

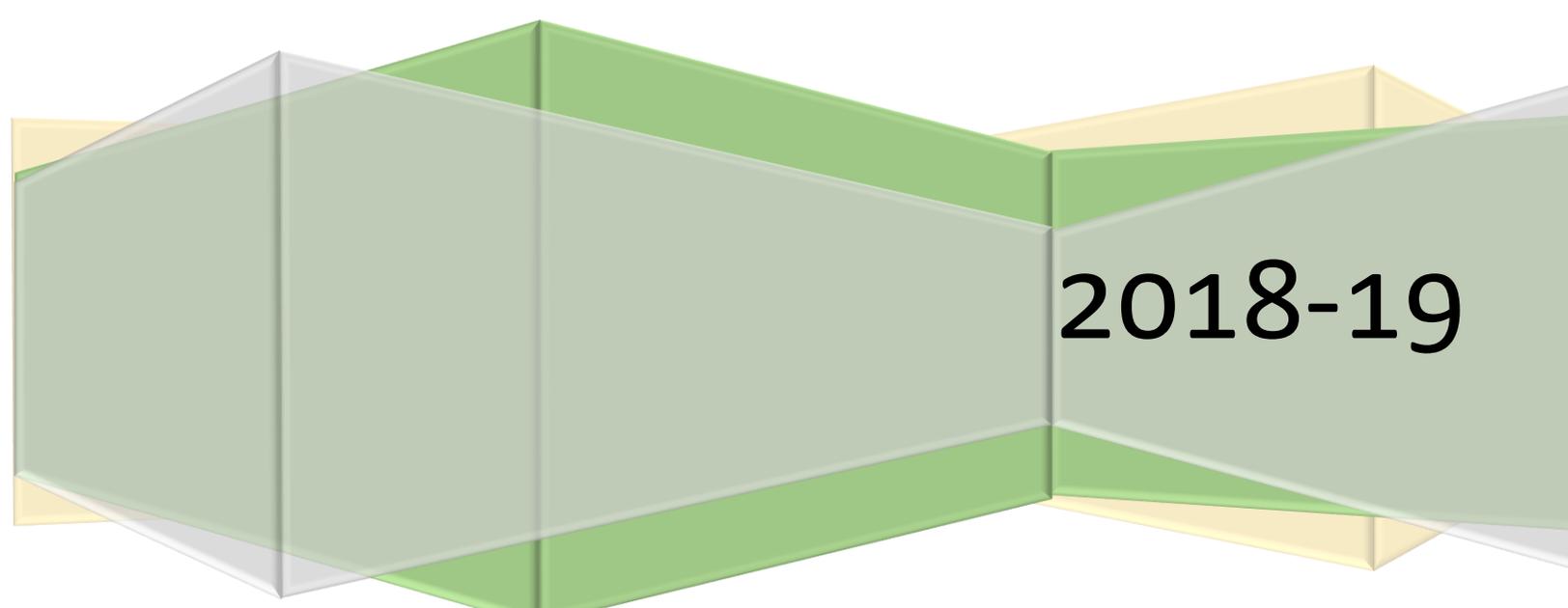


**Ministry of Finance and Economic Management**

# **Budget Performance and Outlook:**

**Quarters 2 and 3**

**(1 July 2018 to 31 December 2018)**



**2018-19**

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## 1. Overview

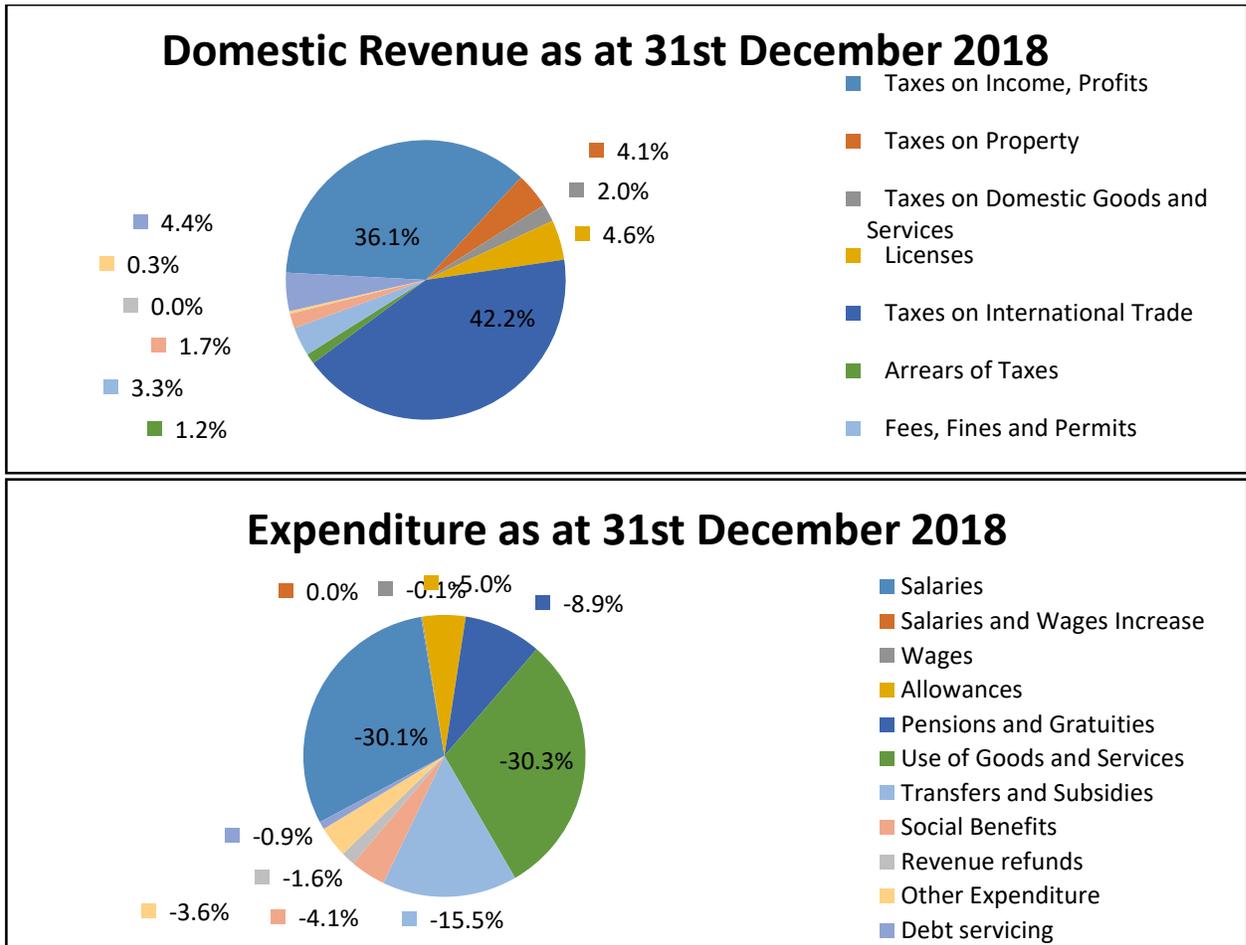
- 1.1. The Budget Performance and Outlook Report is a periodic review of the Budget execution. The aim of the Budget Performance and Outlook Report is to enable the Cabinet, the Legislature and the public to understand and scrutinise how public funds are spent, increasing transparency and accountability.
- 1.2. The Report provides commentary on the Budget (Recurrent and Capital as well as Debt Servicing) and an Outlook for the upcoming period along with notes on the key Policies and Programmes to be instituted.
- 1.3. A Provisional General Warrant was signed authorizing expenditure out of the Consolidated Fund to carry on the services of the Government of Montserrat until the 2018/2019 Appropriation Bill was passed. The 2018/19 appropriation was passed on Tuesday, 1 May, 2018.
- 1.4. An approved Budget for the fiscal year 2018-19 was \$164.8m (Recurrent \$131.2m; Capital \$33.63m). This is a 3.32% increase over \$159.51 million for fiscal year 2017/18.
- 1.5. The approved revenue from local sources is EC\$52.7 million (2017/18 was EC\$50.38 million). Total local revenues will be generated from two main areas: tax revenue and non-tax revenue (fees, fines, permits, rents, interests and licenses). Budget support from DfID will contribute EC\$78.5 million, 60% of recurrent revenue.
- 1.6. Total planned development expenditure for financial year 2018/19 amounts to EC\$33.63 million. This comprises Economic Infrastructure development of EC\$20.04 million, 59.59%, Social Infrastructure development of EC\$11.12 million, 33.08%; Public Administration of \$1.65 million, 4.91%; Education of EC\$0.008 million, 0.02%, Agriculture of EC\$0.156 million, 0.47%, Statistical Research and Miscellaneous Projects of EC\$0.548 million, 1.93%.
- 1.7. The Capital budget will be funded by the UK Government through DFID EC\$7.14 million, 21.25%; the European Union EC\$23.8 million, 70.77% and the remaining EC\$2.69 million, 7.99% by other funding partners such as CDB, OTEP and DARWIN.
- 1.8. Total outstanding public debt at the beginning of the financial year 18/19 was \$13.00 million, with external debt amounted to \$10.40 million while domestic debt was \$2.59 million.

## 2. Budget Commentary

### Statement of Recurrent Revenue and Expenditure

- 2.1. The Statement of Recurrent Revenue and Expenditure sets out the scale and nature of the flows to and from the government. It shows that, in quarter 2 and 3 of the fiscal year 2018-19 the Government:
  - received \$28.08 million and \$32.70 million respectively in taxation and other operating revenue;
  - spent \$65 million including \$28.02 million employing staff and \$36.02 million on goods and services; and
  - GOM total debt stock at the end of quarter 2 and 3 was \$12.49 million and \$12.02 million respectively, acknowledging two (2) outstanding domestic debts for the Davy Hill Housing Regeneration Programme and the Purchase of a Generating Set by the Montserrat Electricity Corporation and three (3) external loans with Caribbean Development Bank. These were for Port Development (Plymouth), Consolidated Line of Credit and a Second Power Project.

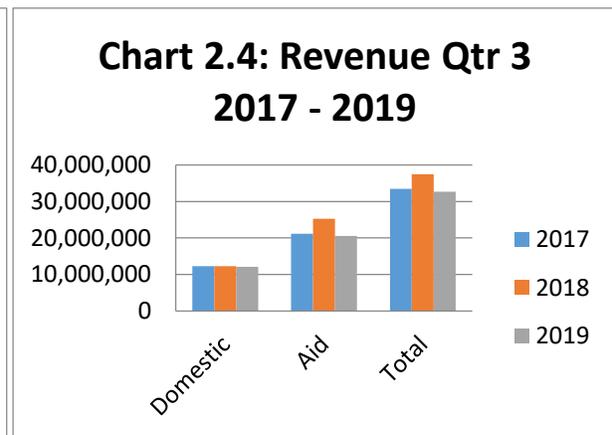
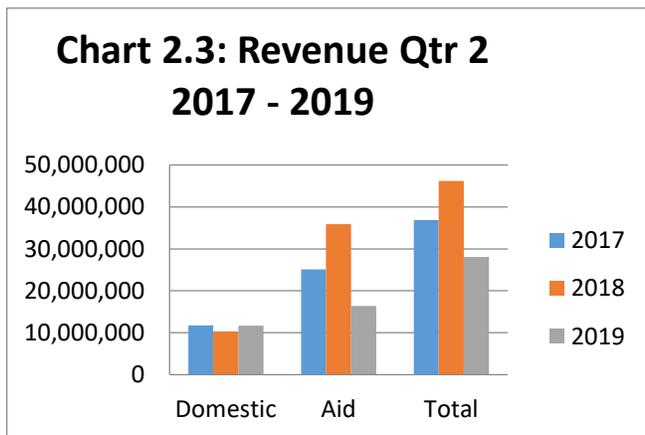
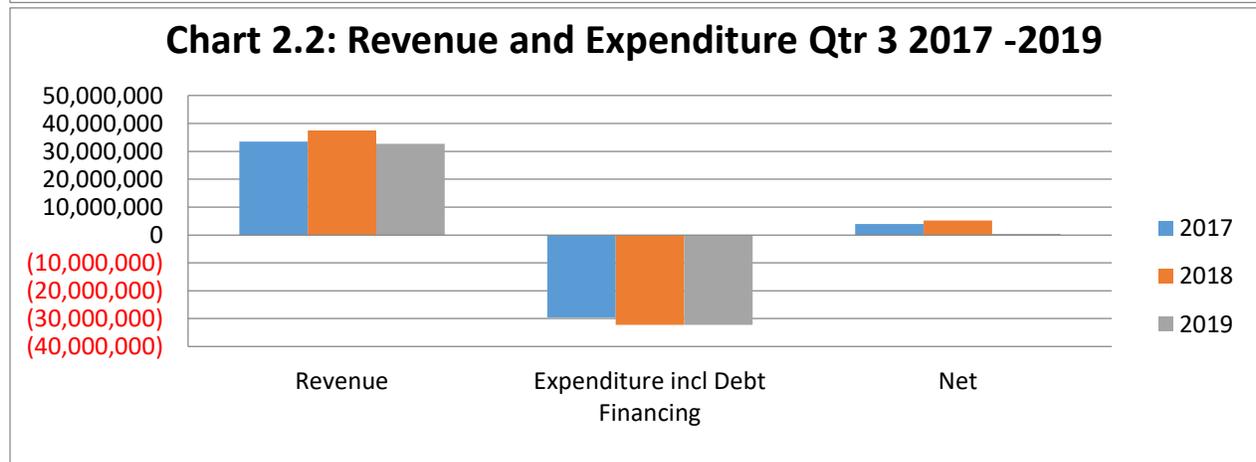
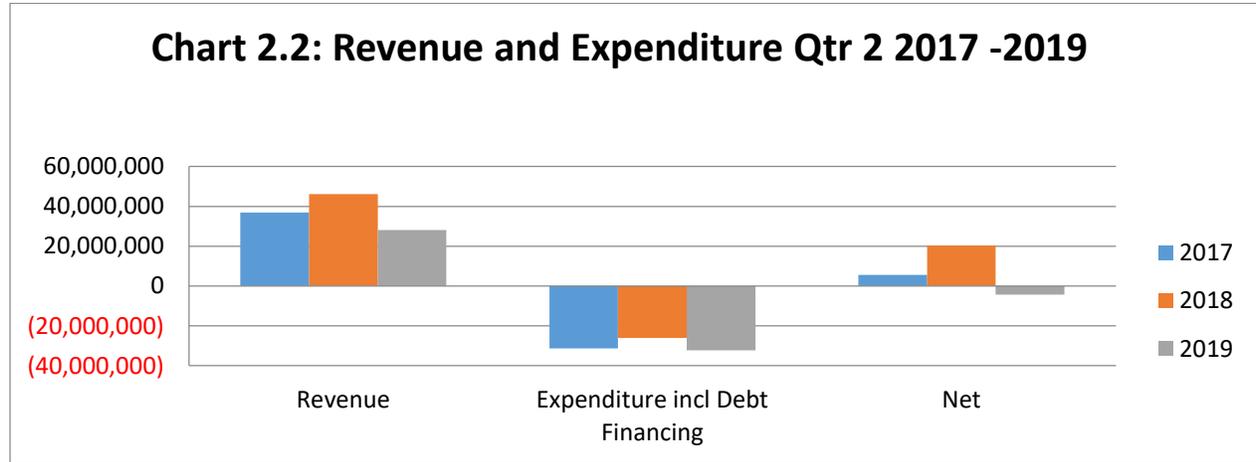
**Chart 2.1: Summary of Revenue and Expenditure**



