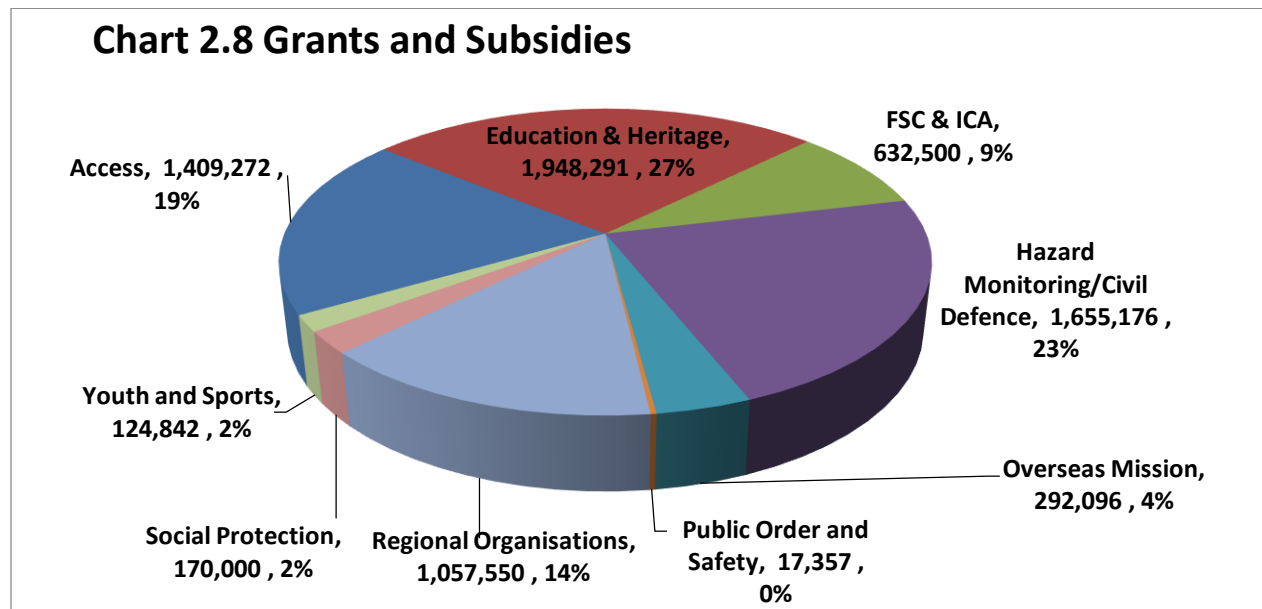
The Ministry spent approximately \$200,000 of its \$700,000 maintenance allocation during the third quarter. By the end of the third quarter the Ministry spent in total just about \$594,000 or 84% of its maintenance budget. Activities included routine maintenance and upgrades were undertaken at the Montserrat Secondary School, while the Salem Park resurfaced after the removal of some 6 – 8 inches of built up ash deposits.

During quarter 4 the ministry will be addressing the additional critical/urgent routine maintenance issues as they arise.

- **Ministry of Health and Social Services (\$172,934)**

During the quarter 3 repairs were completed for the Cudjoe Head Clinic and the Salem Clinic. Repairs to the St Peter’s Clinic although awarded in December are to commence in January 2016 and should be completed within 6 to 8 weeks of commencement. Additional repairs to the Salem Clinic roof and shutters are to be awarded in by early January 2016. The ministry also anticipated commissioning work to connect the Dental Clinic to the generator at the Environment Health Unit; repairs to the Lookout Community Centre, repairs to the Cudjoe Head Clinic roof during quarter 4.

*Grants and subsidies*



2.49. The central government makes grant and subsidy payments to regional institutions, private sector and non-governmental organisations as well as some statutory bodies to deliver public services or to facilitate their delivery. Payments of this nature are usually given to support on-going services; they can also be for the creation of new assets. Total grants and subsidies were \$7.31 million (Chart 2.6), 8.1% of spending for the period.

Access Subsidy

2.50. During the quarter, a ‘five-day’ week service operated in October and November. In December, the service increased to six days per week, to accommodate visitors for the Christmas holidays and festival. The Sunday day tour service which was postponed in August, October and November was reinstated in December, this assisted with passengers who arrived in Antigua on late regional flights. There were no interruptions to the service for this quarter.

2.51. Due to international flights delays in December and increased passengers to be processed, the ferry was late in leaving Antigua later than the 7:00 pm schedule, during week beginning 6th and 13th December, which is normally the time when most visitors would arrive from the United Kingdom.

2.52. Passengers arriving in Montserrat during December were processed with little delays in Customs and Immigration. Special arrangements were introduced for passengers with young children, the disabled and elderly in the use of the departure lounge. There were also additional Customs and Immigration officers on the days when there were over fifty passengers to be processed. Due to the large amount of cargo, extra transportation to transport luggage and cargo from the ferry to the terminal was required.

2.53. There was a total of 70 charter days for the ferry service during the quarter. The total ferry cost for this period was \$1,807,190. Of this amount, \$1,344,565 represents charter hire for the vessel while \$462,625 was spent on operational expenses with fuel accounting for \$227,460. Ferry cost for the same period last year was \$1,814,874.

2.54. Revenue for this quarter was \$694,575, passenger ticket sales were \$672,780 and cargo sales were \$21,795. Revenue for the same period last year was \$651,467.

2.55. Passenger movements for the ferry during the 3rd Quarter of the 2014/15 totalled 5,593. During the same quarter in 2015/16, this figure was 3,653. The monthly breakdown is as follows:

October 2015: - 864

November 2015: - 782

December 2015: - 2007

2.56. The difference in quarterly figures for the same period last year and this year is 1,940 passengers. The reduction in visitor numbers for this quarter especially during the month of December (1015 visitors) may be because the usual visitors for December have indicated that they would prefer to visit St Patricks Day celebrations rather than the Christmas Festival for various reasons.

2.57. The lack of visitors for the day tours also had an impact on visitor numbers for this quarter. A strategy needs to be developed by Tourism identifying ways on how to increase the day tour and weekender visitor numbers. The Access Unit will support these initiatives.

2.58. The total authorised subvention budget for Air/Sea Access was \$6,125,600 for 2015/16 up to the 3rd quarter. However, this was revised down to \$5,727,600 based on the outturn of surpluses in the first to third quarters. Expenditure for that period in 2014/15 was \$4,231,965. Total expenditure for the period April to December 2015/16 is \$3,646,604. The revenue collected over the same period totalled \$1,848,049. The revenue collected in 2014/15 April to December was \$1,654,936. The figures are showing that while expenditure has reduced by \$585,361, revenue has increased by \$193,113. The reduction in fuel cost from \$1,200,616 in the first three quarters of the last financial year to \$875,793 this financial year same period, is the main reason for the reduction in expenditure.

2.59. The Subsidy agreement between the Government of Montserrat and Fly Montserrat Ltd was reinstated in October. SVG have still not taken up the subsidy offer. No monies have been spent on charters for this period as there was no disruption to the ferry service.

2.60. Discussions are still ongoing with Win Air about offering air service to Montserrat. A charter flight by Win Air in November to transport basketball players from St Maarten had to be cancelled.

2.61. Building work inside the ferry terminal in Antigua to accommodate the Ferry Agent, Immigration and Customs started in late October. A Revised target date for completion was set for January 22, 2016. On completion, it is expected that the processing of visitors from Antigua will be carried out inside the

ferry terminal. This should help speed up the process where outgoing passengers and day tours are concern.

2.62. Table 2.14 below shows the actual budget performance for budget year 2015/16, 3<sup>rd</sup> Quarter

**Table 2.14 Access**

|                                  | <u>Qtr 1<br/>Projection</u> | <u>Qtr 1<br/>Actual</u> | <u>Qtr 1<br/>Variation</u> | <u>Qtr 2<br/>Projection</u> | <u>Qtr 2<br/>Actual</u> | <u>Qtr 2<br/>Variation</u> | <u>QTR 3<br/>Projection</u> | <u>Qtr 3<br/>Actual</u> | <u>Qtr 3<br/>Variation</u> | <u>QTR 4<br/>Projections</u> | <u>Total<br/>Annual<br/>Budget</u> |
|----------------------------------|-----------------------------|-------------------------|----------------------------|-----------------------------|-------------------------|----------------------------|-----------------------------|-------------------------|----------------------------|------------------------------|------------------------------------|
| Passenger Loads                  | 4320                        | 2698                    | 1622                       | 5285                        | 3739                    | -1546                      | 5005                        | 3653                    | -1352                      | 3540                         | 18150                              |
| Ferry Cost                       | 1,923,679                   | 1,771,938               | 151,741                    | 1,988,222                   | 1,897,525               | (90,697)                   | 2,008,258                   | 1,807,190               | (201,068)                  | 1,756,811                    | 7,676,970                          |
| Ferry Revenue                    | 501,870                     | 468,395                 | 33,475                     | 611,750                     | 685,079                 | 73,329                     | 580,910                     | 694,575                 | 113,665                    | 640,740                      | 2,335,270                          |
| <b>Net Cost/Ferry Subsidy</b>    | <b>1,421,809</b>            | <b>1,303,543</b>        | <b>118,266</b>             | <b>1,376,472</b>            | <b>1,212,446</b>        | <b>(164,026)</b>           | <b>1,427,348</b>            | <b>1,112,615</b>        | <b>(314,733)</b>           | <b>1,116,071</b>             | <b>5,341,700</b>                   |
| Airlines Guarantee               | 70,224                      | 0                       | 70,224                     | 70,224                      | 0                       | (70,224)                   | 70,224                      | 18,000                  |                            | 70,228                       | 280,900                            |
| WINAIR Charters                  | 0                           | 0                       | -                          | 0                           | 0                       | -                          | 25,000                      | 0                       |                            | 35,000                       | 60,000                             |
| Fly Montserrat Charter           | 0                           | 0                       | -                          | 0                           | 0                       | -                          | 25,000                      | 0                       |                            | 8,000                        | 33,000                             |
| SVG Charter                      | 0                           | 0                       | -                          | 0                           | 0                       | -                          | 12,000                      | 0                       |                            | 0                            | 12,000                             |
| <b>Total Air Subsidy</b>         | <b>70,224</b>               | <b>0</b>                | <b>70,224</b>              | <b>70,224</b>               | <b>0</b>                | <b>(70,224)</b>            | <b>132,224</b>              | <b>18,000</b>           |                            | <b>208,228</b>               | <b>385,900</b>                     |
| <b>Total Subsidy/Cost (EC\$)</b> | <b>1,492,033</b>            | <b>1,303,543</b>        | <b>188,490</b>             | <b>1,446,696</b>            | <b>1,212,446</b>        | <b>(234,250)</b>           | <b>1,559,572</b>            | <b>1,130,615</b>        | <b>(428,957)</b>           | <b>1,229,299</b>             | <b>5,727,600</b>                   |

### Contingency Funds

2.63. GOM and DFID agreed a budget for a contingency fund to meeting emergency expenditure related to the occurrence of unforeseen events leading to activities that have not been provided for in the Government of Montserrat annual budget. The 2015-16 Budget Aid Contingency Fund has two distinct uses: 1) for general contingency uses and 2) for child safeguarding (as the emerging GOM Child Safeguarding Action Plan is taken forward).

### Contingency Fund 1 (Main)

2.64. To date the following 6 applications totalling \$1,040,500 were received from across government for use of the Contingency Funds:

- Montserrat Post Tropical Storm Erika Assistance to Dominica 53,500
- Medical Referral Assistance Programme 175,000
- Refurbishment of Brades Primary School 540,100
- Feral Livestock Programme and Interim Project Coordinator 37,000
- Dip Ed Training for MSS Graduate Untrained teacher 2016 134,600
- Judgement for The Galloway Group on Claim No. MNIHCV2013/0015 100,300

2.65. DFID agreed a total of \$328,800 for 3 applications: Montserrat Post Tropical Storm Erika Assistance to Dominica (in quarter 2); as well as, the settlement of the Judgement for The Galloway Group on Claim No. MNIHCV2013/0015; and an additional provision for the Medical Referral Assistance Programme. MOFEM anticipates settling with the Galloway Group during the 4<sup>th</sup> quarter. Spending on Medical Referrals will be subject to need. Any positive balance would fall within the MoU budget aid surplus conditions (so could not be used unless DFID gave advance permission).

#### Contingency Fund 2 (Child Safeguarding)

2.66. Following on from the Child Safety Review (CSR) and recommendations published in March 2015, government has made progress with the implementation of its work plan. Under the DFID supported Contingency Fund - Child Safeguarding budget the following actions were undertaken during quarter 3:

- Acquisition of a Video Conferencing Suite (to arrive in January 2016) \$64,800
- Special Educational Needs (SEN) Teacher (November, 2015) 13,800
- Purchasing of computer and projector 4,800
- TOR prepared and advertisement in November 2015 of:
  - Senior Probation Officer,
  - Crown Counsel, Child Protection,
  - SEN Teacher,
  - Communication support Officer,
  - Multilingual Guidance Counsellor.
  - Social Worker

2.67. We are also anticipating the advertisement of the Senior Social Worker post which should have occurred at the same time. GOM spent \$112,541 of its allocation for Child Safeguarding during quarter.

