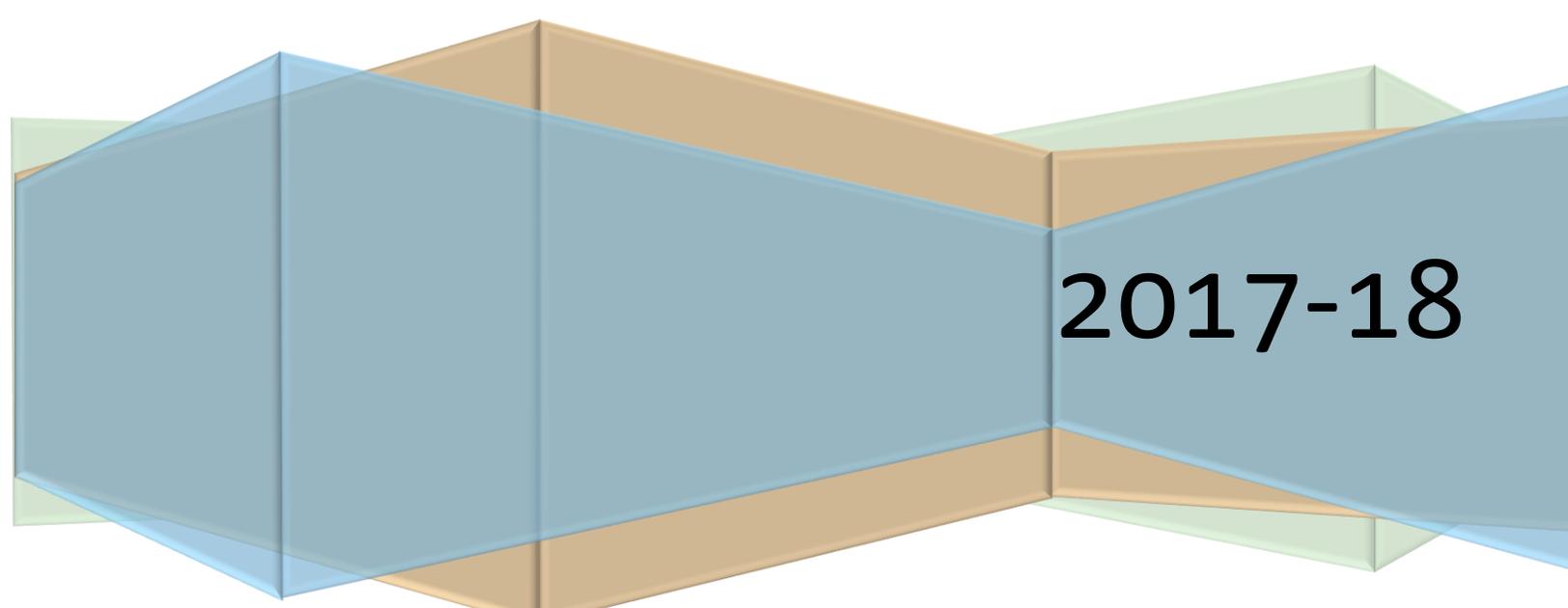




**Ministry of Finance and Economic Management**

# **Budget Performance and Outlook:**

**3 Quarters – 1 April to 31 December 2017**



**2017-18**

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## 1. OVERVIEW

1.1. The Budget Performance and Outlook Report is a review of the Budget. The aim of the Budget Performance and Outlook Report is to enable the Cabinet, the Legislature and the public to understand and scrutinise how public funds are being spent, increasing transparency and accountability.

1.2. The Report provides commentary on the Budget (Recurrent and Capital as well as Debt Servicing) and an Outlook for the upcoming period along with on notes the key Policies and Programmes to be instituted.

1.3. A Provisional General Warrant was signed authorizing expenditure out of the Consolidated Fund to carry on the services of the Government of Montserrat until the 2017/2018 Appropriation Bill was passed. The 2017/18 appropriation was passed on Friday June 16<sup>th</sup> 2017. Change in the timing of the budget execution made it difficult for Ministries and Department to execute their annual plans.

1.4. An approved Budget for the fiscal year 2017-18 was \$159,517,300 (Recurrent \$128,380,300; Capital \$31,137,000). The total revenue intake for the year-to-date was \$117.2 million (Recurrent \$110.5 million; Capital \$6.7million). Expenditure for the year-to-date quarter stood at \$97.55 million (Recurrent \$87.18 million; Capital \$10.37 million).

1.5. Total outstanding public debt at the beginning of the financial year 17/18 was \$11.5 million, with external debt amounted to \$8.59 million while domestic debt was \$2.92 million. Total debt repayments to date were \$0.62 million resulting in a balance of \$13.24 million at the end of December 2017.

1.6. Montserrat's economic outlook remains mildly positive with real GDP growth forecast around 2% for fiscal year 2017/18. This growth is mainly based on increase government consumption (increased recurrent spending) with lower investment inputs.

## 2. BUDGET COMMENTARY

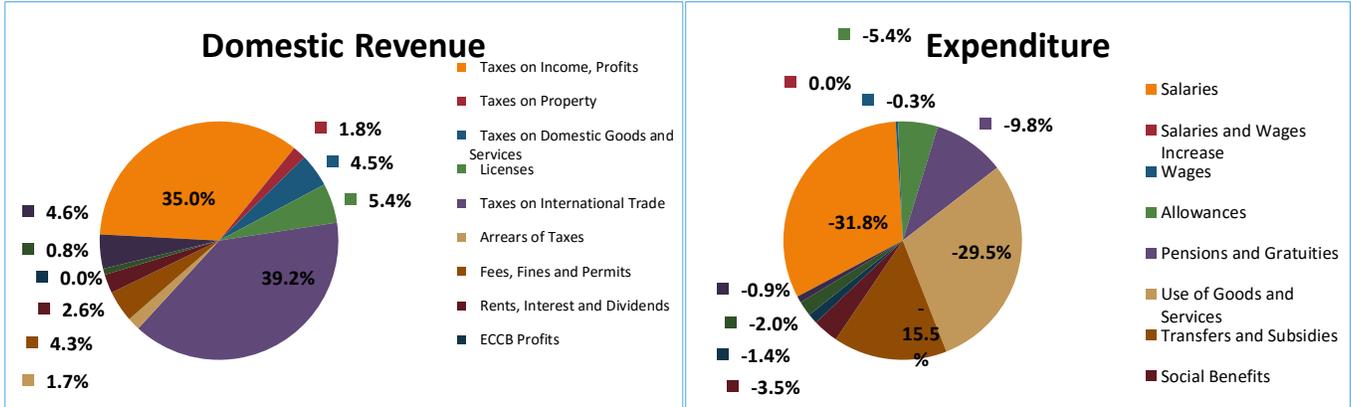
### Statement of Recurrent Revenue and Expenditure

2.1. The Statement of Recurrent Revenue and Expenditure sets out the scale and nature of the flows to and from the government. It shows that, in first 3 quarters of the fiscal year 2017-18 the

Government:

- received \$110.5 million in revenues (\$34 million from domestic sources; \$76.5 million in aid);
- spent \$87.2 million including \$32.7 million employing staff and \$27.5 million on goods and services; and
- GOM total debt stock stands at \$13.2 million (domestic debt \$2.7 million; external debt \$10.5 million).

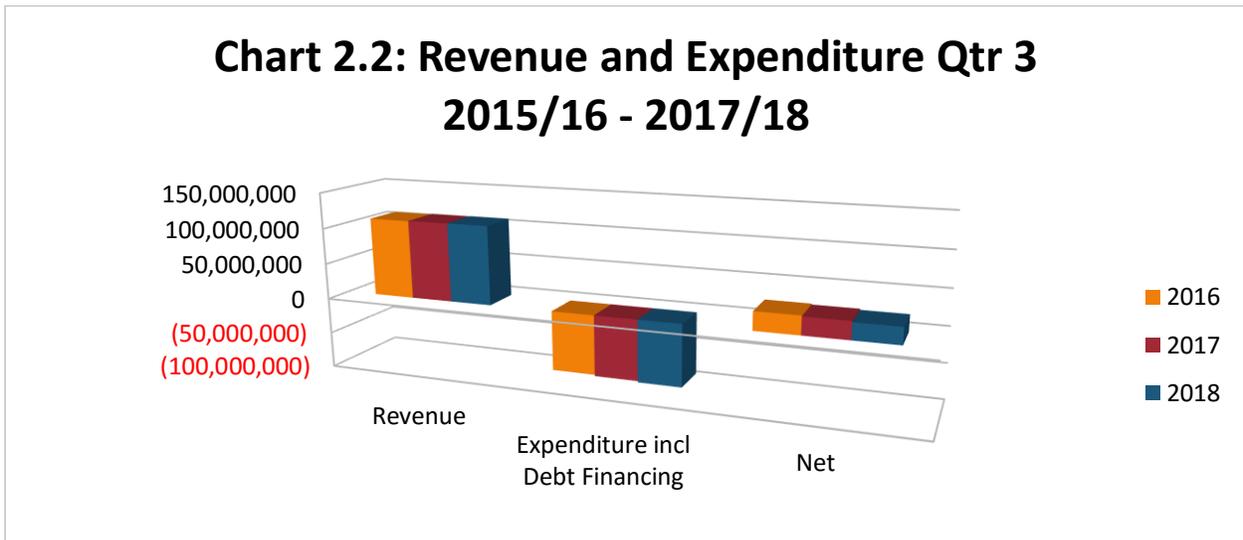
**Chart 2.1: Summary of revenue and expenditure**



2.1. Recurrent budget performance in the quarter reflected:

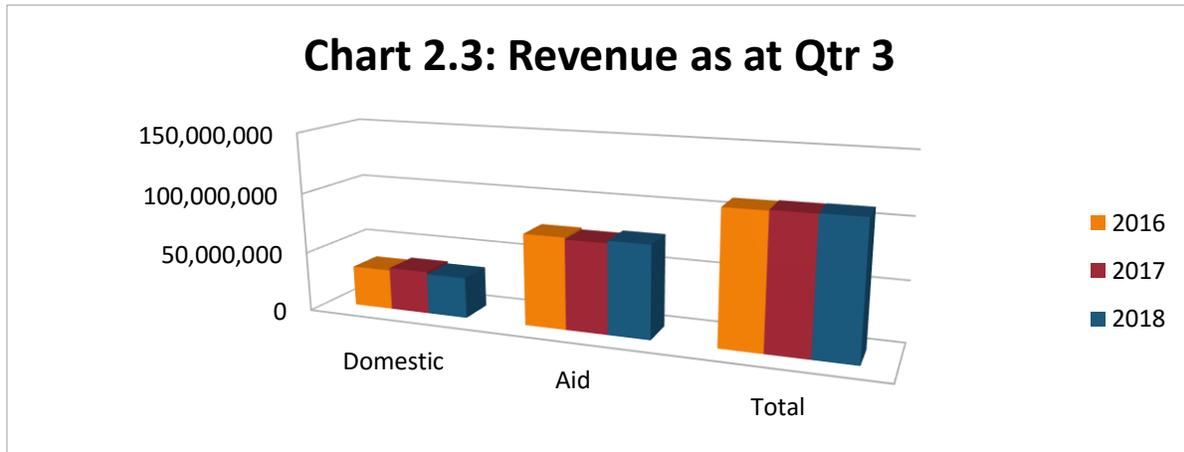
- decreased tax receipts from International Trade;
- increased spending on pensions and gratuities (includes several one-off payments);
- increased spending on goods and services, particularly maintenance; and
- increased spending on debt serving.

**Chart 2.2: Revenue and Expenditure Qtr 3  
2015/16 - 2017/18**

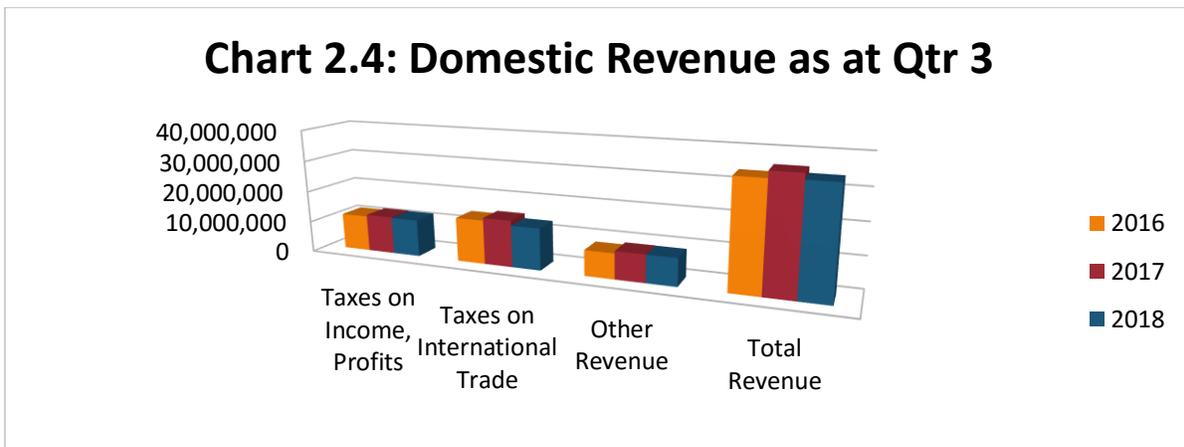


2.2. Chart 2.2 shows revenues remaining flat over the triennium. Conversely, the rate of spending for the first three quarters has been increasing annually.

