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1. Overview

1.1. The Budget Performance and Outlook Report is a quarterly review of the Budget. The aim of the Budget Performance and Outlook Report is to enable the Cabinet, the Legislature and the public to understand and scrutinise how public funds are being spent, increasing transparency and accountability.

1.2. The Report provides commentary on the Budget (Recurrent and Capital as well as Debt Servicing) and an Outlook for the upcoming period along with notes on the key Policies and Programmes to be instituted.

1.3. The 2018/19 appropriation was passed on Tuesday, 1 May, 2018. A General Warrant was signed authorizing expenditure out of the Consolidated Fund to carry on the services of the Government of Montserrat.

1.4. An approved Budget for the fiscal year 2018-19 was \$164.8m (Recurrent \$131.2m; Capital \$33.63m). This is a 3.32% increase over \$159.51 million for fiscal year 2017/18. The approved revenue from local sources is EC\$52.7 million (2017/18 was EC\$50.38 million). Total local revenues will be generated from two main areas: tax revenue and non-tax revenue (fees, fines, permits, rents, interests and licenses). Budget support from DfID will contribute EC\$78.5 million, 60% of recurrent revenue.

1.5. Total planned development estimates for financial year 2018/19 amounts to EC\$33.63 million. This comprises Economic Infrastructure development of EC\$20.04 million, 59.59%, Social Infrastructure development of EC\$11.12 million, 33.08%; Public Administration of \$1.65 million, 4.91%; Education of EC\$0.008 million, 0.02%, Agriculture of EC\$0.156 million, 0.47%, Statistical Research and Miscellaneous Projects of EC\$0.548 million, 1.93%.

1.6. The Capital budget will be funded by the UK Government through DFID EC\$7.14 million, 21.25%; the European Union EC\$23.8 million, 70.77% and the remaining EC\$2.69 million, 7.99% by other funding partners such as CDB, OTEP and DARWIN.

1.7. The total revenue intake for the year was \$129.30million (Recurrent \$129.29 million; Capital \$17,676). The local component of revenue stood at \$51.28 million while budgetary aid was \$78 million. Quarter 4 recurrent revenues were \$13.91 million.

1.8. Expenditure for the year stood at \$145.23 million (Recurrent \$130.55 million; Capital \$14.66 million). Quarter 4 spending was as follows \$42.09 million (Recurrent \$36.27 million; Capital \$5.82 million)

1.9. Total outstanding public debt at the beginning of the financial year 18/19 was \$13 million, with external debt amounted to \$10.40 million while domestic debt was \$2.59 million. Total debt repayments as at March 31st March 2019 were \$1.15 million resulting in a balance of \$11.88 million at the end of March 2019.

1.10. Montserrat economic outlook remains mildly positive with fiscal year forecasted growth for 2018/19 of 1.5%.

2. Budget Commentary

2.1. The budget was supplemented during the year increasing the total original approved budget from \$131,151,300 to \$132,738,600 resulting in a 1.2% increase in the overall budget.

2.2. Reallocation of funds among accounts within a Ministry, through virements was 4%. However, when adjustments effected by legislature (i.e supplementary reallocations) were included the indicator rose to 5.3% (supplementary estimates total \$1,587,300; and Virements \$5,459,700)