2.68. Additionally, progress has been made on a number of related and supporting work programmes, policies and protocols. These include the National Child Abuse Protocol – Montserrat (NCAP) and the Term of Reference for the Child Protection Board which have been drafted and are currently out for consultation. Three Bills, Children Care and Adoption Bill, Domestic Violence Bill and Status of children (Parentage Testing Procedure) Regulations have been drafted for Cabinet's Consideration in January, 2016. A Foster Care Assessment Policy, a Handbook for Fostering in Montserrat and a Leaflet on Fostering in Montserrat have also been drafted in collaboration with UNICEF who are now finalising them for publication.

2.69. Under a partnership between Montserrat, DFID and UNICEF, a number of studies and consultations were also completed. A Rights-Based Situation Analysis of Children and Women on Montserrat Report is completed and out for feedback. A Review of the Terms of References for Child and Gender Budgeting and Terms of References for the review of the current Social Welfare Act took place between 19 – 20 October 2015. Also completed has been the Montserrat Child Protection Digest which is now ready for circulation.

2.70. During quarter 4 it is anticipated that the Montserrat Child Safeguarding agenda will be advance with the passage of the 3 Bills through the Assembly in February or March, The Child and Gender Budgeting study to be commenced in March, 2016 and the submission of the Rights-Based Situation Analysis of Children and Women on Montserrat for Government's endorsement.



### Healthcare Improvement

2.71. Following a review in February 2015 of the Hospital Health Care Improvement Project (HHCIP) it was recommended that the infrastructure/hospital build component be closed and the non-infrastructure components of the HHCIP should continue while a new Business Case is being developed.

2.72. A costed work plan was developed for the non-infrastructure components, and the appropriate allocations were included in the 2015/16 recurrent budget. The components were (i) Equipment, (ii) Non-Communicable Diseases, (iii) Elderly Care, (iv) Health Financing and Organizational Reviews, (v) Emergency Preparedness and Response and (vi) Electronic Health Information System. The Teams worked with varying levels of success.

2.73. This programme consists of two distinct ring-fenced budget lines namely: Healthcare Improvement (Recurrent) and Healthcare Improvement (Capital). Activities undertaken during quarter 3 under each budget area are outlined following.

### Healthcare Improvement Recurrent

- **Non-Communicable Diseases**

Addressing Childhood Obesity - On October 22 & 23, follow-up activities captioned “Fun Days” were hosted for graduates of Easter Camp and Summer Camps of 2014. The opportunity was used to engage the children in discussion about any behaviour changes they had made since Camp; and to re-enforce the knowledge that can lead to positive behaviour change.

In December, 1st Form students of the Montserrat Secondary School were engaged in two “Health & Fun Days.” The children were engaged in activities designed to help them make healthy choices with a special focus on ‘breakfast’ and putting ‘fun’ into physical activity.

A meeting was held on December 14 to explore the challenges being experienced with the types of food and snacks available at schools on island. Invitees included Vendors who frequent Primary and Secondary Schools, Board Members of PTAs, Education Officials. A summary of proposals submitted by attendees has been compiled for discussion with officials of the Ministry of Education.

With the assistance of the Pan American Health Organisation, the Ministry of Health has been able to acquire equipment required to conduct the Anthropometric measurement component of the Behaviour Risk Factor Survey utilizing the WHO STEPS Methodology. Equipment valued at approximately US\$18,000 was received at the end of December.

- **Improving Care of Persons Living with NCDs**

Staff of the Community Nursing Department were engaged in “Behaviour Change” training sessions on December 9 & 15. The training was in two parts; Session 1 explored the theories and processes through which change in the behaviour of adults is achieved. The second Session focused on how the staff would relate to their clients in helping them along the journey that would lead to the required lifestyle changes that should improve the management of their conditions.

- **Elderly Care**

Training for enumerators in the administration of the questionnaire designed to assess the needs of older persons was conducted. Data collection commenced at the end of November.

A consultation with key stakeholders was hosted to review the draft admission criteria/procedure to supportive/institutional living for Older and Disabled Persons on Montserrat.

- **Health Finance and Organizational and Functional Review**

The tender documents to undertake the above study were published online on gov.ms on 13th Oct 2015. Opening of tenders took place on 3rd Dec 2015

- **Emergency Response**

A MoU for the delivery of ambulance services between MOHSS and Montserrat Fire Department has been drafted, and is being reviewed the legal Department.

- **Electronic Health Information System (EHIS)**

The functional software requirements of an EHIS system was completed and submitted to the MoH. The Terms of Reference for inclusion in the tender dossier has been drafted.

### Healthcare Improvement Capital

2.74. Efforts concentrated on procurement of items approved under the equipment budget. Table 2.15 shows progress made to date.

**Table 2.15 Health Equipment Progress**

| ITEM                         | COMMENTS                                                                                                                                                                                                                                                                                        | STATUS                            |
|------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| Haematology Analyser         | Machine arrived on island and installed in the Laboratory.                                                                                                                                                                                                                                      | Completed                         |
| Hospital Beds                | Delay in transfer of funds from Crown Agents to supplier.                                                                                                                                                                                                                                       | Mattresses and beds being shipped |
| Autoclave                    | Summary of Costs (SOC) received on October 9, 2015. Supplier offered additional warranty including free labour but the unit must be returned to the Netherlands. Crown Agents asked to decline that offer as it is not cost effective and to request spare parts from the manufacturer instead. | Order confirmed                   |
| Dressings Trolleys           |                                                                                                                                                                                                                                                                                                 | Order confirmed                   |
| Defibrillator                | Options provided by Crown Agents reviewed. Still awaiting additional information.                                                                                                                                                                                                               | Pending                           |
| ECG Machine                  | Options provided by Crown Agents reviewed. Still awaiting additional information.                                                                                                                                                                                                               | Pending                           |
| Phototherapy Light           | Option provided by Crown Agents                                                                                                                                                                                                                                                                 | Pending                           |
| Fixed & Mobile X-Ray Unit(s) | Delay in procurement, as we awaited the assessment of the Biomedical Engineer. Biomedical engineer visited in December 2015 – Draft Report has been submitted and reviewed.                                                                                                                     | Pending                           |
| Delivery bed                 | One option received October 22, 2015 and shared with staff. Appropriate accessories for a complete delivery bed were requested on October 26, 2015.                                                                                                                                             | Order for delivery bed confirmed. |
| I. V. Pump                   | One quotation received on October 28, 2015. Specifications shared with staff for feedback. Alternate option submitted to Crown Agents.                                                                                                                                                          | Pending                           |

### Cross-Classification of Functional and Economic Classifications of Expense

2.75. Table 2.16a and 2.16b provide approximation of the breakdown of recurrent expenditure according the classifications of functions of government (COFOG) and against the economic classifications of expenses according the Government Financial Statistics (GFS) 2001. The functions cover the ministries as follows:

- **General public services** include Executive and Legislative organs as well as external affairs, Ministry of Finance and Economic Management
- **Defence:** Disaster Management Coordination Agency including MVO subvention and the Royal Montserrat Defence Force;
- **Public order and safety:** Law Courts, Police, Fire and Prisons;
- **Economic affairs:** Agriculture, Communication, Works and Labour;
- **Recreation, culture, and religion:** Sports, Tourism & Culture should be included here but have not yet been unbundled from the general public services;
- **Environmental protection; Health; & Social protection** relate Environmental Management, Ministry of Health and Social Services

| Table 2.16a:<br>Function of Government | Totals            |
|----------------------------------------|-------------------|
| General public services                | 8,996,596         |
| Defence                                | 1,947,394         |
| Public order and safety                | 1,972,642         |
| Economic affairs                       | 8,863,057         |
| Environmental protection               | 217,175           |
| Housing and community amenities        | 127,767           |
| Health                                 | 3,156,206         |
| Recreation, culture, and religion      | 374,092           |
| Education                              | 2,090,003         |
| Social protection                      | 1,265,238         |
| <b>Totals</b>                          | <b>29,010,172</b> |

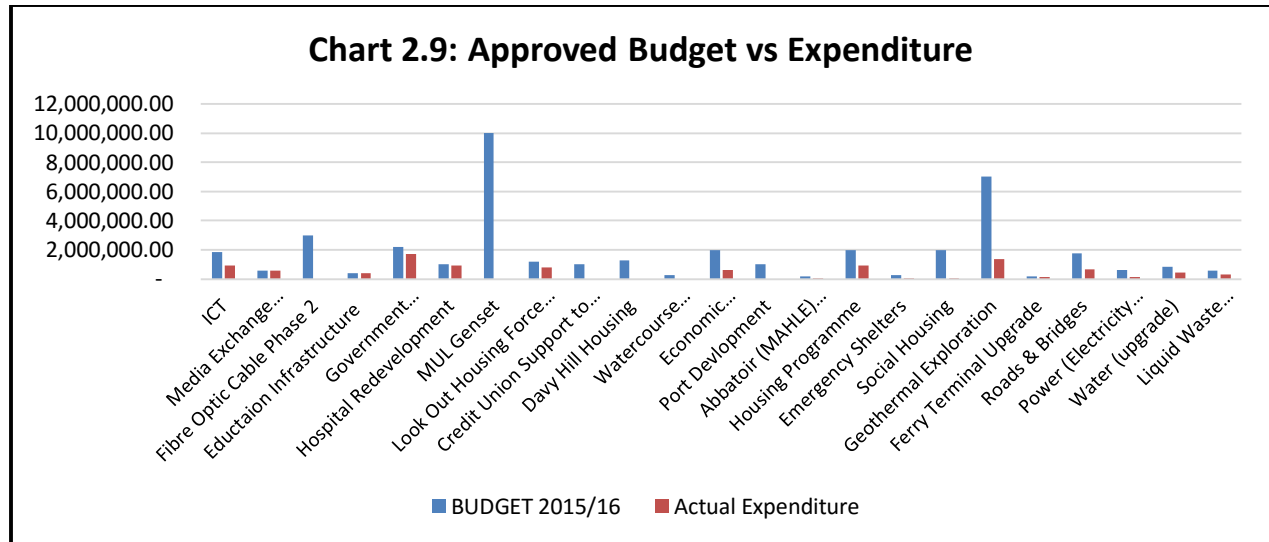
| Table 2.16b:<br>Economic Classification | Totals            |
|-----------------------------------------|-------------------|
| Compensation of Employees               | 13,881,807        |
| Use of Goods and Services               | 7,602,579         |
| Consumption of Fixed Capital            | -                 |
| Interest                                | 157,702           |
| Subsidies                               | 4,228,038         |
| Grants                                  | 1,641,214         |
| Social Benefits                         | 1,035,393         |
| Other Expenses                          | 463,438           |
| <b>Totals</b>                           | <b>29,010,172</b> |

### In Year Adjustments to the Budget

2.76. No additional Supplementary Appropriations occurred during quarter 3. A Contingency Warrant was raised in November to meet urgent and unbudgeted for expenditure for the provision of services at the Glendon Hospital. These included dietary, medical, laboratory and pharmaceutical supplies as well as emergency repair works.

## Capital Expenditure

2.77. Project Activity for this quarter was slower than anticipated. An 80% capital spend on the approved budget was forecasted for the end of quarter 3 however only 30% of the entire budget has been depleted to date. This has been a cause of concern, based on the fact that Ministries have drawn down most if not all of their 2015/16 allocation. It is important to note that underspend for quarter three (3) is owed to unforeseen events and the brief summary below will clarify this.



2.78. As demonstrated above expenditure has performed poorly against the approved budget and this trend is expected to carry over into the fourth quarter, unless the momentum of construction activity increases.

- **Government of Accommodation**

GOM continues to see a lag in this project due to poor performance of the contractor. This project is scheduled to come to an end in June and GOM in collaboration with DFID's local branch will be doing all in their power to ensure that works are satisfactorily completed within the stipulated time. Project expenditure at the end of the quarter amounted to \$1,73m.

- **Geothermal Exploration**

A number of legal matters have surfaced in relation to the third drill site, which have drastically slowed preparatory works within this quarter. GOM is now in a bind, as drilling will not commence in January 2016 as anticipated. On the other, the Environmental and Social Impact Assessment (EIA) was successfully completed and will be used to inform the site preparation and dredging works once the legal issues have been addressed. To improve the service delivery of this project, the services of a Project Manager will be secured shortly. This legal battle has negatively impacted expenditure within the quarter which stood at only \$1.3m at the end of the quarter which equates to only 32% of the approved budget.

- **ICT**

Implementation under the fourteen contracts continued for the quarter with expenditure standing at \$0.9m.

- **Montserrat Priority Infrastructure Needs**

Signs of progress was noted under some of the sub-projects but the overall project has underperformed for the quarter.



developments and the Second Power Project. Government's debt stock increased by \$1,484,997.27 after netting the repayments and disbursements.

As at 31 December, 2015, the Government had current borrowing of \$9,039,393.23. Total repayments of \$157,641 (Principal \$125,468; Interest \$32,173) were made during the period. Total loan disbursement received were \$1,642,638.02.