- 2.2. Recurrent budget performance for the period ending 31<sup>st</sup> December 2018 reflected:
- 42.2 % of the domestic revenue was as a result of collections called as Taxes on Income, Profits
  - Taxes on International Trade was 36.1 % of local revenue
  - Licenses contributed 4.6% to the local revenue
  - 30.1% was spent on Salaries
  - 30.3% of total expenditure was for use of goods and services
  - Transfers and Subsidies was 15.5% of expenditure
  - Pensions and Gratuities amounted 8.9%

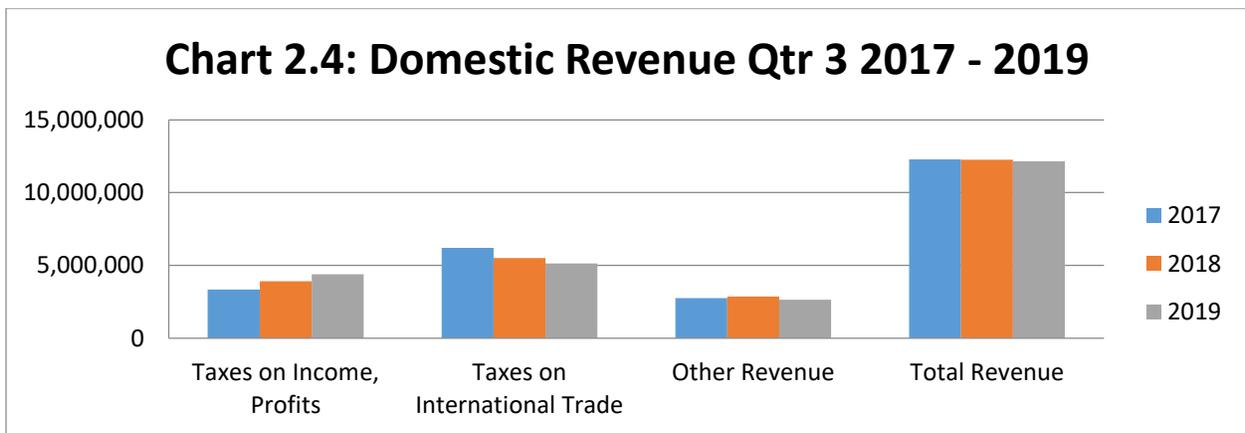
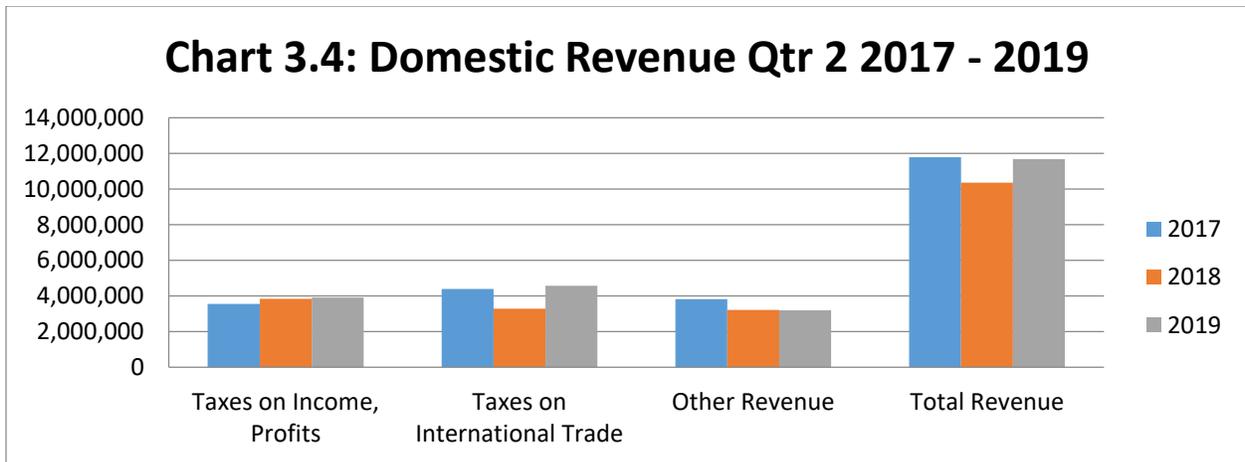
2.3. Chart 2.2 shows a significant decrease in revenue. This is due to a half-year drawdown of financial aid received in quarter 1. Spending activity was significantly higher this quarter compared to the previous year.

Revenue



2.4. Chart 2.3 shows domestic revenue was slightly lower this financial year than the two previous years at the end of December 2018.

2.5. The comparison of quarter 2 shows an increase in domestic revenues over the previous year. . Quarter 3 saw a slight decrease in domestic revenue collection in comparison to the previous years. In quarter 2,



**Table 2.1: Recurrent revenue for Qtrs. 2 & 3**

	Revenue Stream	Q2			Q3			FY		
		Projections	Actuals	% Actuals/Projections	Projections	Actuals	% Actuals/Projections	Estimates	Actuals	% Actuals/Estimates
110	Taxes on Income, Profits	4,582,000	3,917,181	85%	4,383,035	3,753,080	86%	19,230,100	14,004,810	73%
115	Taxes on Property	31,500	14,775	47%	497,311	255,093	51%	725,000	539,047	74%
120	Taxes on Domestic Goods and Services	1,025,100	254,819	25%	248,315	209,429	84%	2,681,900	768,382	29%
122	Licenses	698,000	1,024,721	147%	562,545	811,751	144%	2,871,100	2,388,055	83%
125	Taxes on International Trade	4,725,500	4,567,016	97%	5,122,527	4,235,084	83%	20,123,300	14,836,790	74%
129	Arrears of Taxes	430,000	107,588	25%	146,837	134,727	92%	1,500,000	479,603	32%
130	Fees, Fines and Permits	447,840	506,931	113%	403,489	447,467	111%	1,983,800	1,533,220	77%

135	<i>Rents, Interest and Dividends</i>	438,800	692,955	158%	208,404	159,345	76%	1,046,500	989,573	95%
145	<i>Reimbursements</i>	20,500	65,938	322%	37,929	2,934	8%	115,000	25,146	22%
150	<i>Budgetary Assistance</i>	21,354,630	16,406,517	77%	20,539,185	16,406,517	80%	78,462,000	77,999,826	99%
160	<i>Other Revenue</i>	619,710	530,418	86%	537,569	464,022	86%	2,412,600	1,530,101	63%
	<b>Total</b>	<b>34,373,580</b>	<b>28,088,859</b>	<b>82%</b>	<b>32,687,145</b>	<b>26,879,449</b>	<b>82%</b>	<b>131,151,300</b>	<b>115,094,553</b>	<b>88%</b>

## Main Revenue Streams

2.6. Table 2.2 below shows the main revenue streams. Not every revenue stream has performed as expected.

**Table 2.2: KEY Recurrent revenue for fiscal year and Qtrs. 2 and 3**

	Revenue Stream	FY			Q2			Q3		
		Estimates	Actuals	% Actuals/Estimates	Projections	Actuals	% Actuals/Projections	Projections	Actuals	% Actuals/Projections
11001	Company Tax	3,338,200	3,069,389	92%	700,000	464,057	66%	551,542	410,835	74%
11002	Income Tax (Personal)	15,091,900	11,195,031	74%	3,692,000	3,325,667	90%	3,964,368	3,464,843	87%
11003	Withholding Tax	800,000	621,454	78%	190,000	127,457	67%	230,000	508,059	221%
11501	Property Tax	725,000	544,461	75%	31,500	14,775	47%	490,000	497,311	101%
12001	Hotel Occupancy Tax	75,000	42,792	57%	16,000	1,663	10%	30,000	1,778	6%
12002	Bank Interest Levy	1,500,000	750,000	50%	750,000	-	-	-	-	-
12003	Insurance Company Levy	231,300	158,659	69%	50,000	89,984	180%	52,000	66,283	127%
12004	Stamp Duty	460,000	339,152	74%	124,100	54,182	44%	121,872	97,548	80%
12005	Embarkation Tax	389,600	260,545	67%	85,000	106,990	126%	75,000	82,305	110%
12203	Landholding Licence	300,000	258,045	86%	85,000	20,200	24%	160,000	57,750	36%
12204	Driver's Licenses	364,600	261,960	72%	80,000	88,115	110%	94,785	106,145	112%
12208	Motor Vehicle Licenses	1,310,000	1,039,611	79%	328,000	357,158	109%	252,231	226,469	90%
12209	Telecom. Licenses	750,000	605,532	81%	187,500	538,158	287%	173,512	154,777	89%
12501	Import Duties	6,892,200	5,353,213	78%	1,650,000	1,423,859	86%	2,052,837	1,549,433	75%
12505	Consumption Tax	12,171,100	9,141,456	75%	2,810,000	2,888,027	103%	3,112,718	3,363,558	108%
12507	Customs Processing Fee	910,000	689,301	76%	228,000	237,565	104%	219,734	190,683	87%
12901	Company Tax (Arrears)	600,000	384,847	64%	180,000	6,199	3%	-	16,000	-
12902	Income Tax (Arrears)	650,000	423,020	65%	180,000	58,534	33%	140,000	74,915	54%
12903	Property Tax (Arrears)	250,000	217,311	87%	70,000	42,856	61%	170,003	55,922	33%
13021	Consular Fees	270,000	206,550	77%	60,000	103,950	173%	60,000	93,760	156%
13508	Royalties - Quarries	600,000	422,410	70%	157,000	154,020	98%	-	139,058	-
16006	Port Authority Principle #1 SFR-ORM	385,000	287,978	75%	96,000	95,978	100%	95,978	95,978	100%
16018	Hospital Receipts	425,000	313,346	74%	104,000	85,309	82%	-	94,634	-
16042	Plant & Workshop	650,000	378,247	58%	162,520	8,074	5%	300,000	26,895	9%
	<b>Total</b>	<b>49,138,900</b>	<b>36,964,310</b>	<b>75%</b>	<b>12,016,620</b>	<b>10,292,776</b>	<b>86%</b>	<b>12,346,580</b>	<b>11,374,937</b>	<b>92%</b>

2.7. In terms of areas where revenue has significantly under-performed:

- company tax arrears;
- plant and workshop;
- landholding licence;
- income tax arrears;
- hotel occupancy;
- property tax arrears; and
- bank interest levy.

2.8. With regards to areas which over-performed:

- property tax;
- withholding tax;
- insurance company levy;
- embarkation tax;
- driver's licence;
- consumption tax; and
- consular fees.

2.9. This remainder of this section reviews the performance of some key revenue streams. However, overall domestic revenue under performed in both quarters.

### *Taxation revenue*

#### *Taxes on Income, Profits*

- **Company Tax** – 100% of the total projected amount of \$2,755,000 up to December 2018.
- **Personal Income Tax** - For the period total collections for this tax amounted to \$10,393,717, which is 93% of the projected amount of \$11,191,900. This is due in part to underspend in Personal Emoluments and Allowances from unfilled post within the Public Service.
- **Withholding Tax** - 146% of total projected amount – This tax has exceeded its target based on projections. Collections emanating from effecting the new Ferry is the contributing factor.

#### *Property Tax*

- **Property Tax** – For the period, ending December 2018 collections amounted to \$539,047, which represents 101% of the estimated amount. This was realized as a result of 2018 property tax bills becoming payable as at 11<sup>th</sup> December 2018.

#### *Taxes on Domestic Goods and Services*

- **Bank Interest Levy** – Although showing 0%, this collection will materialize in March 2019.
- **Insurance Company Levy**- For the reporting period the total amount collected was \$204,927, which is 114% of the total, allocated amount \$180,000.
- **Embarkation Tax**- During the month of December 2018 a total of \$32,140 was collected which represents 129% of estimates.

#### *Taxes on International Trade and Transactions*

- **Import Duties** - 90% of total projections – Much of the goods imported originated from CARICOM and were exempted from import duties resulting in a shortfall in import duties.
- **Consumption Tax**- 106% of total projections – Consumption was 16% higher at the same point of 2017/18.

#### *Arrears of Taxes*

2.10. A target of \$1.5 million was set for the collection of taxes in arrears for the fiscal year. This amount was spread over in Company Tax \$600k, Income Tax \$650k and Property Tax \$250k.

**Table 2.3 Arrears of Taxes for Qtrs. 2 & 3**

Classification	Budget Estimates	Actuals	% Actuals/ Estimates	Q2 Projections	Q2 Actuals	% Actuals/ Projections	Q3 Projections	Q3 Actuals	% Actuals/ Projections
<b>Company Tax (Arrears)</b>	600,000	384,847	64%	180,000	6,199	3%	-	16,000	-
<b>Income Tax (Arrears)</b>	650,000	423,020	65%	180,000	58,534	33%	140,000	74,915	54%
<b>Property Tax (Arrears)</b>	250,000	217,311	87%	70,000	42,856	61%	170,003	55,922	33%
	<b>1,500,000</b>	<b>1,025,178</b>	<b>68%</b>	<b>430,000</b>	<b>107,589</b>	<b>25%</b>	<b>310,003</b>	<b>146,837</b>	<b>47%</b>

- **Company Tax Arrears** - 17% of total projections. This is attributable to the ambitious target that was set for the collection of this aggregate.
- **Income Tax Arrears** - 43% of total projections- The amount collected for income tax arrears is significantly lower in comparison to last year's collection during the same period.
- **Property Tax Arrears** - 98% of total projections. Collections are on target- This success is associated with the requirement to present a certificate (Form F) showing taxes being paid before property ownership or other changes to property are effected by the Land Registry Department.