## Revenue



2.3. Chart 2.3 shows both domestic revenue and grant aid staying flat across the triennium.



2.4. The triennial comparison of the first 3 quarters shows a decline in domestic revenues to 2015-16 the level. Taxes on international trade have been affected by passage of Hurricanes Irma and Maria. While taxes on income and profits have yielded mixed returns to date.

**Table 2.1: Recurrent revenue as at Qtr. 3**

Revenue Stream	Projections	Actuals	% Actuals/ Projections	Estimates	Actuals	% Actuals/ Estimates
<i>Taxes on Income, Profits</i>	3,841,000	3,895,949	101%	17,440,000	11,905,809	68%
<i>Taxes on Property</i>	235,000	572,781	244%	720,000	624,796	87%
<i>Taxes on Domestic Goods and Services</i>	274,100	354,196	129%	3,080,000	1,531,940	50%
<i>Licenses</i>	821,660	404,621	49%	2,835,100	1,829,517	65%
<i>Taxes on International Trade</i>	5,046,900	5,496,342	109%	19,715,000	13,348,891	68%
<i>Arrears of Taxes</i>	255,000	176,147	69%	800,000	587,230	73%
<i>Fees, Fines and Permits</i>	382,264	433,299	113%	1,910,800	1,450,697	76%
<i>Rents, Interest and Dividends</i>	118,477	232,813	197%	1,033,500	868,617	84%
<i>Reimbursements</i>	21,800	170,924	784%	35,000	281,972	806%
<i>Budgetary Assistance</i>	25,600,641	25,255,820	99%	78,000,000	76,483,406	98%
<i>Other Revenue</i>	684,387	508,743	74%	1,683,100	1,575,112	94%
<b>Total</b>	<b>37,281,229</b>	<b>37,501,636</b>	<b>101%</b>	<b>127,252,500</b>	<b>110,487,988</b>	<b>87%</b>

## Main Revenue Streams

2.5. GoM expects collections of \$47m at the end of March for financial year 2017/18. Quarter 4 revenues are forecast to be around \$12.95m with overall revenues being 5% below last year's.

Local Revenue	Quarter 1	Quarter 2	Quarter 3	Quarter 4 Proj.	Total
Amount (\$m) 17/18	11.40	10.36	12.25	12.95	46.96
Actuals (\$m) 16/17	11.72	11.79	12.29	13.77	49.57
% Actuals 17/18 vs 16/17	97%	88%	100%	94%	95%

2.6. Table 2.2 below shows the main revenue streams. Not every revenue stream has performed exactly as expected.

**Table 2.2: Recurrent revenue for fiscal year**

Revenue Stream	Estimates	Actuals	% Actuals/ Estimates
Company Tax	3,500,000	1,420,439	41%
Income Tax (Personal)	13,000,000	10,106,314	78%
Withholding Tax	940,000	386,949	41%
Property Tax	720,000	624,796	87%
Hotel Occupancy Tax	65,000	19,066	29%
Bank Interest Levy	1,850,000	685,323	37%
Insurance Company Levy	255,000	161,083	63%
Stamp Duty	460,000	375,987	82%
Embarkation Tax	450,000	274,770	61%
Landholding Licence	300,000	241,118	80%
Driver's Licenses	364,600	246,423	68%
Motor Vehicle Licenses	1,300,000	922,566	71%
Telecom. Licenses	750,000	341,976	46%
Import Duties	6,735,000	4,681,043	70%
Consumption Tax	11,920,000	8,123,723	68%
Customs Processing Fee	910,000	481,863	53%
Company Tax (Arrears)	300,000	182,344	61%
Income Tax (Arrears)	350,000	167,915	48%
Property Tax (Arrears)	150,000	236,971	158%
Consular Fees	270,000	255,720	95%
Royalties - Quarries	600,000	283,610	47%
Port Authority Principle #1 SFR- ORM	385,000	383,913	100%
Hospital Receipts	425,000	293,041	69%
Plant & Workshop	650,000	57,290	9%
<b>Total</b>	<b>46,649,600</b>	<b>30,954,241</b>	<b>66%</b>

2.7. Revenue has significantly under-performed in a number of key streams: customs processing fee 53%; royalties – quarries 47% company tax 41%; withholding tax 41%; and hotel occupancy 29% respectively.

2.8. The following streams have performed well to date: income tax (Personal withholding tax 78%; stamp duty 82%; land holding licence 80%; consular fees 95%; Property Tax (Arrears) 158%; and property tax 87%.

2.9. This remainder of this section reviews the performance of some key revenue streams.

## Taxation revenue

### *Taxes on Income, Profits*

- **Company Tax** – Receipts total \$1.4 million for the year-to-date or 41% of the projection for the year. The level of under collection is a major area of concern.
- **Personal Income Tax** – Receipts total \$10.1 million for the year-to-date or 78% of the projection for the year. This better than expected outturn is directly attributed to the pay increase granted this year and an increase in the number of higher paid public officers.
- **Withholding Tax** – Receipts total \$386k for the year-to-date or 41% of the projection for the year. This tax is only levied on business activities by non-residents entities. So far, for the year there has been a reduction in such types of business activities.

### *Property Tax*

- **Property Tax** – Receipts total \$625k for the year-to-date or 87% of the projection for the year. This amount is in keeping with the fact that the Property Tax Bills were issued early in Q3.

### *Taxes on Domestic Goods and Services*

- **Embarkation Tax** – Receipts total \$275k for the year-to-date or 61% of the projection for the year. While this tax has not met expectations collections are ahead compared to the same period last year. This is attributable to a ferry being in place providing a more affordable travel alternative for residents. Visitor arrivals over the Christmas period failed to match forecasts however, revenues followed the trend of higher receipts for the year.
- **Stamp Duty** – Receipts total \$376k for the year-to-date or 82% of the projection for the year.
- **Insurance Company Levy** – Receipts total \$161k for the year-to-date or 63% of the projection for the year.

### *Taxes on International Trade and Transactions*

As noted, earlier under collection on these streams is due mainly to disruptions in trade during the hurricane season.

- **Import Duties** – Receipts total \$4.68 million for the year-to-date or 70% of the projection for the year. Expectations are now lower as the revenue gap is expected to remain through the end of the fiscal year.
- **Customs Processing Fee** – Receipts total \$482k for the year-to-date or 53% of the projection for the quarter. This less than expected amount is good news as it means that fewer imports benefited from exemption from Customs Duties and Consumption Tax.
- **Consumption Tax** – Receipts total \$8.1 million for the quarter or 68% of the projection for the quarter. This stream is benefiting from the current concession on furniture and appliances, which exempts importers from Custom Duties only as they are still required to pay the Consumption Tax.

### *Arrears of Taxes*

2.10. A target of \$0.8 million was set for the collection of taxes in arrears for the fiscal year. This amount was spread over in Income Tax \$350k, Company Tax \$300k and Property Tax \$150k.

**Table 2.3 Arrears of Taxes**

Classification	Budget Estimates	Actuals	% Actuals/ Budget
Company Tax	300,000	182,344	61%
Income Tax	350,000	165,057	47%
Property Tax	150,000	237,686	158%
Totals	800,000	585,087	73%

- **Company Tax Arrears** as well as, **Income Tax Arrears** – The targets were not achieved as having the tax records updated and computerised have taken priority for the year. Once the new Tax Administration Computer System is live during the next fiscal year some improvements are anticipated.
- **Property Tax Arrears** – This collection success is a result of the increased capacity through temporary project staff. The MCRS was able to prepare and send out updated arrears notices for a number of property owners.

### Non-tax revenue

**Table 2.4 Non-tax revenue for fiscal year and Qtr. 3**

Revenue Stream	Projections	Actuals	% Actuals/ Projections	Estimates	Actuals	% Actuals/ Estimates
<i>Licenses</i>	821,660	404,621	49%	2,835,100	1,829,517	65%
<i>Fees, Fines and Permits</i>	382,264	433,299	113%	1,910,800	1,450,697	76%
<i>Rents, Interest and Dividends</i>	118,477	232,813	197%	1,033,500	868,617	84%
<i>Reimbursements</i>	21,800	170,924	784%	35,000	281,972	806%
<i>Budgetary Assistance</i>	25,600,641	25,255,820	99%	78,000,000	76,483,406	98%
<i>Other Revenue</i>	684,387	508,743	74%	1,683,100	1,575,112	94%
<b>Total</b>	<b>27,629,229</b>	<b>27,006,220</b>	<b>98%</b>	<b>85,497,500</b>	<b>82,489,322</b>	<b>96%</b>

2.11. Local non-tax revenue streams performed quite well during the last quarter producing 129% of their target for the quarter. This is suspected to include some level on miss-posting under the Reimbursements line. Budgetary Assistance was received this quarter in accordance with the new 3-tranche protocol and therefore included a sum for the month of July.

### Licenses

- **Landholding Licence** – Receipts total \$241k for the year-to-date or 80% of the projection for the year.
- **Driver's Licenses** – Receipts total \$246k for the year-to-date or 68% of the projection for the year.
- **Motor Vehicle Licenses** – Receipts total \$923k for the year-to-date or 71% of the projection for the year.
- **Telecommunication Licence** – Receipts total \$342k for the year-to-date or 46% of the projection for the year.

### Fees, Fines and Permits

- **Consular Fees** – Receipts total \$256k for the year-to-date or 95% of the projection for the year. These fees are charged for the processing a range of Consular applications which include BOTC Passports, Naturalisation and Registration as BOTC, Permanent Residence, Economic Residence, Belonger Status and Special Marriage Licenses.
- **Custom Officers Fees** – Receipts total \$198k for the year-to-date or 83% of the projection for the year.

### *Rents, Interest and Dividends*

2.12. **Rents, Interests and Dividends** included a significant collection of arrears for Royalties from Mining and Quarrying.

- **Royalties for Mining Export** – Receipts total \$284k for the quarter or 47% of the projection for the quarter.

### *Reimbursements*

- This revenue stream drew in \$276k, 240% against the forecast of \$115k.

### *Other Revenue*

- **Port Authority Principle #1 SFR-ORM** – Receipts total \$383,913 for the year-to-date or 100% of the projection for the year. This stream represents a pass through payment in which the Montserrat Port Authority compensates government for servicing its loan with the Caribbean Development Bank for Port Plymouth.
- **Plant & Workshop** – Receipts total \$57,290 for the year-to-date or 9% of the projection for the year.
- **Hospital Receipts** – Receipts total \$293,041 for the year-to-date or 69% of the projection for the year.

### *Capital Grants/Revenue*

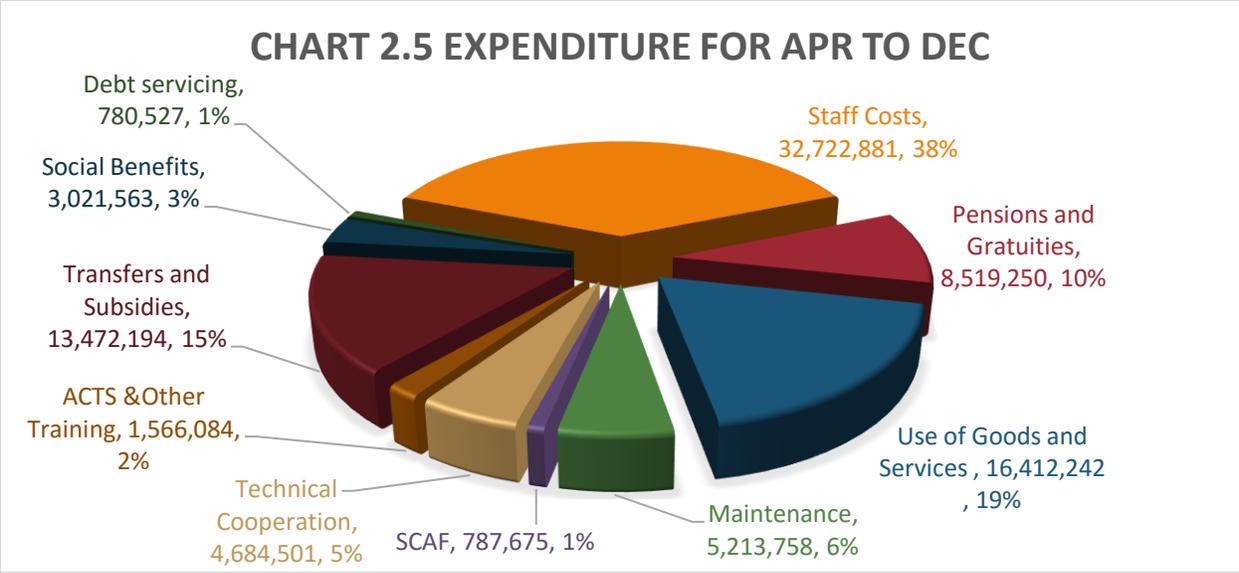
2.13. GoM's capital accounts operate on an accrual basis unlike the recurrent accounts allowing for the rolling forward of unexpended funds. This accounts for the disparity between capital receipts and spending. Capital grants received year to date totalled \$6.73 million.