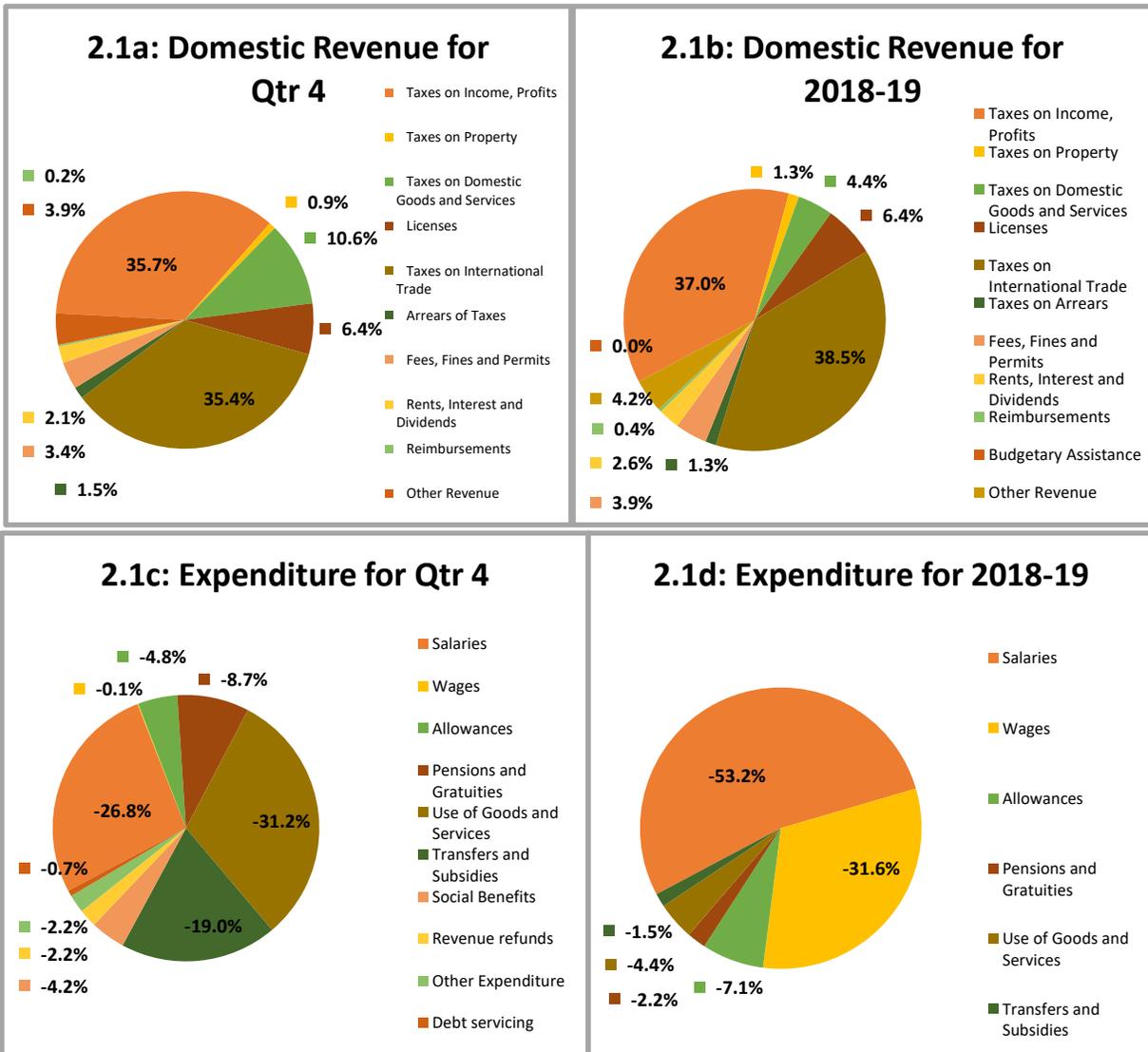
2.3. 99% of the Estimated Recurrent Revenue targets (including aid) were achieved with Domestic Revenue achieving 98% of its target. Recurrent Expenditure stood at 99% of the approved budget for the period ending 31st March 2019.

Statement of Recurrent Revenue and Expenditure

2.4. The Statement of Recurrent Revenue and Expenditure sets out the scale and nature of the flows to and from the government. It shows that, in the fiscal year 2018-19 the Government:

- received \$129.28 million in taxation and other operating revenue - \$51.28 million in local revenue while budgetary aid was \$78 million. This would be in addition to the \$1.59 million Supplementary approved during the year.
- spent \$130.55 million including \$45.02 million employing staff and \$85.52 million on pensions, gratuities, debt and other goods and services; and
- GOM total debt stock stands at 11.88 million acknowledging 2 outstanding domestic debts for the Davy Hill Housing Regeneration Programme and the Purchase of a Generating Set by the Montserrat Electricity Corporation and 3 external loans with Caribbean Development Bank. These are for Port Development, Consolidated Line of Credit and a Second Power Project.