2.82. The debt portfolio at the end of the period is as follows:

| Loan Title                                       | Opening Balance     | Principal             | Interest         | Repayment/<br>(Disbursement) | Closing Balance     |
|--------------------------------------------------|---------------------|-----------------------|------------------|------------------------------|---------------------|
| Port Development Loan (2 <sup>nd</sup> Loan 1)   | 1,768,718.81        | 57,055.43             | 11,584.16        | 68,639.59                    | 1,711,663.38        |
| Port Development Loan (2 <sup>nd</sup> Loan 2A1) | 2,763,515.88        | 38,922.77             | 13,817.57        | 52,740.34                    | 2,724,593.11        |
| Consolidated Line of Credit                      | 1,354,506.08        | 29,490.13             | 6,770.68         | 36,260.81                    | 1,325,015.96        |
| Second Power Project                             | 1,635,482.77        | (1,642,638.02)        | -                | (1,642,638.02)               | 3,278,120.79        |
| <b>Total</b>                                     | <b>7,522,223.54</b> | <b>(1,517,169.69)</b> | <b>32,172.42</b> | <b>(1,484,997.27)</b>        | <b>9,039,393.23</b> |

## Liabilities

2.83. GOM is committed to systematically reducing all its outstanding obligations which include the following quantified items approximating to \$ 5.73 million:

- Pensions & Gratuities \$0.48 m
- MSSF - Davy Hill Houses (Cab Dec. 470/2014; \$1,577,711; 3.5% interest) \$1.58 m
- Tax Refunds (Estimate) \$1.50 m
- MUL (Generating set, Executive Council Dec. 529/06) \$2.17 m

## Contingent liabilities

2.84. Contingent liabilities are liabilities associated with events that, while possible, are considered sufficiently improbable (or unquantifiable) that they are not included in the governments financial statements. These contingent liabilities recognise that future expenditure may arise if certain conditions are met or certain events happen. That is, the risk of a call on the Consolidated Fund in the future will depend on whether or not certain circumstances arise. For example, payment under a government guaranteed loan would only be required if the body covered by the guarantee was unable to repay the loan.

2.85. Government Savings Bank (GSB). The GSB was established by statute in the 1937 by the UK Government at the time to provide limited banking services on Montserrat. The financial services market has developed to the point where there is no longer the need for such services. Further, the regulatory framework is not conducive and in the specific case of the Banking Act does not permit maintaining this institution. Consequently, GOM has directed the MOFEM to voluntarily wind up the GSB by 31 March, 2014. The law explicitly provides for GOM to make up any deficiencies between the assets of the GSB and the liability owed to depositors.

2.86. The Government notes the following major civil claims against it:

- **JCPC 2014/0082 Central Tenders Board, the Attorney General and Vernon White.** The matter was a claim for judicial review of a decision on the award of a tender for the construction of a school in Look Out of the value of \$2,227,537.77 in circumstances where the tender was non-compliant. The Privy Council dismissed our appeal on the matter and it now needs to go for assessment of damages.

- **CLAIM NO. MNIHCV 2013/0015 EMMANUEL GALLOWAY ET. AL. T/A THE GALLOWAY GROUP V MINISTER COMMUNICATIONS AND WORKS, ATTORNEY GENERAL, PUBLIC PROCURMENT BOARD** – This is a claim for judicial review of the procurement process employed by the Ministry of Communication and Work, for the dredging of the Plymouth Jetty and the award of a contract for the performance of those works. The Claimant claims loss of profit on the original contract of \$66,032.27 and the cost of preparing the tender of \$19, 262.50 and damages. The Court has awarded \$100, 297.77 being the amount claimed plus cost. - \$100, 297.77
- **CLAIM NO. MNIHCV 2012/0036 WARREN CASSELL V COP, AG.** This is a constitutional motion in relation to a search conducted by Police and items taken during a search of the Claimant's house after he was convicted of nine counts of procuring the execution of valuable security and one count of Money Laundering. We are awaiting Judgment from the High Court in this matter.
- **PROVIDENCE ESTATE MATTERS.** There are approximately 12 matters which relate to the Providence Estate Limited and the circumstances surrounding the illegal sale by Mr. Warren Cassell of the properties to persons without the knowledge and approval of the representatives of the Estate. Government has applied for a consolidation of the matters as they all relate to the same set of circumstances. Two of the main matters which relate to the GOM and have been filed against public officers are:
  - **Claim No. MNIHCV 2013/0020 Providence Estate Limited, Owen Rooney v Walter Wood III, et al. & AG** – Claim alleging fraud on the part of the 1-4th Defendants and breach of statutory duty and misfeasance in public office against 5th Defendant (Government of Montserrat/Public Officers).
  - **Claim No. MNIHCV 2013/0021 Providence Estate Limited, Owen Rooney v Registrar of Lands** – Application for Rectification of Land Register.
- **GALLOWAY'S CONSTRUCTION LTD V AG** – Alleged breach of contract and wrongful expulsion related to infrastructure works at Little Bay. This matter is before an Arbitrator in the United Kingdom. In March 2014 on a preliminary point, as to whether the expulsion was unlawful, the Arbitrator ruled in favour of the GoM and found that the expulsion was not unlawful. The Arbitrator has been asked to determine whether there were circumstances which would have entitled Galloway's to an extension of time and whether Galloways were appropriately paid for some of the work done. The Government has filed a counter-claim with the Arbitrator seeking \$2,750,924.53. The Claimants initial claim was for EC\$18, 828,084.78 but in 2015 they submitted a reduced claim of \$7,271,055.45. The Parties were trying to see if the issues can be resolved without the cost of further arbitration on the matter, but there seems to be no agreement mainly due to the absence of critical technical data, and the cost implications of acquiring such technical data. Solicitors in the UK are addressing this matter and consideration is being given to the next steps.

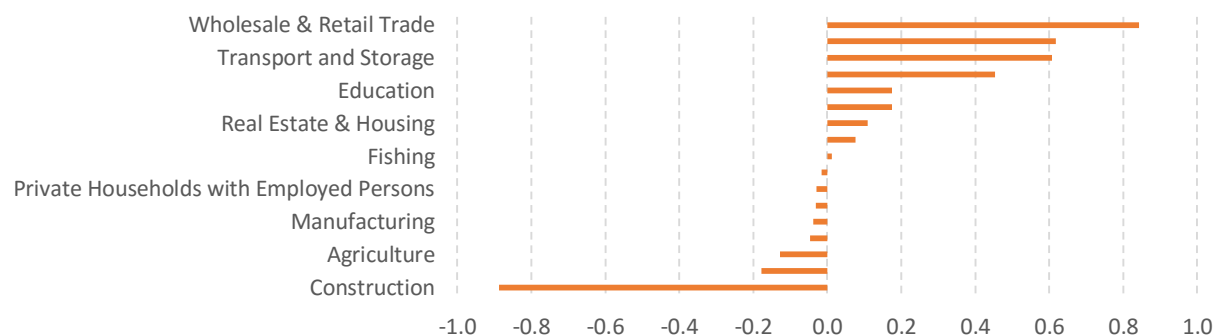
### 3. Outlook for 2015-16

#### Global Economic Context

##### Economic Outlook

3.1. Over the course of the first half of 2015/16 the performance of the Montserrat economy has weakened and has failed to match expectations at the beginning of the year. Preliminary estimates of GDP growth (produced by the ECCB) for Q1 2015/16, suggests annual real GDP growth as weak as 0.8%. However, this is expected to rise to 1.7%, for the financial year 2015/16 as a whole. The table below details the sectors which are expected to contribute, or act as a drag, to this 1.7% real annual GDP growth on Montserrat for 2015/16.

#### **ECCB Forecast: Contributions to the forecast headline 2015/16 rate of real annual GDP growth of 1.7% on Montserrat, by sector, percentage points**



3.2. Given the weakened economic conditions GOM has revised its forecast of the revenue it expects to collect through the remainder of 2015-16. Local revenue for most streams is expected to vary only a little at year end compared to forecasts at the beginning of the year. However, GOM expects to collect approximately \$46.8 million in local revenue compared to a forecast of \$48.6million. This decline is due mainly to the lower expectation on Telecommunication Licences and lower Plant and Workshop collections.

#### Policies and Programmes for 2015-18

3.3. Over the next 3 years GOM will focus its activities on the delivery of its Policy Agenda 2016/17 - 2018/19 (Sept 2015). The Policy Agenda is comprised of high-level objectives that relate to a number of areas of national development. It articulates government's priorities, and vitally, provides a reference point for the development of key strategies that will be used to deliver government's desired policy outcomes. It will crucially provide the basis on which Government will decided upon the prioritisation of the allocation of resources. The Policy Agenda follows:



#### **GOAL 1: PRUDENT ECONOMIC MANAGEMENT**

- 1.1 To change the development focus from post-volcano mode to developing and implementing plans focused on sustainable self-sufficiency that capture the spirit of Montserrat's past and preserve Montserrat's culture including enhancing relationships within the region and with key development partners.
- 1.2 Priority sectors for generating foreign direct investment identified including those that leverage Montserrat's unique assets and character and implement appropriate sector strategies.
- 1.3 Identification of obstacles to doing business and sequenced plans implemented for their removal and mitigation.
- 1.4 Priority infrastructure for generating economic growth identified and plans put in place to deliver.
- 1.5 Local resources unlocked to stimulate growth in domestic business.
- 1.6 The diaspora and the expatriate community engaged in national development.

#### **GOAL 2: ENHANCED HUMAN DEVELOPMENT**

- 2.1 Increased access to essential medical services through leveraging technology as well as direct service provision.
- 2.2 Increased and expanded health promotion services to reduce public health concerns, to reduce the incidence and effect of non-communicable diseases, and to improve the care of the elderly.
- 2.3 Strengthened community-based treatment programs for vulnerable groups of society.
- 2.4 Education provision improved to raise educational outcomes to be regionally and internationally competitive and equip people for sustainable livelihoods.
- 2.5 An equitable social protection framework which transitions those able to work back into the labour market while adequately supporting those unable to work.
- 2.6 Improved access to affordable housing for low and middle income residents.
- 2.7 Increased social housing stock supported by an equitable allocation policy.
- 2.8 Enhanced youth development through national programs including sports.
- 2.9 Increased protection of our children and vulnerable youth.

#### **GOAL 3: SUSTAINABLE ENVIRONMENTAL MANAGEMENT AND APPROPRIATE DISASTER MANAGEMENT PRACTICES**

- 3.1 Improved legislation, governance framework, capacity, scientific monitoring and outreach to sustainably manage environmental resources (terrestrial and marine) and make the island a centre of excellence in environmental and volcanic research.
- 3.2 Increased focus on mitigating disasters in addition to strengthening preparedness and emergency response.
- 3.3 Physical infrastructure, including housing, designed and built for resilience against disasters and climate change conditions.

#### **GOAL 4: GOOD GOVERNANCE**

- 4.1 Strengthened transparency, accountability and public engagement within the national Governance Framework.
- 4.2 Public Service reformed to improve efficiency and effectiveness in the provision of essential public services.
- 4.3 Montserrat's reputation preserved as a just, safe and secure place to live and visit.

#### **GOAL 5: INCREASED POPULATION**

- 5.1 Rebuilt communities which embrace diversity and enable population growth to develop a sustainable Montserrat.
- 5.2 Essential skills attracted and retained through immigration management and training.

## 4. SUMMARY

4.1. Economic outlook indicates that growth will be at an even slower pace than originally forecasted. Over the course of the first half of 2015/16 the performance of the Montserrat economy has weakened and has failed to match expectations at the beginning of the year.

4.2. Accordingly, domestic revenues remained flat across all revenues streams with slight declines recorded against last year's 3<sup>rd</sup> quarter. Expenditure also remained flat for the same period in previous years.