## **Expenditure**

### *Recurrent Expenditure*

2.14. Total expenditure for the year-to-date was \$87.2 million, 68% of the budget for the year.

- Staff Costs \$32.7 million
- Pensions and Gratuities \$8.5 million
- Use of Goods and Service \$28.7 million including:
  - Maintenance \$5.2 million
  - Small Capital Asset Fund \$0.8 million
  - Technical Corporation Officers \$4.7 million
  - ACTS \$1.6 million
- Transfers and Subsidies \$13.5 million (including Access subsidy of \$3.1 million)
- Social Protection \$3.0 million
- Debt servicing \$0.8 million.



2.15. Table 2.7 below shows the spending against projections for the major expenditure categories.

**Table 2.7: Expenditure for April to December**

Classification	Projections	Actuals	% Actuals/Projections
Salaries	(28,448,762)	(27,748,168)	98%
Wages	(567,471)	(277,835)	49%
Allowances	(5,203,380)	(4,696,878)	90%
Pensions and Gratuities	(11,040,359)	(8,519,250)	77%
Use of Goods and Services	(33,438,150)	(25,724,434)	77%
Transfers and Subsidies	(21,162,927)	(13,472,194)	64%
Social Benefits	(3,460,337)	(3,021,563)	87%
Revenue refunds	(1,199,781)	(1,194,551)	100%
Other Expenditure	(3,557,410)	(1,747,369)	49%
Debt servicing	(486,614)	(780,527)	160%
<b>Total</b>	<b>(108,565,191)</b>	<b>(87,182,769)</b>	<b>80%</b>

2.16. The fixed components of expenditure for the quarter are staff costs \$32.2 million, 38%, pensions and gratuities \$8.5 million, 10% and debt servicing \$780k, 1%, which collectively accounted for 49% of the spending for the year-to-date.

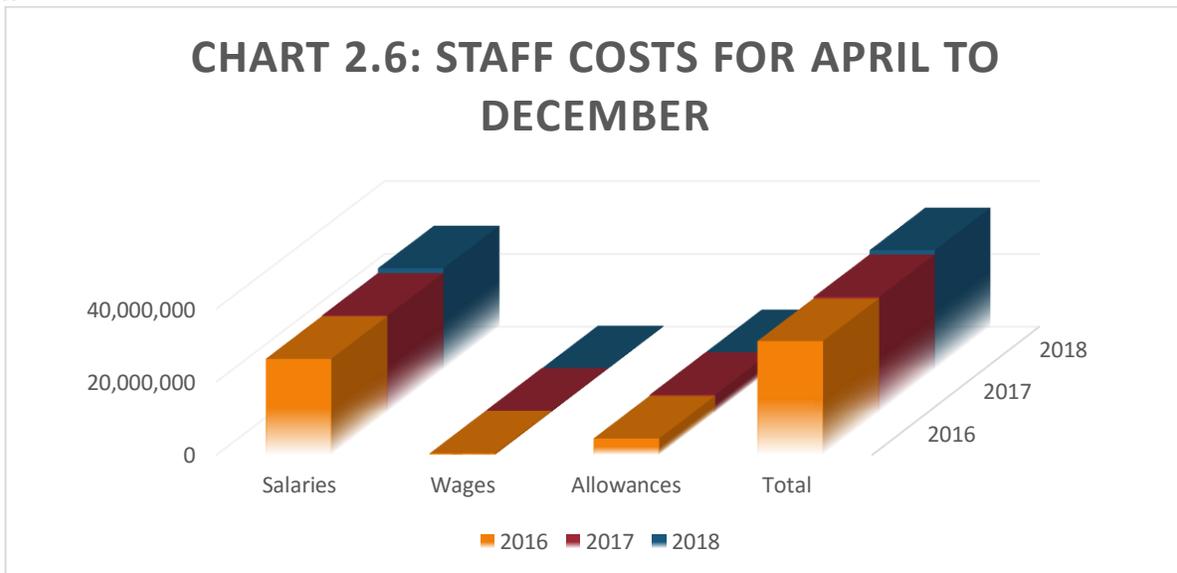
## Key Expenditure Lines

2.17. Table 2.8 below shows key spending lines. Not every spending line has performed exactly as expected. Taken together, the variances are slightly below expected margins.

**Table 2.8: Key Recurrent Spending for April to December**

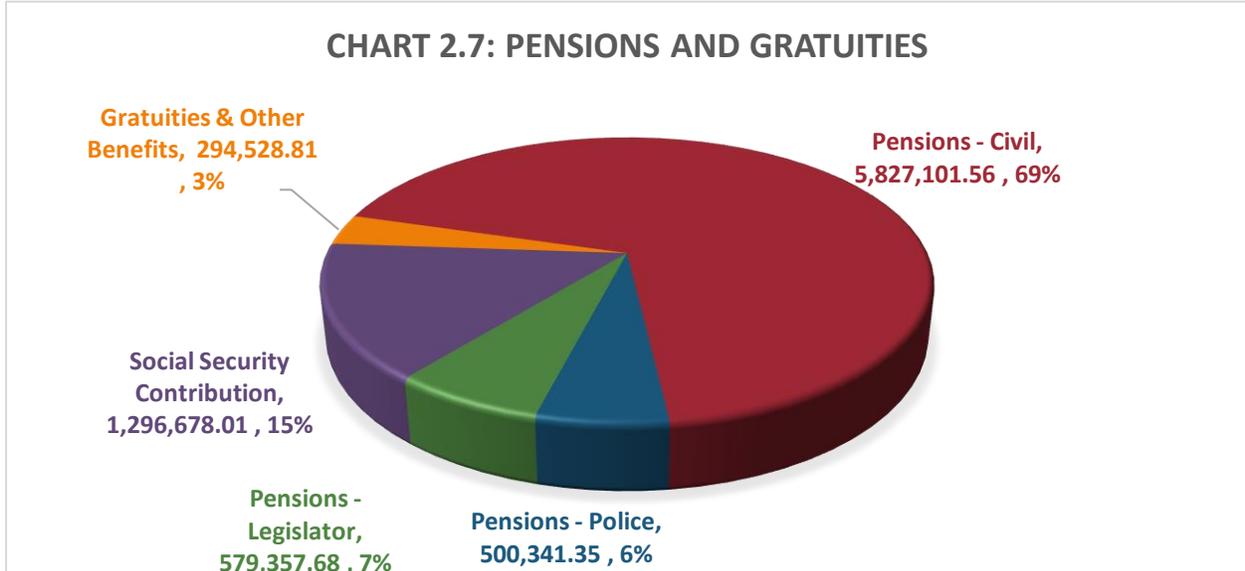
Expenditure Line	Estimates	Actuals	% Actuals/ Estimates
Salaries	37,529,400	27,748,168	74%
Wages	661,800	277,835	42%
Allowances	7,507,600	4,696,878	63%
Pensions and Gratuities	11,797,200	8,519,250	72%
Utilities	2,528,000	1,667,584	66%
Furniture Equipment and Resources	2,955,800	1,913,610	65%
Maintenance Services	7,624,600	5,435,614	71%
Professional Services and Fees	16,112,040	9,788,325	61%
Training	2,643,800	1,668,228	63%
Grants & Contributions	6,807,500	3,113,538	46%
Subventions	15,575,400	10,358,657	67%
Social Protection	3,761,300	2,876,838	76%
Revenue refunds	1,505,500	1,194,551	79%
Debt Servicing - Domestic	324,400	243,246	75%
Debt Servicing - Foreign	502,000	379,027	76%
Debt Servicing - Interest	247,300	158,253	64%
<b>Total</b>	<b>118,083,640</b>	<b>80,039,601</b>	<b>68%</b>

## Staff costs



2.18. Staff costs include the salaries and allowances of permanent staff, temporary staff and contractors. Staff costs are the net direct cost to the government of employing staff in the public sector for the delivery of front line services. The net cost does not include social security contributions and pension costs; these are discussed below.

## Pensions, Gratuities and Other Benefits



2.19. Under the Government Pensions Scheme, Pensionable Officers are eligible for Pension Benefits and other Benefits. Pension Benefits are paid upon Normal Retirement, Early Retirement and Medical Retirement. Other Benefits include the Early Exit Benefit for 10 years or more service and Death Benefit where an officer dies while in the service.

2.20. Pensions include monthly payments made to pensioners both local and overseas. Gratuities are made up of one off lump-sum payments comprising: Commuted Gratuity Payments to new retirees; Early Exit Benefits to officers who resign with ten or more years of service; and Contract Gratuity. Social Security Contributions represent Employer Contributions paid to the Montserrat Social Security Fund in respect of all employees and Contract Officers.

### *Use of goods and services*

2.21. Goods and services were purchased to meet operational requirements. This included the maintenance of public sector buildings, maintenance of the road network, materials for schools and medicines, as well as administrative costs, such as rent and utilities. The total value of goods and services purchased was \$26.7 million (33% of the total expenditure).

### Small Capital Asset Fund (SCAF)

2.22. The Small Capital Asset Fund (SCAF) is centrally managed fund (\$1.6 million) for the purchasing of various pieces of equipment required by Ministries and Departments. These items are too expensive to be considered as normal recurrent costs, but too small to be considered as a major capital expense. Ministries and Departments are required to submit funding bids for these items.

### *Submitted Projects*

2.23. The following projects have received approval for funding during the fiscal year 2016/17. Below is an update on each project to date.

#### **Communications, Works and Labour**

- **OMNIBUS/COMMUTER BUS – \$110,000**

This SCAF request is to equip the Public Works Department with suitable vehicles to undertake their daily duties; this vehicle is expected to cost \$110,000. The acquisition of this vehicle will facilitate the replacement of existing inefficient and in some cases non-functioning vehicle within PWD Fleet. This replacement effort is expected to foster improved services offered by the Public Works Department in transporting of verge and asphalt workers and also facilitate revenue generation. Partial Payment has been made of \$69,000. Balance to be paid in February 2019.

- **Grass Cutting Equipment – \$41,000**

Purchase of an Industrial 74 in. Super Heavy Duty Flail Mower for the purpose of maintenance of John A Osborne airfield. Unit to be factor mounted. The present method of maintaining airfield grass is inefficient and wasteful. Grassing cutting or landscaping exercises are safety related and are well documented in specific aerodrome regulatory sensitive documents. A complete manicure of the strip and other areas can take up to a week. The unavoidable trimming of less accessible areas with gasoline powered Weed Whackers takes up to two weeks in optimum conditions. Project has been sent back to Tender Stage, Bids have again been received. It is expected that these funds will be spent by the end of the year, as it is a requirement for airport to function.

#### **Health and Social Services**

- **Steriliser Equipment – \$232,500**

The main sterilizer located at the Glendon Hospital is used to sterilize instruments and dressing packs for the Hospital, Margetson Memorial Home (MMH,) Operating Theatre and four (4) clinics. The unit was transferred from Plymouth in 1996 and has outlived its useful life. Support and parts for the unit are no longer available. With the further delay of construction of the new hospital, a replacement unit is required. Tender has been awarded and invoice has been paid.

- **Twin Cab Pick Up – \$120,000**

Two pickups are allocated to Secondary Health, Ministry of Health. G2835 was procured fourteen years ago and G2837 nine years ago. G2835 is dedicated to the Stores Department and is mainly responsible for the transportation of supplies from the ports of entry and from local vendors. G2837 is mainly used for the conducting office rounds for the entire Ministry of Health, collecting food and office supplies for the Ministry of Health and transporting workers. Previous requests for funding replacement vehicles were submitted but were not approved. Tender has been awarded and funds have not yet been expended as supplier has not yet provided the invoice. Funds are expected to be expended at the end of the third fourth.