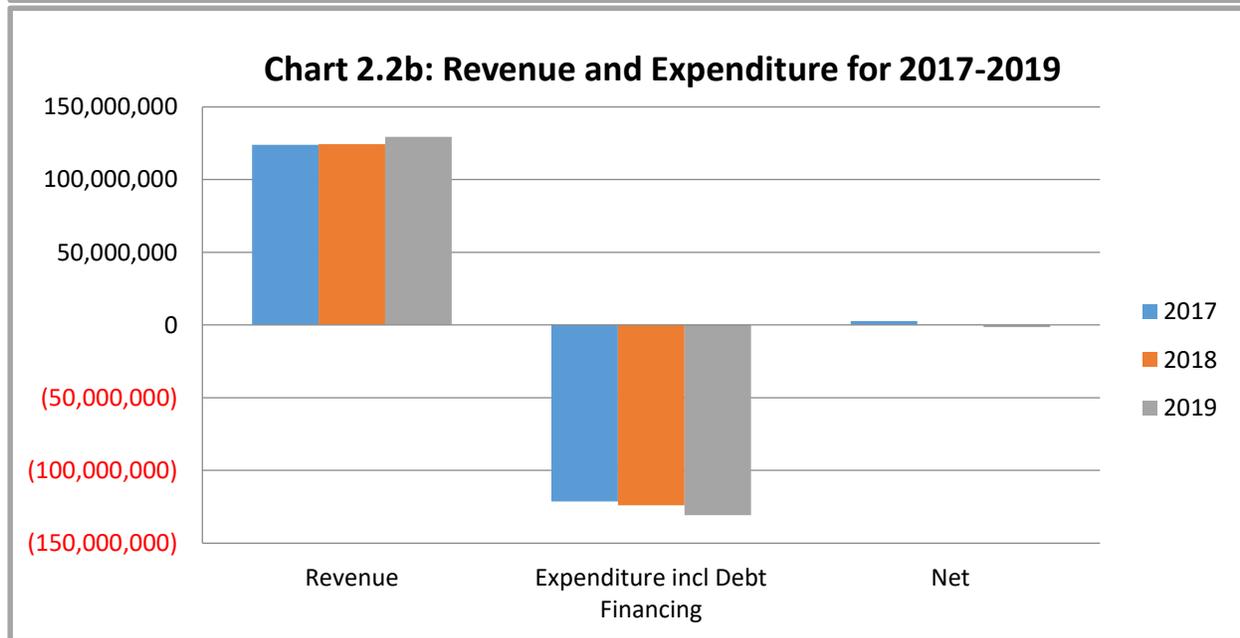
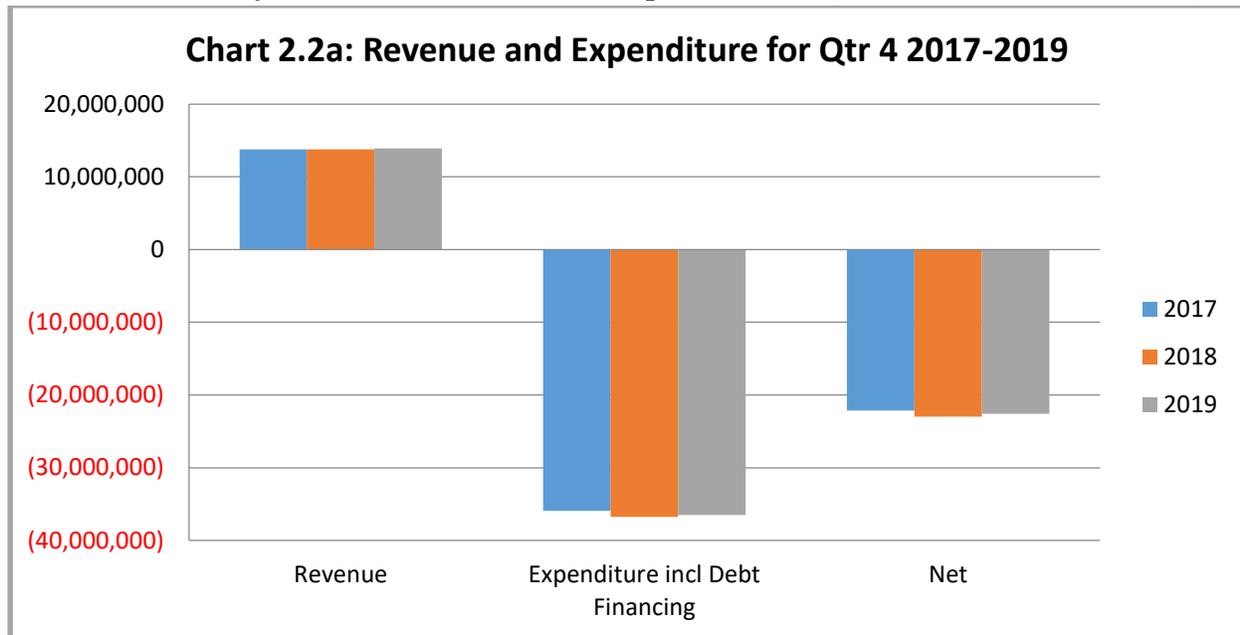
Chart 2.1: Summary of Domestic Revenue and Expenditure for Qtr4 and FY 2018-19