# APPENDICES

## A. BUDGET PERFORMANCE REPORT

(For the Period 1<sup>st</sup> April 2015 – 31<sup>st</sup> March 2016)

| Recurrent Revenue                           | Actuals              |                      |                      | Quarterly Returns   |                     |                     |                     | Actuals             | Variance            |
|---------------------------------------------|----------------------|----------------------|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
|                                             | 2014                 | 2015                 | Approved ('R)        | Q1                  | Q2                  | Q3                  | Q4                  |                     |                     |
| <i>Taxes on Income, Profits</i>             | 16,281,301           | 15,744,101           | 16,076,000           | 4,567,930           | 3,618,510           | 3,368,972           | 1,283,520           | 12,838,932          | (3,237,068)         |
| <i>Taxes on Property</i>                    | 0                    | 708,912              | 910,000              | 15,398              | 25,030              | 561,615             | 66,049              | 668,093             | (241,907)           |
| <i>Taxes on Domestic Goods and Services</i> | 0                    | 1,612,302            | 2,004,600            | 246,328             | 249,721             | 243,285             | 592,348             | 1,331,681           | (672,919)           |
| <i>Licenses</i>                             | 0                    | 2,863,783            | 4,075,600            | 518,255             | 705,591             | 513,809             | 297,783             | 2,035,438           | (2,040,162)         |
| <i>Taxes on International Trade</i>         | 0                    | 18,210,571           | 18,436,300           | 4,212,668           | 4,459,956           | 5,410,279           | 1,497,919           | 15,580,822          | (2,855,478)         |
| <i>Arrears of Taxes</i>                     | 0                    | 1,070,514            | 970,000              | 178,705             | 196,291             | 93,430              | 153,745             | 622,170             | (347,830)           |
| <i>Fees, Fines and Permits</i>              | 0                    | 2,109,887            | 1,838,400            | 445,101             | 383,307             | 384,661             | 171,915             | 1,384,984           | (453,416)           |
| <i>Rents, Interest and Dividends</i>        | 0                    | 1,225,032            | 689,500              | 270,760             | 361,353             | 162,105             | 38,894              | 833,111             | 143,611             |
| <i>ECCB Profits</i>                         | 0                    | 0                    | 0                    | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| <i>Reimbursements</i>                       | 0                    | 150,613              | 985,000              | 916,821             | 68,381              | 32,786              | 46,240              | 1,064,229           | 79,229              |
| <i>Budgetary Assistance</i>                 | 0                    | 75,349,758           | 79,680,000           | 30,266,881          | 0                   | 45,662,378          | 0                   | 75,929,259          | (3,750,741)         |
| <i>Other Revenue</i>                        | 0                    | 2,367,433            | 2,572,900            | 406,893             | 469,694             | 634,687             | 129,548             | 1,640,823           | (932,077)           |
| <b>Total Recurrent Revenue</b>              | <b>16,281,301</b>    | <b>121,412,905</b>   | <b>128,238,300</b>   | <b>42,045,739</b>   | <b>10,537,835</b>   | <b>57,068,007</b>   | <b>4,277,960</b>    | <b>113,929,541</b>  | <b>(14,308,759)</b> |
| <b>Recurrent Expenditure</b>                | <b>2014</b>          | <b>2015</b>          | <b>Approved ('R)</b> | <b>Q1</b>           | <b>Q2</b>           | <b>Q3</b>           | <b>Q4</b>           | <b>Actuals</b>      | <b>Variance</b>     |
| <i>Salaries</i>                             | (31,690,490)         | (34,459,042)         | (37,863,600)         | (8,564,623)         | (8,693,777)         | (8,993,142)         | (2,911,924)         | (29,163,466)        | 8,700,134           |
| <i>Salaries and Wages Increase</i>          | (1,453,575)          | 0                    | 0                    | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| <i>Wages</i>                                | (3,988,217)          | (536,125)            | (675,200)            | (144,741)           | (114,224)           | (138,735)           | (46,728)            | (444,429)           | 230,771             |
| <i>Allowances</i>                           | (6,122,261)          | (6,337,613)          | (6,972,300)          | (1,484,786)         | (1,484,886)         | (1,506,731)         | (589,779)           | (5,066,182)         | 1,906,118           |
| <i>Pensions and Gratuities</i>              | (13,488,963)         | (14,142,815)         | (12,951,000)         | (2,605,519)         | (2,968,894)         | (3,164,224)         | (916,303)           | (9,654,940)         | 3,296,060           |
| <i>Use of Goods and Services</i>            | (16,742,190)         | (25,035,987)         | (34,794,800)         | (4,616,741)         | (7,629,013)         | (7,711,781)         | (2,815,028)         | (22,772,564)        | 12,022,236          |
| <i>Transfers and Subsidies</i>              | (32,433,156)         | (25,506,844)         | (24,364,500)         | (4,324,690)         | (7,317,324)         | (6,821,909)         | (1,679,792)         | (20,143,715)        | 4,220,785           |
| <i>Social Benefits</i>                      | (3,498,919)          | (3,374,498)          | (4,615,800)          | (994,557)           | (1,040,970)         | (1,070,244)         | (918,292)           | (4,024,062)         | 591,738             |
| <i>Revenue refunds</i>                      | (1,368,314)          | (1,458,124)          | (1,505,500)          | (214,129)           | (292,680)           | (245,403)           | (57,105)            | (809,316)           | 696,184             |
| <i>Other Expenditure</i>                    | (3,114,227)          | (8,167,130)          | (4,037,300)          | (265,787)           | (492,390)           | (328,161)           | (268,792)           | (1,355,129)         | 2,682,171           |
| <i>Debt servicing</i>                       | (657,350)            | (658,735)            | (643,500)            | (160,003)           | (158,762)           | (160,098)           | (156,787)           | (635,649)           | 7,851               |
| <b>Total Recurrent Expenditure</b>          | <b>(114,557,662)</b> | <b>(119,676,912)</b> | <b>(128,423,500)</b> | <b>(23,375,575)</b> | <b>(30,192,919)</b> | <b>(30,140,427)</b> | <b>(10,360,530)</b> | <b>(94,069,452)</b> | <b>34,354,048</b>   |
| <b>Recurrent Surplus/Deficit</b>            | <b>(98,276,361)</b>  | <b>1,735,994</b>     | <b>(185,200)</b>     | <b>18,670,164</b>   | <b>(19,655,084)</b> | <b>26,927,580</b>   | <b>(6,082,570)</b>  | <b>19,860,090</b>   | <b>20,045,290</b>   |

## CAPITAL EXPENDITURE

| Capital Revenue                       | 2014                | 2015             | Approved ('R)     | Q1               | Q2                 | Q3               | Q4               | Actuals          | Variance            |
|---------------------------------------|---------------------|------------------|-------------------|------------------|--------------------|------------------|------------------|------------------|---------------------|
| <i>Development Assistance</i>         | 49,092,861          | 33,395,548       | 52,216,400        | 2,924,694        | 1,160,268          | 9,500,851        | 12,671,239       | 26,257,052       | (25,959,348)        |
| Capital Expenditure                   | 2014                | 2015             | Approved ('R)     | Q1               | Q2                 | Q3               | Q4               | Actuals          | Variance            |
| Domestic                              | (1,399,850)         | (1,794,480)      | (1,837,239)       | (696,459)        | (844,567)          | (80,667)         | (26,889)         | (1,648,582)      | 188,657             |
| Regional                              | 0                   | 0                | 0                 | 0                | 0                  | (81,656)         | (66)             | (81,722)         | (81,722)            |
| International                         | (65,396,489)        | (31,901,282)     | (18,529,600)      | (2,947,917)      | (4,829,892)        | (6,707,802)      | (3,575,432)      | (18,061,042)     | 468,558             |
| <i>DFID</i>                           | (53,132,753)        | (21,777,676)     | (42,000)          | (2,228,547)      | (2,827,810)        | (4,780,437)      | (1,461,609)      | (11,298,403)     | (11,256,403)        |
| <i>EU</i>                             | (11,980,201)        | (9,937,103)      | 0                 | (49,257)         | (70,057)           | (39,867)         | (1,775)          | (160,956)        | (160,956)           |
| <i>Other</i>                          | (283,535)           | (186,503)        | (18,487,600)      | (670,112)        | (1,932,025)        | (1,887,498)      | (2,112,047)      | (6,601,683)      | 11,885,917          |
|                                       | (66,796,339)        | (33,695,762)     | (20,366,839)      | (3,644,376)      | (5,674,459)        | (6,870,125)      | (3,602,387)      | (19,791,346)     | 575,493             |
| <b><i>Capital Surplus/Deficit</i></b> | <b>(17,703,477)</b> | <b>(300,214)</b> | <b>31,849,561</b> | <b>(719,682)</b> | <b>(4,514,190)</b> | <b>2,630,726</b> | <b>9,068,852</b> | <b>6,465,706</b> | <b>(25,383,855)</b> |

## B. Revenue Outturn by Programme

| Departments                                                | Approved           | Q1                | Q2                | Q3                | Q4               | Received           | % Received |
|------------------------------------------------------------|--------------------|-------------------|-------------------|-------------------|------------------|--------------------|------------|
| Fire Fighting and Rescue Service                           | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Policing Services                                          | 282,600            | 61,196            | 52,460            | 107,515           | 100,800          | 321,971            | 114%       |
| Financial Crime and Analysis Unit                          | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Administration of Justice                                  | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Magistrate's Court Services                                | 40,000             | 11,769            | 10,840            | 11,896            | 4,050            | 38,555             | 96%        |
| Supreme Court Services                                     | 15,500             | 63,886            | 11,751            | (39,191)          | 4,795            | 41,240             | 266%       |
| Legislature                                                | 800                | 246               | 3,199             | 540               | 644              | 4,629              | 579%       |
| Constitution Commission Secretariat                        | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Audit                                                      | 25,000             | 1,850             | -                 | -                 | -                | 1,850              | 7%         |
| Office of the Opposition                                   | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Office of the Deputy Governor                              | 218,200            | 69,760            | 64,750            | 39,160            | 13,100           | 186,770            | 86%        |
| Human Resources                                            | -                  | 2,636             | 2,986             | 3,148             | 1,106            | 9,876              | 0%         |
| Prison Services                                            | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Defence Force                                              | 1,100              | 60                | 880               | 20                | -                | 960                | 87%        |
| Disaster Mgmt. Coordination Agency                         | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Governor                                                   | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Public Prosecution                                         | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Strategic Management and Administration                    | -                  | 769               | 50                | (169)             | 1,025            | 1,675              | 0%         |
| Broadcasting                                               | 150,000            | -                 | 94,191            | 50,961            | 17,685           | 162,837            | 109%       |
| External Affairs                                           | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Development Planning and Policy Co-Ordination              | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Information Technology & E-Government Services             | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Cabinet Secretariat                                        | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Development Planning and Policy Co-Ordination              | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Information Technology & E-Government Services             | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Broadcasting                                               | -                  | 59,295            | (50,222)          | -                 | -                | 9,073              | 0%         |
| Strategic Management & Administration                      | -                  | 19,900            | -                 | 25,740            | -                | 45,640             | 0%         |
| Fiscal Policy & Economic Management                        | 81,645,000         | 30,266,881        | 398,983           | 46,010,433        | 528,843          | 77,205,140         | 95%        |
| Statistical Management                                     | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Treasury Management                                        | 1,037,500          | 919,033           | 80,823            | 87,949            | 16,123           | 1,103,928          | 106%       |
| Customs & Revenue Services                                 | 37,240,500         | 9,413,798         | 8,593,575         | 9,725,198         | 3,105,099        | 30,837,670         | 83%        |
| Postal Services                                            | 215,500            | 51,762            | 102,204           | 74,611            | 39,557           | 268,134            | 124%       |
| Internal Audit                                             | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Economic Development and Trade                             | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Strategic Administration and Planning                      | 318,000            | 71,225            | 9,190             | 83,157            | 14,000           | 177,571            | 56%        |
| Agricultural Services                                      | 49,000             | 12,087            | 10,331            | 12,942            | 4,346            | 39,706             | 81%        |
| Land Administration                                        | 612,000            | 179,182           | 85,182            | 136,651           | 20,011           | 421,027            | 69%        |
| Physical Planning & Development Services                   | 43,000             | 10,369            | 15,695            | 9,192             | 3,150            | 38,405             | 89%        |
| Environmental Management                                   | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Housing Policy & Support Services                          | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Trade, Investment & Bureau for Standards & Quality         | 7,400              | -                 | -                 | 1,169             | 2,360            | 3,529              | 48%        |
| Strategic Management and Administration                    | 3,939,400          | 467,061           | 736,245           | 393,416           | 244,815          | 1,841,537          | 47%        |
| Infrastructure Services                                    | 50,000             | -                 | 22,318            | 1,200             | -                | 23,518             | 47%        |
| Plant Hire and Mechanical Services                         | 995,000            | 41,509            | 52,464            | 22,462            | 14,091           | 130,527            | 13%        |
| Airport Management & Operation                             | 377,000            | 68,315            | 28,280            | 54,836            | 23,243           | 174,674            | 46%        |
| MCW On Behalf Of Other Ministries & Department             | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Industrial Relations & Employment Services                 | 160,000            | 51,925            | 41,350            | 46,125            | 16,625           | 156,025            | 98%        |
| Strategic Management, Administration, and Support Services | 360,000            | 60,752            | 33,013            | 94,848            | 23,386           | 211,999            | 59%        |
| Primary Education                                          | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Secondary Education                                        | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Library and Information Services                           | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Early Childhood Education                                  | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Youth Affairs and Sports                                   | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Strategic Management & Administration                      | 375,800            | 113,817           | 103,061           | 93,154            | 38,172           | 348,204            | 93%        |
| Primary Health Care                                        | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
| Secondary Health Care                                      | -                  | -                 | 2,980             | 457               | -                | 3,437              | 0%         |
| Social Services                                            | 80,000             | 26,660            | 31,255            | 20,588            | 40,935           | 119,437            | 149%       |
| Environmental Health                                       | -                  | -                 | -                 | -                 | -                | -                  | 0%         |
|                                                            | <b>128,238,300</b> | <b>42,045,739</b> | <b>10,537,835</b> | <b>57,068,007</b> | <b>4,277,960</b> | <b>113,929,541</b> | <b>89%</b> |