- **Ventilation of X-Ray Room – \$250,000**

The specifications for the new x-ray fixed machine are “Heating, ventilation, air conditioning requirement for general equipment locations must maintain temperature at 75° +/- 5°Fahrenheit (24° +/- 2.5°Celsius) and non-condensing relative humidity between 40% to 60%.AC systems must be central air conditioning systems with proper air circulation and air filtration. Wall/window and split air conditioning units are not acceptable for imaging systems”. This project will ensure the appropriate humidity and ventilation system as stipulated by the x-ray manufacturer is provided. Tender has been received and is currently with the Procurement Board, the project is expected to be 30,000 above budget, funds will be transferred from Steriliser Equipment, which was, 60,000 under budget.

- **Beds for Elderly Home – \$250,000**

The project will provide appropriate beds to the Margetson Memorial Home (MMH). The project will replace old and improper functioning beds. Some of these beds were transferred from Plymouth in 1996 and others are second hand ones received from Gibraltar. Replacement of the beds will improve patient care in relation to positioning, proper back support and safety as there are attached side rails. The existing condition of the beds prohibits new admissions to the MMH. Modern manual beds will reduce the stress on staff required to lift and turn patients with mobility issues. New flexible hospital mattresses will increase comfort to patients, conform to the bed positions and replace worn mattresses. The provision of the hospital equipment will satisfy Medium Term Strategic Objective 2: Strengthened health sector services and facilities and improved healthcare and healthy lifestyles. Tenders have been awarded and funds have been expended.

### **Education, Youth Affairs and Sports**

- **School Equipment & Furniture – \$195,300**

This project seeks to acquire much needed teachers' desk, student desks and chairs for the Montserrat Secondary School (MSS). The project serves to continue the replacement of dilapidated furniture at the school which are old, termite infested and in a state disrepair. The furniture are at the stage where they now pose a health and safety risk to children and teachers alike. Tender for furniture has been republished and expenditure is expected to occur in final quarter

- **MSS Locker Project – \$107,500**

This project seeks to acquire much needed lockers for use by the students at the Montserrat Secondary School. Contract for the Locker has been awarded. 30% of overall contract has been paid to allow for delivery.

- **MSS ICT Project – \$90,000**

This project seeks to acquire much needed ICT equipment to improve the literacy of the students at the lower end of the academic scale as well as to guide students in the responsible use of their electronic devices. Project has been completed and equipment is on island.

### **MATHLE**

- **Abattoir Equipment – \$200,000**

This project aims to give a functioning abattoir the ability to be economically successful through the creation of value added products by the simple addition of processing equipment and including a processing function in the operations of the abattoir. The price of the processing equipment sought here is less than 10% of the price of the building and the other equipment in the rest of the abattoir but it has the ability to change the abattoir from an enterprise that is just breaking even or even losing money, to one that is a profitable entity. Project was been completed during the second quarter

### **Office of the Deputy Governor**

- **Musical Instruments – \$43,000**

Procurement of the essential instruments to re-establishing a marching band to be styled as the Montserrat National Marching Band. Project spend has been completed.

### Technical Cooperation and Capacity Building

2.24. Technical cooperation and capacity building (scholarships) are combined under a single DFID ring-fenced provision. These funds are specifically for supporting the Government to fill key technical posts and to enable the Government to engage expert inputs for discrete pieces of work or studies that will assist it in delivery of services. Additionally the funds support the Government's local capacity building efforts through the award of scholarships and other training grants. See Appendix F for a list of posts and other service agreed under the fund.

**Table 2.14: TC and Capacity Building Spending for April to December**

Component	Budget	Q1	Q2	Q3	Expenditure to Date	Balance
Technical Cooperation	8,121,300	1,565,306	1,466,804	1,577,660	4,609,770	3,511,530
Capacity Building	1,869,300	75,807	555,806	679,931	1,311,544	557,756
<b>Total</b>	<b>9,990,600</b>	<b>1,641,113</b>	<b>2,022,610</b>	<b>2,257,591</b>	<b>5,921,314</b>	<b>4,069,286</b>

### Maintenance of Public Assets

2.25. Government's spending on maintenance year-to-date was \$5.17 million or 68% of the budget for the year. Spending on key maintenance categories was as follows: Roads and Bridges \$1.9 million, 36.8%; Buildings \$1.06 million, 20.5%; Plant & Operations \$0.5 million, 10%; Office Equipment \$0.48, 9.2%. (See table below.)

**Table 2.15: Maintenance Spending by Classification for April to December**

Description	Q1	Q2	Q3	Total	%
Buildings	203,522	246,859	607,484	<b>1,057,865</b>	20.50
Roads & Bridges	613,064	314,666	972,992	<b>1,900,722</b>	36.80
Vehicles & Heavy Equipment	93,475	86,543	110,181	<b>290,199</b>	5.60
Office Equipment	115,691	140,019	220,994	<b>476,703</b>	9.20
Electrical Installations	23,502	17,847	80,424	<b>121,773</b>	2.40
Upkeep of Grounds	59,970	133,396	147,641	<b>341,007</b>	6.60
Shelters	-	-	-	-	0.00
Fuel	-	81,417	115,285	<b>256,960</b>	5.00
Marine Vessel	-	131	51	<b>182</b>	0.00
Mechanical Spares	50,714	60,875	53,911	<b>165,500</b>	3.20
Plant & Operations	141,982	221,053	153,107	<b>516,142</b>	10.00
Hot Mix Plant	5,619	-	32,499	<b>38,118</b>	0.70
<b>Total</b>	<b>1,307,539</b>	<b>1,302,804</b>	<b>2,178,842</b>	<b>5,165,171</b>	<b>100.00</b>

### Grants and subsidies

2.26. The central government makes grant and subsidy payments to regional institutions, private sector and non-governmental organisations as well as some statutory bodies to deliver public services or to facilitate their delivery. Payments of this nature are usually given to support on-going services; they can

also be for the creation of new assets. Total grants and subsidies were \$13.6 million, 16% of spending for the period.

### Transportation Access Subsidy

2.27. During the first three quarters of the year, the Access Division has worked to improve its customer relations. Customers are now able to contact the Division through a dedicated email address for queries and feedback. The timeliness of the Division's response to its customers has raised the standard of customer service. The Division has actively engaged with available media to promote its services and to promote travel to Montserrat.

2.28. The Division has improved its information technology systems in order to serve its customers better. Upgrades were made to the online ferry-booking system to support customer facilitation and to aid logistical planning. The introduction of a passport swipe system decreasing passenger-processing times is the most significant introduction undertaken for the year to date.

2.29. Poor weather conditions during the off-peak months presented access challenges to and from Montserrat by sea, in addition to the usual challenges associated with the peak seasons. However, a number of charter flights were arranged to ensure that passengers movements and onward travel connections.

<b>Access Income &amp; Expenditure for the period April 2017 to December 2018</b>	
<b>Subvention – GoM paid up to December 2018</b>	4,100,000
<b>Revenue</b>	
Quarter 1	622,856
Quarter 2	639,226
Quarter 3	767,503
<b>Total Revenue</b>	<b>2,029,586</b>
<b>Total Revenue and Subvention</b>	<b>6,129,586</b>
<b>Expenditure Sea Access</b>	
Quarter 1	2,042,635
Quarter 2	1,975,593
Quarter 3	2,084,826
<b>TOTAL COSTS</b>	<b>6,103,055</b>
Subsidy Air Access ( Fly Mont and SVG) Q2	108,000.00
Charter Hire – fly Montserrat- Q2	38,108
Air Access (SVG and Fly MNT) – Q1	108,000
Charter Hire – Fly MNT – Qt 1	16,336
Charter Hire – SVG – Qt1	6,480
<b>Total Air Operations</b>	<b>168,924</b>
<b>TOTAL ACCESS COST FOR April 2017 to Jan 2018</b>	<b>6,271,979</b>
<b>Balance</b>	<b>(142,393)</b>

### Cross-Classification of Functional and Economic Classifications of Expense

2.30. Table 2.19 and 2.20 provide approximation of the breakdown of recurrent expenditure according to the classifications of functions of government (COFOG) and against the economic classifications of expenses according to the Government Financial Statistics (GFS) 2001. The functions cover the ministries as follows:

- **General public services** include Executive and Legislative organs as well as external affairs, Ministry of Finance and Economic Management
- **Defence:** Disaster Management Coordination Agency including MVO subvention and the Royal Montserrat Defence Force;
- **Public order and safety:** Law Courts, Police, Fire and Prisons;
- **Economic affairs:** Agriculture, Communication, Works and Labour;
- **Recreation, culture, and religion:** Sports, Tourism & Culture should be included here but have not yet been unbundled from the general public services;
- **Environmental protection; Health; & Social protection** relate Environmental Management, Ministry of Health and Social Service

Table 2.19: Function of Government	Totals
General public services	31,796,778
Defence	1,339,018
Public order and safety	6,392,038
Economic affairs	25,340,634
Environmental protection	546,617
Housing and community amenities	572,427
Health	9,758,852
Recreation, culture, and religion	1,061,141
Education	6,153,234
Social protection	4,222,030
<b>Totals</b>	<b>87,182,769</b>

Table 2.20: Economic Classification	Totals
Compensation of Employees	41,488,207
Use of Goods and Services	26,716,137
Consumption of Fixed Capital	0
Interest	780,527
Subsidies	10,358,657
Grants	3,215,507
Social Benefits	2,876,838
Other Expenses	1,746,897
<b>Totals</b>	<b>87,182,769</b>

## In Year Adjustments to the Budget

2.31. The Legislative Assembly passed two Supplementary Appropriations, the first of which increased the Development Fund by \$40,800 and the reallocation of \$9,003,700 to meet new and existing priority project commitments.

PSR2	(1,540,800)
Capacity Development Fund	(472,400)
Sea Defences	(1,996,200)
Economic Infrastructure Development	(700,000)
Project Management	(500,000)
Port Development	(1,026,100)
Davy Hill Housing	(1,300,000)
Social Housing	(685,500)
Liquid Waste Management	(782,700)
PSR3	2,013,200
Housing Programme	1,300,000
Airport Facilities Improvement	2,000,000
Roads & Bridges	782,700
MPA Port Roof & Ferry Terminal Refurbishment	1,100,000
Support to PWD Strategic Development	13,700
Teachers Enhancement Project	27,100
Youth Programme	500,000
Refurbishment of Brades Primary School	785,000
Rehabilitation of Salem Primary School	425,000
Golden Years Home Improvement	97,800

2.32. The second Supplementary increased to the Development Fund by \$1,745,500 and reallocated \$26,200 to meet existing priority project commitments.

Project Management	(26,200)
Hurricane Relief-Tourism	251,000
Child Safeguarding Budgeting & Financing	32,600
MUL-Genset	626,600

Government Accommodation	41,500
Hurricane Relief-Road Clean Up	320,000
Island Support-Carrs Bay Bridge	500,000

2.33. It also reallocated \$1,323,900 from the Professional Services & Fees allocated to the Human Resources Management Unit to various Ministries and Departments to meet priority-spending needs.

Salaries	140,000
Professional Services & Fees	454,700
Subventions	164,200
Agricultural Activities	495,000
Grants & Contributions	70,000

### Capital Expenditure

2.34. The Legislative Assembly approved a Capital Budget of \$31,137,000 in June 2017. Subsequently to this, an additional \$1,786,300 was approved bringing the total current Capital Budget to \$32,923,300. To date a total of \$10,341,029 has been expended, with more spend anticipated closer to the end of 2017/18.

2.35. There have been major setbacks in the implementation of the Budget to include; (i) the late approval and (ii) the passage of the two Category 5 Hurricanes, the Ministries have persevered resulting in a slight increase in spend. This report reflects a continued focus to align the budget with the capacity to spend.

2.36. Other factors that impeded the implementation included re-advertising of tenders or delays in shipment of materials.