2.5. Chart 2.1a to 2.1d recurrent budget performance for Qtr 4 and FY 2018-19 reflects:

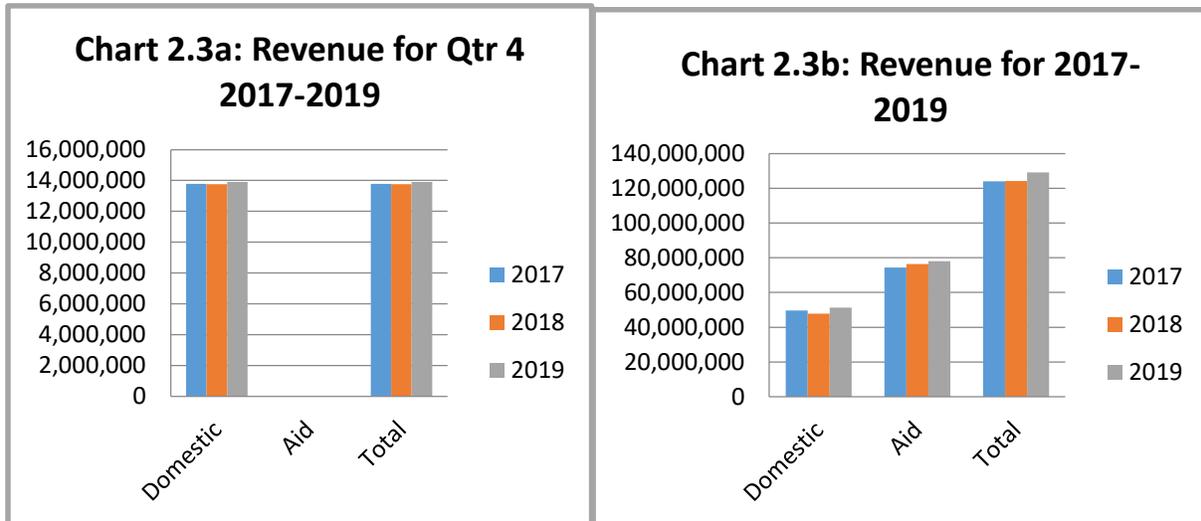
- 35.7 % of the domestic revenue was as a result of collections called as Taxes on Income & Profits
- Taxes on International Trade was 35.4 % of local revenue
- Licenses contributed 6.4% to the local revenue
- 27.0 % was spent on Salaries
- 31.3% of total expenditure was for use of goods and services
- Transfers and Subsidies was 19.2% of expenditure
- Pensions and Gratuities amounted 8.8%

Chart 2.2: Summary of Recurrent Revenue and Expenditure for Qtr4 and FY 2018-19 (Annual)



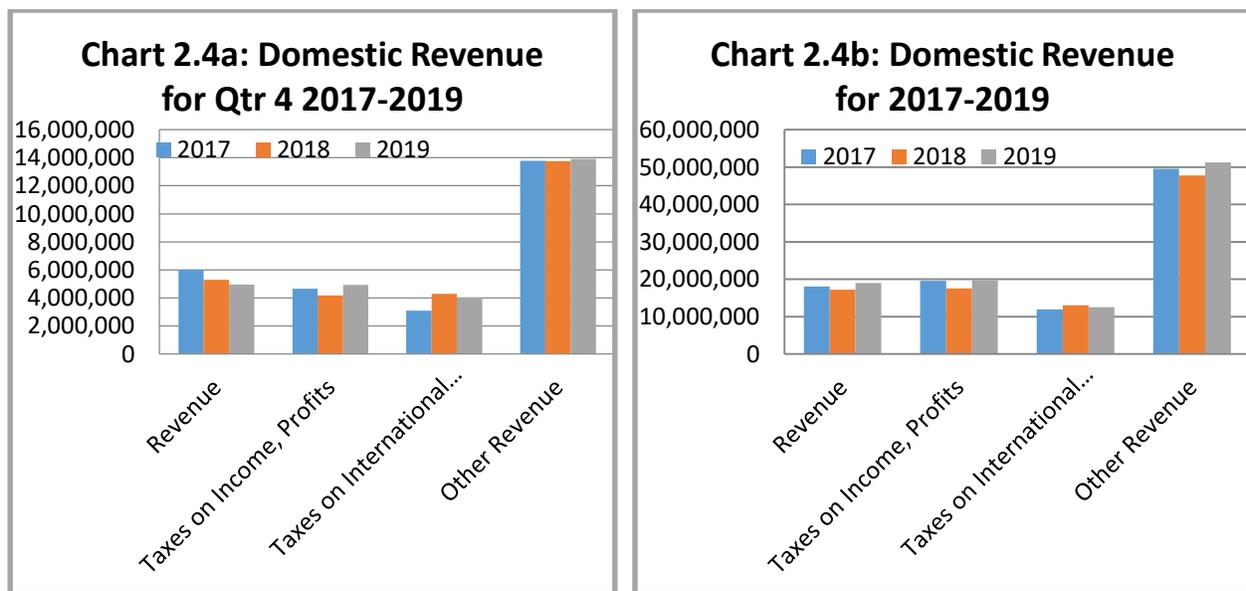
2.6. Chart 2.2a & b shows a slight increase on all revenue source. This is as a direct correlation of increase financial aid for FY 2018/19. In addition, this resulted in a positive outturn on spending activity compared to the previous years.

Chart 2.2: Summary of Recurrent Revenue for Qtr4 and FY 2018-19



2.7. Chart 2.3a & b displays a decline in domestic revenues in 2018, with an increase in 2019 as we look across the triennium. Aid flows have indicated a consistent yet marginal increase for the period 2017-19.

Chart 2.2: Summary of Recurrent Revenue for Qtr4 and FY 2018-19



2.8. The triennial comparison of quarter 4 shows a slight increase in domestic revenues. Taxes on Income and Profits have improved when compared to the same period of the two outer years, while taxes on international trade reveals a miniscule decline in comparison to FY 2017/18.