## C. Expenditure Outturn by Programme

| Departments                                                | Approved    | Released    | Q1         | Q2         | Q3         | Q4         | Spent      | % Spent |
|------------------------------------------------------------|-------------|-------------|------------|------------|------------|------------|------------|---------|
| Fire Fighting and Rescue Service                           | 1,351,700   | 1,326,800   | 287,103    | 356,812    | 320,763    | 105,017    | 1,069,695  | 81%     |
| Policing Services                                          | 4,559,900   | 4,465,800   | 1,182,251  | 1,050,019  | 999,631    | 351,681    | 3,583,583  | 80%     |
| Financial Crime and Analysis Unit                          | 139,600     | 138,900     | 38,562     | 31,166     | 22,182     | 14,862     | 106,772    | 77%     |
| Administration of Justice                                  | 1,682,700   | 1,552,500   | 358,347    | 340,208    | 352,409    | 142,438    | 1,193,402  | 77%     |
| Magistrate's Court Services                                | 321,000     | 309,200     | 83,321     | 65,414     | 68,948     | 19,417     | 237,100    | 77%     |
| Supreme Court Services                                     | 673,900     | 624,200     | 133,725    | 164,088    | 136,740    | 49,142     | 483,695    | 77%     |
| Legislature                                                | 1,037,800   | 1,014,400   | 208,272    | 221,252    | 257,989    | 101,592    | 789,105    | 78%     |
| Constitution Commission Secretariat                        | 283,100     | 242,400     | 33,472     | 26,999     | 18,205     | 11,582     | 90,258     | 37%     |
| Audit                                                      | 1,277,300   | 972,400     | 176,623    | 201,111    | 201,021    | 53,424     | 632,179    | 65%     |
| Office of the Opposition                                   | 170,000     | 168,200     | 34,277     | 37,063     | 39,911     | 15,367     | 126,619    | 75%     |
| Office of the Deputy Governor                              | 15,577,500  | 15,050,100  | 3,219,068  | 3,512,507  | 3,813,617  | 1,027,394  | 11,572,586 | 77%     |
| Human Resources                                            | 6,789,300   | 6,611,100   | 852,013    | 2,006,042  | 1,279,024  | 329,461    | 4,466,540  | 68%     |
| Prison Services                                            | 1,200,800   | 1,189,700   | 269,466    | 289,980    | 309,198    | 89,409     | 958,054    | 81%     |
| Defence Force                                              | 92,000      | 90,700      | 5,972      | 58,703     | 8,326      | 9,237      | 82,237     | 91%     |
| Disaster Mgmt. Coordination Agency                         | 7,747,800   | 7,620,500   | 961,585    | 1,944,302  | 2,681,966  | 457,583    | 6,045,436  | 79%     |
| Governor                                                   | 331,700     | 322,800     | 75,705     | 67,827     | 79,201     | 23,496     | 246,229    | 76%     |
| Public Prosecution                                         | 622,300     | 515,400     | 129,291    | 126,931    | 127,116    | 38,857     | 422,194    | 82%     |
| Strategic Management and Administration                    | 3,628,100   | 3,605,600   | 729,551    | 1,561,591  | 778,763    | 242,801    | 3,312,706  | 92%     |
| Broadcasting                                               | 1,082,900   | 1,047,400   | 206,257    | 238,920    | 232,463    | 78,397     | 756,037    | 72%     |
| External Affairs                                           | 5,538,100   | 5,511,100   | 362,576    | 1,692,924  | 1,537,823  | 820,037    | 4,413,359  | 80%     |
| Development Planning and Policy Co-Ordination              | 366,400     | 306,500     | 59,095     | 61,461     | 65,914     | 23,586     | 210,057    | 69%     |
| Information Technology & E-Government Services             | 1,849,500   | 1,859,200   | 290,380    | 540,071    | 525,579    | 191,390    | 1,547,420  | 83%     |
| Strategic Management & Administration                      | 2,019,400   | 1,792,100   | 423,270    | 572,892    | 350,768    | 235,099    | 1,582,029  | 88%     |
| Fiscal Policy & Economic Management                        | 4,801,300   | 3,495,400   | 270,566    | 677,909    | 803,417    | 710,708    | 2,462,599  | 70%     |
| Statistical Management                                     | 752,000     | 612,300     | 121,969    | 132,612    | 125,166    | 52,659     | 432,406    | 71%     |
| Treasury Management                                        | 1,043,600   | 1,008,800   | 204,318    | 242,918    | 235,777    | 113,142    | 796,156    | 79%     |
| Customs & Revenue Services                                 | 3,845,900   | 3,845,900   | 721,907    | 793,947    | 836,767    | 244,881    | 2,597,501  | 68%     |
| Postal Services                                            | 516,900     | 488,300     | 122,021    | 119,754    | 112,352    | 44,219     | 398,346    | 82%     |
| Internal Audit                                             | 412,000     | 355,100     | 80,780     | 81,859     | 64,677     | 34,960     | 262,276    | 74%     |
| Strategic Administration and Planning                      | 1,319,300   | 1,215,600   | 253,519    | 265,579    | 310,792    | 132,796    | 962,686    | 79%     |
| Agricultural Services                                      | 1,703,700   | 1,615,800   | 325,387    | 376,707    | 369,528    | 159,355    | 1,230,976  | 76%     |
| Physical Planning & Development Services                   | 594,000     | 592,400     | 110,333    | 125,877    | 138,616    | 44,030     | 418,855    | 71%     |
| Environmental Management                                   | 869,900     | 869,900     | 148,785    | 147,920    | 217,175    | 65,498     | 579,378    | 67%     |
| Housing Policy & Support Services                          | 570,600     | 505,300     | 69,157     | 118,817    | 95,716     | 30,025     | 313,716    | 62%     |
| Trade, Investment & Bureau for Standards & Quality         | 170,700     | 152,700     | 36,089     | 36,636     | 32,051     | 7,677      | 112,452    | 74%     |
| Strategic Management and Administration                    | 9,582,400   | 8,855,600   | 2,240,481  | 2,335,720  | 2,346,287  | 128,755    | 7,051,243  | 80%     |
| Infrastructure Services                                    | 5,413,100   | 5,378,100   | 605,409    | 1,204,387  | 1,896,070  | 618,253    | 4,324,119  | 80%     |
| Plant Hire and Mechanical Services                         | 3,278,800   | 3,169,800   | 520,249    | 607,682    | 710,499    | 249,589    | 2,088,019  | 66%     |
| Airport Management & Operation                             | 2,151,200   | 2,041,600   | 453,037    | 435,184    | 528,494    | 202,172    | 1,618,887  | 79%     |
| Industrial Relations & Employment Services                 | 285,400     | 272,900     | 54,776     | 49,388     | 65,442     | 57,104     | 226,710    | 83%     |
| Strategic Management, Administration, and Support Services | 2,944,000   | 2,939,000   | 749,202    | 744,240    | 752,436    | 179,952    | 2,425,831  | 83%     |
| Primary Education                                          | 1,490,900   | 1,485,900   | 323,698    | 375,138    | 389,632    | 123,367    | 1,211,835  | 82%     |
| Secondary Education                                        | 2,821,800   | 2,811,000   | 610,089    | 726,571    | 648,698    | 257,342    | 2,242,700  | 80%     |
| Library and Information Services                           | 368,100     | 368,100     | 56,453     | 92,612     | 113,627    | 44,459     | 307,150    | 83%     |
| Early Childhood Education                                  | 889,200     | 889,200     | 189,504    | 234,630    | 200,497    | 80,594     | 705,225    | 79%     |
| Youth Affairs and Sports                                   | 1,463,000   | 1,457,000   | 329,910    | 414,379    | 374,092    | 107,975    | 1,226,356  | 84%     |
| Strategic Management & Administration                      | 4,914,200   | 4,735,100   | 580,151    | 450,608    | 584,387    | 147,900    | 1,763,045  | 37%     |
| Primary Health Care                                        | 2,112,100   | 1,960,400   | 457,410    | 493,479    | 463,076    | 148,572    | 1,562,537  | 80%     |
| Secondary Health Care                                      | 8,233,000   | 7,699,100   | 1,912,770  | 1,898,529  | 1,745,026  | 684,441    | 6,240,766  | 81%     |
| Social Services                                            | 5,284,300   | 5,204,900   | 1,248,408  | 1,342,663  | 1,273,023  | 1,088,626  | 4,952,721  | 95%     |
| Environmental Health                                       | 1,483,700   | 1,477,200   | 329,956    | 353,692    | 364,703    | 117,394    | 1,165,745  | 79%     |
|                                                            | 128,423,500 | 122,574,500 | 23,375,575 | 30,192,919 | 30,140,427 | 10,360,530 | 94,069,452 | 77%     |

## D. Maintenance Service Total Spend as a 31 December 2015

### Expenditure for Quarter 3 Only

| Departments                          | Buildings      | Roads & Bridges  | Vehicles & Heavy Equipment | Office Equipment | Electrical Installations | Upkeep of Grounds | Shelters    | Fuel          | Marine Vessel | Mechanical Spares | Plant & Operations | Hotmix Plant  | Total            | %           |
|--------------------------------------|----------------|------------------|----------------------------|------------------|--------------------------|-------------------|-------------|---------------|---------------|-------------------|--------------------|---------------|------------------|-------------|
| Police                               | 19,280         | -                | 16,880                     | 608              | -                        | 1,288             | -           | 21,997        | 465           | -                 | -                  | -             | 60,518           | 3%          |
| Legal                                | 840            | -                | -                          | -                | -                        | -                 | -           | -             | -             | -                 | -                  | -             | 840              | 0%          |
| Magistrate's Court                   | -              | -                | -                          | -                | -                        | -                 | -           | -             | -             | -                 | -                  | -             | -                | 0%          |
| Supreme Court                        | -              | -                | -                          | -                | -                        | -                 | -           | 480           | -             | -                 | -                  | -             | 480              | 0%          |
| Legislature                          | 1,225          | -                | -                          | (320)            | -                        | -                 | -           | -             | -             | -                 | -                  | -             | 905              | 0%          |
| Office of The Deputy Governor        | 22,155         | -                | 3,773                      | 37,274           | 2,204                    | 10,184            | -           | 909           | -             | -                 | -                  | -             | 76,500           | 3%          |
| Public Prosecution                   | 465            | -                | -                          | -                | -                        | 375               | -           | -             | -             | -                 | -                  | -             | 840              | 0%          |
| Office of The Premier                | 1,314          | -                | 18,639                     | 14,064           | -                        | 545               | -           | 2,431         | -             | -                 | -                  | -             | 36,992           | 2%          |
| Ministry of Finance & Economic Mgmt. | 58             | -                | 1,847                      | 530              | -                        | 50                | -           | 3,330         | -             | -                 | -                  | -             | 5,815            | 0%          |
| Agriculture                          | 27,976         | -                | 6,474                      | 7,476            | -                        | 592               | -           | 7,976         | -             | -                 | -                  | -             | 50,494           | 2%          |
| Communications, Works & Labour       | 45,259         | 1,240,478        | 55,925                     | 28,409           | -                        | 5,528             | -           | 31,417        | -             | 132,370           | 102,391            | 13,148        | 1,654,925        | 73%         |
| Education, Youth Affairs And Sports  | 57,454         | -                | 1,864                      | 395              | -                        | 147,902           | -           | 976           | -             | -                 | -                  | -             | 208,591          | 9%          |
| Health And Social Services           | 130,218        | -                | (2,071)                    | 10,729           | -                        | 24,015            | -           | 10,043        | -             | -                 | -                  | -             | 172,934          | 8%          |
| <b>Total</b>                         | <b>306,245</b> | <b>1,240,478</b> | <b>103,330</b>             | <b>99,164</b>    | <b>2,204</b>             | <b>190,480</b>    | <b>-</b>    | <b>79,558</b> | <b>465</b>    | <b>132,370</b>    | <b>102,391</b>     | <b>13,148</b> | <b>2,269,834</b> | <b>100%</b> |
| <b>%</b>                             | <b>13.5%</b>   | <b>54.7%</b>     | <b>4.6%</b>                | <b>4.4%</b>      | <b>0.1%</b>              | <b>8.4%</b>       | <b>0.0%</b> | <b>3.5%</b>   | <b>0.02%</b>  | <b>5.8%</b>       | <b>4.5%</b>        | <b>0.6%</b>   | <b>100%</b>      |             |