### Major Projects in Budget

2.37. The Montserrat Priority Infrastructure Needs Project, which makes up at least 32% (\$9.88 million) of the current approved budget, has expended a total of \$1.96 million to date. The components included are:

- **Emergency Shelters**

The work package under this project component included the construction of generator rooms for five (5) designated Hurricane Shelters and the renovation of the Salem Pentecostal Church.

a) On the 13<sup>th</sup> of October, 2017, the following three packages for the Generator Homes were published with relevant contracts awarded;

*Package 1: Cavalla Hill – The Mary Fenton Resource Centre and the KoinioKraft Centre;*

*Package 2: The Judy Piece Methodist Church and the Shiloh House of Refuge and Deliverance at Salem;*

*Package 3: The St. John’s SDA Church*

The main structure for the Generator Homes was completed. However, there was a delay in the receipt of the transfer switches, due to shipping delays. Subsequent to this the shipment arrived and the units delivered to the relevant contractors for installation.

b) The scope of works for the renovation includes the removal of a staircase to expand ground floor space for the construction of two additional indoor toilet and shower facilities. The tenders were received on the 27<sup>th</sup> October, 2017 with a Labour only contract

awarded on the 30<sup>th</sup> November. It was anticipated for works to commence on the 1<sup>st</sup> of December, however due to continuous heavy showers of rain for two days it was delayed and was further hampered by the Christmas holidays. This has resulted in most of the renovation and construction work being pushed back to the final quarter. It is envisioned that all works should be completed by the end of the 2017/18.

- **Emergency Social Housing**

This component has been delayed for nearly three years into the project. With the approval of DFID received late in 2016/17, to commence the tendering process the Ministry of Agriculture along with members of MCW&L have worked tirelessly to ensure the invitations to tender were all published on the 24<sup>th</sup> November 2017. Tenders were returned on the 20<sup>th</sup> December, and it is the expectation that the evaluation process would be completed by the 10<sup>th</sup> of January 2018.

- **Airport Improvement**

The main construction related elements of this project include the procuring and installation of an Air Traffic Control Tower Cab. The tender was advertised, however only two bids were received with both applicants being considerably over the stated budget. This was very disappointing especially for the fact that an early market engagement process was conducted.

The process was wound up, project re-scoped and re-advertised. Another two bids were received which were evaluated. A contract should be awarded shortly. Based on the adjusted timelines the project should be completed in its entirety during the last quarter of 2018/19.

- **MPA Ferry Terminal Expansion & Ware House Roof Repair Project**

The project consists of two separate pieces of work; i) the expansion of the Ferry Terminal and ii) repairing of the Port Warehouse. There has been significant savings realized under the project, which will help to fund additional works earmarked under the project but remained unfunded. Achievements to date include:

- a) Completion of designs by Ken Cassell & Associates. These designs include a ferry terminal canopy layout, ferry terminal paving layout (inclusive of staircases and landings) and the reconfiguration of the MPA Warehouse office. The ferry terminal canopy is expected to be completed by the end of March.
- b) Successful award of contract to the Galloways Group in November 2017 for the repairs to the Port Warehouse. This contract is significantly less than budgeted. The repairs will commence shortly and is expected to be completed by the end of March 2018.

- **Electricity Distribution & Water Infrastructure Upgrade**

MUL currently implements these projects on behalf of MCW&L. They include the upgrading of water mains and electricity lines. Achievements to date include;

- a) Successful upgrade of the Isles Bay Water mains
- b) Installation of the 11 KV Line extension and transformer in Old Town and Isles Bay
- c) Installation of three Air Break Switches in Gerald, Brades and St. Peters

It is anticipated that all outstanding works should be completed by the end of March. This includes the re-instatement of 200 meters of road and drains. Also to install remaining Air Break Switch in

Barzeys & GHQ, Installation of LV & HV Lines in Lime Kiln, Salem, Judy Piece, Olveston, Brades, and the Installation of new Electric Water Pump in St. Peters.

- **Liquid Waste Project**

The final two components under this project is the construction of the Look Out Warden Accommodation Walk Way and the Construction of the New Windward Ponds and the Margetson Sewage System.

The tender process for the walkway was concluded and a contract awarded in January. The tender submissions for both the New Windward Ponds and Margetson Sewage System were scheduled for the 10th January, 2018.

Although there have been a number of delays, all components under the project is expected to be completed by the end of March, 2018.

- **Roads & Bridges**

The allocation request for the 2017/18 financial year has been apportioned to a fourth component, which involves rehabilitation of another critical section of the Barzey's by-pass road, which is also susceptible landslides and flooding.

There has been progress on the project to date with the major excavation starting on the 11th October 2017. These works are for the re-alignment of the road and bridge. During the third quarter, a lot effort and time went into finalising designs of the bridge structure with the supplier taken into consideration its skew with the road alignment.

The bridge plates were scheduled to arrive on the 26 December 2017 but due to un-seen delays in shipment, the arrival time was rescheduled to 26th January 2018.

Contracts awarded under this element of the project are:

- a) Three sections of retaining walls.
- b) One section of kerb & slipper drain.
- c) Three sections of concrete road pavements.

The aim is to complete the project by the 31 March 2018 if all outside factors remain constant.

- **Golden Years Home & Solid Waste Projects**

All agreed electrical works at the Home were completed with the replacement of kitchen cupboards still outstanding. The quotes received were unsatisfactory and the Ministry is currently soliciting new quotes.

The construction of a safe house was complete within the timeframe provided by the contractor. The final element which is the construction of the ramps is currently out to tender and should be completed, by the end of the year.

- **Montserrat Priority Infrastructure Needs Project (RDEL)**

This element supports the softer elements of the M/Rat Priority Infrastructure Needs project. It currently holds funds to assist with the payment of Project Management and Supervision Fees, training and rental fees for the tenants displaced by the current Emergency Social Housing project. It is expected to be depleted by the end of this project.

## Other Major Projects included in the Budget

- **Media Exchange Project**

Work continues at a steady pace on the ZJB Building. The expectation was for the occupancy of the building to occur by the end of the financial year. However, the effects of the hurricanes are still evident based on the slow implementation at the end of the quarter. To date a total of seven packages have been completed with the remaining three or be completed shortly.

One of these outstanding elements includes; tendering for the Broadcasting equipment. The process was closed with retendering to commence in short order. This will affect the overall delivery time schedule of the building.

After careful assessment of the current state of the building, it is now anticipated that a revised completion date takes us to the end of the 1st Quarter of 2018/19. This hinges on the fact that all conditions remain favourable.

- **Geothermal**

DFID's procurement team is currently working to finalize the drilling supplier's contract. DFID envisaged mobilization should occur shortly, and the drilling activities completed by March. The delay in finalizing the contract with the drilling supplier has hindered the project's main deliverable. It is important to note that there are other remaining tasks hinged on the recommencement of the drilling operation and its completion therefore. These tasks include further embankment protection works for the purpose of safety and fencing the site for both safety and security purposes.

- **Aeronautical Project**

95% of the installation and connections were made with minor works to be completed to finalise the installation as well as to schedule the training.

The Report for the friction expert was drafted but not submitted to friction expert. This was due to the fact that ASSI advised that the Airport authority to wait for the return of its grip tester before making any decisions. No work was done on apron expansion as some equipment needed for the completion of the expansion works was not operational for the quarter. The equipment included the grader and PWD Hotmix plant. The project is back on track and it is expected to be completed by the end of the 4th Quarter of Financial year 2017/2018 pending information and advice from ASSI.

- **Housing Investment Programme**

To date a total of 40 offer letters have been dispatched. Additionally, two HLAC meetings held during Quarter three to assess applications for housing assistance. Four payments totalling \$562,250 were made to MLDA to facilitate the roll out of 24 awards; fourteen (14) grants advanced in Q2 and ten (10) in Q3.

- **Energy**

The procurement of the EPC Contractor has been delayed. The fact that all bid prices received in the initial tendering process did not meet the criteria, has resulted in a re-scoping exercise geared at maintaining the stated capacity of the system (250 KW) and meeting the budget of US\$720,000. This has resulted in the need for a 2nd round of tendering which delayed the implementation of

the project by four (4) months. Due to this scoping exercise, the RFP stage has taken longer than scheduled.

It is estimated that this phase of the Solar PV project should be completed within quarter 1 of the financial year 2018/19

- **Hurricane Rehabilitation Funds**

Additional to the approved projects outlined above, the Legislative Assembly has approved the inclusion of Hurricane Relief Funds totalling \$1,071,000 into the Budget as previously mentioned. These funds will assist with the clearing and rehabilitation of Tourism Sites impacted by the hurricane, clearing of roads and cutting of verge, and the restoration to the Carr’s Bay Bridge. It is hoped that these works can be completed by the end of the quarter. If not expended they will be carried into the next financial year to ensure successful expenditure.

Notwithstanding to the various obstacles encountered, the Ministries continue to project at least an 80% spend on their approved budget by March 31<sup>st</sup> if not more.

### Cash Balance

2.38. The total cash balance at 4 January 2018, was \$53,172,576.77 broken down as follows:

- The Consolidated Fund 35,600,555.74
- The Development Fund 17,572,021.03

### Government borrowing and debt servicing

**Table 2.21: Debt portfolio at 31 December 2017**

Loan Title	Opening Balance	Principal	Interest	Repayment/ (Disbursal)	Closing Balance
Port Development Loan (2 <sup>nd</sup> Loan 1)	1,426,386.19	171,166.31	26,744.74	197,911.05	1,255,219.88
Port Development Loan (2 <sup>nd</sup> Loan 2A1)	2,529,979.27	116,768.30	37,365.87	154,134.17	2,413,210.97
Consolidated Line of Credit	1,177,778.39	117,799.76	22,078.43	139,878.19	1,148,340.62
Second Power Project	3,377,192.97	(2,400,040.67)	126,378.79	(2,273,661.87)	5,671,962.31
MSSF - Davy Hill Houses	1,419,939.90	118,328.33	36,238.05	154,566.37	1,301,611.58
MUL (Generating set)	1,499,014.08	124,917.84	38,256.09	163,173.93	1,374,096.24
<b>Total</b>	<b>11,430,290.80</b>	<b>(1,751,060.13)</b>	<b>287,061.97</b>	<b>(1,463,998.15)</b>	<b>13,164,441.58</b>

2.39. Government borrowing and financing comprises the Plymouth 2nd Port Development Loan, the Consolidated Line of Credit (a loan used to provide student loans, business loans and agricultural developments and the Second Power Project. Government’s debt stock increased by \$1,751,060.13 after netting the repayments and disbursals.

2.40. As at 31 December 2017, the Government had current borrowing of \$13,164,441.58. Total repayments of \$936,042.51 (Principal \$648,980.54; Interest \$287,061.97) were made during the period while \$2,400,040.67 was drawn on the Second Power Project.

## 3. OUTLOOK

### Economic Context

3.1. The Government of Montserrat has committed to the rebalancing of the economic drivers of the Island and has committed to the development and implementation of the Economic Growth Strategy in

order to accomplish this goal. For now, Government spending both recurrent and capital remain the pillars of growth for the economy. This year, the main source of growth has been recurrent rather than capital spending, indicating that the economy was driven by an increase in consumption rather than investment. This is mainly due to the passage of two major storms during the last hurricane season lead to a decrease in some major capital expenditure, as projects had to delay their implementation schedules. The decrease in Capital expenditure was offset by the increase in expenditure on the recurrent side of the budget both in regards to salaries and immediate expenditure to aid recovery efforts.

3.2. Overall growth is expected to remain around 2% in real GDP terms for the year, with the potential to slow or increase in pace relative to implementation speed of infrastructure spending in the balance of the year.

### Policies and Programmes for 2015-2018

3.3. The GoM will focus its activities on the delivery of its Policy Agenda 2017/18 - 2019/20 (Sept 2015). The Policy Agenda is comprised of high-level objectives that relate to a number of areas of national development. It articulates government's priorities, and vitally, provides a reference point for the development of key strategies that will be used to deliver government's desired policy outcomes. It will crucially provide the basis on which Government will be decided upon the prioritisation of the allocation of resources. The Policy Agenda follows:

#### **GOAL 1: PRUDENT ECONOMIC MANAGEMENT**

- 1.1 To change the development focus from post-volcano mode to developing and implementing plans focused on sustainable self-sufficiency that capture the spirit of Montserrat's past and preserve Montserrat's culture including enhancing relationships within the region and with key development partners.
- 1.2 Priority sectors for generating foreign direct investment identified including those that leverage Montserrat's unique assets and character and implement appropriate sector strategies.
- 1.3 Identification of obstacles to doing business and sequenced plans implemented for their removal and mitigation.
- 1.4 Priority infrastructure for generating economic growth identified and plans put in place to deliver.
- 1.5 Local resources unlocked to stimulate growth in domestic business.
- 1.6 The diaspora and the expatriate community engaged in national development.

#### **GOAL 2: ENHANCED HUMAN DEVELOPMENT**

- 2.1 Increased access to essential medical services through leveraging technology as well as direct service provision.
- 2.2 Increased and expanded health promotion services to reduce public health concerns, to reduce the incidence and effect of non-communicable diseases, to improve the care of the elderly and including a focus on vector-borne diseases.
- 2.3 Strengthened community-based treatment programs for vulnerable groups of society.
- 2.4 Education provision improved to raise educational outcomes to be regionally and internationally competitive and equip people for sustainable livelihoods.
- 2.5 An equitable social protection framework, which transitions those able to work back into the labour market while adequately supporting those unable to work.
- 2.6 Improved access to affordable housing for low and middle-income residents.
- 2.7 Increased social housing stock supported by an equitable allocation policy.
- 2.8 Enhanced youth development through national programs including sports.
- 2.9 Increased protection of our children and vulnerable youth.
- 2.10 Montserrat strives to promote gender equality, equity and social justice to improve the quality of life for all its citizens.