Table 2.1: Recurrent Revenue Stream for Qtr 4 and year end of FY 2018-19

Revenue Stream	Q4			FY 2018-19		
	Projections	Actuals	% Actuals/ Projections	Estimates	Actuals	% Actuals/ Estimates
Taxes on Income, Profits	4,702,200	4,961,083	106%	19,230,100	18,966,741	99%
Taxes on Property	189,500	118,449	63%	725,000	657,496	91%
Taxes on Domestic Goods and Services	1,101,200	1,472,485	134%	2,655,900	2,240,867	84%
Licenses	732,900	890,203	121%	2,845,100	3,278,258	115%
Taxes on International Trade	5,292,700	4,921,366	93%	20,123,300	19,758,156	98%
Arrears of Taxes	310,000	205,180	66%	1,500,000	684,783	46%
Fees, Fines and Permits	529,860	477,025	90%	1,813,000	2,022,104	112%
Rents, Interest and Dividends	294,500	294,062	100%	1,033,500	1,347,413	130%
Reimbursements	30,500	29,161	96%	35,000	186,361	532%
Budgetary Assistance	15,855,190	0	0%	78,462,000	77,999,826	99%
Other Revenue	638,100	545,456	85%	1,695,100	2,144,184	126%
TOTAL	29,676,650	13,914,469	47%	130,118,000	129,286,188	99%

Main Revenue Streams

2.9. Table 2.1 shows the overall recurrent revenue for 2018 – 2019 was budgeted at \$131.15 million. However, the outturn recurrent revenue for 2018-19 is \$129.26 million. This represents an increase of around \$5.02 million over Government’s collection on the previous year, 2017-18; when \$124.25 million was collected. Budget Support from the UK remains the highest contributor to our revenues. HMG actually provided \$78 million in 2018-19; \$.46 million below the estimate of \$78.46 million but \$1.516 million more compared to amount actually received in 2017-18 of \$76.48 million

2.10. Domestic revenue for 2018-19 was \$51.28 million against a budget of \$52.68 million. The majority of which came from an increased collection in Personal Income tax and Consumption tax. Consumption tax, the second largest revenue item, was \$12.48 million compared to \$10.69 million in 2017-18. This is an increase of \$1.7 million. Quarter 4 revenue collections are around \$5.44m with overall revenues being 7% above last year’s.

Table 2.2: Recurrent revenue by Qtr for FY 2018-19

Local Revenue	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total
Actuals (\$m) 18/19	13,526,408	11,682,342	12,163,143	13,914,464	51,286,357
Actuals (\$m) 17/18	11,400,699	10,358,108	12,253,581	13,762,780	47,775,169
% Actuals 18/19 vs 17/18	119%	113%	99%	101%	107%

2.11. Table 2.2 below shows the main revenue streams. The table reveals revenue collections are well on target for FY 2018/19.

Table 2.3: Recurrent Revenue for FY 2018-19

		FY			Q4		
Revenue Stream	Estimates	Actuals	% Actuals/ Estimates	Projections	Actuals	% Actuals/ Projections	
11001	Company Tax	3,338,200	3,459,555	104%	1,375,000	695,274	51%
11002	Income Tax (Personal)	15,091,900	14,146,400	94%	3,600,000	3,751,851	104%
11003	Withholding Tax	800,000	1,360,787	170%	170,000	513,957	302%
11501	Property Tax	725,000	657,496	91%	18,000	118,449	658%
12001	Hotel Occupancy Tax	75,000	27,070	36%	18,000	13,037	72%
12002	Bank Interest Levy	1,500,000	1,077,037	72%	-	1,077,037	-
12003	Insurance Company Levy	231,300	267,336	116%	70,000	62,409	89%
12004	Stamp Duty	460,000	392,114	85%	94,000	134,932	144%
12005	Embarkation Tax	389,600	474,510	122%	90,000	184,670	205%
12203	Landholding Licence	300,000	207,215	69%	75,000	61,220	82%
12204	Driver's Licenses	364,600	388,025	106%	78,500	105,705	135%
12208	Motor Vehicle Licenses	1,310,000	1,299,998	99%	327,000	331,760	101%
12209	Telecom. Licenses	750,000	1,202,244	160%	187,500	278,778	149%
12501	Import Duties	6,892,200	6,306,762	92%	1,550,000	1,620,258	105%
12505	Consumption Tax	12,171,100	12,476,788	103%	2,900,000	3,054,848	105%
12507	Customs Processing Fee	910,000	898,064	99%	209,400	228,115	109%
12901	Company Tax (Arrears)	600,000	103,509	17%	200,000	16,463	8%
12902	Income Tax (Arrears)	650,000	293,449	45%	130,000	86,981	67%
12903	Property Tax (Arrears)	250,000	287,826	115%	60,000	101,737	170%
13021	Consular Fees	270,000	353,785	131%	60,000	69,525	116%
13508	Royalties - Quarries	600,000	565,613	94%	83,000	187,125	225%
16006	Port Authority Principle #1 SFR-ORM	385,000	383,913	100%	96,000	95,978	100%
16018	Hospital Receipts	425,000	426,969	100%	89,000	136,680	154%
16042	Plant & Workshop	650,000	103,162	16%	162,500	15,066	9%
	Total	49,138,900	47,159,623	96%	11,642,900	12,941,854	111%

2.12. In terms of areas where revenue has significantly under-performed: hotel occupancy tax 36%; company tax arrears 17%; income tax arrears 45% and plant and workshop 16%.