### Expenditure for Quarters 1 to 3

| Departments                          | Buildings      | Roads & Bridges  | Vehicles & Heavy Equipment | Office Equipment | Electrical Installations | Upkeep of Grounds | Shelters  | Fuel           | Marine Vessel | Mechanical Spares | Plant & Operations | Hotmix Plant  | Total            | %           |
|--------------------------------------|----------------|------------------|----------------------------|------------------|--------------------------|-------------------|-----------|----------------|---------------|-------------------|--------------------|---------------|------------------|-------------|
| Police                               | 27,409         | -                | 84,285                     | 5,013            | -                        | 1,986             | -         | 73,312         | 20,970        | -                 | -                  | -             | 212,975          | 5%          |
| Legal                                | 2,155          | -                | -                          | -                | -                        | -                 | -         | -              | -             | -                 | -                  | -             | 2,155            | 0%          |
| Magistrate's Court                   | -              | -                | -                          | -                | -                        | -                 | -         | -              | -             | -                 | -                  | -             | -                | 0%          |
| Supreme Court                        | -              | -                | -                          | 230              | -                        | -                 | -         | 2,207          | -             | -                 | -                  | -             | 2,437            | 0%          |
| Legislature                          | 2,792          | -                | -                          | (320)            | -                        | -                 | -         | -              | -             | -                 | -                  | -             | 2,472            | 0%          |
| Office of The Deputy Governor        | 65,827         | -                | 48,059                     | 56,540           | 6,097                    | 29,714            | -         | 21,918         | -             | -                 | -                  | -             | 228,154          | 5%          |
| Public Prosecution                   | 1,184          | -                | -                          | 450              | -                        | 375               | -         | -              | -             | -                 | -                  | -             | 2,009            | 0%          |
| Office of The Premier                | 3,592          | -                | 30,324                     | 132,338          | -                        | 1,445             | -         | 6,942          | -             | -                 | -                  | -             | 174,641          | 4%          |
| Ministry of Finance & Economic Mgmt. | 873            | -                | 10,814                     | 2,393            | -                        | 50                | -         | 9,199          | -             | -                 | -                  | -             | 23,330           | 1%          |
| Agriculture                          | 74,030         | -                | 49,765                     | 10,331           | -                        | 1,042             | -         | 22,366         | -             | -                 | -                  | -             | 157,533          | 3%          |
| Communications, Works & Labour       | 92,931         | 1,855,229        | 87,723                     | 42,856           | -                        | 13,668            | -         | 121,002        | -             | 233,537           | 226,799            | 29,517        | 2,703,264        | 60%         |
| Education, Youth Affairs And Sports  | 341,055        | -                | 5,809                      | 570              | -                        | 242,312           | -         | 4,984          | -             | -                 | -                  | -             | 594,730          | 13%         |
| Health And Social Services           | 207,680        | -                | 30,428                     | 119,171          | -                        | 46,379            | -         | 27,341         | -             | -                 | -                  | -             | 431,000          | 10%         |
| <b>Total</b>                         | <b>819,530</b> | <b>1,855,229</b> | <b>347,205</b>             | <b>369,572</b>   | <b>6,097</b>             | <b>336,971</b>    | <b>-</b>  | <b>289,272</b> | <b>20,970</b> | <b>233,537</b>    | <b>226,799</b>     | <b>29,517</b> | <b>4,534,699</b> | <b>100%</b> |
| <b>%</b>                             | <b>18.1%</b>   | <b>40.9%</b>     | <b>7.7%</b>                | <b>8.1%</b>      | <b>0.1%</b>              | <b>7.4%</b>       | <b>0%</b> | <b>6.4%</b>    | <b>0.46%</b>  | <b>5.2%</b>       | <b>5.0%</b>        | <b>0.7%</b>   | <b>100%</b>      |             |



## E. Staffing Details as at 30 September, 2015

| Vote | A/C No | Ministry/Department                                           | Per-<br>manent | Fixed Term<br>Contract | Special<br>Agreement | Wages     | Wages Part-<br>time/FTE | No of Posts Filled | Vacan-<br>cies | Unfunded  | No of<br>approved |
|------|--------|---------------------------------------------------------------|----------------|------------------------|----------------------|-----------|-------------------------|--------------------|----------------|-----------|-------------------|
| 05   | 050    | Fire                                                          | 28             | 0                      | 0                    | 0         | 0                       | 28                 | 1              | 1         | 29                |
| 05   | 051    | Police                                                        | 74             | 0                      | 0                    | 0         | 0                       | 74                 | 3              | 1         | 77                |
| 05   | 052    | Financial Crime & Analysis                                    | 2              | 0                      | 0                    | 0         | 0                       | 2                  | 0              | 0         | 2                 |
| 07   | 070    | Administration of Justice                                     | 9              | 2                      | 1                    | 0         | 0                       | 12                 | 2              | 0         | 14                |
| 08   | 080    | Magistrate's Court                                            | 3              | 1                      | 0                    | 0         | 0                       | 4                  | 1              | 0         | 5                 |
| 09   | 090    | Supreme Court                                                 | 7              | 0                      | 0                    | 0         | 0                       | 7                  | 0              | 0         | 7                 |
| 10   | 100    | Legislature/Legislators                                       | 4              | 6                      | 0                    | 0         | 0                       | 10                 | 0              | 0         | 10                |
| 10   | 101    | Constitution Commission Secretariat                           | 0              | 1                      | 0                    | 0         | 0                       | 1                  | 2              | 2         | 3                 |
| 11   | 110    | Office of the Auditor General                                 | 6              | 5                      | 0                    | 1         | 0                       | 12                 | 4              | 1         | 16                |
| 12   | 120    | Office of the Deputy Governor                                 | 7              | 1                      | 0                    | 7         | 0                       | 15                 | 2              | 2         | 17                |
| 12   | 121    | Human Resources Management Unit                               | 12             | 0                      | 2                    | 0         | 0                       | 14                 | 2              | 1         | 16                |
| 12   | 122    | Prison                                                        | 24             | 1                      | 1                    | 1         | 0                       | 27                 | 1              | 1         | 28                |
| 12   | 124    | Disaster Management Co-Ordination Agency                      | 6              | 0                      | 1                    | 0         | 0                       | 7                  | 0              | 0         | 7                 |
| 12   | 125    | Governor's Office                                             | 1              | 2                      | 0                    | 3         | 0                       | 6                  | 0              | 0         | 6                 |
| 13   | 130    | Director of Public Prosecution                                | 4              | 0                      | 1                    | 0         | 0                       | 5                  | 1              | 0         | 6                 |
| 15   | 150    | Office of the Premier                                         | 9              | 2                      | 3                    | 0         | 0                       | 14                 | 0              | 0         | 14                |
| 15   | 153    | Broadcasting                                                  | 12             | 0                      | 3                    | 1         | 0                       | 16                 | 1              | 1         | 17                |
| 17   | 170    | External Affairs                                              | 1              | 0                      | 1                    | 0         | 0                       | 2                  | 0              | 0         | 2                 |
| 17   | 171    | Development Planning and Policy                               | 1              | 1                      | 2                    | 0         | 0                       | 4                  | 0              | 0         | 4                 |
| 17   | 172    | Department of Information Technology and E- Government        | 8              | 0                      | 2                    | 0         | 0                       | 10                 | 4              | 2         | 14                |
| 17   | 173    | Ministry of Finance - Strategic Management and Administration | 5              | 0                      | 0                    | 0         | 0                       | 5                  | 3              | 0         | 8                 |
| 20   | 200    | Fiscal Policy and Management                                  | 6              | 1                      | 0                    | 0         | 0                       | 7                  | 1              | 0         | 8                 |
| 20   | 203    | Statistical Management                                        | 6              | 0                      | 1                    | 0         | 0                       | 7                  | 1              | 1         | 8                 |
| 20   | 204    | Treasury Management                                           | 11             | 0                      | 1                    | 0         | 0                       | 12                 | 2              | 0         | 14                |
| 20   | 205    | Customs & Revenue Services Department                         | 35             | 0                      | 7                    | 0         | 0                       | 42                 | 3              | 0         | 45                |
| 20   | 206    | Postal Services                                               | 7              | 1                      | 0                    | 0         | 0                       | 8                  | 2              | 1         | 10                |
| 20   | 207    | Internal Audit Unit                                           | 5              | 0                      | 0                    | 0         | 0                       | 5                  | 2              | 2         | 7                 |
| 20   | 208    | Agricultural Headquarters                                     | 5              | 3                      | 2                    | 1         | 0                       | 11                 | 3              | 2         | 14                |
| 30   | 300    | Agricultural Services                                         | 18             | 2                      | 1                    | 1         | 1                       | 23                 | 2              | 1         | 25                |
| 30   | 301    | Land Administration                                           | 11             | 0                      | 1                    | 0         | 0                       | 12                 | 3              | 0         | 15                |
| 30   | 302    | Physical Planning & Development Services                      | 9              | 0                      | 2                    | 0         | 0                       | 11                 | 1              | 0         | 12                |
| 30   | 303    | Environmental Management Department                           | 10             | 1                      | 1                    | 0         | 0                       | 12                 | 3              | 2         | 15                |
| 30   | 304    | Housing Policy & Support Services                             | 4              | 0                      | 1                    | 0         | 0                       | 5                  | 2              | 1         | 7                 |
| 30   | 305    | Trade                                                         | 1              | 0                      | 1                    | 0         | 0                       | 2                  | 0              | 1         | 2                 |
| 35   | 350    | Communications and Works Headquarters                         | 11             | 1                      | 4                    | 0         | 0                       | 16                 | 1              | 0         | 17                |
| 35   | 351    | Infrastructure Services                                       | 27             | 10                     | 4                    | 0         | 0                       | 41                 | 5              | 3         | 46                |
| 35   | 352    | Plant Hire & Mechanical Services                              | 22             | 7                      | 3                    | 0         | 0                       | 32                 | 4              | 2         | 36                |
| 35   | 353    | Airport                                                       | 29             | 1                      | 1                    | 0         | 0                       | 31                 | 2              | 1         | 33                |
| 35   | 355    | Industrial Relations & Employment Services                    | 3              | 0                      | 0                    | 0         | 0                       | 3                  | 1              | 0         | 4                 |
| 40   | 400    | Education Headquarters                                        | 9              | 3                      | 1                    | 0         | 0                       | 13                 | 0              | 0         | 13                |
| 40   | 401    | Primary Education                                             | 27             | 0                      | 5                    | 2         | 0                       | 34                 | 3              | 2         | 37                |
| 40   | 402    | Secondary Education                                           | 26             | 10                     | 5                    | 4         | 0                       | 45                 | 4              | 2         | 49                |
| 40   | 403    | Library & Information Services                                | 4              | 0                      | 0                    | 0         | 0                       | 4                  | 0              | 0         | 4                 |
| 40   | 404    | Early Childhood Education                                     | 25             | 0                      | 0                    | 0         | 0                       | 25                 | 1              | 0         | 26                |
| 40   | 405    | Youth Affairs and Sports                                      | 10             | 0                      | 0                    | 0         | 0                       | 10                 | 0              | 0         | 10                |
| 45   | 450    | Health Headquarters                                           | 8              | 0                      | 0                    | 0         | 0                       | 8                  | 0              | 0         | 8                 |
| 45   | 451    | Primary Health Care                                           | 14             | 8                      | 3                    | 7         | 0                       | 32                 | 5              | 2         | 37                |
| 45   | 452    | Secondary Health Care                                         | 109            | 11                     | 12                   | 1         | 0                       | 133                | 2              | 1         | 135               |
| 45   | 454    | Social Services                                               | 9              | 0                      | 1                    | 1         | 0                       | 11                 | 2              | 0         | 13                |
| 45   | 455    | Environmental Health                                          | 8              | 2                      | 3                    | 0         | 0                       | 13                 | 0              | 0         | 13                |
|      |        |                                                               | <b>692</b>     | <b>83</b>              | <b>77</b>            | <b>30</b> | <b>1</b>                | <b>883</b>         | <b>82</b>      | <b>36</b> | <b>965</b>        |

## F. 2015-16 Long-Term Technical Cooperation - Financial Report as at 30 September 2015

| No           | Ministry/Department                        | Post                                      | HRMU Annual Contribution EC\$ | 2015/16 Budget Estimate | Actual Expenditure to Date | 2015/16 Revised Budget | 2016/17 Budget Projection | 2017/18 Budget Projection | 2018/19 Budget Projection |
|--------------|--------------------------------------------|-------------------------------------------|-------------------------------|-------------------------|----------------------------|------------------------|---------------------------|---------------------------|---------------------------|
| 1            | Ministry of Finance & Economic Development | Head of Procurement                       | 175,886                       | 170,000                 | 2,779.00                   | 117,257                | 178,000                   | 178,000                   | 178,000                   |
| 2            | Magistrate's Court                         | Chief Magistrate                          | 147,448                       | 16,500                  | 34,237.83                  | 170,000                | 150,000                   | 150,000                   | 150,000                   |
| 3            | Ministry of Finance & Economic Development | Chief Economist                           | 223,250                       | 140,000                 | 39,367.77                  | 148,833                | 225,000                   | 225,000                   | 225,000                   |
| 4            | Ministry of Education                      | Mathematics Teacher No.1                  | 62,064                        | 14,000                  | 0                          | 0                      | 65,000                    | 65,000                    | 65,000                    |
| 5            | Ministry of Education                      | Mathematics Teacher No. 2                 | 12,672                        | 0                       | 0                          | 0                      | 15,000                    | 15,000                    | 15,000                    |
| 6            | Office of the Auditor General              | Audit Manager No. 1                       | 36,000                        | 55,000                  | 0                          | 24,000                 | 36,000                    | 36,000                    | 36,000                    |
| 7            | Office of the Auditor General              | Audit Manager No. 2                       | 36,000                        | 0                       | 0                          | 24,000                 | 36,000                    | 36,000                    | 36,000                    |
| 8            | MATLHE                                     | Housing Officer I - Policy & Planning     | 30,000                        | 0                       | 0                          | 20,000                 | 25,000                    | 25,000                    | 25,000                    |
| 9            | Legal                                      | Parliamentary Counsel                     | 76,000                        | 31,700                  | 37,999.98                  | 76,000                 | 76,000                    | 76,000                    | 76,000                    |
| 10           | Legal                                      | Senior Crown Counsel                      | 24,000                        | 30,000                  | 0                          | 16,000                 | 25,000                    | 25,000                    | 25,000                    |
| 11           | MATLHE                                     | Fisheries Officer                         | 22,720                        | 0                       | 0                          | 15,147                 | 25,000                    | 25,000                    | 25,000                    |
| 12           | MATLHE                                     | Director of Lands & Survey/Chief Surveyor | 22,384                        | 45,000                  | 0                          | 14,923                 | 25,000                    | 25,000                    | 25,000                    |
| 13           | Office of the Premier/Cabinet Secretariat  | Development Planner                       | 18,000                        | 7,000                   | 0                          | 12,000                 | 20,000                    | 20,000                    | 20,000                    |
| 14           | MCWL                                       | Structural Engineer                       | 22,000                        | 0                       | 0                          | 25,000                 | 25,000                    | 25,000                    | 25,000                    |
| 15           | MCWL                                       | Director of PWD                           | 0                             | 50,000                  | 4,030.20                   | 50,000                 | 50,000                    | 50,000                    | 50,000                    |
| 16           | Office of the Premier/Cabinet Secretariat  | Director of Information & Communications  | 0                             | 0                       | 0                          | 0                      | 0                         | 0                         | 0                         |
| 17           | Office of the Premier/Cabinet Secretariat  | Senior Policy Analyst                     | 12,000                        | 12,000                  | 6,000.00                   | 12,000                 | 12,000                    | 12,000                    | 12,000                    |
| 18           | Ministry of Health                         | Community Mental Health Officer           | 35,000                        | 32,000                  | 16,000.02                  | 35,000                 | 35,000                    | 35,000                    | 35,000                    |
| 19           | Ministry of Health                         | Chief Medical Officer                     | 136,000                       | 176,000                 | 73,128.74                  | 176,000                | 140,000                   | 140,000                   | 140,000                   |
| 20           | Legal                                      | Senior Magistrate/Deputy Registrar        | 0                             | 60,000                  | 0                          | 60,000                 | 60,000                    | 60,000                    | 60,000                    |
| 21           | Ministry of Finance & Economic Development | Director of Statistics                    | 0                             | 60,000                  | 0                          | 60,000                 | 60,000                    | 60,000                    | 60,000                    |
| <b>Total</b> |                                            |                                           | <b>1,091,424</b>              | <b>899,200</b>          | <b>213,543.54</b>          | <b>1,056,160</b>       | <b>1,283,000</b>          | <b>1,283,000</b>          | <b>1,283,000</b>          |