### **GOAL 3: SUSTAINABLE ENVIRONMENTAL MANAGEMENT AND APPROPRIATE DISASTER MANAGEMENT PRACTICES**

- 3.1 Improved legislation, governance framework, capacity, scientific monitoring and outreach to sustainably manage environmental resources (terrestrial and marine) and make the island a centre of excellence in environmental and volcanic research.
- 3.2 Increased focus on mitigating disasters in addition to strengthening preparedness and emergency response.
- 3.3 Physical infrastructure, including housing, designed and built for resilience against disasters and climate change conditions.

### **GOAL 4: GOOD GOVERNANCE**

- 4.1 Strengthened transparency, accountability and public engagement within the national Governance Framework.
- 4.2 Public Service reformed to improve efficiency and effectiveness in the provision of essential public services.
- 4.3 Montserrat's reputation preserved as a just, safe and secure place to live and visit.

### **GOAL 5: INCREASED POPULATION**

- 5.1 Rebuilt communities, which embrace diversity and enable population growth to develop a sustainable Montserrat.
- 5.2 Essential skills attracted and retained through immigration management and training.

## **4. SUMMARY**

4.1. Most revenues performed quite well during the year however, expectations for company taxes and import related taxes have been adjusted downwards. Recurrent spending on the other hand has proceeded apace with substantial shifts in priorities. Economic outlook remains unchanged at just around 2% growth for the year.

# **APPENDICES**

## A. BUDGET PERFORMANCE REPORT

(For the Period 1<sup>st</sup> April 2017 – 31<sup>st</sup> December 2017)

### RECURRENT

Recurrent Revenue	Approved ('R)	Q1	Q2	Q3	Actuals	Variance
<i>Taxes on Income, Profits</i>	17,440,000	4,159,861	3,850,041	3,903,800	11,913,702	(5,526,298)
<i>Taxes on Property</i>	720,000	18,521	33,493	572,781	624,796	(95,204)
<i>Taxes on Domestic Goods and Services</i>	3,080,000	261,137	916,607	354,196	1,531,940	(1,548,060)
<i>Licenses</i>	2,835,100	863,261	561,635	404,621	1,829,517	(1,005,583)
<i>Taxes on International Trade</i>	19,715,000	4,562,146	3,290,402	5,496,342	13,348,891	(6,366,109)
<i>Arrears of Taxes</i>	800,000	274,521	136,562	176,147	587,230	(212,770)
<i>Fees, Fines and Permits</i>	2,081,600	597,353	420,045	433,299	1,450,697	(630,903)
<i>Rents, Interest and Dividends</i>	1,125,500	115,154	520,650	232,813	868,617	(256,883)
<i>ECCB Profits</i>	0	0	0	0	0	0
<i>Reimbursements</i>	115,000	52,057	58,991	170,839	281,887	166,887
<i>Budgetary Assistance</i>	78,000,000	15,345,005	35,882,582	25,255,820	76,483,406	(1,516,594)
<i>Other Revenue</i>	2,468,100	496,687	569,682	508,743	1,575,112	(892,988)
<b>Total Recurrent Revenue</b>	<b>128,380,300</b>	<b>26,745,704</b>	<b>46,240,690</b>	<b>37,509,401</b>	<b>110,495,795</b>	<b>(17,884,505)</b>

Recurrent Expenditure	Approved ('R)	Q1	Q2	Q3	Actuals	Variance
<i>Salaries</i>	(37,928,600)	(8,922,469)	(9,519,403)	(9,306,296)	(27,748,168)	10,180,432
<i>Salaries and Wages Increase</i>	0	0	0	0	0	0
<i>Wages</i>	(482,500)	(115,155)	(97,731)	(64,948)	(277,835)	204,665
<i>Allowances</i>	(7,186,900)	(1,529,493)	(1,601,968)	(1,565,416)	(4,696,878)	2,490,022
<i>Pensions and Gratuities</i>	(11,727,400)	(2,734,046)	(2,923,167)	(2,862,038)	(8,519,250)	3,208,150
<i>Use of Goods and Services</i>	(39,114,900)	(7,501,507)	(7,441,576)	(10,784,012)	(25,727,095)	13,387,805
<i>Transfers and Subsidies</i>	(21,844,400)	(6,207,463)	(2,372,672)	(4,892,059)	(13,472,194)	8,372,206
<i>Social Benefits</i>	(3,997,300)	(1,087,809)	(887,793)	(1,045,961)	(3,021,563)	975,737
<i>Revenue refunds</i>	(1,502,500)	(44,197)	(537,209)	(613,145)	(1,194,551)	307,949
<i>Other Expenditure</i>	(3,290,600)	(428,067)	(420,686)	(898,616)	(1,747,369)	1,543,231
<i>Debt servicing</i>	(1,073,700)	(365,896)	(156,962)	(257,669)	(780,527)	293,173
<b>Total Recurrent Expenditure</b>	<b>(128,148,800)</b>	<b>(28,936,103)</b>	<b>(25,959,166)</b>	<b>(32,290,161)</b>	<b>(87,185,430)</b>	<b>40,963,370</b>

<b>Recurrent Surplus/Deficit</b>	<b>231,500</b>	<b>(2,190,399)</b>	<b>20,281,525</b>	<b>5,219,240</b>	<b>23,310,366</b>	<b>23,078,866</b>
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### CAPITAL

Capital Revenue	Approved ('R)	Q1	Q2	Q3	Actuals	Variance
<i>Development Assistance</i>	52,216,400	673,169	3,753	12,442	689,364	(51,527,036)

Capital Expenditure	Approved ('R)	Q1	Q2	Q3	Actuals	Variance
<i>Domestic</i>	(3,277,000)	(178,788)	(57,513)	(107,990)	(344,290)	2,932,710
<i>Regional</i>	0	0	0	0	0	0
<i>International</i>	(7,604,200)	(348,998)	(113,510)	(4,239,897)	(4,702,405)	2,901,795
<i>DFID</i>	(77,500)	(20,491)	(71,518)	(3,706,577)	(3,798,586)	(3,721,086)
<i>EU</i>	0	0	0	0	0	0
<i>Other</i>	(7,526,700)	(328,507)	(41,993)	(533,320)	(903,820)	6,622,880
	<b>(10,881,200)</b>	<b>(527,786)</b>	<b>(171,023)</b>	<b>(4,347,887)</b>	<b>(5,046,696)</b>	<b>5,834,504</b>

<b>Capital Surplus/Deficit</b>	<b>41,335,200</b>	<b>145,383</b>	<b>(167,270)</b>	<b>(4,335,445)</b>	<b>(4,357,332)</b>	<b>(45,692,532)</b>
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## B. Revenue Outturn by Programme

Departments	Approved	Q1	Q2	Q3	Received	% Received
Fire Fighting and Rescue Service	-	-	-	-	-	0%
Policing Services	282,600	57,145	104,817	96,366	258,329	91%
Financial Crime and Analysis Unit	-	-	-	-	-	0%
Administration of Justice	-	-	-	-	-	0%
Magistrate's Court Services	40,000	13,705	16,105	21,199	51,009	128%
Supreme Court Services	15,500	5,432	3,239	20,360	29,030	187%
Legislature	800	413	6,172	946	7,531	941%
Constitution Commission Secretariat	-	-	-	-	-	0%
Audit	-	-	-	-	-	0%
Office of the Opposition	-	-	-	-	-	0%
Audit Office	25,000	2,100	-	800	2,900	12%
Office of the Deputy Governor	270,000	91,480	97,530	66,710	255,720	95%
Human Resources	-	7,420	23,477	4,376	35,273	0%
Prison Services	-	-	-	-	-	0%
Defence Force	1,100	-	-	-	-	0%
Disaster Mgmt. Coordination Agency	-	-	-	-	-	0%
Governor	-	-	-	-	-	0%
Public Prosecution	-	-	-	-	-	0%
Strategic Management and Administration	-	1,350	5,000	13,447	19,797	0%
Broadcasting	210,000	56,570	28,751	38,218	123,540	59%
External Affairs	-	-	-	-	-	0%
Information Technology & E-Government Services	-	-	-	-	-	0%
Strategic Management & Administration	10,000	-	-	-	-	0%
Fiscal Policy & Economic Management	79,025,000	15,462,548	36,527,668	25,405,874	77,396,090	98%
Statistical Management	-	-	-	-	-	0%
Treasury Management	207,500	59,058	52,672	223,160	334,890	161%
Customs & Revenue Services	41,985,600	9,311,968	8,257,066	10,476,669	28,045,703	67%
Postal Services	330,500	101,553	103,489	144,754	349,797	106%
Internal Audit	-	-	-	-	-	0%
Strategic Administration and Planning	318,000	79,923	110,295	50,900	241,118	76%
Agricultural Services	70,200	33,652	18,300	25,727	77,680	111%
Land Administration	624,000	160,278	182,116	191,249	533,644	86%
Physical Planning & Development Services	55,200	10,310	8,690	9,949	28,949	52%
Environmental Management	-	-	-	-	-	0%
Housing Policy & Support Services	-	-	-	-	-	0%
Trade, Investment & Bureau for Standards & Quality	7,400	30	363	150	543	7%
Strategic Management and Administration	2,729,100	961,636	419,887	338,663	1,720,186	63%
Infrastructure Services	50,000	660	-	-	660	1%
Plant Hire and Mechanical Services	680,000	25,756	18,925	20,068	64,749	10%
Airport Management & Operation	377,000	50,817	38,263	114,418	203,498	54%
Industrial Relations & Employment Services	170,000	59,795	33,150	37,225	130,170	77%
Strategic Management, Administration, and Support Services	390,000	61,953	64,445	89,292	215,690	55%
Primary Education	-	-	-	-	-	0%
Secondary Education	-	-	-	-	-	0%
Library and Information Services	-	-	-	-	-	0%
Early Childhood Education	-	-	-	-	-	0%
Youth Affairs and Sports	-	-	4,650	-	4,650	0%
Strategic Management & Administration	425,800	105,768	101,238	104,315	311,321	73%
Primary Health Care	-	-	-	-	-	0%
Secondary Health Care	-	507	-	-	507	0%
Social Services	80,000	23,877	14,382	14,565	52,824	66%
Environmental Health	-	-	-	-	-	0%
<b>Total</b>	<b>128,380,300</b>	<b>26,745,704</b>	<b>46,240,690</b>	<b>37,509,401</b>	<b>110,495,795</b>	<b>86%</b>