2.13. Noteworthy over performance was achieved in the following areas: Company tax 104%; Withholding tax 170%; Insurance Company Levy 116%; Embarkation Tax 122%; Drivers Licences 106%; Consumption Tax 103%; Property tax arrears 115% and Consular Fees 131%.

2.14. This remainder of this section reviews the performance of some key revenue streams.

Taxation revenue

Taxes on Income, Profits

- **Company Tax** – Receipts total \$3.4 million for the financial year or 104% of the projections for the fiscal period. The total amount collected for quarter four was \$695k or 51% of the \$1.3 million projected. This tax is normally paid provisionally quarterly and there were some early payments by some companies accounting for the very high outturn.

- **Personal Income Tax** – Receipts total \$14.1 million for the financial year or 94% of the projections for the FY. The slight percentage shortfall was due to the non-recruitment of highly technical positions within the public service where estimated PAYE was not collected.
- **Withholding Tax** – Receipts total \$1.3 million for the fiscal period or 170% of the projection for the year. This better than expected performance relates to the ferry service provider being required to pay withholding tax on his contract.

Property Tax

- **Property Tax** – Receipts total \$657k for the quarter or 91% of the projection for the FY. This lower than projected collection is a reflection of less compliance of payments for 2018 property taxes.

Taxes on Domestic Goods and Services

- **Embarkation Tax** – Receipts total \$474k or 122% of the projection for the financial year. This is an improvement of the percentage collected in comparison to the 2017/18 reporting period which indicates that departures during the fiscal year were higher than projected and more persons visited the island for a number of national events.
- **Stamp Duty** – Receipts total \$392k for the financial year or 85% of the projections.
- **Insurance Company Levy** – Receipts totalled \$267k or 116% of the projections for the financial year.

Taxes on International Trade and Transactions

- **Import Duties** – Receipts totalled \$1.6 million for quarter four which amounts to 105% of the total projected for this quarter. However, a total of \$6.3 million was collected for the financial year or 92% of projections.
- **Consumption Tax** – Receipts total \$3.0 million or 105% of the projection for the quarter. Overall, for the financial year 2018-19, \$12.4 million or 103% of the 12.1 million projected was collected by MCRS.

Arrears of Taxes

2.15. A target of \$1.5 million was set for the collection of taxes in arrears for the fiscal year 2018-19. This amount was spread over in Income Tax \$650k, Company Tax \$600k and Property Tax \$250k.

Table 2.4 Arrears of Taxes

Classification	Budget Estimates	Actuals	% Actuals/ Budget
Company Tax	600,000	103,509	17%
Income Tax	650,000	293,449	45%
Property Tax	250,000	287,826	115%
Totals	1,500,000	684,783	46%

- **Company Tax Arrears** – Of the \$600k estimated to be collected in company tax arrears, only \$103k or 17% was collected for the financial year 2018-19. This trend continues to reflect companies' inability to pay their current tax liability in addition to tax arrears.
- **Income Tax Arrears** – Receipts total \$293k for the financial year or 45% of the projection for the year. This low collection of Income Tax Arrears has been the trend coming forward from throughout the financial year. The collection of these arrears are further hampered by the ongoing work of the department to computerize the administration of this tax.
- **Property Tax Arrears** – Receipts total \$287k for the financial year or 115% of the projection for the financial year. This is attributed to the department sending out updated arrear notices during the course of the fiscal period. In addition, this success is associated with the requirement to present a certificate (Form F) showing taxes being paid before property ownership or other changes to property are effected by the Land Registry Department.

Non-tax revenue

Table 2.5 Non-tax revenue for Qtr 4 and FY 2018/19

		Q4			2018-19		
		Projections	Actuals	% Actuals/ Projections	Estimates	Actuals	% Actuals/ Estimates
122	Licenses	732,900	890,203	121%	2,845,100	3,278,258	115%
130	Fees, Fines and Permits	529,860	477,020	90%	1,813,000	2,022,098	112%
135	Rents, Interest and Dividends	294,500	294,062	100%	1,033,500	1,347,413	130%
145	Reimbursements	30,500	29,161	96%	35,000	186,361	532%
150	Budgetary Assistance	15,855,190	-	0%	78,462,000	77,999,826	99%
160	Other Revenue	638,100	545,456	85%	1,695,100	2,144,184	126%
	Total	18,081,050	2,235,902	12%	85,883,700	86,978,141	101%

2.16. Local non-tax revenue streams performed quite well during the last quarter producing between 85% - 121% of their target for the quarter. Final Claim of Budgetary Assistance was received in December 2018 (quarter three), hence the reason for zero collection being reported for quarter four.