### Non-tax revenue

**Table 2.4 Non-tax revenue for fiscal year and Qtrs. 2 & 3**

Revenue Stream	Budget Estimates	Actuals	% Actuals/ Estimates	Q2 Projections	Q2 Actuals	% Actuals/ Estimates	Q3 Projections	Q3 Actuals	% Actuals/ Estimates
<i>Licenses</i>	698,000	1,024,721	147%	562,545	811,751	144%	2,871,100	2,388,055	83%
<i>Fees, Fines and Permits</i>	447,840	506,931	113%	403,489	447,467	111%	1,983,800	1,533,220	77%
<i>Rents, Interest and Dividends</i>	438,800	692,955	158%	208,404	159,345	76%	1,046,500	989,573	95%
<i>Reimbursements</i>	20,500	65,938	322%	37,929	2,934	8%	115,000	25,146	22%
<i>Budgetary Assistance</i>	21,354,630	16,406,517	77%	20,539,185	16,406,517	80%	78,462,000	77,999,826	99%
<i>Other Revenue</i>	619,710	530,418	86%	537,569	464,022	86%	2,412,600	1,530,101	63%
<b>Total</b>	<b>23,579,480</b>	<b>19,227,480</b>	<b>82%</b>	<b>22,289,121</b>	<b>18,292,036</b>	<b>82%</b>	<b>86,891,000</b>	<b>84,465,921</b>	<b>97%</b>

2.11. Local non-tax revenue streams performed quite well during the quarters producing 97% of their target for the period. Budgetary Assistance was received this first quarter; however, this amount covers the first two quarters of the financial year.

- **Royalties for Mining Export** – Receipts total \$85,410 for the quarter or 103% of the projection for the quarter.

### Other Revenue

- **Port Authority Principle #1 SFR-ORM** – Receipts total \$95,978 for the quarter or 100% of the projection for the quarter.  
This stream represents a pass through payment in which the Montserrat Port Authority compensates government for servicing its loan with the Caribbean Development Bank for Port Plymouth.

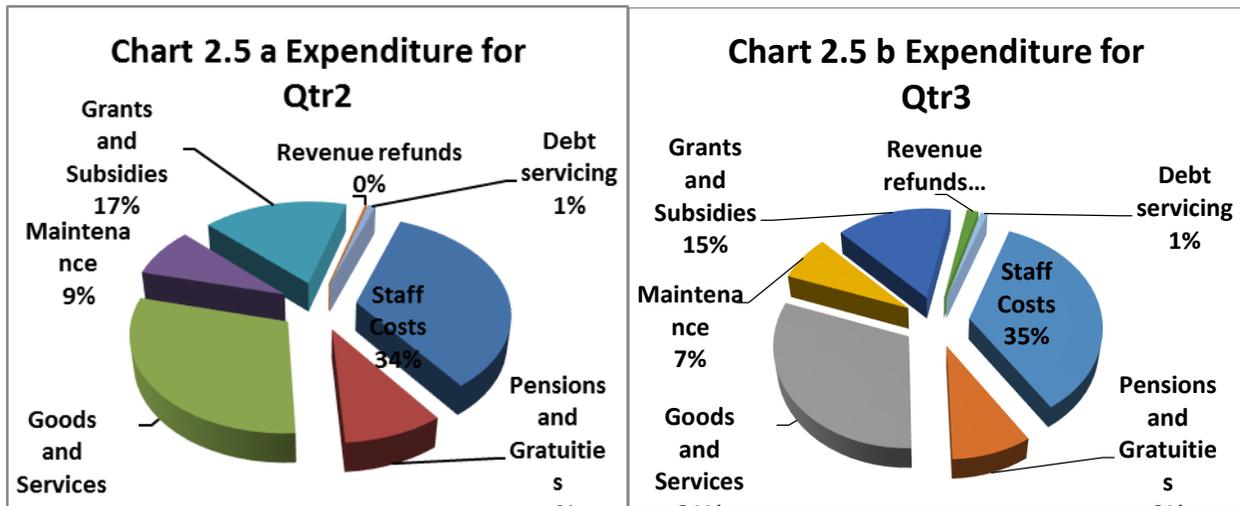
### Capital Grants/Revenue

2.12. GoM's capital accounts operate on an accrual basis unlike the recurrent accounts allowing for the rolling forward of unexpended funds. This accounts for the disparity between capital receipts and spending. A total of \$17.57 million in capital grants was received by GoM as at 31<sup>st</sup> December 2018.

## Expenditure

### Current Expenditure

2.13. Total expenditure for quarter 2 and 3 was \$65 million, an average of 13% below the projections for both quarters. This includes Staff costs \$ 11.02 million, Use of Goods and Service \$8.6 million, Grants and Subsidies \$5.2 million and Pensions and Gratuities \$2.85 million.



2.14. Table 2.7 below shows the spending against projections for the major expenditure categories.

**Table 2.7: Expenditure for fiscal year and Qtrs. 2 and 3**

Classification	Estimates	Actuals	% Actuals/ Estimates	Projections	Actuals	% Actuals/ Projections	Projections	Actuals	% Actuals/ Projections
Salaries	40,143,700	31,875,875	79%	9,534,885	9,494,767	100%	9,664,895	9,703,012	100%
Wages	433,000	175,514	41%	193,629	46,828	24%	199,539	48,178	24%
Allowances	7,468,700	5,388,192	72%	1,718,651	1,532,007	89%	1,780,948	1,596,512	90%
Pensions and Gratuities	11,811,100	9,819,428	83%	4,156,659	2,975,190	72%	3,753,990	2,874,078	77%
Use of Goods and Services	38,813,700	32,524,118	84%	13,339,711	10,478,362	79%	11,236,279	9,902,220	88%
Transfers and Subsidies	22,539,200	20,434,446	91%	6,908,084	5,575,053	81%	7,537,445	4,988,414	66%
Social Benefits	4,145,300	4,143,928	100%	1,098,868	1,273,319	116%	1,352,319	1,309,334	97%
Revenue refunds	1,505,500	986,203	66%	453,781	77,065	17%	521,000	512,214	98%
Other Expenditure	3,079,700	2,451,872	80%	1,798,112	613,794	34%	959,919	1,144,293	119%
Debt servicing	1,211,400	1,115,338	92%	162,620	289,106	178%	162,100	287,248	177%
<b>Total</b>	<b>131,151,300</b>	<b>108,914,913</b>	<b>83%</b>	<b>39,365,001</b>	<b>32,355,493</b>	<b>82%</b>	<b>37,168,435</b>	<b>32,365,503</b>	<b>87%</b>

2.15. The fixed components of expenditure for the quarter are staff costs \$11.02 million, 37%, pensions and gratuities \$2.85 million, 10% and debt servicing \$276k, 1%, which collectively accounted for 48% of the spending for the quarter.

2.16. **Salaries** – to cover costs of permanent, temporary and contract personnel was forecasted to be \$9.68 million for the quarter, only \$9.35 million or 97% was spent. The variance may be due to unfilled vacancies during the quarter.

2.17. **Allowances** – these are provisions made for GoM’s employees. Thus, unspent amounts were in partly due to unfilled posts and pending approval for persons in post. An amount of \$1.7 million was projected of which 94% (\$1.61 million) was spent.

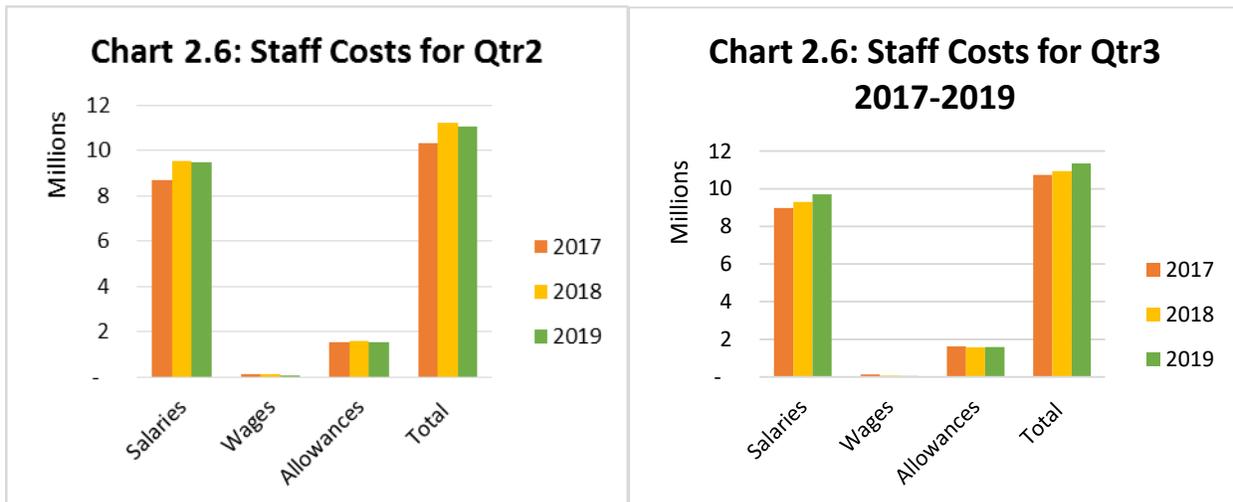
*Key Expenditure Lines*

2.18. Table 2.8 below shows **key** spending lines. Not every spending line has performed as expected. Taken together, the variances fall within acceptable margins.

**Table 2.8: KEY Recurrent Spending for fiscal year and Qtrs. 2 and 3**

Expenditure Line	Estimates	Actuals	% Actuals/ Estimates	Projections	Actuals	% Actuals/ Projections	Projections	Actuals	% Actuals/ Projections
Salaries	39,612,400	18,841,962	48%	10,358,094	9,494,767	92%	9,772,100	9,703,012	99%
Wages	197,900	109,945	56%	80,550	46,828	58%	52,100	48,178	92%
Allowances	7,216,400	3,146,889	44%	1,902,955	1,532,007	81%	1,694,200	1,596,512	94%
Pensions and Gratuities	11,696,900	5,822,943	50%	2,949,636	2,975,190	101%	2,953,500	2,874,078	97%
Utilities	2,599,600	1,226,168	47%	750,053	643,977	86%	686,200	835,922	122%
Furniture Equipment and Resources	3,751,800	1,281,935	34%	1,424,131	752,713	53%	510,800	661,139	129%
Maintenance Services	8,040,700	4,079,654	51%	2,776,461	2,668,723	96%	2,762,500	2,345,098	85%
Professional Services and Fees	14,059,000	6,352,602	45%	3,590,489	3,254,677	91%	3,569,700	3,329,049	93%
Training	3,226,000	1,353,379	42%	1,174,900	1,061,134	90%	1,040,900	1,016,535	98%
Grants & Contributions	5,476,500	3,045,478	56%	3,396,700	1,650,499	49%	1,315,700	676,139	51%
Subventions	16,564,400	7,747,022	47%	3,992,000	3,924,555	98%	3,959,700	4,312,275	109%
Social Protection	4,001,200	2,206,775	55%	988,954	1,230,071	124%	1,201,400	1,225,135	102%
Revenue refunds	1,500,500	258,457	17%	302,500	77,065	25%	802,600	512,214	64%
Debt Servicing - Domestic	329,400	162,164	49%	81,100	81,082	100%	81,100	81,082	100%
Debt Servicing - Foreign	502,000	250,832	50%	125,500	125,416	100%	125,500	125,416	100%
Debt Servicing - Interest	305,000	152,009	50%	90,000	82,608	92%	82,700	80,750	98%
<b>Total</b>	<b>119,079,700</b>	<b>56,038,213</b>	<b>47%</b>	<b>33,984,022</b>	<b>29,601,314</b>	<b>87%</b>	<b>30,610,700</b>	<b>29,422,534</b>	<b>96%</b>

*Staff costs*



2.19. Staff costs include the salaries and allowances of permanent staff, temporary staff and contractors. Staff costs are the net direct cost to the government of employing staff in the public sector for the delivery of front line services. The net cost does not include social security contributions and pension costs; these are discussed below.

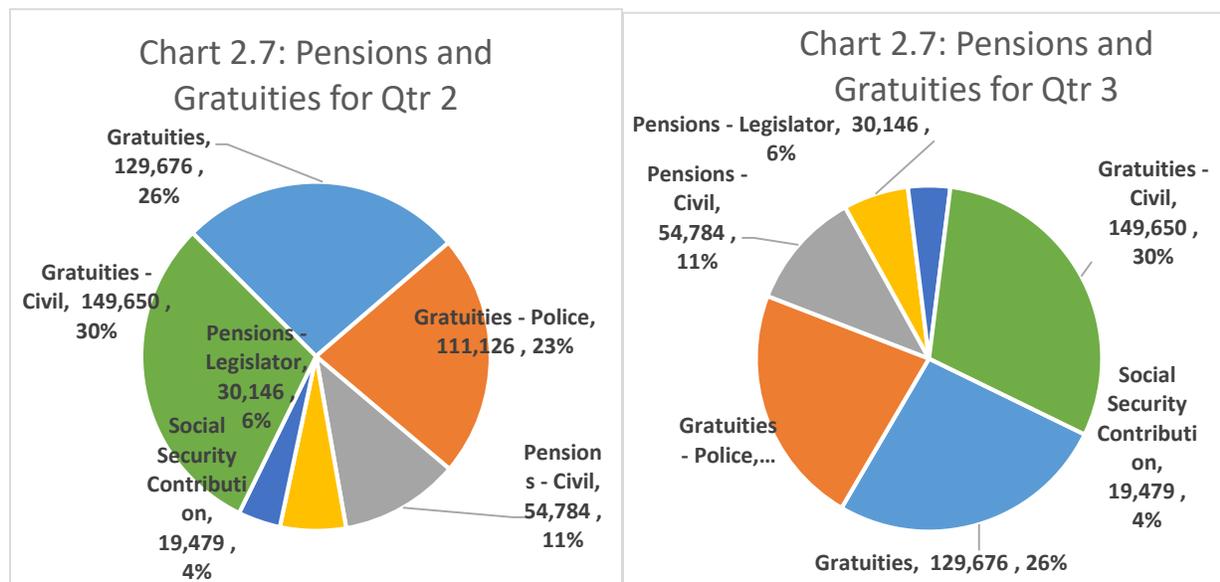
2.20. The table below presents summary information on the **Head Count** as at 31 December 2018:

**Table 2.9: Head Count**

Head Count (FTE)	No of Funded Vacancies	No of Unfunded Posts	Total No of Approved Posts
881	121	8	1010
<b>Breakdown of Head Count</b>			
Permanent – 723 (70%); Fixed-term/Contract – 86 (8%);		Short-term – 58 (8%); Wages/non-established – 14 (3%)	

2.21. There are 121 vacant posts on the Establishment. 8 of these are unfunded and 16 were recently created (see Appendix E). The highest proportion of vacancies exist within the Health and Police Sector

*Pensions, Gratuities and Other Benefits*



2.22. The payment of a Pension and/or Gratuity is made in accordance with a number of key legislation, namely: The Pensions Act, Legislator’s Conditions of Service Act, Police Act, Montserrat Social Security Act and the Eastern Caribbean Supreme Court (Rate of Pension of Judges) Act.