## C. Expenditure Outturn by Programme

Departments	Approved	Released	Q1	Q2	Q3	Spent	% Spent
Fire Fighting and Rescue Service	1,288,800	1,280,800	310,610	298,030	329,867	938,506	73%
Policing Services	4,420,900	4,539,700	1,216,008	1,090,097	1,048,081	3,354,186	74%
Financial Crime and Analysis Unit	156,300	137,000	33,403	18,978	38,613	90,994	66%
Administration of Justice	1,861,200	1,639,800	239,760	379,807	317,126	936,692	57%
Magistrate's Court Services	328,300	290,800	83,441	76,430	60,387	220,259	76%
Supreme Court Services	675,800	675,300	185,945	122,954	192,584	501,483	74%
Legislature	953,000	1,003,600	232,891	243,252	267,892	744,035	74%
Constitution Commission Secretariat	303,400	287,900	21,736	70,082	71,842	163,659	57%
Office of the Opposition	168,000	124,700	30,077	24,289	42,749	97,115	78%
Audit Office	1,164,700	1,065,700	300,310	229,312	264,710	794,332	75%
Office of the Deputy Governor	14,392,900	14,718,200	3,366,475	3,722,534	3,777,079	10,866,088	74%
Human Resources	13,562,800	9,434,700	1,983,133	2,274,804	2,727,990	6,985,927	74%
Prison Services	1,293,900	1,235,400	263,366	274,056	315,178	852,600	69%
Defence Force	98,500	98,100	5,757	46,689	10,155	62,602	64%
Disaster Mgmt. Coordination Agency	1,349,700	1,331,300	333,865	291,511	431,054	1,056,430	79%
Governor	325,300	313,100	77,752	66,184	76,050	219,986	70%
Public Prosecution	649,900	591,300	128,939	129,421	175,650	434,010	73%
Strategic Management and Administration	10,091,300	10,217,100	3,092,593	1,669,647	1,880,431	6,642,672	65%
Broadcasting	1,053,200	1,038,100	278,119	235,620	269,485	783,223	75%
External Affairs	4,088,100	4,039,900	912,919	148,153	806,315	1,867,387	46%
Development Planning and Policy Co-Ordination	-	-	600	(600)	(600)	(600)	0%
Information Technology & E-Government Services	1,776,300	1,922,600	573,011	239,094	841,212	1,653,317	86%
Strategic Management & Administration	9,581,600	9,389,100	2,223,630	1,685,672	2,452,623	6,361,925	68%
Fiscal Policy & Economic Management	3,785,400	3,379,200	486,471	524,016	990,465	2,000,952	59%
Statistical Management	742,200	529,600	133,197	141,415	128,455	403,068	76%
Treasury Management	1,032,600	1,006,300	234,920	230,351	250,188	715,459	71%
Customs & Revenue Services	4,100,700	4,070,100	564,233	1,142,471	1,236,082	2,942,785	72%
Postal Services	511,400	538,300	115,893	143,911	143,244	403,048	75%
Internal Audit	403,500	361,100	72,029	93,617	97,283	262,929	73%
Strategic Administration and Planning	1,280,000	1,216,700	350,736	190,837	376,641	918,214	75%
Agricultural Services	1,630,100	2,001,700	423,955	382,360	441,595	1,247,910	62%
Land Administration	560,400	479,100	118,017	115,691	120,934	354,641	74%
Physical Planning & Development Services	603,200	582,812	132,972	143,266	167,219	443,457	76%
Environmental Management	871,800	805,200	130,574	147,015	269,028	546,617	68%
Housing Policy & Support Services	574,500	675,200	183,156	95,377	182,174	460,707	68%
Trade, Investment & Bureau for Standards & Quality	232,800	182,900	30,823	32,250	48,647	111,720	61%
Strategic Management and Administration	2,648,900	2,432,900	521,983	374,214	772,337	1,668,534	69%
Infrastructure Services	5,313,600	5,247,400	1,238,237	1,000,248	1,685,101	3,923,586	75%
Plant Hire and Mechanical Services	3,090,000	3,342,600	784,265	717,111	898,366	2,399,743	72%
Airport Management & Operation	2,039,300	1,892,100	406,859	408,712	527,397	1,342,967	71%
Industrial Relations & Employment Services	301,500	310,600	65,902	67,021	84,083	217,006	70%
Strategic Management, Administration, and Support Services	2,104,200	1,802,500	711,103	144,921	592,271	1,448,295	80%
Primary Education	1,803,000	1,859,500	437,007	412,685	525,676	1,375,368	74%
Secondary Education	3,300,800	3,324,500	824,418	772,310	873,088	2,469,817	74%
Library and Information Services	347,300	311,100	42,359	97,377	98,068	237,804	76%
Early Childhood Education	844,800	836,100	186,059	229,803	206,088	621,951	74%
Youth Affairs and Sports	1,454,100	1,422,900	339,721	339,865	381,555	1,061,141	75%
Strategic Management & Administration	1,074,000	1,026,000	197,627	234,014	186,374	618,015	60%
Primary Health Care	2,329,700	2,073,700	495,116	532,728	518,724	1,546,568	75%
Secondary Health Care	8,351,500	8,604,500	2,072,383	2,205,155	2,013,179	6,290,717	73%
Social Services	5,949,600	5,872,100	1,480,676	1,247,228	1,494,126	4,222,030	72%
Environmental Health	1,515,500	1,739,500	261,072	457,181	585,298	1,303,551	75%
	<b>128,380,300</b>	<b>123,300,412</b>	<b>28,936,103</b>	<b>25,959,166</b>	<b>32,290,161</b>	<b>87,185,430</b>	<b>71%</b>

## D. Maintenance Service Total Spend as a 31 December 2017

Departments	Buildings	Roads & Bridges	Vehicles & Heavy Equipment	Office Equipment	Electrical Installations	Upkeep of Grounds	Shelters	Fuel	Marine Vessel	Mechanical Spares	Plant & Operations	Hotmix Plant	Total	%
Police	71,222	399	72,669	5,415	50	1,000	-	51,679	182	-	-	-	202,616	3.9%
Legal	2,814	-	-	60	-	-	-	-	-	-	-	-	2,874	0.1%
Magistrate's Court	-	-	-	-	-	-	-	-	-	-	-	-	0	0.0%
Supreme Court	-	-	-	1,374	-	-	-	3,863	-	-	-	-	5,236	0.1%
Legislature	1,694	-	-	500	-	-	-	-	-	-	-	-	2,194	0.0%
Audit Office	531	-	-	-	-	-	-	-	-	-	-	-	531	0.0%
Office of The Deputy Governor	309,247	-	52,609	24,807	112,128	36,460	-	21,528	-	-	-	-	556,778	10.8%
Public Prosecution	741	-	-	-	-	-	-	-	-	-	-	-	741	0.0%
Office of The Premier	9,011	-	27,954	97,900	165	6,516	-	10,424	-	-	-	-	151,969	2.9%
Ministry of Finance & Economic Mgmt.	11,471	-	13,056	416	150	100	-	7,314	-	-	-	-	32,507	0.6%
Agriculture	39,761	31,950	52,034	1,973	-	18,327	-	11,651	-	-	-	-	155,696	3.0%
Communications, Works & Labour	120,812	1,868,373	14,923	138,098	9,280	34,414	-	115,508	-	165,500	516,142	38,118	3,021,168	58.5%
Education, Youth Affairs And Sports	332,512	-	13,624	3,925	-	178,010	-	4,204	-	-	-	-	532,275	10.3%
Health And Social Services	158,050	-	43,330	202,235	-	66,181	-	30,790	-	-	-	-	500,586	9.7%
<b>Total</b>	<b>1,057,865</b>	<b>1,900,722</b>	<b>290,199</b>	<b>476,703</b>	<b>121,773</b>	<b>341,007</b>	<b>0</b>	<b>256,960</b>	<b>182</b>	<b>165,500</b>	<b>516,142</b>	<b>38,118</b>	<b>5,165,171</b>	<b>100%</b>
<b>%</b>	<b>20.5%</b>	<b>36.8%</b>	<b>5.6%</b>	<b>9.2%</b>	<b>2.4%</b>	<b>6.6%</b>	<b>0.0%</b>	<b>5.0%</b>	<b>0.0%</b>	<b>3.2%</b>	<b>10.0%</b>	<b>0.7%</b>	<b>100.00%</b>	

## E. Staffing Details as at 25 January, 2018

Vote	A/C No	Ministry/Department	Per-manant	Fixed Term Contract	Special Agreement	Wages	Wages Part-time/ FTE	No of Posts Filled	Vacancies	Unfunded	No of approved
05	050	Fire	26	0	0	0	0	26	2	0	28
05	051	Police	67	0	1	0	0	68	6	0	74
05	052	Financial Crime and Analysis	3	0	0	0	0	3	1	0	4
05	053	Marine Unit	5	0	0	0	0	5	10	0	15
07	070	Administration of Justice	10	2	0	0	0	12	2	0	14
08	080	Magistrate	2	1	1	0	0	4	0	0	4
09	090	Supreme Court	7	0	1	0	0	8	1	1	10
10	100	Legislature/Legislators	3	6	0	0	0	9	1	0	10
10	101	Constitution Commissions Secretariat	2	0	0	0	0	2	0	1	3
11	110	Office of the Auditor General	6	7	1	1	0	15	1	1	17
12	120	Office of the Deputy Governor	15	1	0	0	0	16	1	0	17
12	121	Human Resources Management Unit	12	1	1	0	0	14	2	0	16
12	122	Prison	25	0	0	1	0	26	4	0	30
12	124	DMCA	7	0	1	0	0	8	0	0	8
12	125	Governor's Office	1	5	0	0	0	6	0	0	6
13	130	Director of Public Prosecution	4	1	1	0	0	6	1	0	7
15	150	Office of the Premier – HQ	11	3	2	1	0	17	0	0	17
15	152	Broadcasting/GIU	9	0	6	2	0	17	0	0	17
15	153	Office of the Premier - External Affairs	1	0	0	0	0	1	1	0	2
15	155	Department of Information Technology & E-Government	7	0	2	0	0	9	2	2	13
20	200	MoF - Strategic Management & Administration	5	3	1	0	0	9	0	0	9
20	203	MoF - Fiscal Policy and Economic Management	6	1	2	0	0	9	3	0	12
20	204	Statistical Management	7	1	0	0	0	8	1	0	9
20	205	Treasury Management	11	0	3	0	0	14	0	0	14
20	206	Customs & Revenue Service	35	0	6	0	0	41	4	0	45
20	207	General Post Office	7	0	2	0	0	9	1	0	10
20	208	Internal Audit	5	0	0	0	0	5	3	0	8
30	300	Ministry of Agriculture - Strategic Administration & Planning	11	1	1	0	0	13	1	0	14
30	301	Agriculture Services	17	1	2	0	0	20	2	1	23
30	302	Land Administration	10	2	0	0	0	12	3	0	15
30	303	Physical Planning & Development Services	9	1	1	0	0	11	1	0	12
30	304	Environmental Management	11	1	1	0	0	13	2	0	15
30	305	Housing Policy & Support Services	6	0	0	0	0	6	0	1	7
30	306	Trade	2	0	0	0	0	2	1	0	3
35	350	Ministry of Comms & Works - HQ	10	1	4	0	0	15	3	0	18
35	351	Infrastructure Services	34	6	5	0	0	45	2	0	47
35	352	Plant & Mechanical Services	31	1	3	0	0	35	1	0	36
35	353	Airport	30	0	0	0	0	30	3	0	33
35	355	Industrial Relations & Employment Services	4	0	0	0	0	4	0	0	4
40	400	Ministry of Education, Youth Affairs and Sports	7	3	1	0	0	11	2	0	13
40	401	Primary Education	27	1	2	2	0	32	3	0	35
40	402	Secondary Education	24	13	13	2	0	52	4	0	56
40	403	Library & Information Services	4	0	0	0	0	4	0	0	4
40	404	Early Childhood Education	23	1	3	0	0	27	0	0	27
40	406	Youth Affairs & Sports	11	0	0	0	0	11	1	0	12
45	450	Ministry of Health and Social Service - HQ	8	1	0	0	0	9	0	0	9
45	451	Primary Health Care	24	7	0	3	0	34	5	1	40
45	452	Secondary Health Care	104	9	9	0	0	122	12	0	134
45	454	Social Services	11	1	1	1	0	14	7	0	21
45	455	Environmental Health	11	1	0	0	0	12	1	0	13
		<b>Total</b>	<b>728</b>	<b>83</b>	<b>77</b>	<b>13</b>	<b>0</b>	<b>901</b>	<b>101</b>	<b>8</b>	<b>1010</b>

## F. Technical Cooperation and Capacity Development

### Technical Assistance Posts

#### Legal Department

Parliamentary Counsel  
Consultant Parliamentary Counsel  
Consultant - Senior Legal Adviser

#### Magistrate's Court

Chief Magistrate

#### Office of the Auditor General

Audit Manager

#### Office of the Deputy Governor

Director HRIS  
CHRO

#### Public Prosecution

Senior Crown Counsel

#### Office of the Premier

Monitoring and Evaluation

#### Finance and Economic Management

Audit Manager  
Chief Economist  
Chief Statistician  
Financial Secretary  
Head of Internal Audit  
Head of PMO  
Head of Procurement  
Head of Statistics  
Procurement Officer  
Tax Advisor

#### Agriculture, Trade, Lands, Housing and the Environment

Chief Surveyor  
Fisheries Officer  
Registrar of Lands  
Strategic Environmental Specialist

#### Communication, Works and Labour

Director of PWD  
Structural Engineer  
Geothermal Co-ordinator

#### Education, Youth Affairs and Sports

Education Planner

#### Health and Social Services

Acting Director of Social Services  
Chief Medical Officer  
Child Safeguarding Specialist  
Clinical Psychologist  
Community Mental Health Officer  
Consultant Biomedical Technician  
Counsellor, CPU  
CPU Manager (Senior Social Worker)  
Crown Counsel, CPU  
Family Nurse Practitioner  
Health Care Development Manager  
Occupational Health Therapist  
Physiotherapist  
Senior Probation Officer  
Senior Social Worker (Adult Safeguarding)  
Senior Social Worker (CPU)  
Senior Social Worker (Social Protection)  
Social Worker (Mentor) - (Adult)  
Social Worker (Mentor) - (Welfare)  
Social Worker (Mentor) - CPU  
2 x Social Worker (Mentor) - CPU