Licenses

- A total of \$890,203 or 121% of the projected \$732,900 was collected during quarter 4 of the financial year. For the financial year 2018/19, actual collections amounted to \$3,278,258 which is 115% of the estimated \$2,845,100. Licenses include Landholding, Driver's, Motor vehicle and Telecommunication.

Fees, Fines and Permits

- **Consular Fees** and Custom Officers Fees - These fees are charged for processing a range of Consular applications which include BOTC Passports, Naturalisation and Registration as BOTC, Permanent Residence, Economic Residence, Belonger Status and Special Marriage Licenses. Custom Officer Fees are for services carried out by Customs staff after hours and fees charged to cover Customs operations at Port Plymouth. Receipts totalled \$2,022,098 which represents 112% of the estimated \$1,813,000 to be collected for the financial year.

Rents, Interest and Dividends

- **Rents, Interests and Dividends/Royalties for Mining Export** – Receipts total \$294,062 for the quarter or 100% of the projection for the quarter. Exports were higher than expected during the year, and collection is based on the tonnage of materials exported.

Other Revenue

- **Port Authority Principle #1 SFR-ORM/Plant & Workshop/Hospital Receipts** – Receipts total \$545,456 for the quarter or 85% of the projection for the quarter. The total amount collected for in FY 2018/2019 is \$2,144,184 or 126% as opposed to financial year 2017/18 where revenue collection was 1,996,477 or 81% of estimates.

Budgetary Assistance

2.17. For FY 2018/19 budgetary aid amounted to \$78 million which is 59% of the revised expenditure of \$132.78 million. Table 2.6 gives a summary view of aid claimed, the amount sent by DFID and the amount GoM actually received. GoM gained \$319k due the exchange rate differences.

Table 2.6 Budget Support for FY 2018-19

	Budget	Tranche 1-4	Received	Balance
Claim Amount	78,462,000.00	78,462,000.00	77,999,826.36	(462,173.64)

Capital Grants/Revenue

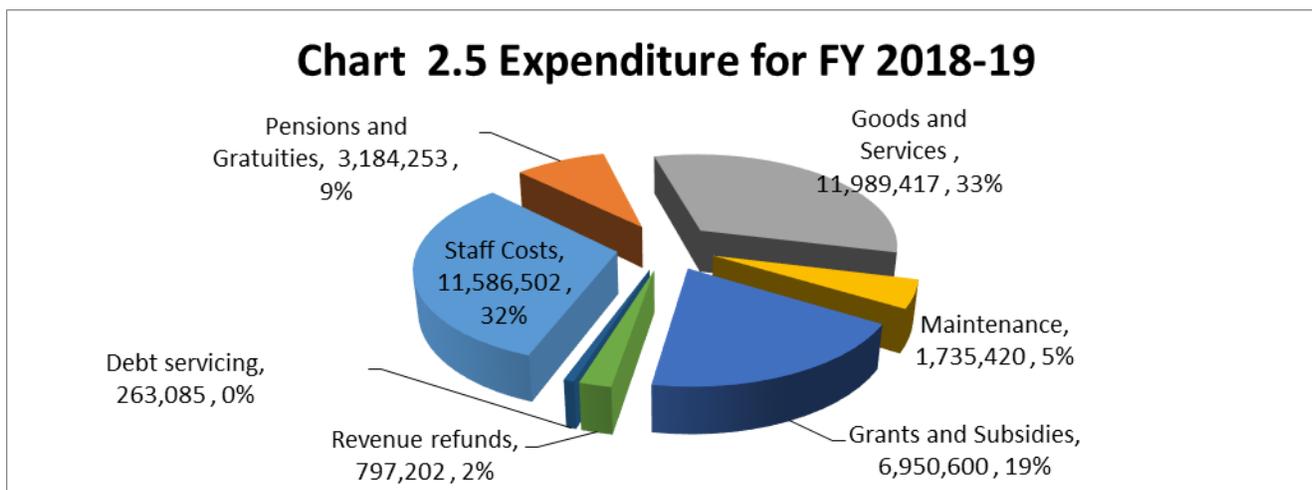
2.18. GoM's capital accounts operate on an accrual basis unlike the recurrent accounts allowing for the rolling forward of unexpended funds. This accounts for the disparity between capital receipts and spending. An amount of \$17.57 million was received for FY 2018/19.

Expenditure

Recurrent Expenditure

2.19. Total expenditure in the 4th quarter was \$36.51 million, 23% over the projections for the quarter. FY 2018/19 shows an underspend of \$1.95 million which was mainly in the area of personal emoluments. A benchmark of 95% met by most expenditure line.