2.23. Since the payment of pensions is a non-contributory scheme, these payments are made through the Consolidated Fund and forms part of the yearly recurrent budget. On this basis, it is

necessary to accurately forecast and report on the expenditure to inform the fiduciary and reporting responsibilities of the Government of Montserrat (GoM).

- i. Non-submission of Pension Life Certificates to effect pension payments;
- ii. Computation of unplanned Early Exit and/or Death Benefits;
- iii. Payment of Normal and Early Retirement Benefits for new and deferred pensioners; and
- iv. The re-activation of pension benefits for persons, who were experiencing issues with their banking information or who were previously gainfully employed by GoM and therefore, could not receive a pension during their employment.

2.24. For the stated period GoM's Pension Payrolls for Civil, Police and Legislative consisted of 451 pensioners. These are broken down below into the particular groupings: -

- a) Civil – 402 persons
- b) Police – 37 persons
- c) Legislative – 12 persons

#### *Use of goods and services*

2.25. Goods and services were purchased to meet operational requirements. This included the maintenance of public sector buildings, maintenance of the road network, materials for schools and medicines, as well as administrative costs, such as rent and utilities. The total value of goods and services purchased up to December 31<sup>st</sup> 2018 was \$22.5 million.

#### Small Capital Asset Fund (SCAF)

2.26. The Small Capital Asset Fund, with a budget of \$1.8 million, is designed to assist the Ministries and Departments with the procurement of crucial operational assets. A total of 30 Projects were approved by the Small Capital Asset (SCAF) Committee for the 2018/19 Financial Year.

2.27. As at December 31, 2018 a total of \$573,250.33 has been expended. Difficulties encountered with the procurement of the assets has resulted in a delay of spend. All projects are to be completed by March 31<sup>st</sup> 2019. The letters of approvals were distributed to the Ministries giving them an indication which projects out of their submissions were approved. The Legal Department, Office of the Auditor General and MCWL were very proactive as they submitted invoices shortly after receiving confirmation thus expenditure as at Q2 stood at \$87,414.91

2.28. Q3 was a relatively progressive quarter having received majority of the invoices for assets under \$20,000 and all ITT's and Departmental tenders were drafted, completed and published. However, although ITT's were completed only a few bids were awarded and invoices received. Q3 expenditure totalled to \$386,835.43

### Technical Cooperation and Capacity Building

2.29. DFID have combined its funding technical cooperation and capacity building efforts under a single ring-fenced budget. These funds are specifically for supporting the Government in filling key safe guarding posts in line with the relevant protocols, including funding for a specialised recruitment agency to fill the safeguarding TC posts.

2.30. There were forty-seven (47) approved posts identified for Technical Cooperation funding for the financial year 2018/2019. There are (19) persons in TC posts across Government of Montserrat at quarter three (3). GoM has advanced two direct appointments to the TC posts of Director of Public Works Department at the end of the contractual engagement of Mr. Junior Bruce and a Director of Statistics on the termination of Ms. Merline Hemmings-Reid, Chief Statistician within the Ministry of Finance. One Senior Social Worker was on board during the month of December on a two-year contract as Senior Social Worker (Protection). There were four resignations during the quarter – 3 from the Social Services Department and 1 from the Ministry of Communication Works and Labour.

**Table 2.12: Technical Cooperation and Capacity Building**

<b>NO.</b>	<b>POST</b>
1	Audit Manager
2	Head of Programme Management
3	Head of Procurement
4	Tax Advisor
5	Director of Tourism
6	Chief Medical Officer
7	Clinical Psychologist

### Annual Country Training Scheme and

2.31. The overall training budget for 2018/19 is \$2,833,300. HR-Learning and Development Key Areas are:

- Core Skills Development
- Scholarships and Awards Programme
- Management and Leadership Development
- Talent Management
- Succession Planning
- Induction and Career Development
- Strategic Planning and Financial Management

Below is a breakdown of how the budget was allocated by the sub-heads.

**Table 2.13: ACTS Spending up to Qtr 3**

<b>GOM LEARNING AND DEVELOPMENT ACTUALS FOR 2018-19</b>					
<b>code</b>	<b>acct #</b>	<b>BUDGET</b>	<b>Approved 2018</b>	<b>Expenditure to Date</b>	<b>Balance</b>
INS	24201	In-Service	\$ 100,000.00	\$ 71,806.45	\$ 28,193.55
DST	24202	Ministry/Department	\$ 202,500.00	\$ 183,618.04	\$ 18,881.96
SCH	24203	Scholarships	\$ 1,869,300.00	\$ 1,394,316.59	\$ 474,983.41
FAG	24204	Financial Assistance & Grants	\$ 150,000.00	\$ 161,744.00	\$ (11,744.00)
MAN	24205	Mandatory	\$ 140,000.00	\$ 85,647.68	\$ 54,352.32
APQ	24207	Accred'tion/Prof Qual	\$ 371,500.00	\$ 167,431.10	\$ 204,068.90
		<b>TOTAL</b>	<b>\$ 2,833,300.00</b>	<b>\$ 2,064,563.86</b>	<b>\$ 768,736.14</b>

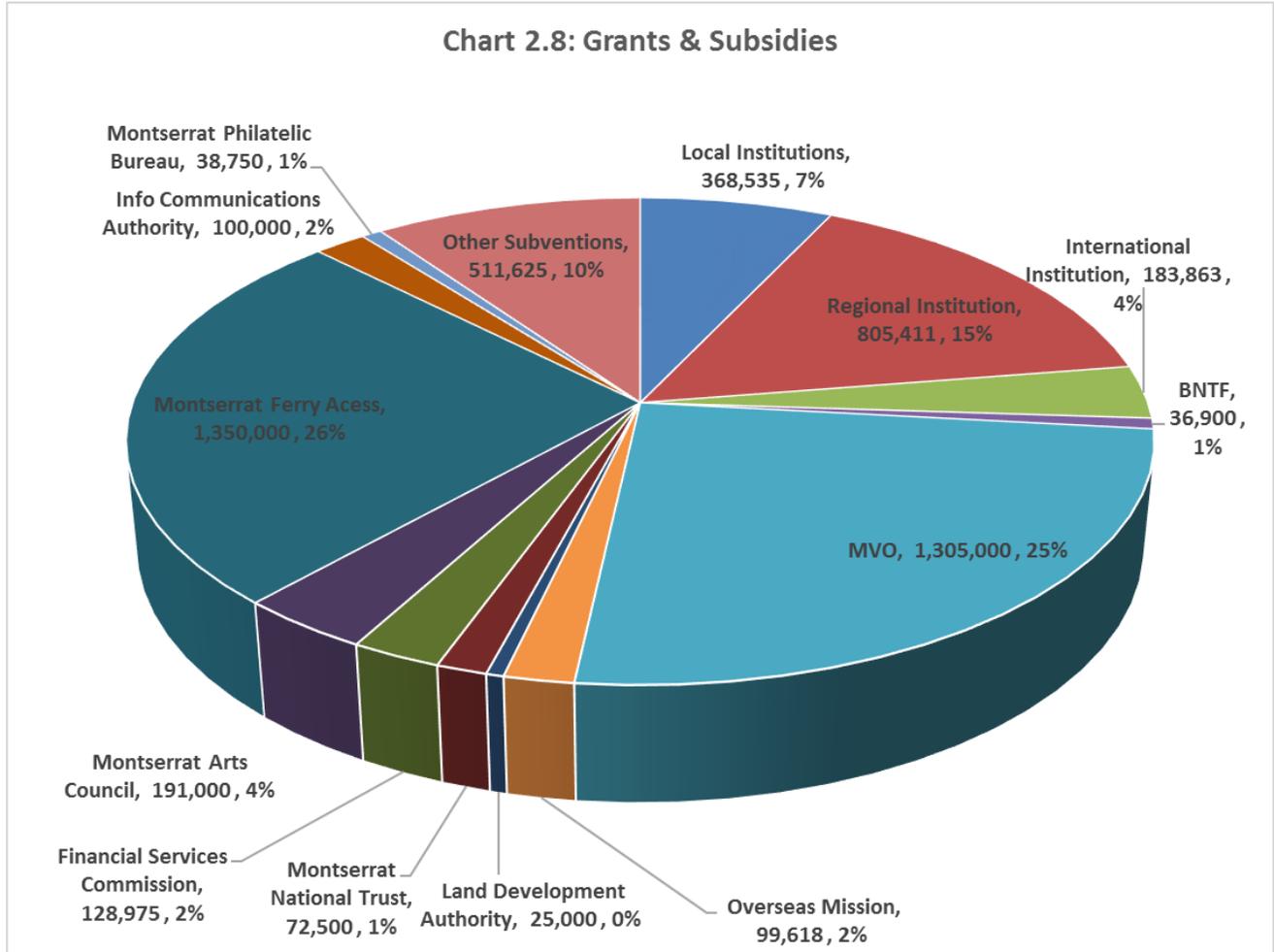
2.32. The long-term scholarship awardees continue to diligently pursue their courses of study. Progress Reports received for the academic year 2017/18 shows that the students are performing satisfactorily. Progress Reports for Semester 1 of 2018/19 are not yet available however, constant contact with the students is ensuring that they are focused and committed to the area of study.

2.33. The budget for scholarships for 2018/19 covers living expenses, tuition, economic cost, airfare, accommodation and miscellaneous fees for new and continuing awardees. For this quarter, there are 27 continuing Scholarship Awardees. It is estimated that nine (9) will complete within quarter 2 of the reporting year. An amount of \$ 1.394 million has been expended so far to cover airfare and living expenses.

#### Maintenance of Public Assets

2.34. Government's spending on maintenance up to 31<sup>st</sup> December 2018 was \$6,105,105 (91% of its forecast). Spending on key maintenance categories was as follows: Roads and Bridges \$1,399,197; Buildings \$2,306,769; Plant & Operations \$489,336; Vehicles & Heavy Equipment \$273,146%; Up keeping of Grounds \$450,457; Office Equipment \$343,545%.

## Grants and subsidies



2.35. The central government makes grant and subsidy payments to regional institutions, private sector and non-governmental organisations as well as some statutory bodies to deliver public services or to facilitate their delivery. Payments of this nature are usually given to support on-going services; they can also be for the creation of new assets. Total expenditure for grants and subsidies were \$15.78 million as at 31<sup>st</sup> December 2018.

### Transportation Access Subsidy

#### *Quarter 2 (Summary Report 2018)*

2.36. For Quarter 2, the overall revenue collected was \$744,563.87. This comprises of ticket sales by both Ferry Agents, the online reservations system sales, with cargo along with monies collected from the excursion to Guadeloupe.

1. Compared to the same period last year 2017, agent's sales has shown a significant increase and is up by **9.7%**.
2. Online booking system sales are also up by **46% compared to last year.**

3. Passenger numbers has risen by **945** or **19%** compared to the same period in 2017.

### **FERRY OPERATIONS**

2.37. Ferry operations have had only two (2) disruptions in service due to the passing of Tropical storm Issac and rough seas in which the boat was not able to dock at the Port. A few small changes in the service to accommodate group travel and to accommodate such like the cricket tournament has been made. Adjustments will continue to be made to keep fuel costs down so that the Access budget stays on track and improve where possible.

2.38. As part of the Office of the Premier and Access mandate, which stems from the recommendations within the strategy, is to review the number of excursions planned. The day trip to Guadeloupe which took place on the 28th July was incredibly successful with a passenger count of 86. It is the first ever trip by the Montserrat's ferry service to Guadeloupe which is a landmark journey for the people of Montserrat. It has also served to build the relationship with Montserrat and Guadeloupe as there was an official welcome by the Guadeloupe Government, along with a plaque exchange with the mayor's office in Pointe a Pitre. Another excursion will follow to try and further enhance Montserrat's relationship with Guadeloupe. The trip to Guadeloupe covered its cost in full and allowed for a cost saving to the overall budget of \$25,000.00.

2.39. The ferry Operator contract is completed and is currently out to the media. Preparation for the ferry Agency tender is currently underway and should have visibility within the coming weeks. This also would be on target to conclude by the end of this year.

2.40. The Division is now undergoing planning and preparation for the Hurricane season with some planning for the upcoming peak season in December. 2.

### **MAINTENANCE OF FERRY TERMINALS**

2.41. The current Little Bay ferry terminal is due for a slight upgrade to be delivered through the Ministry of Communications and Works. It is now fully on the way and will be completed within the coming weeks. This will allow a much better facilitation of customers during the peak season including better customer flow.

### **AIR ACCESS**

2.42. Charter hire of both SVG and Fly Montserrat remained minimal, as the weather, for quarter was good. The Airport Authority has recently conducted an airport emergency and safety workshop, which was geared towards emergency response, training and facilitation. All local stakeholders were involved and contributed tremendously bringing forth a number of positive initiatives. Overall air operators performed well for the period but not without their usual challenges. The Belize football team has just left the island doing there FIFA Match. All access coordination was carried out by the Access Division, which went rather smoothly. Both Airlines were contracted in to bring the teams in and take them out. This was the most cost effective approach and saw for the first time facilitation from international airline direct to the charter flights. This was carried out by Express Handlers Antigua, which performed the operation

without a hitch. This type of smooth facilitation will now be implemented when handling group facilitation for both air carriers.

### *ONLINE BOOKING SYSTEM*

2.43. The booking system worked well for the quarter. There are a number of new upgrades, which have been implemented to include I Day Tour report, which will help to monitor the progress of the day tour and compare to previous years. Also a subscribe feature has been added which allows us to better build our data base and also allows us to reach out to our customers using a number of different marketing tools. Customers can simply subscribe from the home page or will be added to the database once they book online. We are now approaching our free subscription limit.

2.44. Feedback from the Agents and customer interactions thus far has shown that the upgrades has been a plus as customer complaints and queries has all been satisfied and are now down to a minimum. There are regular queries through the contact us link and the Access email which highlights that customers are more aware of these features and are using them allot more to satisfy their needs.

### *Reporting*

2.45. Access will strive to better the reporting by tweaking the reporting format, to enhance the quality of the information. It will help in continuity and promote ease of comparison.