## Other Technical Assistance

### **Legal Department**

- Consultancy Legal Aid Framework
- Consultancy UN Conventions

### **Office of the Deputy Governor**

- Consultancy-Functional Review of DMCA
- Consultancy Building Maintenance Appraiser
- Job Evaluation & Pay Review Consultancy
- Consultancy Workforce Planning
- Psychometric Expert Services
- Recruitment Costs

### **Finance and Economic Management**

- Consultancy Economic Growth Strategy
- Consultancy Bill for International Insurance
- Consultancy NRA Review (FSC Request)

### **Communication, Works and Labour**

- Consultancy - Runway Friction Survey

## G. LONG TERM LEARNING AND DEVELOPMENT REQUIREMENTS 2017-18

NO	AREA OF STUDY
1	BSc Biomedical Engineering/ BSc. Health Facilities Management
2	BSc/ASc Surveying & Geographic Information Sciences
3	Accident & Emergency Nurse Training
4	Public Finance Management
5	Contract Management & Procurement
6	BA/MA Special Needs Education
7	BSc Housing Studies
8	MSc Statistics
9	Diploma/BSc. Construction Management
10	Advanced Diploma in Midwifery (Post Associate Degree Diploma Programme)
11	BSc./MSc Psychology major in Clinical Psychology
12	BSc/MSc Counselling Psychology
13	Certificate/Diploma/BSc Geographic & Land Information Systems Management
14	BSc Social Work
15	B.Ed. Business Studies with Teacher Training
16	BSc Health Sciences/MPH Public Health
17	Oncology Nursing
18	BSc International Trade & Finance
19	BSc. Family Nurse Practitioner
20	B.Eng. (Hons) Civil Engineering
21	Computer Science & Information Technology
22	Geothermal Engineering
23	BSc Marine Navigation Technology
24	PgCert Change Management
25	ASc/BSc General Agriculture/Crop Science & Technology
26	BSc Food Science & Technology
27	BSc Forestry/BSc Environmental & Natural Resource Management
28	MA International Trade & Finance
29	BSc/MSc Earth Science (Geology/Geophysics/Geochemistry/Geological Engineering)
30	Degree in Gerontology
31	B.Eng. Electrical Engineering
32	Polytechnic Diploma Advance Electrical Installation
33	BSc or MSc in Physiotherapy
34	BSc Industrial Arts majoring in Electricity or Electronics with Teacher training
35	BSc Medical Technology
36	BSc Social Statistics
37	BSc Computer Science /Software Engineering
38	BSc Environmental and Natural Resource Management
39	BSc. Sports Management
40	Diploma Dental Assisting
41	BSc Library & Archiving Studies
42	Diploma/MA in Legislative Drafting
43	BSc Accounting/BSc Economics
44	ASc/BSc PGDip Urban Planning & Development

## H. LIST OF PRIORITY AREAS FOR DISTANCE LEARNING

NO	AREA OF STUDY
1	BSc Marine Navigation Technology
2	MBBS Medicine & Surgery
3	BSc Mathematics with Teacher Training
4	Geomatics Engineering & Land Management (Surveying & Land Information)
5	BSc in Food Science
6	BSc Mathematics with teacher training
7	BSc Construction Management
8	ASc Surveying & Geographic Information Sciences
9	MSc Official Statistics
10	BA Literatures in English
11	Diagnostic Imaging (Radiology/Radiography)
12	MBBS (Medicine & Surgery)
13	MBBS (Medicine & Surgery)
14	BSc Biomedical Engineering
15	BSc Housing Studies

## I. Project Data as at 31<sup>st</sup> December, 2017

Name of Project -Sector	Ministry Responsible	Status	Financier	Budget 2015-16	Expenditure	Balance(Budget-Exp.)
<b>Economic Infrastructure</b>						
Geothermal Exploration	MCW&L	Ongoing	DFID	\$631,100	\$116,417	\$514,683
Roads & Bridges	MCW&L	Ongoing	DFID	\$1,414,300	\$342,132	\$1,072,168
Fibre Optic	CabSec	Ongoing	EU	\$3,000,000	\$0	\$3,000,000
Economic Infrastructure Development	MOFEM	Ongoing	EU	\$800,000	\$98,821	\$701,179
MUL GENSET	MOFEM	Ongoing	DFID	\$4,717,600	\$4,717,567	\$33
Water Supply Upgrade	MCW&L	Ongoing	DFID	\$185,600	\$185,600.00	\$0.00
Electricity Distribution	MCW&L	Ongoing	DFID	\$512,200	\$100,000	\$412,200
Liquid Waste Management	MOFEM	Ongoing	DFID	\$1,020,000	\$66,007	\$953,993
ICT	OP	Ongoing	EU	\$31,600	\$31,548	\$52
NICT	MCW&L	Ongoing	GOM	\$955,400	\$367,578	\$587,822
Disaster Preparedness	ODG	Ongoing	DFID	\$180,800	\$0	\$180,800
Aeronautical Project	MCW&L	Ongoing	DFID	\$214,300	\$98,051	\$116,249
Energy	MCW&L	Ongoing	EU	\$2,687,400	\$119,576	\$2,567,824
Sea Defences	MOFEM	Ongoing	DFID	\$100		\$100
Solid Waste Management	MOHSS	Ongoing	DFID	\$319,600	\$144,046	\$175,554
Airport Facilities Improvement	MCW&L	Ongoing	DFID	\$1,483,900		\$1,483,900
Airport Facilities Improvement	MCW&L	Ongoing	EU	\$516,100		\$516,100
Island Support-Carrs Bay Bridge	MCW&L	Ongoing	GOM	\$500,000		\$500,000
MPA Port Roof & Ferry Terminal Refurbishment	MCW&L	Ongoing	DFID	\$1,100,000		\$1,100,000
<b>TOTAL</b>				<b>\$19,314,600</b>	<b>\$6,387,343</b>	<b>\$13,294,835</b>
DFID				<b>\$11,779,500</b>	<b>\$5,769,820</b>	<b>\$6,009,680</b>
EU				<b>\$7,035,100</b>	<b>\$249,945</b>	<b>\$6,785,155</b>
GOM				<b>\$1,455,400</b>	<b>\$367,578</b>	<b>\$1,087,822</b>
UNDP				<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Social Infrastructure, Research &amp; Services</b>						
Hospital Redevelopment project	MOFEM	Ongoing	DFID	\$78,100	\$59,211	\$18,889
Emergency Shelters	MoFEM	Ongoing	DFID	\$500,000		\$500,000
Social Housing	MoFEM	Ongoing	DFID	\$2,591,300		\$2,591,300
Housing Programme	MOFEM	Ongoing	EU	\$1,300,000	\$562,250	\$737,750
Lookout Housing Force 10	MOFEM	Ongoing	EU	\$393,200		\$393,200
Equipping the Abbattoir	MALHE	Ongoing	EU	\$3,600	\$2,310	\$1,290
Cemetery Establishment	OP	Ongoing	DFID	\$100,900		\$100,900
Hurricane Relief - Tourism	OP	Ongoing	GOM	\$251,000		\$251,000
Rehabilitation of Salem Primary School	MOE	Ongoing	GOM	\$425,000		\$425,000
Refurbishment of Brades Primary School	MOE	Ongoing	GOM	\$785,000	\$279,325	\$505,675
Youth Programme	MOE	Ongoing	EU	\$611,800	\$533,654	\$78,146
Golden Years	MOHSS	Ongoing	DFID	\$97,800	\$16,599	\$81,201
Health Development Programme	MOHSS	Ongoing	PAHO	\$150,100	\$7,481	\$142,619
Hurricane Relief - Road Clean Up	MATHLE	Ongoing	GOM	\$320,000		\$320,000
<b>Total</b>				<b>\$7,607,800</b>	<b>\$1,460,830</b>	<b>\$6,146,970</b>
DFID				<b>\$3,368,100</b>	<b>\$75,810</b>	<b>\$3,292,290</b>
EU				<b>\$2,308,600</b>	<b>\$1,098,214</b>	<b>\$1,210,386</b>
CDB				<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
UNECLAC				<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
GOM				<b>\$1,781,000</b>	<b>\$279,325</b>	<b>\$1,501,675</b>
PAHO				<b>\$150,100</b>	<b>\$7,481</b>	<b>\$142,619</b>

Name of Project -Sector	Ministry Responsible	Status	Financier	Budget 2015-16	Expenditure	Balance(Budget-Exp.)
<b>Public Administration, Buildings and Reform</b>						
PSRII/3	ODG	Ongoing	DFID	\$2,013,200	\$1,960,298	\$52,902
Access Transport Coordinator	MCW	Ongoing	DFID	\$20,500	\$0	\$20,500
Government Accommodation	MOFEM	Ongoing	DFID	\$41,500	\$41,443	\$57
Capacity Development Fund	MOFEM	Ongoing	DFID			\$0
Project Management	MOFEM	Ongoing	EU	\$273,800	\$26,136	\$247,664
Media Exchange Development	Cabsec	Ongoing	GOM	\$1,036,300	\$216,584	\$819,716
Technical Support	MOFEM	Closed	DFID			\$0
Tourism Management & Development Consultancy	OP	Ongoing	DFID			\$0
Support to Public Works Department	MCW&L	Ongoing	DFID	\$13,700	\$13,592	\$108
M/RAT Priority Infrastructure Needs -RDEL	MOFEM	Ongoing	DFID	\$660,000	\$7,140	\$652,860
<b>Total</b>				<b>\$4,059,000</b>	<b>\$2,265,193</b>	<b>\$1,793,807</b>
DFID				\$2,748,900	\$2,022,473	\$726,427
EU				\$273,800	\$26,136	\$247,664
GOM				\$1,036,300	\$216,584	\$819,716
<b>Education</b>						
Teacher Enhancement Project	MOE	Ongoing	CDB	\$27,100	\$19,049	\$8,051
<b>Total</b>				<b>\$27,100</b>	<b>\$19,049</b>	<b>\$8,051</b>
DFID				\$0	\$0	\$0
EU				\$0	\$0	\$0
GOM				\$0	\$0	\$0
CDB				\$27,100	\$19,049	\$8,051
UNICEF				\$0	\$0	\$0
<b>Agriculture</b>						
Tree Seed Project	MAHTLE	Ongoing	GWG	\$7,500	\$0	\$7,500
Agriculture Infrastructure Development	MAHTLE	Ongoing	EU	\$8,800	\$0	\$8,800
Embedding Capacity for Invasive Alien Species	MATHLE	Ongoing	RSPB	\$9,900	\$8,384	\$1,516
<b>Total</b>				<b>\$26,200</b>	<b>\$8,384</b>	<b>\$17,816</b>
OPEP				\$0	\$0	\$0
GWG				\$7,500	\$0	\$7,500
EU				\$8,800	\$0	\$8,800
RSPB				\$9,900	\$8,384	\$1,516
DARWIN				\$0	\$0	\$0
<b>Statistical Research and Miscellaneous Projects</b>						
Census 2012	MOFEM	Ongoing	DFID	\$157,400	\$2,994	\$154,406
Miscellaneous 14	MOFEM	Ongoing	EU	\$677,200	\$125,647	\$551,553
<b>Total</b>				<b>\$834,600</b>	<b>\$128,641</b>	<b>\$705,959</b>
DFID				\$157,400	\$2,994	\$154,406
GoM				\$0	\$0	\$0
EU				\$677,200	\$125,647	\$551,553
<b>Child Protection</b>						
Child Safeguarding and Protection	MOHSS	Ongoing	UNICEF	\$66,000	\$39,430	\$26,570
Child Safeguarding Budgeting and Financing	MOFEM	Ongoing	UNICEF	\$32,600	\$32,160	\$440
<b>Total</b>				<b>\$98,600</b>	<b>\$71,590</b>	<b>\$26,570</b>
UNICEF				\$98,600	\$71,590	\$26,570

<b>Financier</b>	<b>Budget</b>	<b>Expenditure</b>	<b>Balance</b>
DFID	\$18,053,900	\$7,871,097	\$10,182,803
EU	\$10,303,500	\$1,499,942	\$8,803,558
CDB	\$27,100	\$19,049	\$8,051
OTEP	\$0	\$0	\$0
DARWIN	\$0	\$0	\$0
UNICEF	\$98,600	\$71,590	\$27,010
UNECLAC	\$0	\$0	\$0
GOM	\$4,272,700	\$863,487	\$3,409,213
GWG	\$7,500	\$0	\$7,500
RSPB	\$9,900	\$8,384	\$1,516
UNDP	\$0	\$0	\$0
PAHO	\$150,100	\$7,481	\$0
<b>Total</b>	<b>\$32,923,300</b>	<b>\$10,341,029</b>	<b>\$22,439,652</b>