## G. 2015-16 SHORT-TERM TECHNICAL ASSISTANCE PROGRAMME - Financial Report as at 30 September 2015

| No.          | Ministry/Department                       | Post                                   | Contract Sum per Year | 2015/16 Estimated Budget | Actual Expenditure to Date | 2015-16 Revised Budget | 2016-17 Budget Projection | 2018-19 Budget Projection | 2017-18 Budget Projection |
|--------------|-------------------------------------------|----------------------------------------|-----------------------|--------------------------|----------------------------|------------------------|---------------------------|---------------------------|---------------------------|
| 1            | Legal                                     | Legal Drafter/Consultant Legal Adviser | 215,200               | 215,200                  | 197,632.93                 | 215,200                | 215,200                   | 215,200                   | 215,200                   |
| 2            | Mo Health and Social Services             | HRA/ Director of Health Services       | 249,600               | 124,800                  | 124,800.00                 | 249,600                | 249,600                   | 249,600                   | 249,600                   |
| 3            | Mo Health and Social Services             | Clinical Psychologist                  | 220,000               | 220,000                  | -                          | 80,000                 | 220,000                   | 220,000                   | 220,000                   |
| 4            | Office of Director of Public Prosecutions | Senior Crown Counsel                   | 123,552               | 127,200                  | -                          | 50,000                 | 123,552                   | 123,552                   | 123,552                   |
| 5            | MALHE                                     | Environment Officer                    | 97,328                | 103,500                  | 48,664.02                  | 97,328                 | 97,328                    | 97,328                    | 97,328                    |
| 6            | MOHSS                                     | Child Safeguarding Specialist          | 209,600               | 209,600                  | 104,800.02                 | 209,600                | 209,600                   | 209,600                   | 209,600                   |
| 7            | Cabinet Secretariat                       | Monitoring and Evaluation Advisor      | 80,000                | 80,000                   | -                          | 80,000                 | 80,000                    | 80,000                    | 80,000                    |
| 8            | Legal                                     | Consultant Parliamentary Counsel       | 209,320               | 80,000                   | -                          | 80,000                 | 209,320                   | 209,320                   | 209,320                   |
| 9            | IRD, MCRS                                 | Tax Advisor                            | 269,600               | 260,000                  | 148,790.41                 | 269,600                | 269,600                   | 269,600                   | 269,600                   |
| 10           | MOHSS                                     | Senior Social Worker                   | 194,600               | 185,000                  | 97,300.02                  | 194,600                | 194,600                   | 194,600                   | 194,600                   |
| 11           | Legal                                     | Design of Legal Aid Framework          | 50,000                | 50,000                   | 6,328.16                   | 50,000                 | 0                         | 0                         | 0                         |
| 12           | MCWL                                      | Technical Advisor to Port Manager      | 92,000                | 0                        | -                          | 0                      | 0                         | 0                         | 0                         |
| 13           | MoHSS                                     | Biomedical Technician                  | 92,000                | 0                        | -                          | 40,000                 | 92,000                    | 92,000                    | 92,000                    |
| 14           | Legal                                     | UNCAC Assessment                       | 70,000                | 70,000                   | -                          | 70,000                 | 0                         | 0                         | 0                         |
| 15           | MoFEM                                     | Financial Advisor                      | 336,000               | 336,000                  | -                          | 112,000                | 336,000                   | 336,000                   | 336,000                   |
| 16           | Internal Audit Unit, MoFeM                | Audit Advisor                          | 180,000               | 180,000                  | -                          | 120,000                | 180,000                   | 180,000                   | 180,000                   |
| 17           | Office of Auditor General                 | Audit Advisor                          | 160,000               | 160,000                  | -                          | 106,667                | 160,000                   | 160,000                   | 160,000                   |
| 18           | Office of the Deputy Governor             | Building Maintenance Appraiser         | 92,000                | 92,000                   | -                          | 61,333                 | 92,000                    | 92,000                    | 92,000                    |
| 19           | MoEYAs                                    | Curriculum Leadership Coach            | 116,700               | 116,700                  | -                          | 77,800                 | 116,700                   | 116,700                   | 116,700                   |
| 20           | MoHSS                                     | Physiotherapist                        | 92,000                |                          |                            | 35,000                 | 92,000                    | 92,000                    | 92,000                    |
| 21           | MATLHE                                    | Housing Consultant                     | 92,000                |                          |                            | 35,000                 | 92,000                    | 92,000                    | 92,000                    |
| 22           | MATLHE                                    | Legislative Drafter for Environment    | 125,000               |                          |                            | 125,000                | 125,000                   | 125,000                   | 125,000                   |
| 23           | MoHSS                                     | Occupational Health Therapist          | 98,000                |                          |                            | 35,000                 | 98,000                    | 98,000                    | 98,000                    |
| 24           | MoEYAS                                    | Education Planner                      | 92,000                |                          |                            | 32,000                 | 92,000                    | 92,000                    | 92,000                    |
| 25           | MOHSS                                     | Family Nurse Practitioner              | 98,000                |                          |                            | 35,000                 | 98,000                    | 98,000                    | 98,000                    |
|              |                                           | PAI Consultant                         |                       |                          | 80,219.56                  |                        |                           |                           |                           |
| <b>Total</b> |                                           |                                        | <b>3,654,500</b>      | <b>2,610,000</b>         | <b>808,535.12</b>          | <b>2,460,728</b>       | <b>3,442,500</b>          | <b>3,442,500</b>          | <b>3,442,500</b>          |

Less PAI Consultant

**728,315.56**

## H. GOM CAPACITY DEVELOPMENT – 2015-16 - Long-term Awards

| No | Programme                                      | Institution/Location                      |         | End Date | Actual Cost 2015/16 |
|----|------------------------------------------------|-------------------------------------------|---------|----------|---------------------|
| 1  | BSc Structural Engineering                     | University of Technology, Jamaica         | 4 years | Jul-16   | 1,580.00            |
| 2  | MBBS Medicine & Surgery                        | University of The West Indies (Mona)      | 5 years | Jul-17   | 76,209.38           |
| 3  | BSc Environmental Health Management            | COSTAATT, Trinidad & Tobago               | 4 years | Jul-16   | 47,322.24           |
| 4  | BSc Land Surveying                             | University of Technology, Jamaica         | 3 years | Jul-16   | 102,226.67          |
| 5  | BSc Social Statistics                          | University of The West Indies (Mona)      | 3 years | Jul-16   | 55,996.04           |
| 6  | BSc in Geology                                 | Kingston University (London)              | 3 years | Jul-16   | 129,015.20          |
| 7  | BSc in Geology                                 | Kingston University (London)              | 4 years | Jul-17   | 94,058.62           |
| 8  | BA English/English Literature                  | University of the West Indies (Cave Hill) | 3 years | Jul-17   | 61,115.07           |
| 9  | BSc Computer Science                           | University of the West Indies (Mona)      | 3 years | Jul-16   | 50,510.82           |
| 10 | Registered Nurse/General Nursing               | Barbados Community College                | 4 years | Sep-16   | 60,737.82           |
| 11 | BSc Mathematics with teacher training          | University of Technology                  | 4 years | Jul-18   | 85,561.35           |
| 12 | BSc Construction Management                    | University of Technology                  | 4 years | Jul-18   | 103,323.24          |
| 13 | BSc Social Work                                | University of The West Indies (MONA)      | 3 years | Jul-17   | 59,387.16           |
| 14 | BSc Geology                                    | University of The West Indies (MONA)      | 3 years | Jul-17   | 50,482.59           |
| 15 | BSc Social Statistics                          | University of The West Indies (MONA)      | 3 years | Jul-17   | 59,546.02           |
| 16 | BSc Economics & Accounting                     | UWI, Cave Hill                            | 3 years | Jul-17   | 63,096.47           |
| 17 | BSc Surveying & Geographic Information Science | University of Technology                  | 3 years | Jul-19   | 81,670.53           |
| 18 | MBBS                                           | UWI St Augustine Campus                   | 4 years | Jul-19   | 93,186.13           |
| 19 | MBBS                                           | UWI St Augustine Campus                   | 4 years | Jul-19   | 73,087.83           |
| 20 | BSc Geography/Social Studies                   | UWI (MONA)                                | 2 years | Jul-17   | 68,227.89           |
| 21 | BSc Diagnostic Imaging                         | UWI (MONA)                                | 4 years | Jul-19   | 90,601.95           |
| 22 | B.Ed Educational Administration                | UWI (MONA)                                | 3 years | Jul-18   | 69,204.67           |
| 23 | Legal Education Certificate                    | Norman Manley Law School                  | 2 years | Jul-17   | 37,080.35           |
| 24 | BA Literatures in English                      | UWI (Cave Hill)                           | 4 years | Jul-19   | 57,519.62           |
| 25 | BSc Food Science & Technology                  | University of Trinidad & Tobago           | 3 years | Jul-18   | 42,352.90           |

## I. LONG TERM LEARNING AND DEVELOPMENT REQUIEMENTS 2015-16

| NO | AREA OF STUDY                                                                    |
|----|----------------------------------------------------------------------------------|
| 1  | BSc Building Maintenance and Construction Management                             |
| 2  | BSc Economic/ Social Statistics                                                  |
| 3  | BSc Biomedical Engineering                                                       |
| 4  | MA. Applied Development Studies                                                  |
| 5  | BA in English / English Literature with Teacher Training                         |
| 6  | BSc. Social Work - major in Child Safeguarding                                   |
| 7  | BSc Trade & Finance/ International Trade                                         |
| 8  | BSc. Mathematics with Teacher training                                           |
| 9  | BSc Industrial Arts majoring in Electricity/Electronics with Teacher training    |
| 10 | BSc Food Technologist                                                            |
| 11 | BSc. Diagnostic Radiation                                                        |
| 12 | BSc Civil Engineering/Chartered                                                  |
| 13 | BSc. Education Policy & Planning                                                 |
| 14 | BSc. Psychology major in Clinical Psychology                                     |
| 15 | BSc. Geothermal/Renewable Energy                                                 |
| 16 | BSc./Masters- Economics/ Finance/ Financial Management                           |
| 17 | BSc/ Associate in Land Surveying                                                 |
| 18 | BSc. Environmental Health                                                        |
| 19 | BSc. Education Curriculum                                                        |
| 20 | BSc Policy (Social) Analyst                                                      |
| 21 | BSc Software/Systems Engineering                                                 |
| 22 | Diploma/ BSc. Vehicle Systems Overhaul Repairs and Maintenance                   |
| 23 | BSc. / MA Human Resources Management/Information Systems                         |
| 24 | Diploma in Education/Associate Degree in Teacher Education                       |
| 25 | Certificate/Diploma in Office Equipment Technology                               |
| 26 | Diploma/DVM Veterinary Medicine                                                  |
| 27 | BA/ MA Special Needs Education                                                   |
| 28 | BSc Adult Nursing                                                                |
| 29 | BSc Nursing Anaesthetist/Dialysis/Oncology/ Midwifery/ Family Nurse Practitioner |
| 30 | BSc Computer Science/ Information Systems/Systems Engineering                    |
| 31 | Dip/BSc Broadcasting Engineering                                                 |
| 32 | BSc in Forestry Management                                                       |
| 33 | MA / Dip/Cert. Monitoring & Evaluation                                           |
| 34 | BSc/MSc in Physiotherapy                                                         |
| 35 | BSc Estate Management                                                            |
| 36 | BSc. Sports Management                                                           |
| 37 | BSc. Dietary/ Nutrition Technician                                               |
| 38 | BSc. / MA. Labour & Employment Relations                                         |
| 39 | BSc. Agricultural Science                                                        |
| 40 | BSc. Library & Archiving Studies                                                 |
| 41 | BSc. Housing Studies                                                             |