### *Quarter 3 (Oct-Nov-Dec 2018)*

2.46. For Quarter 3 the overall revenue collected was \$818,974.00. This comprises of ticket sales by both Ferry Agents, the online reservations system sales, with cargo along with monies collected from the excursion to Guadeloupe.

2.47. Comparison for the period compared to 2017:

- Agents sales up by \$1,123.00
- Online Passenger bookings Up by \$42,875.00
- Passenger movement for the period down by: 80
- Day tour Passengers for the period down by: 433

### *FERRY OPERATIONS*

2.48. Ferry operations for the period have been fair including during the Christmas season. The service was cancelled once during the Christmas period due to severe sea swells, which were as high as 10 feet. Both airlines services facilitated the change in service with a smooth outcome to the overall operation.

2.49. The day trip to Guadeloupe, which took place on the 1st December 2018, was incredibly successful with a passenger count of 135. This is the second trip by the Montserrat ferry service to Guadeloupe, which is also a landmark journey for the people of Montserrat. This time docking at a completely different port, the port of Basse-Terre.

2.50. As part of GoM's relationship building program an official plaque exchange with the Mayor of Basseterre was done by the Hon Delmaude Ryan. It serves to set the foundation for future connectivity initiatives between the two islands but most importantly begin the initial talks between the islands on positive ways to move forward in several functional areas.

2.51. The trip to Guadeloupe covered its cost in full and allowed for a cost saving to the overall budget of \$25,000.00 with a revenue input to the Access function of around \$8000.00 dollars.

2.52. As part of the Office of the Premier and Access Mandate that stems from the recommendations within the strategy review a number of excursions for 2019 are now being planned along with a number of new initiatives for the Access function.

2.53. The Access Strategy consultancy tender has now closed and is now going through the process of finalizing on the bids with an award on the table within the coming weeks. The Ferry Agency contract has been closed with three (3) bids on the table. The evaluation process was delayed due to the busy Christmas period and will be back on track very soon to be awarded.

2.54. The Division is now undergoing planning and preparation for the highly anticipated St Patricks peak season with a high level of enquiries for people coming in from the neighbouring islands as well as internationally.

#### *MAINTENANCE OF FERRY TERMINALS*

2.55. The current Little Bay ferry terminal has had a slight upgrade but is a long way from being prepared properly to accommodate the large crowds for the St Patrick period. The canopy has now arrived and will be set up within the coming week but access for a smooth passenger flow has not yet been addressed.

2.56. The Antigua terminal is due for some minor works, so that the quality of the decor can be maintained. This will be addressed within the coming weeks.

#### *AIR ACCESS*

2.57. Charter hire of both SVG and Fly Montserrat remained minimal, as the weather during the quarter was good. Overall air operations performed well for the period but not without their usual challenges. There is still a number of queries from the general public as to what is being done to allow twin Otter services into the market.

#### *ONLINE BOOKING SYSTEM*

2.58. The booking system for the quarter worked well with a few hiccups, which were due to internet failure. Access continues to make tweaks to the system to make sure customer service is the best quality. A boarding pass scanning system is now being implemented to address peak periods or large loads. The lack of such a system usually means if there's a miss count the boat will need to be checked several times to see who the person or persons are who were not checked. This could delay the service easily up to an hour with a domino effect. This will be in by the beginning of March to address the large crowds for the St Patrick's season.

## Reporting

2.59. Access will strive to better the reporting by tweaking the reporting format, to enhance the quality of the information. It will help in continuity and promote ease of comparison.

### *Cross-Classification of Functional and Economic Classifications of Expense*

2.60. Table 2.19a and 2.20b provide approximation of the breakdown of recurrent expenditure according the classifications of functions of government (COFOG) and against the economic classifications of expenses according the Government Financial Statistics (GFS) 2001. The functions cover the ministries as follows:

- **General public services** include Executive and Legislative organs as well as External Affairs, Ministry of Finance and Economic Management
- **Defence:** Disaster Management Coordination Agency including MVO subvention and the Royal Montserrat Defence Force;
- **Public order and safety:** Law Courts, Police, Fire and Prisons;
- **Economic affairs:** Agriculture, Communication, Works and Labour;
- **Recreation, culture, and religion:** Sports, Tourism & Culture should be included here but have not yet been unbundled from the general public services;
- **Environmental protection; Health; & Social protection:** Environmental Management, Ministry of Health and Social Service.

Table 2.15: Function of Government	Totals
General public services	11,429,817
Defence	567,972
Public order and safety	2,289,890
Economic affairs	10,053,575
Environmental protection	258,277
Housing and community amenities	208,468
Health	3,279,777
Recreation, culture, and religion	278,715
Education	2,327,751
Social protection	1,682,769
<b>Totals</b>	<b>32,377,009</b>

Table 2.16: Economic Classification	Totals
Compensation of Employees	14,359,378
Use of Goods and Services	10,390,195
Consumption of Fixed Capital	-
Interest	287,248
Subsidies	4,312,275
Grants	719,590
Social Benefits	1,213,874
Other Expenses	1,094,449
<b>Totals</b>	<b>32,377,009</b>

## Capital Expenditure

- 2.61. A total of EC\$6.74M was expended at the end of the Quarter 3.
- 2.62. This report continues to address projects with major approved budgets under the following categories; (i) Economic Infrastructure, (ii) Social Infrastructure, Research & Services, (iii) Public Administration, Buildings and Reform, (iv) Education, and (v) Statistical Research and Miscellaneous Projects

### **Economic Infrastructure**

2.63. **Geothermal**

Drilling Operations have ceased since the 21st December, 2016. The continuation of this project is hinged on the finalization of the revised contract scope, terms and sign-off between the drilling supplier and DFID. According to DFID, negotiations are ongoing.

The Electrical cost associated with the third well i.e. electricity supplied for the maintenance and security of IDC's drilling equipment stationed at MON-03, is escalating and there is no assigned budgetary allocation for such.

Delays in MON-03 deliverables pose the risk of GoM not being able to complete the feasibility studies and obtain adequate information to enable a suitable configuration of a geothermal power plant.

The total expenditure at the end of the third quarter of 18/19 stood at EC\$0.034M

2.64. **Roads & Bridges**

All anticipated works for Quarter 3 have been accomplished, the road, drainage & bridge works are 100% complete. The Barzey's Bridge component has been completed this Quarter. The newly re-constructed road and bridge across the Barzeys Ghaut will again provide an alternate route to access the northern side of the Island where the key facilities – Airport, Port and Hospital lie, in the case of the main road being blocked.

At the end of the 3rd quarter, in this financial year 18/19, EC\$0.522M was the total that was expended.

Figure 1: Completed Barzey's Bridge:



2.65. **Liquid Waste Management**

This project is nearing it's close as 3 out of 4 components are 100%. The New Windward sewage ponds is the final component which has been delayed because of the late arrival of the pond liners and the pipes. This transshipment issue has resulted in the works being further delayed by 4 weeks. The works are on-going and are now re-scheduled to be completed by the end of January 2019.

The Margetson home sewage treatment plant, commissioned on Friday 7th September, is now fully functional as all electrical, inlet and discharge piping works have all been completed in the quarter.

The total expenditure at the end of the third quarter is EC\$0.657M

#### 2.66. **Energy**

Following the awarding of the contract to Salt Energy, the contract was signed on the 31<sup>st</sup> October 2018. The company was able to swiftly mobilise and commence the procurement process of the materials needed to advance the project so that the March 31<sup>st</sup> deadline can be met.

On the 28<sup>th</sup> of December 2018, the materials arrived on Island and Installation works are scheduled to commence in January of 2019.

MCWL and the Procurement unit of MOFEM are also in the process of preparing the relevant documentations for the SSJ for the procurement of the Electric Vehicle & Charge Station as a piloted component. Additionally, arrangements are being made to have a Project Manager on board in time for the full implementation of the project.

At the end of the 3rd quarter, in this financial year 18/19 EC\$0.870M was spent.

#### 2.67. **Airport Facilities Improvement**

This project is counter funded by DFID and the EU.

The quarter has seen the successful delivery of the Pre-Fabricated Air Traffic Control Tower Cab. This Cab is stationed adjacent to the airport administration building. All the Air Traffic Control Equipment to be fitted in the Cab have been procured and their delivery is now being awaited.

Both The Structural Engineering consultancy and the Mechanical, Electrical and Plumbing Engineer consultancy have has delivered 100% drawing package and specifications. They have been paid 97.5% of the contract fee with the remainder to be paid upon completion of the construction project.

Additionally, a consultant from the Cayman Islands conducted a three-day site visit to reconfirm the site conditions for the Air Traffic Control Tower and to carry out a structural assessment of the current terminal building to determine its structural feasibility for both vertical and lateral expansion. A report was submitted with recommendations on how to address existing structural concerns or deficiencies.

As at December 31<sup>st</sup> 2018 EC\$0.706M has been expended for the financial year 18/19.

## 2.68. MPA Port Roof & Ferry Terminal Refurbishment

This project consists of two elements: Repairs to the current Port roof and Upgrading of the Ferry Terminal. Works have been completed on the Montserrat Port Authority roof repairs whilst all civil works have been completed on the Ferry Terminal component. The Canopy System has arrived on Island, awaiting installation by the end of January, having been delayed due to logistic issues.

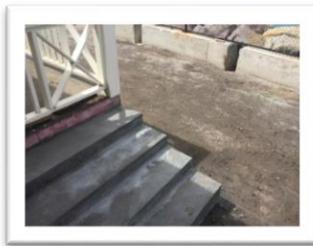


Figure 4: Construction of staircase to form the entry way at the checking area

The project in its entirety is expected to be completed by March 2019. This includes Office Accommodation works were the GOM is in the process of repackaging and re-tendering since bids to complete the works were above the budget.

Figure 3: Paved concrete area in the check in section of the terminal



Progress achieved within the quarter, resulted in a total of \$0.606M being expended as at 31<sup>st</sup> December, 2018.

## **Social Infrastructure, Research & Services**

### 2.69. Rehabilitation of Salem Primary School

The Salem Primary School has been around for many years and the main hall has been a state of disrepair. The project will assist with major repairs to the hall which includes; removal and replacement of the roof and ceiling, renovation and expansion of the toilet block to include more toilet facilities and removal and replacement of windows and doors.

Following the rejection from the Public Procurement Board, the Ministry liaised with MCWL to assist then with re-scoping the project, which has resulted in a budget exceeding what has been prepared and thus would require additional funding to ensure its completion. MOE is now at the stage where they have prepared a paper to consider initiating a feasibility study to analyse the issues that led to the stall of the project and the proposal of a way forward. This paper is with the Procurement Office, MOF for feedback.

There has been no change in expenditure which remained at \$0.003M at the end of the quarter.

2.70. **Refurbishment of Brades Primary School**

This project was designed to carry out urgent works on the school's compound, to include; demolition and construction of a new toilet block, levelling of playground (field to be layered with ghaut sand, top soil and grass planted on top), removal and replacement of roof, ceiling windows and doors.

The Ministry of Education has completed all major works under this Rehabilitation project to ensure that the school is safe, child friendly and fit for purpose. These characteristics are the hallmark of the Effective Schools Framework to which Montserrat subscribes.

A total of \$0.279M has been expended at the end of the quarter.

2.71. **Youth Programme**

The future of the country is dependent on the mechanisms the Government choose to put into place to develop its people. One area of focus for the Government surrounds building capacity amongst the youth on the island. This project ensures that many youths are afforded the opportunity to be assigned to jobs directly impacting their career path. The overall objective was to provide; skills training and employment opportunities for the youth as well as provide businesses with added assistance.

Considering the aforementioned intended outcome of the project, During the reporting period, the following outputs/deliverables were (i) The Proposal and justification for the new members of the taskforce was completed and submitted to the PS for consideration (ii) The revision of the draft national youth policy was completed and submitted for review and contact was made with the AG office to add the rest for the national youth bill to the legislative agenda for 2019 (iii) The draft framework for supporting and developing local sporting organizations was included in the Sports and Recreation Policy (iiii) The proposal to support the Youth Apprentice Programme( the merger of the HYPE and Apprentice programme) was completed and submitted to PS for review and feedback (iv) Strategies were proposed to strengthen community engagements for youth and sports programmes within villages was submitted to PS for consideration.

Expenditures stood at \$0.443M at the end of the quarter.

2.72. **Social Housing**

This project was tailored to meet the needs of critical emergency cases on Island i.e. to provide a permanent dwelling place for the vulnerable in society. Despite the project being plagued by administrative and technical difficulties from inception, the project gained momentum in Q3 of 2017 with the contract awarded and executed by DARJAV INC in Q1 of 2018.

As at Q3 of 2018, four 3-bedroom homes (Lot #192, #184, #166, #157) are at a completed stage as Roofs are complete; Doors and windows installed; Final Electrical and plumbing finishes completed; Final Plastering painting and tiling completed; Installation of joinery items: kitchen cupboards and countertops; bathroom and clothes closets.

MATHLE advocates for local designs to be adapted here onwards, they are requesting permission to use the remaining funds (EC\$801,969.61) to build the first such unit.

Expenditure to date stands at \$0.930M

2.73. **Emergency Shelters**

Geared towards remedial works for eleven emergency shelters to meet the required health and safety standards for use as a place of respite during disasters such as hurricanes. Within Q4 six (6) shelters were retrofitted with generator rooms. Namely: (i) The C.O.A Weekes/Mary Allen Fenton Auditorium, (ii) The Kiononia Kraft Center-Cavalla Hill, (iii) The Judy Piece Methodist Church, (iv) The New Ebenezer SDA Church-St. Johns, (v) The Davy Hill Community Centre and (vi) The House of Refuge and Deliverance formerly known as Shiloh Pentecostal Church – Salem.

The Current Phase of works are the construction of a Generator Room and installation of Emergency Water Supply at the St John's Community Resource Centre and the Improvement of access to the Girl Guides Headquarters (Shelter) at Lookout. The current scope of works and estimates to undertake the works have been conducted in the quarter, however, nothing was implemented during the quarter.



The sum of \$0.053M has been spend thus far for the financial year 18/19.

2.74. **Housing Investment Programme**

The approval of this programme assisted with the Governments mandate to assist the housing strategy on the island. Grants were approved for persons in the process of constructing or finishing their homes.

Implementation within the period continued to be slow in nature for various reasons to include;

- i) Vulnerability challenges to such as mortgage financing, low income etc
- ii) Incomplete Applications
- iii) Delayed submission of supporting documents

Although an allocation was made for one Material grant there was no expenditure during the quarter.

A total of \$0.137M was expended up to the end of Q3

2.75. **Hurricane Relief – Road Clean Up**

The Government of Montserrat approved a clean-up project post hurricane Irma and Maria. This project entails removing and disposing of fallen trees, cutting of overhanging trees and clearing of drains and verges along the minor road.

During the quarter, overhangs were cut along the main road in St. Peter's Woodlands, Delvin's, Cork Hill and Baker Hill. Verges and drains were cleaned and cleared on a weekly basis in the Baker Hill, Manjack, Barzey's village, Drummonds & Little Bay area.

Expenditure at the end of the Q3 stood at \$0.148M

2.76. **Hurricane Relief – Tourism**

This project was approved by the Government of Montserrat following the destruction to the Tourism Infrastructure by the passage of hurricanes Irma and Maria. Beaches such as: Isle Bay, Lime Kiln Beach, Woodlands Beach, Carr's Bay, Little Bay, Old Road Beach, and Bunkum Bay; The Viewing facilities of Jack Boy Hill and Garibaldi Hill as well as all the major hiking trails were damaged, some more than others.

As at Q3 all the components with the exception of the Electrical work at Jack boy Hill; The Sail cloth replacement at the Aqua Montserrat Beach Bar; and the Old Road Bay component.  
Expenditure at the end of the Q3 stood at \$0.070M

## **Public Administration, Buildings and Reform**

2.77. **Media Exchange Development**

This project has been ongoing for a number of years and has encountered many issues during this time. This includes an over run on the budget and the project timeframe.

The project is nearing completion, to date 9/10 job packages have been completed, with Job package 4 – washroom and utility room outstanding. The intention is to have the Media Centre in full action and be fully occupied by Q4.

During Q3 - Dites and Digicel commenced networking work in December to facilitate Broadcasting from the New Build; All Electrical, Video Editing Rm; Kitchen; News Room Partitioning; News

Room; Reception Built-In; Office Furniture; Painting & Miscellaneous; Plumbing and Drainage works were completed.

Additionally, the access road to the site remains incomplete due to the Hot Mix Plant being out of commission.

Expenditure at the end of the Q3 stood at \$0.159M

## **Statistical Research and Miscellaneous Projects**

### 2.78. Census 2012

The main objective of this data collection exercise was to obtain relevant information on the Population and Labour Force characteristics of the people of Montserrat. This information will assist planners in the various sectors of society to more ably plan for development in Education, Health, the Environment and other socio-economic areas. The exercise is expected to produce vital information on the makeup of the Montserrat population. Some of the key statistics and indicators that will be generated from this exercise will include: A total population count, employment, unemployment and labour force participation rates of Montserrat. This information will be disaggregated by gender, age, geographic location, educational level attained and other variables, that are all extremely important in supporting evidence-based decision-making.

All Fieldwork began in September 2018 and ended in December 2018. The SDM will release the preliminary count and other basis information in quarter 4, followed by a full report in the next fiscal year.

A total of \$0.031M has been expended thus far for the financial year 18/19.

## **Conclusion**

2.79. Following a progressive three (3) quarters where majority of the project funds have been expended and A few projects have been completed, it is anticipated that the others projects that are on the brink of completion will be successfully completed by March 2019, particularly, the DFID priority Infrastructure projects. Moreover, the lessons learnt and the competences acquired during the life of these projects will be applied to the upcoming EU Tourism, Energy and Infrastructure projects for the 19/20 financial year.

### **Cash Balance**

2.80. The total cash balance at 31st December, was \$44,648,895 broken down as follows:

- The Consolidated Fund 13,312,155
- The Development Fund 31,336,740

## Government borrowing and debt servicing

**Table 2.21: Debt portfolio at 31<sup>st</sup> December 2018**

Loan Title	Opening Balance	Principal	Interest	Repayment/ (Disbursal)	Closing Balance
Port Development Loan (2nd Loan 1)	1,076,486	57,413	6,818	64,230	1,012,256
Port Development Loan (2nd Loan 2A1)	2,287,317	39,166	11,554	50,720	2,236,596
Consolidated Line of Credit	1,000,268	29,622	5,036	34,658	965,610
Second Power Project	5,748,475	0	36,431	36,431	5,712,044
MSSF - Davy Hill Houses	1,160,160	39,443	10,354	49,797	1,110,363
MUL (Generating set)	1,224,767	41,639	10,930	52,570	1,172,198
<b>Total</b>	<b>12,497,473</b>	<b>207,283</b>	<b>81,122</b>	<b>288,405</b>	<b>12,209,068</b>

2.81. Government borrowing and financing comprises the Plymouth 2<sup>nd</sup> Port Development Loan, the Consolidated Line of Credit (a loan used to provide student loans, business loans and agricultural developments and the Second Power Project. Government's debt stock reduced by \$245,987 after netting the repayments and disbursals. As at 31st December 2018, the Government had debt of approximately \$12.21 million.

### Contingent liabilities

2.82. Contingent liabilities are liabilities associated with events that, while possible, are considered sufficiently improbable (or some cases unquantifiable) so they are not included in the governments financial statements. These contingent liabilities recognise that future expenditure may arise if certain conditions are met or certain events happen. That is, the risk of a call on the Consolidated Fund in the future will depend on whether or not certain circumstances arise. For example, payment under a government guaranteed loan would only be required if the body covered by the guarantee was unable to repay the loan. Some of the civil litigation matters included in earlier contingent liability lists have been disposed of with no cost to the Government of Montserrat and there are new matters which have arisen that are now included.

- **Legal and other related cost in Criminal Litigation matters**

There are ongoing critical Criminal litigation matters, which have resulted in significant costs. Given the uncertain nature of litigation, it is difficult to anticipate how it would take these matters to be completed. It is anticipated that the annual cost would be in the area of EC\$250,000.00.

### 3. Outlook for 2018-19

#### Economic Context

3.1. The world economy exceeded growth expectations in 2017, and it is projected to maintain its current momentum. This could generate a 3.9% percent global growth rate in 2018. The growth is anticipated to be balanced across the advanced and the larger emerging markets.

3.2. Critically for Montserrat, the United Kingdom is expected to see growth of 1.5% during 2018. However, this forecast is somewhat uncertain due mainly to unresolved issues surrounding Brexit. This uncertainty has a greater impact on Montserrat's economic outlook than any other international development for several reasons. Firstly, the uncertainty surrounding the effect of Brexit on the UK economy is reflected in the fluctuations in the value of the Pound Sterling over the last year. This is expected to carry on into the next budget year and could impact the value of our aid receipts for both recurrent and capital programmes.

#### Policies and Programmes for 2019-22

3.3. Over the next three (3) years GoM will focus its activities on the delivery of its Policy Agenda 2019/20 - 2021/22 (August 2018). The Policy Agenda is comprised of high-level objectives that relate to a number of areas of national development. It articulates government's priorities, and vitally, provides a reference point for the development of key strategies that will be used to deliver government's desired policy outcomes. It will crucially provide the basis on which Government will be decided upon the prioritisation of the allocation of resources. The Policy Agenda follows:

##### GOAL 1: PRUDENT ECONOMIC MANAGEMENT

- 1.1 Advance the development focus from recovery mode to developing and implementing plans focused on sustainable self-sufficiency [that capture the spirit of Montserrat's past and preserve Montserrat's culture]
- 1.2 Develop stronger strategic relationships within the region and with key development partners
- 1.3 Develop and implement appropriate sector strategies for priority sectors aimed at generating foreign direct investment to leverage Montserrat's unique assets and character
- 1.4 Develop strategies for addressing obstacles to doing business and implement sequenced plans for the removal and mitigation of these obstacles
- 1.5 Operationalisation of plans to deliver priority infrastructure for generating economic growth
- 1.6 Sectoral resources unlocked for business development, investment promotion and trade facilitation aimed at stimulating economic growth
- 1.7 Advance strategic actions for strengthening accessibility to the island (to include infrastructure considerations)
- 1.8 Incorporation of the 'Innovation for Development' concept into sector development strategies
- 1.9 Enhance the national capacity building programme and policy to address sectoral needs
- 1.10 The diaspora and the expatriate community engaged in national development.

##### GOAL 2: ENHANCED HUMAN DEVELOPMENT

- 2.1 Increased access to essential and specialised medical services through leveraging technology as well as direct service provision
- 2.2 Increased and expanded health promotion services to reduce public health concerns, to reduce the incidence and effect of non-communicable diseases, to improve the care of the elderly and including a focus on vector-borne diseases
- 2.3 Strengthened community-based treatment programs for vulnerable groups of society.
- 2.4 Education provision improved to raise educational outcomes to be regionally and internationally competitive and equip people for sustainable livelihoods.
- 2.5 An equitable social protection framework which transitions those able to work back into the labour market while adequately supporting those unable to work.

- 2.6 Improved access to affordable housing for low and middle income residents.
- 2.7 Increased social housing stock supported by an equitable allocation policy.
- 2.8 Enhanced youth development through national programs including sports.
- 2.9 Increased protection of our children and vulnerable youth.
- 2.10 Promotion of gender equality, equity and social justice to improve the quality of life for all its citizens.

### **GOAL 3: SUSTAINABLE ENVIRONMENTAL MANAGEMENT AND APPROPRIATE DISASTER MANAGEMENT PRACTICES**

- 3.1 Improved legislation, governance framework, capacity, scientific monitoring and outreach to sustainably manage environmental resources (terrestrial and marine) and make the island a centre of excellence in environmental and volcanic research.
- 3.2 Increased focus on mitigating disasters in addition to strengthening preparedness and emergency response.
- 3.3 Physical infrastructure, including housing, designed and built for resilience against disasters and climate change conditions.

### **GOAL 4: GOOD GOVERNANCE**

- 4.1 Strengthened transparency, accountability and public engagement within the national Governance Framework.
- 4.2 Public Service reformed to improve efficiency and effectiveness in the provision of essential public services.
- 4.3 Montserrat's reputation preserved as a just, safe and secure place to live and visit.

### **GOAL 5: INCREASED POPULATION**

- 5.1 Development and implementation of social cohesion initiatives which embrace diversity and enable population growth.
- 5.2 Skills gaps reduced through attraction and retention of appropriate persons through immigration management and diaspora outreach

## **4. SUMMARY**

4.1. Revenues performed quite well during the quarters. Expenditure on the other hand has not proceeded according to plan realizing only 90% of the projected amount. However, expenditure is 2% higher than last year's first quarter total. Economic outlook remains unchanged at just under 2% growth for the year notwithstanding anticipated impacts from Brexit.

# APPENDICES

## BUDGET PERFORMANCE REPORT AT 31<sup>st</sup> December 2018

Recurrent Revenue	Actuals 2016/17	Actuals 2017/18	Approved 2018/19	Projected	Q2 Actuals	Q3 Actuals
Taxes on Income, Profits	18,102,859	17,204,458	19,230,100	5,145,000	3,917,181	4,383,884
Taxes on Property	692,308	699,664	725,000	18,000	14,775	497,311
Taxes on Domestic Goods and Services	2,470,855	2,922,634	2,681,900	272,000	254,819	248,315
Licenses	2,603,401	2,774,056	2,871,100	704,700	1,024,721	562,545
Taxes on International Trade	19,588,063	17,536,535	20,123,300	4,696,900	4,567,016	5,122,527
Taxes on Arrears	619,363	872,508	1,500,000	390,000	107,588	146,837
Fees, Fines and Permits	1,845,415	2,079,764	1,983,800	445,280	506,931	407,809
Rents, Interest and Dividends	788,235	1,118,089	1,046,500	94,700	692,955	208,404
Reimbursements	469,393	568,999	115,000	31,000	65,938	47,942
Budgetary Assistance	74,393,435	76,483,406	78,462,000	20,632,870	16,406,517	20,539,185
Other Revenue	2,407,409	1,998,462	2,412,600	561,950	530,418	537,569
<b>Total Recurrent Revenue</b>	<b>123,980,736</b>	<b>124,258,575</b>	<b>131,151,300</b>	<b>32,992,400</b>	<b>28,088,859</b>	<b>32,702,327</b>

Recurrent Expenditure	Actuals 2016/17	Actuals 2017/18	Approved 2018/19	Projected	Q2 Actuals	Q3 Actuals
Salaries	-35,475,375	-37,140,510	-40,143,700	-9,683,900	(9,494,767)	(9,703,012)
Wages	-519,566	-385,718	-433,000	-76,900	(46,828)	(48,178)
Allowances	-6,349,489	-6,348,172	-7,468,700	-1,710,100	(1,532,007)	(1,592,302)
Pensions and Gratuities	-12,198,589	-11,453,344	-11,811,100	-2,862,900	(2,975,190)	(2,874,120)
Use of Goods and Services	-35,083,305	-37,641,465	-38,823,700	-10,388,900	(10,477,812)	(9,926,839)
Transfers and Subsidies	-22,795,954	-21,149,823	-22,539,200	-6,082,200	(5,575,053)	(4,989,407)
Social Benefits	-4,291,381	-4,192,892	-4,145,300	-1,034,100	(1,273,319)	(1,298,073)
Revenue refunds	-1,511,600	-1,500,361	-1,505,500	-227,500	(77,065)	(512,214)
Other Expenditure	-2,107,830	-3,122,907	-3,069,700	-670,500	(614,344)	(1,145,616)
Debt servicing	-1,056,068	-1,036,783	-1,211,400	-255,600	(289,106)	(287,248)
<b>Total Recurrent Expenditure</b>	<b>-121,389,157</b>	<b>-123,971,975</b>	<b>-131,151,300</b>	<b>-32,992,600</b>	<b>(32,355,493)</b>	<b>(32,377,009)</b>