## J. Project Data as at 31<sup>st</sup> December, 2015

| Name of Project -Sector                               | Ministry Responsible | Status  | Financier | Budget 2015-16 EC\$ | Expenditure EC\$   | Balance(Budget-Exp.)<br>EC\$ |
|-------------------------------------------------------|----------------------|---------|-----------|---------------------|--------------------|------------------------------|
| <b>Economic Infrastructure</b>                        |                      |         |           |                     |                    |                              |
| Geothermal Exploration                                | MCW&L                | Ongoing | DFID      | \$7,006,100         | \$1,367,265        | \$5,638,835                  |
| Roads & Bridges                                       | MCW&L                | Ongoing | DFID      | \$1,763,300         | \$666,680          | \$1,096,620                  |
| Port Development                                      | MOFEM                | Ongoing | EU        | \$1,026,100         | \$0                | \$1,026,100                  |
| Fibre Optic                                           | CabSec               | Ongoing | EU        | \$749,100           | \$0                | \$749,100                    |
| Economic Infrastructure Development                   | MOFEM                | Ongoing | EU        | \$2,000,000         | \$639,992          | \$1,360,008                  |
| MUL GENSET                                            | MOFEM                | Ongoing | DFID      | \$10,000,000        | \$0                | \$10,000,000                 |
| Watercourse Embankment Protection                     | MOFEM                | Ongoing | EU        | \$265,000           | \$0                | \$265,000                    |
| Water Supply Upgrade                                  | MCW&L                | Ongoing | DFID      | \$820,000           | \$458,685          | \$361,315                    |
| Electricity Distribution                              | MCW&L                | Ongoing | DFID      | \$627,000           | \$154,932          | \$472,068                    |
| MDC Operations                                        | OP                   | Ongoing | DFID      | \$2,604,700         | \$2,570,594        | \$34,106                     |
| Liquid Waste Management                               | MOFEM                | Ongoing | DFID      | \$580,000           | \$307,820          | \$272,180                    |
| ICT                                                   | OP                   | Ongoing | EU        | \$1,275,000         | \$922,479          | \$352,521                    |
| Ferry Terminal Upgrade                                | MCW&L                | Ongoing | EU        | \$175,000           | \$134,592          | \$40,408                     |
| Disaster Preparedness                                 | ODG                  | Ongoing | DFID      | \$0                 | \$0                | \$0                          |
| Road Refurbishment - Salem to St. Johns               | MCW&L                | Closed  | DFID      | \$0                 | \$0                | \$0                          |
| Carr's Bay Port Development                           | MOFEM                | Closed  | EU        | \$0                 | \$0                | \$0                          |
| Port Development (Gun Hill)                           | MOFEM                | Closed  | EU        | \$0                 | \$0                | \$0                          |
| Private Sector Development                            | MOFEM                | Closed  | DFID      | \$0                 | \$0                | \$0                          |
| Aeronautical Project                                  | MCW&L                | Ongoing | DFID      | \$0                 | \$0                | \$0                          |
| <b>TOTAL</b>                                          |                      |         |           | <b>\$28,891,300</b> | <b>\$7,223,039</b> | <b>\$21,668,261</b>          |
| <b>DFID</b>                                           |                      |         |           | <b>\$23,401,100</b> | <b>\$5,525,976</b> | <b>\$17,875,124</b>          |
| <b>EU</b>                                             |                      |         |           | <b>\$5,490,200</b>  | <b>\$1,697,063</b> | <b>\$3,793,137</b>           |
| <b>GOM</b>                                            |                      |         |           | <b>\$0</b>          | <b>\$0</b>         | <b>\$0</b>                   |
| <b>Social Infrastructure, Research &amp; Services</b> |                      |         |           |                     |                    |                              |
| Hospital Redevelopment project                        | MOFEM                | Ongoing | DFID      | \$1,000,000         | \$907,963          | \$92,037                     |
| BNTF 7                                                | MOFEM                | Ongoing | CDB       | \$500,000           | \$284,549          | \$215,451                    |
| Davy Hill                                             | MOFEM                | Ongoing | EU        | \$1,300,000         | \$0                | \$1,300,000                  |
| Emergency Shelters                                    | MOFEM                | Ongoing | DFID      | \$252,000           | \$12,870           | \$239,130                    |
| Social Housing                                        | MOFEM                | Ongoing | DFID      | \$1,999,550         | \$61,056           | \$1,938,494                  |
| Housing Programme                                     | MOFEM                | Ongoing | EU        | \$828,600           | \$920,500          | (\$91,900)                   |
| Lookout Housing Force 10                              | MOFEM                | Ongoing | EU        | \$1,200,000         | \$806,806          | \$393,194                    |
| Credit Union Support to Housing                       | MOFEM                | Ongoing | EU        | \$1,000,000         | \$0                | \$1,000,000                  |
| Promotion and Development                             | MOFEM                | Ongoing | EU        | \$800,000           | \$0                | \$800,000                    |
| Equipping the Abattoir                                | MALHE                | Ongoing | EU        | \$177,600           | \$65,880           | \$111,720                    |
| Toilet Facilities for the Vulnerable                  | MAHLE                | Closed  | EU        | \$0                 | \$0                | \$0                          |
| <b>Total</b>                                          |                      |         |           | <b>\$9,057,750</b>  | <b>\$3,059,624</b> | <b>\$5,998,126</b>           |
| <b>DFID</b>                                           |                      |         |           | <b>\$3,251,550</b>  | <b>\$981,889</b>   | <b>\$2,269,661</b>           |
| <b>EU</b>                                             |                      |         |           | <b>\$5,306,200</b>  | <b>\$1,793,186</b> | <b>\$3,513,014</b>           |
| <b>CDB</b>                                            |                      |         |           | <b>\$500,000</b>    | <b>\$284,549</b>   | <b>\$215,451</b>             |
| <b>UNECLAC</b>                                        |                      |         |           | <b>\$0</b>          | <b>\$0</b>         | <b>\$0</b>                   |
| <b>GOM</b>                                            |                      |         |           | <b>\$0</b>          | <b>\$0</b>         | <b>\$0</b>                   |

| Name of Project -Sector                                | Ministry Responsible | Status  | Financier | Budget 2015-16 EC\$ | Expenditure EC\$   | Balance(Budget-Exp.)<br>EC\$ |
|--------------------------------------------------------|----------------------|---------|-----------|---------------------|--------------------|------------------------------|
| <b>Public Administration, Buildings and Reform</b>     |                      |         |           |                     |                    |                              |
| PSRII                                                  | ODG                  | Ongoing | DFID      | \$265,200           | \$112,068          | \$153,132                    |
| Access Coordinator                                     | MCW                  | Ongoing | DFID      | \$20,500            | \$0                | \$20,500                     |
| Government Accommodation                               | MOFEM                | Ongoing | DFID      | \$2,200,000         | \$1,734,846        | \$465,154                    |
| Capacity Development Fund                              | MOFEM                | Ongoing | DFID      | \$203,600           | \$29,427           | \$174,173                    |
| Project Management                                     | MOFEM                | Ongoing | EU        | \$2,500,000         | \$423,337          | \$2,076,663                  |
| Miscellaneous (Small Capital Proj.) 14                 | MOFEM                | Ongoing | DFID      | \$302,000           | \$301,614          | \$386                        |
| Media Exchange Development                             | Cabsec               | Ongoing | GOM       | \$573,339           | \$573,245          | \$94                         |
| Technical Support                                      | MOFEM                | Closed  | DFID      | \$0                 | \$0                | \$0                          |
| <b>Total</b>                                           |                      |         |           | <b>\$6,064,639</b>  | <b>\$3,174,537</b> | <b>\$2,890,102</b>           |
| <b>DFID</b>                                            |                      |         |           | <b>\$2,991,300</b>  | <b>\$1,876,341</b> | <b>\$812,959</b>             |
| <b>EU</b>                                              |                      |         |           | <b>\$2,500,000</b>  | <b>\$423,337</b>   | <b>\$2,076,663</b>           |
| <b>GOM</b>                                             |                      |         |           | <b>\$573,339</b>    | <b>\$573,245</b>   | <b>\$94</b>                  |
| <b>Education</b>                                       |                      |         |           |                     |                    |                              |
| Education Infrastructure (PCN)                         | MOFEM                | Ongoing | DFID      | \$394,300           | \$388,295          | \$6,005                      |
| Montserrat Secondary School Rehabilitation             | MOE                  | Ongoing | GOM       | \$763,900           | \$763,900          | \$0                          |
| Teacher Enhancement Project                            | MOE                  | Ongoing | CDB       | \$117,100           | \$81,631           | \$35,469                     |
| Early Childhood Development                            | MOE                  | Ongoing | UNICEF    | \$20,700            | \$16,850           | \$3,850                      |
| Sport Centre                                           | MOE                  | Closed  | EU        | \$0                 | \$0                | \$0                          |
| <b>Total</b>                                           |                      |         |           | <b>\$1,296,000</b>  | <b>\$405,145</b>   | <b>\$6,005</b>               |
| <b>DFID</b>                                            |                      |         |           | <b>\$394,300</b>    | <b>\$388,295</b>   | <b>\$6,005</b>               |
| <b>EU</b>                                              |                      |         |           | <b>\$0</b>          | <b>\$0</b>         | <b>\$0</b>                   |
| <b>GOM</b>                                             |                      |         |           | <b>\$763,900</b>    | <b>\$763,900</b>   | <b>\$0</b>                   |
| <b>CDB</b>                                             |                      |         |           | <b>\$117,100</b>    | <b>\$0</b>         | <b>\$0</b>                   |
| <b>UNICEF</b>                                          |                      |         |           | <b>\$20,700</b>     | <b>\$16,850</b>    | <b>\$3,850</b>               |
| <b>Agriculture</b>                                     |                      |         |           |                     |                    |                              |
| Darwin Initiative Post Project                         | MALHE                | Ongoing | DARWIN    | \$170,700           | \$159,181          | \$11,519                     |
| Overseas Territories Environmental                     | MALHE                | Ongoing | OPEP      | \$0                 | 0                  | \$0                          |
| <b>Total</b>                                           |                      |         |           | <b>\$170,700</b>    | <b>\$159,181</b>   | <b>\$11,519</b>              |
| <b>OPEP</b>                                            |                      |         |           | <b>\$0</b>          | <b>\$0</b>         | <b>\$0</b>                   |
| <b>DARWIN</b>                                          |                      |         |           | <b>\$170,700</b>    | <b>\$159,181</b>   | <b>\$11,519</b>              |
| <b>Statistical Research and Miscellaneous Projects</b> |                      |         |           |                     |                    |                              |
| Census 2012                                            | MOFEM                | Ongoing | DFID      | \$157,400           | \$0                | \$157,400                    |
| Miscellaneous 14                                       | MOFEM                | Ongoing | EU        | \$1,219,600         | \$544,794          | \$674,806                    |
| <b>Total</b>                                           |                      |         |           | <b>\$1,377,000</b>  | <b>\$544,794</b>   | <b>\$832,206</b>             |
| <b>DFID</b>                                            |                      |         |           | <b>\$157,400</b>    | <b>\$0</b>         | <b>\$157,400</b>             |
| <b>GOM</b>                                             |                      |         |           | <b>\$0</b>          | <b>\$0</b>         | <b>\$0</b>                   |
| <b>EU</b>                                              |                      |         |           | <b>\$1,219,600</b>  | <b>\$544,794</b>   | <b>\$674,806</b>             |
| <b>Child Protection</b>                                |                      |         |           |                     |                    |                              |
| Child Safeguarding and Protection                      | MOHSS                | Ongoing | UNICEF    | \$21,300            | \$14,406           | \$6,894                      |
| <b>Total</b>                                           |                      |         |           | <b>\$21,300</b>     | <b>\$14,406</b>    | <b>\$6,894</b>               |
| <b>UNICEF</b>                                          |                      |         |           | <b>\$21,300</b>     | <b>\$14,406</b>    | <b>\$6,894</b>               |

| <b>Financier</b> | <b>Budget</b>       | <b>Expenditure</b>  | <b>Balance</b>      |
|------------------|---------------------|---------------------|---------------------|
| <b>DFID</b>      | \$30,195,650        | \$8,772,501         | \$21,423,149        |
| <b>EU</b>        | \$14,516,000        | \$4,458,380         | \$10,057,620        |
| <b>CDB</b>       | \$617,100           | \$284,549           | \$332,551           |
| <b>OTEP</b>      | \$0                 | \$0                 | \$0                 |
| <b>DARWIN</b>    | \$170,700           | \$159,181           | \$11,519            |
| <b>UNICEF</b>    | \$42,000            | \$31,256            | \$10,744            |
| <b>UNECLAC</b>   | \$0                 | \$0                 | \$0                 |
| <b>GOM</b>       | \$1,337,239         | \$1,337,145         | \$94                |
| <b>Total</b>     | <b>\$46,878,689</b> | <b>\$15,043,012</b> | <b>\$31,835,677</b> |