## A. Revenue Outturn by Programme

Departments	Approved	Projected Amount	Q1	Q2
Fire Fighting and Rescue Service	0	0	-	-
Policing Services	282,600	42,000	74,540	66,005
Financial Crime and Analysis Unit	0	0	-	-
Administration of Justice	0	0	-	-
Magistrate's Court Services	40,000	7,000	8,025	4,740
Supreme Court Services	15,500	2,800	3,287	5,431
Legislature	800	0	211	342
Constitution Commission Secretariat	0	0	-	-
Audit	0	0	-	-
Office of the Opposition	0	0	-	-
Audit Office	25,000	2,000	-	-
Office of the Deputy Governor	270,000	60,000	103,950	93,760
Human Resources	0	0	4,802	14,410
Prison Services	0	0	37,607	-
Defence Force	1,100	30	-	-
Disaster Mgmt. Coordination Agency	0	0	-	-
Governor	0	0	-	-
Public Prosecution	0	0	-	-
Strategic Management and Administration	0	0	3,000	5,400
Broadcasting	210,000	52,500	39,657	30,927
External Affairs	0	0	-	-
Development Planning and Policy Co-Ordination	0	0	-	-
Information Technology & E-Government Services	0	0	-	-
Strategic Management & Administration	10,000	0	-	230
Fiscal Policy & Economic Management	79,487,000	20,790,870	17,137,531	20,706,079
Statistical Management	0	0	-	-
Treasury Management	207,500	48,300	46,094	80,047
Customs & Revenue Services	44,464,900	10,533,700	9,048,112	10,526,225
Postal Services	330,500	112,300	163,948	156,160
Internal Audit	0	0	-	-
Economic Development and Trade	0	0	-	-
Strategic Administration and Planning	318,000	75,000	20,700	57,750
Agricultural Services	82,200	8,950	12,051	20,505
Land Administration	624,000	105,600	133,326	112,001
Physical Planning & Development Services	57,400	10,600	11,225	10,240
Environmental Management	0	0	-	-
Housing Policy & Support Services	0	0	-	-
Trade, Investment & Bureau for Standards & Quality	7,400	200	325	950
Strategic Management and Administration	2,739,100	674,500	987,177	491,357
Infrastructure Services	50,000	12,500	-	-
Plant Hire and Mechanical Services	680,000	170,000	8,764	28,963
Airport Management & Operation	277,000	69,250	31,864	62,792
MCW On Behalf Of Other Ministries & Department	0	0	-	-
Industrial Relations & Employment Services	170,000	42,500	33,675	33,525
Strategic Management, Administration, and Support Services	295,500	58,600	40,828	82,480
Primary Education	0	0	-	-
Secondary Education	0	0	-	-
Library and Information Services	0	0	-	-
Early Childhood Education	0	0	-	-
Youth Affairs and Sports	0	0	4,440	90
Strategic Management & Administration	425,800	89,200	85,369	94,739
Primary Health Care	0	0	-	-
Secondary Health Care	0	0	-	-
Social Services	80,000	24,000	48,353	17,180
Environmental Health	0	0	-	-
	<b>131,151,300</b>	<b>32,992,400</b>	<b>28,088,859</b>	<b>32,702,327</b>

## B. Expenditure Outturn by Programme

Departments	Approved	Projected Amount	Q2	Q3
Fire Fighting and Rescue Service	1,377,100	300,400	338,527	326,882
Policing Services	4,392,500	1,170,200	904,838	950,505
Financial Crime and Analysis Unit	253,000	73,700	53,731	61,762
Marine Unit	1,245,700	447,500	267,829	241,694
Administration of Justice	1,700,200	349,200	274,889	298,045
Magistrate's Court Services	255,300	35,900	34,191	47,006
Supreme Court Services	652,600	200,100	135,937	184,164
Legislature	988,300	287,900	246,959	236,795
Constitution Commission Secretariat	287,700	78,600	119,171	42,253
Office of the Opposition	162,000	46,500	28,454	36,491
Audit Office	1,227,300	300,700	243,652	298,848
Office of the Deputy Governor	14,701,700	3,827,800	3,894,414	3,807,767
Human Resources	11,203,900	2,814,300	3,052,236	2,739,324
Prison Services	1,320,400	266,000	296,023	313,282
Defence Force	168,100	27,200	50,672	63,861
Disaster Mgmt. Coordination Agency	1,315,700	364,000	295,842	418,388
Governor	322,300	85,600	78,190	85,722
Public Prosecution	881,100	202,800	178,052	164,595
Strategic Management and Administration	10,204,600	2,468,800	2,513,915	2,875,005
Broadcasting	1,058,500	263,500	263,053	256,851
External Affairs	4,090,000	1,444,000	1,042,711	340,551
Information Technology & E-Government Services	1,854,900	445,200	434,211	414,266
Strategic Management & Administration	10,023,700	2,639,900	2,245,733	2,628,328
Fiscal Policy & Economic Management	4,006,000	1,089,200	413,126	706,658
Statistical Management	765,900	221,900	169,350	363,925
Treasury Management	1,033,300	259,700	245,628	280,496
Customs & Revenue Services	4,297,900	861,100	680,434	1,206,240
Postal Services	606,200	169,800	190,635	162,479
Internal Audit	409,800	93,300	84,029	83,620
Strategic Administration and Planning	1,364,200	313,800	312,330	308,622
Agricultural Services	1,661,300	412,400	446,785	493,459
Land Administration	695,300	152,600	112,061	117,178
Physical Planning & Development Services	666,700	159,500	167,179	162,708
Environmental Management	891,000	186,900	174,211	258,277
Housing Policy & Support Services	575,000	167,700	144,385	150,577
Trade, Investment & Bureau for Standards & Quality	229,300	49,300	31,993	57,890
Strategic Management and Administration	2,543,500	659,400	638,010	580,438
Infrastructure Services	5,475,900	1,072,400	1,656,374	1,678,966
Plant Hire and Mechanical Services	3,122,900	815,500	900,822	787,034
Airport Management & Operation	2,145,100	556,300	545,563	498,207
Industrial Relations & Employment Services	301,400	79,500	73,787	78,837
Strategic Management, Administration, and Support Services	2,498,900	497,300	770,084	592,141
Primary Education	2,057,800	551,700	597,456	543,296
Secondary Education	3,458,700	819,700	897,688	796,915
Library and Information Services	398,500	99,100	85,606	83,671
Early Childhood Education	920,300	208,500	228,618	311,729
Youth Affairs and Sports	1,581,200	351,100	477,487	278,715
Strategic Management & Administration	1,123,800	227,500	266,649	242,274
Primary Health Care	2,450,500	639,700	567,921	579,815
Secondary Health Care	8,607,500	2,375,400	2,369,677	2,076,297
Social Services	6,041,200	1,389,500	1,734,338	1,682,769
Environmental Health	1,535,600	373,000	380,038	381,391
<b>Total</b>	<b>131,151,300</b>	<b>32,992,600</b>	<b>32,355,493</b>	<b>32,377,009</b>

## C. Maintenance Service Total Spend as a 31<sup>st</sup> December, 2018

Departments	Buildings	Roads & Bridges	Vehicles & Heavy Equipment	Office Equipment	Electrical Installations	Upkeep of Grounds	Shelters	Fuel	Marine Vessel	Mechanical Spares	Plant & Operations	Hot mix Plant	Total	%
Police	79,117	-	91,050	2,592	300	7,939	-	193,404	68,412	-	-	-	442,814	5.5%
Legal	4,483	-	-	725	-	-	-	-	-	-	-	-	5,208	0.06%
Magistrate's Court	-	-	-	-	-	-	-	-	-	-	-	-	0	0.0%
Supreme Court	1,090	-	-	-	-	-	-	2,906	-	-	-	-	3,996	0.05%
Legislature	2,683	-	-	11,728	-	-	-	-	-	-	-	-	14,411	0.2%
Audit Office	2,470	-	-	1,925	-	-	-	-	-	-	-	-	4,395	0.1%
Office of The Deputy Governor	446,064	148	42,166	20,871	67,110	90,602	-	44,617	-	-	-	-	711,578	8.85%
Public Prosecution	1,814	-	-	485	-	-	-	-	-	-	-	-	2,299	0.03%
Office of The Premier	36,438	-	21,264	156,588	1,127	5,961	-	16,373	-	-	-	-	237,750	3.0%
Ministry of Finance & Economic Mgmt.	19,410	-	13,727	7,250	403	-	-	18,736	-	-	-	-	59,526	0.74%
Agriculture	126,754	-	82,072	8,556	-	6,102	-	24,106	-	-	-	-	247,591	3.1%
Communications, Works & Labour	226,915	2,709,497	43,529	76,593	6,500	83,083	-	154,542	-	300,455	737,703	188,744	4,527,560	56.29%
Education, Youth Affairs And Sports	531,311	-	10,392	19,579	-	222,340	-	9,777	-	-	-	-	793,400	9.9%
Health And Social Services	518,617	-	43,481	184,535	-	198,645	-	47,317	-	-	-	-	992,595	12.34%
<b>Total</b>	<b>1,997,166</b>	<b>2,709,645</b>	<b>347,681</b>	<b>491,426</b>	<b>75,440</b>	<b>614,673</b>	<b>0</b>	<b>511,778</b>	<b>68,412</b>	<b>300,455</b>	<b>737,703</b>	<b>188,744</b>	<b>8,043,121</b>	<b>100%</b>
%	24.8%	33.7%	4.3%	6.1%	0.9%	7.6%	0.0%	6.4%	0.9%	3.7%	9.2%	2.3%	100.00%	

## D. Staffing Details as at 31<sup>st</sup> December, 2018

Vote	A/C No	Ministry/Department	Per- manent	Fixed Term Contract	Special Agreement	Wages	Wages Part- time/FTE	No of Posts Filled	Vacan- cies	Unfunded	No of approved
05	050	Fire	25	0	0	0	0	25	3	0	28
05	051	Police	57	0	1	0	0	58	16	0	74
05	052	Financial Crime and Analysis	3	0	0	0	0	3	1	0	4
5	053	Border Security Unit	7	0	0	0	0	7	8	0	15
07	070	Administration of Justice	8	1	0	0	0	9	5	0	14
08	080	Magistrate	3	1	0	0	0	4	0	0	4
09	090	Supreme Court	7	0	0	0	0	7	2	1	10
10	100	Legislature/Legislators	3	6	0	0	0	9	1	0	10
10	101	Constitution Commissions Secretariat	2	0	0	0	0	2	0	1	3
11	110	Office of the Auditor General	6	8	0	1	0	15	1	1	17
12	120	Office of the Deputy Governor	15	1	0	0	0	16	1	0	17
12	121	Human Resources Management Unit	12	0	0	0	0	12	4	0	16
12	122	Prison	23	0	0	2	0	25	4	0	29
12	124	DMCA	6	0	0	0	0	6	2	0	8
12	125	Governor's Office	1	5	0	0	0	6	0	0	6
13	130	Director of Public Prosecution	4	1	1	0	0	6	1	0	7
15	150	OP - Strategic Management & Administration	10	3	2	1	0	16	1	0	17
15	152	Broadcasting/GIU	11	2	1	2	0	16	1	0	17
15	153	Office of the Premier - External Affairs	1	0	0	0	0	1	1	0	2
15	154	Development Planning & Policy Co-Ordination	0	0	0	0	0	0	0	0	0
15	155	Dept. of Information Technology & E-Government	9	0	0	0	0	9	2	2	13
20	200	MoF - Strategic Management & Administration	5	2	1	0	0	8	1	0	9
20	203	MoF - Fiscal Policy and Economic Management	6	1	2	0	0	9	3	0	12
20	204	Statistical Management	7	2	0	0	0	9	0	0	9
20	205	Treasury Management	12	0	2	0	0	14	0	0	14
20	206	Customs & Revenue Service	36	0	5	0	0	41	4	0	45
20	207	General Post Office	9	0	0	0	0	9	1	0	10
20	208	Internal Audit	5	0	0	0	0	5	3	0	8
30	300	Agriculture - Strategic Administration & Planning	11	1	1	0	0	13	1	0	14
30	301	Agriculture Services	17	1	1	0	0	19	3	1	23
30	302	Land Administration	10	2	0	0	0	12	3	0	15
30	303	Physical Planning & Development Services	9	1	1	0	0	11	1	0	12
30	304	Environmental Management	11	1	1	0	0	13	2	0	15
30	305	Housing Policy & Support Services	6	0	0	0	0	6	0	1	7
30	306	Trade	2	0	0	0	0	2	1	0	3
35	350	MCWL - Strategic Management & Administration	9	1	3	0	0	13	4	0	17
35	351	Infrastructure Services	34	9	4	0	0	47	2	0	49
35	352	Plant & Mechanical Services	31	1	3	0	0	35	1	0	36
35	353	Airport	31	0	0	0	0	31	2	0	33
35	355	Industrial Relations & Employment Services	4	0	0	0	0	4	0	0	4
40	400	MOE- Strategic Management, Administration & Support Services	7	3	1	0	0	11	2	0	13
40	401	Primary Education	27	1	2	2	0	32	3	0	35
40	402	Secondary Education	24	13	13	2	0	52	4	0	56
40	403	Library & Information Services	4	0	0	0	0	4	0	0	4
40	404	Early Childhood Education	22	0	3	0	0	25	2	0	27
40	406	Youth Affairs & Sports	11	0	0	0	0	11	1	0	12
45	450	Health - Strategic Management & Administration	8	1	0	0	0	9	0	0	9
45	451	Primary Health Care	24	7	0	3	0	34	5	1	40
45	452	Secondary Health Care	106	9	9	0	0	124	10	0	134
45	454	Social Services	11	1	1	1	0	14	7	0	21
45	455	Environmental Health	11	1	0	0	0	12	1	0	13
			<b>723</b>	<b>86</b>	<b>58</b>	<b>14</b>	<b>0</b>	<b>881</b>	<b>121</b>	<b>8</b>	<b>1010</b>

## E. GoM CAPACITY DEVELOPMENT – 2018/19 - Long-term Awards

No	Programme	Institution/Location	Duration	End Date
1	Computer Science & Information Technology/Software Engineering	MONA	1 year	Dec-18
2	MSc Volcanology & Geological Hazards	Lancaster University - UK	1 year	Sep-18
3	Advanced Diploma in Midwifery	Sir Arthur Lewis Community College, in St. Lucia	1yr 8mths	Apr-19
4	BSc Mathematics with Teacher Training	UWI-Open Campus (Distance Education)	4 years	Jul-19
5	BA Literatures in English	Cave Hill	4 years	Jul-19
6	MBBS (Medicine & Surgery)	St. Augustine	4 years	Jul-19
7	MBBS (Medicine & Surgery)	MONA	4 years	Jul-19
8	BSc Biomedical Engineering	University of Bolton	3 years	Jul-19
9	BSc Housing Studies	London South Bank University	3 years	Jul-19
10	BSc Social Work	Cave Hill Campus	2 years	Jul-19
11	BSc Public Health Nursing	UTECH	2 years	Jul-19
12	BSc in Food Science	UTT	4 years	Aug-19
13	BSc Construction Management	UTECH	4 years	Sep-19
14	MSc Social Work	Nottingham Trent University	2yrs	Jan-20
15	Geomatics Engineering & Land Management (Surveying & Land Information)	UTECH-Jamaica	4 years	Jul-20
16	BSc Social Work	MONA	3 years	Jul-20
17	BSc Medical Technology	UTECH	3 years	Jul-20
18	B.Eng Electrical and Electronic Engineering	UTECH	3 years	Jul-20
19	BSc Urban & Regional Planning	UTECH	3 years	Jul-20
20	BSc. Construction Management	London South Bank University	4 years	Jul-21

## F. LONG TERM LEARNING AND DEVELOPMENT REQUIREMENTS 2018-19

NO	AREA OF STUDY	Min/Dept
1	Diploma/Asc/BSc Degree in Electrical and Computer Engineering or Broadcast Engineering	OPM
2	MSc/ BSc Social Work	MOHSS
3	BSc/ASc Marine Mechanical Engineer	Police
4	BSc Ship Captain/ BSc Maritime, Captain	Police
5	BSc Degree in Construction Management	MCWL
6	BSc Major – Information Technology	MoEYAS
7	ASc/BSc General Agriculture/Crop Science and Technology	MATLHE
8	BSc in Health Care Management, Public Health	MOHSS
9	BSc Degree Major – Biology	MoEYAS
10	BSc Valuation/Real Estate	MCRS
11	MSc Information Management & Preservation (Digital Archives Mgt)	Library
12	BSc/or Professional Qualification in Physiotherapy	MOHSS
13	MSN/MSc Family Nurse Practitioner Programme	MOHSS
14	BSc Sustainable Agriculture and Food Security or related field	MATLHE
15	BSc/BSN Registered Nurse Programme	MOHSS
16	BSc Psychiatric Nursing	MOHSS
17	BSc Organisational Psychology and Behavioural Science	HRMU
18	LLB Honours in Legal Practice	ODG
19	Post-basic Certificate Operating Room Nursing	MOHSS
20	Post-basic Certificate Accident & Emergency Nursing	MOHSS
21	BSc Degree Major – Electricity/Electronics	MoEYAS
22	BSc Degree Major – Mathematics	MoEYAS
23	B.Ed Majoring in Testing, Measurement & Evaluation	MoEYAS
24	BSc Degree in Industrial Arts	MoEYAS
25	BSc Agricultural Marketing	MATLHE
26	Certificate/Diploma/BSc in Food Science and Technology	MATLHE
27	Diploma in Veterinary Lab Technician	MATLHE
28	BSc/ASc Geographic and Land Information Systems Management/Surveying & Geographic Information Technology	MATLHE
29	Certificate/Diploma in Quality Management	MATLHE
30	BSc Accounts	MCRS
31	BSc Public Sector Management	MCRS
32	BSc Visual/Dramatic Arts	MoEYAS
33	Certificate/Degree Waste Water Management	MCWL
34	Certificate/Diploma/ BSc Human Resource Management	HRMU
35	BSc/ASc Fire/Arson Investigation	Police
36	MSc in Business Administration, Project Management or Leadership and Change Management	General
37	BA Artistry/Archaeology/Museum Studies	MoEYAS

## G. Project Data as at 31<sup>th</sup> December, 2018

Name of Project -Sector	Ministry Responsible	Status	Financier	Budget 2018/19	Expenditure	Balance(Budget-Exp.)
<b>Economic Infrastructure</b>						
Geothermal Exploration	MCW&L	Ongoing	DFID	\$479,200	\$19,566	\$459,634
Roads & Bridges	MCW&L	Ongoing	DFID	\$525,000	\$325,799	\$199,201
Port Development	MOFEM	Ongoing	EU	\$683,000	\$0	\$683,000
Fibre Optic	CabSec	Ongoing	EU	\$2,925,000	\$5,251	\$2,919,749
Economic Infrastructure Development	MOFEM	Ongoing	EU	\$691,600	\$0	\$691,600
MUL GENSET	MOFEM	Closed	DFID	\$0	\$0	\$0
Watercourse Embankment Protection	MOFEM	Closed	EU	\$0	\$0	\$0
Water Supply Upgrade	MCW&L	Ongoing	DFID	\$0	\$0	\$0.00
Electricity Distribution	MCW&L	Ongoing	DFID	\$155,100	\$0	\$155,100
MDC Operations	OP	Closed	DFID	\$0	\$0	\$0
Liquid Waste Management	MOFEM	Ongoing	DFID	\$800,000	\$203,298	\$596,702
ICT	MCW&L	Ongoing	EU	\$115,700	\$5,251	\$110,449
NICT	MCW&L	Ongoing	GOM	\$279,500	\$52,412	\$227,088
Ferry Terminal Upgrade	MCW&L	Closed	EU	\$0	\$0	\$0
Disaster Preparedness	ODG	Ongoing	DFID	\$180,800	\$0	\$180,800
Road Refurbishment - Salem to St. Johns	MCW&L	Closed	DFID	\$0	\$0	\$0
Carr's Bay Port Development	MOFEM	Closed	EU	\$0	\$0	\$0
Port Development (Gun Hill)	MOFEM	Closed	EU	\$0	\$0	\$0
Private Sector Development	MOFEM	Closed	DFID	\$0	\$0	\$0
Aeronautical Project	MCW&L	Closed	DFID	\$0	\$0	\$0
Energy	MCW&L	Ongoing	EU	\$2,510,500	\$12,551	\$2,497,949
Environmental Remediation and &Protection	OP	Closed	UNDP	\$0	\$0	\$0
Sea Defences	MOFEM	Ongoing	DFID	\$0	\$0	\$0
Solid Waste Management	MOHSS	Ongoing	DFID	\$154,400	\$0	\$154,400
Airport Facilities Improvement	MCW&L	Ongoing	DFID	\$903,000	\$0	\$903,000
Airport Facilities Improvement	MCW&L	Ongoing	EU	\$516,100	\$0	\$516,100
Island Support-Carrs Bay Bridge	MCW&L	Closed	GOM	\$500,000	\$0	\$500,000
MPA Port Roof & Ferry Terminal Refurbishment	MCW&L	Ongoing	DFID	\$1,046,000	\$387,970	\$658,030
LED/Solar Street - Lighting	MOFEM	Opened	EU	\$3,522,000	\$0	\$3,522,000
750 KW Solar PV and Storage	MCW&L	Opened	EU	\$4,053,000	\$0	\$4,053,000
<b>TOTAL</b>				<b>\$20,039,900</b>	<b>\$1,012,097</b>	<b>\$19,027,803</b>
<b>DFID</b>				<b>\$4,243,500</b>	<b>\$936,633</b>	<b>\$3,306,868</b>
<b>EU</b>				<b>\$15,016,900</b>	<b>\$23,052</b>	<b>\$14,993,848</b>
<b>GOM</b>				<b>\$779,500</b>	<b>\$52,412</b>	<b>\$727,088</b>
<b>UNDP</b>				<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Social Infrastructure, Research &amp; Services</b>						
Hospital Redevelopment project	MOFEM	Ongoing	DFID	\$35,700	\$0	\$35,700
BNTF 7	MOFEM	Closed	GOM	\$0	\$0	\$0
Davy Hill	MOFEM	Ongoing	EU	\$0	\$0	\$0
Emergency Shelters	MoFEM	Ongoing	DFID	\$232,200	\$0	\$232,200
Social Housing	MoFEM	Ongoing	DFID	\$1,801,300	\$672,485	\$1,128,815

Name of Project -Sector	Ministry Responsible	Status	Financier	Budget 2018/19	Expenditure	Balance(Budget-Exp.)
Housing Programme	MOFEM	Ongoing	EU	\$262,500	\$0	\$262,500
Lookout Housing Force 10	MOFEM	Ongoing	EU	\$393,200	\$0	\$393,200
Credit Union Support to Housing	MOFEM	Closed	EU	\$0	\$0	\$0
Promotion and Development	MOFEM	Closed	EU	\$0	\$0	\$0
Equipping the Abbattoir	MALHE	Ongoing	EU	\$1,200	\$0	\$1,200
Toilet Facilities for the Vulnerable	MAHLE	Closed	EU	\$0	\$0	\$0
Cemetary Establishment	OP	Ongoing	DFID	\$7,000	\$6,750	\$250
Hurricane Relief - Tourism	OP	Ongoing	GOM	\$133,000	\$85,050	\$47,950
Rehabilitation of Salem Primary School	MOE	Ongoing	GOM	\$405,500	\$3,150	\$402,350
Refurbishment of Brades Primary School	MOE	Ongoing	GOM	\$383,200	\$231,957	\$151,243
Youth Programme	MOE	Ongoing	EU	\$750,000	\$125,508	\$624,492
Golden Years	MOHSS	Closed	DFID	\$0	\$0	\$0
Health Development Programme	MOHSS	Ongoing	PAHO	\$3,800	\$1,918	\$1,882
Hurricane Relief - Road Clean Up	MATHLE	Ongoing	GOM	\$148,500	\$6,741	\$141,759
Protect and Enhance the Natural Environment	MOFEM	Opened	EU	\$1,100,000	\$0	\$1,100,000
Expand and Diversity the Tourism Product	MOFEM	Opened	EU	\$845,000	\$0	\$845,000
Develop Visitors Attraction and Amenties	MOFEM	Opened	EU	\$4,621,300	\$0	\$4,621,300
<b>Total</b>				<b>\$11,123,400</b>	<b>\$1,133,559</b>	<b>\$9,989,841</b>
<b>DFID</b>				<b>\$2,076,200</b>	<b>\$679,235</b>	<b>\$1,396,965</b>
<b>EU</b>				<b>\$7,973,200</b>	<b>\$125,508</b>	<b>\$7,847,692</b>
<b>CDB</b>				<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>UNECLAC</b>				<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>GOM</b>				<b>\$1,070,200</b>	<b>\$326,897</b>	<b>\$743,303</b>
<b>PAHO</b>				<b>\$3,800</b>	<b>\$1,918</b>	<b>\$1,882</b>
<b>Public Administration, Buildings and Reform</b>						
PSRII/3	ODG	Ongoing	DFID	\$50,000	\$0	\$50,000
Access Transport Coordinator	OP	Ongoing	DFID	\$0	\$0	\$0
Government Accommodation	MOFEM	Ongoing	DFID	\$0	\$0	\$0
Capacity Development Fund	MOFEM	Closed	DFID	\$0	\$0	\$0
Project Management	MOFEM	Ongoing	EU	\$250,000	\$26,132	\$223,868
Media Exchange Development	Cabsec	Ongoing	GOM	\$676,900	\$0	\$676,900
Technical Support	MOFEM	Closed	DFID	\$0	\$0	\$0
Tourism Management & Development Consultancy	OP	Closed	DFID	\$0	\$0	\$0
Support to Public Works Department	MCW&L	Closed	DFID	\$0	\$0	\$0
M/RAT Priority Infrastructure Needs -RDEL	MOFEM	Ongoing	DFID	\$675,600	\$48,456	\$627,144
<b>Total</b>				<b>\$1,652,500</b>	<b>\$74,589</b>	<b>\$1,577,911</b>
<b>DFID</b>				<b>\$725,600</b>	<b>\$48,456</b>	<b>\$677,144</b>
<b>EU</b>				<b>\$250,000</b>	<b>\$26,132</b>	<b>\$223,868</b>
<b>GOM</b>				<b>\$676,900</b>	<b>\$0</b>	<b>\$676,900</b>
<b>Education</b>						

Name of Project -Sector	Ministry Responsible	Status	Financier	Budget 2018/19	Expenditure	Balance(Budget-Exp.)
<b>Education Infrastructure (PCN)</b>	MOFEM	Closed	DFID	\$0	\$0	\$0
<b>Montserrat Secondary School Rehabilitation</b>						
<b>Teacher Enhancement Project</b>	MOE	Ongoing	CDB	\$8,000	\$0	\$8,000
<b>Early Childhood Development</b>	MOE	Closed	UNICEF	\$0	\$0	\$0
<b>Sport Centre</b>	MOE	Closed	EU	\$0	\$0	\$0
<b>Total</b>				\$8,000	\$0	\$8,000
<b>DFID</b>				\$0	\$0	\$0
<b>EU</b>				\$0	\$0	\$0
<b>GOM</b>				\$0	\$0	\$0
<b>CDB</b>				\$8,000	\$0	\$8,000
<b>UNICEF</b>				\$0	\$0	\$0
<b>Agriculture</b>						
<b>Darwin Initiative Post Project</b>	MAHTLE	Ongoing	DARWIN	\$80,000	\$14,660	\$65,340
<b>Overseas Territories Environmental</b>	MAHTLE	Ongoing	OTEP	\$60,000	\$6,393	\$53,607
<b>Tree Seed Project</b>	MAHTLE	Ongoing	GWG	\$7,100	\$2,188	\$4,912
<b>Agriculture Infrastructure Development</b>	MAHTLE	Ongoing	EU	\$8,800	\$0	\$8,800
<b>Embedding Capacity for Invasive Alien Species</b>	MATHLE	Ongoing	RSPB	\$600	\$56	\$544
<b>Total</b>				\$156,500	\$23,297	\$133,203
<b>OTEP</b>				\$60,000	\$6,393	\$53,607
<b>GWG</b>				\$7,100	\$2,188	\$4,912
<b>EU</b>				\$8,800	\$0	\$8,800
<b>RSPB</b>				\$600	\$56	\$544
<b>DARWIN</b>				\$80,000	\$14,660	\$65,340
<b>Statistical Research and Miscellaneous Projects</b>						
<b>Census 2012</b>	MOFEM	Ongoing	DFID	\$99,500	\$7,910	\$91,590
<b>Miscellaneous 14</b>	MOFEM	Ongoing	EU	\$548,800	\$11,400	\$537,400
<b>Total</b>				\$648,300	\$19,310	\$628,990
<b>DFID</b>				\$99,500	\$7,910	\$91,590
<b>GOM</b>				\$0	\$0	\$0
<b>Child Safeguarding and Protection</b>						
<b>Child Safeguarding and Protection</b>	MOHSS	Ongoing	UNICEF	\$0		\$0
<b>Child Safeguarding Budgeting and Fianncing</b>	MOFEM	Ongoing	UNICEF	\$0		
<b>Total</b>				\$0	\$0	\$0
<b>UNICEF</b>				\$0	\$0	\$0

Financier	Budget	Expenditure	Balance
DFID	\$7,144,800	\$1,672,234	\$5,472,566
EU	\$23,797,700	\$186,093	\$23,611,607
CDB	\$8,000	\$0	\$8,000
OTEP	\$60,000	\$6,393	\$53,607
DARWIN	\$80,000	\$14,660	\$65,340
UNICEF	\$0	\$0	\$0
UNECLAC	\$0	\$0	\$0
GOM	\$2,526,600	\$379,310	\$2,147,290
GWG	\$7,100	\$2,188	\$4,912
RSPB	\$600	\$56	\$544
UNDP	\$0	\$0	\$0
PAHO	\$3,800	\$1,918	\$1,882
<b>Total</b>	<b>\$33,628,600</b>	<b>\$2,262,851.23</b>	<b>\$31,365,749</b>