Chart 2.5: Summary of Recurrent Expenditure for Qtr4 and FY 2018-19



2.20. Table 2.7 below shows the spending against projections for the major expenditure categories.

Table 2.7: Key Expenditure for Qtr. 4

		Q4		
Classification		Projections	Actuals	% Actuals/ Projections
210	Salaries	9,930,800	9,799,741	99%
212	Wages	187,700	40,463	22%
216	Allowances	2,206,700	1,746,297	79%
218/219	Pensions and Gratuities	3,073,500	3,184,253	104%
220-259	Use of Goods and Services	6,443,450	11,374,903	177%
260-261	Transfers and Subsidies	5,486,400	6,950,600	127%
265-266	Social Benefits	1,027,900	1,541,533	150%
270	Revenue refunds	375,500	797,202	212%
267-289	Other Expenditure	500,100	808,401	162%
290-293	Debt servicing	444,600	263,085	59%
Total		29,676,650	36,506,478	123%

2.21. The fixed components of expenditure for quarter 4 are staff costs \$11.5 million, 32%, pensions and gratuities \$3.1 million, 9% and debt servicing \$263k, 1%, which collectively accounted for 41.2% of the spending for the quarter.

2.22. Salaries – to cover costs of permanent, temporary and contract personnel was forecasted to be \$9.93 million for the quarter, \$9.79 million or 99% was spent. The variance was mainly due to unfilled vacancies during the quarter.

2.23. Allowances – these are provisions made for GoM’s employees. Thus, unspent amounts were in part due to unfilled posts and pending approvals for persons in post. An amount of \$2.2 million was projected of which 79% (\$1.74 million) was spent.

Key Expenditure Lines

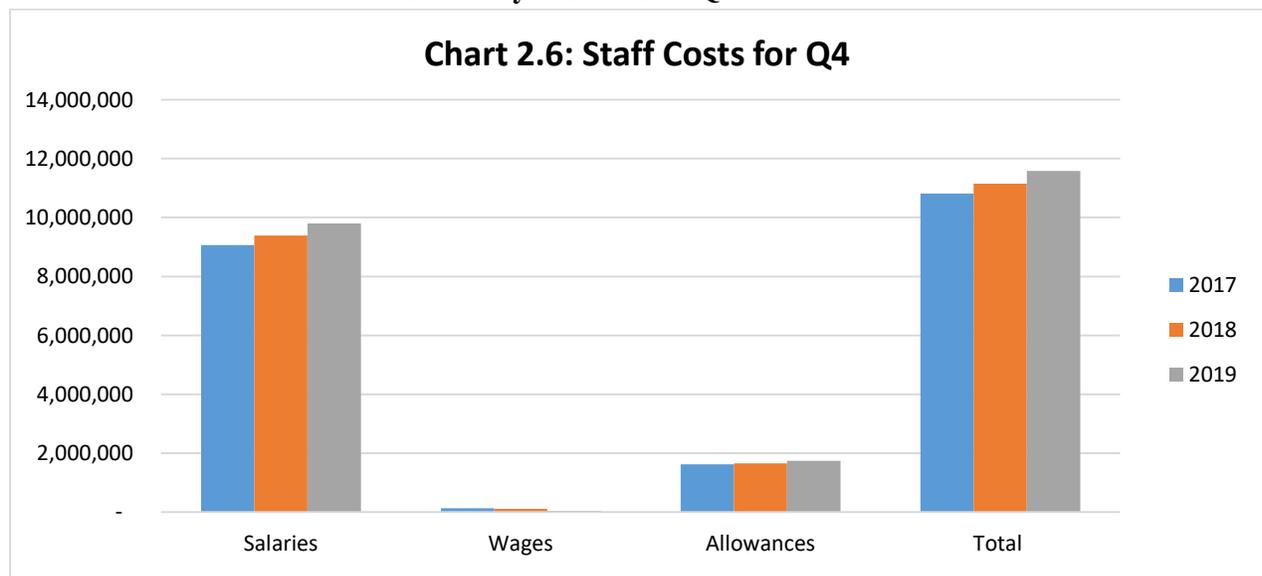
2.24. Table 2.8 below shows key spending lines. Not every spending line has performed exactly as expected. Taken together, the variances fall within acceptable margins.

Table 2.8: Key Recurrent Spending for FY 2018/19

		2018-19		
Classification		Estimates	Actuals	% Actuals/ Estimates
210	Salaries	40,143,700	38,344,715	96%
212	Wages	433,000	198,586	46%
216	Allowances	7,468,700	6,485,489	87%
218/219	Pensions and Gratuities	11,811,100	11,881,315	101%
220-259	Use of Goods and Services	38,823,700	40,190,758	104%
260-261	Transfers and Subsidies	22,539,200	22,732,506	101%
265-266	Social Benefits	4,145,300	5,130,093	124%
270	Revenue refunds	1,505,500	1,567,873	104%
267-289	Other Expenditure	3,069,700	3,135,604	102%
290-293	Debt servicing	1,211,400	1,115,338	92%
	Total	131,151,300	130,782,279	100%

Staff costs

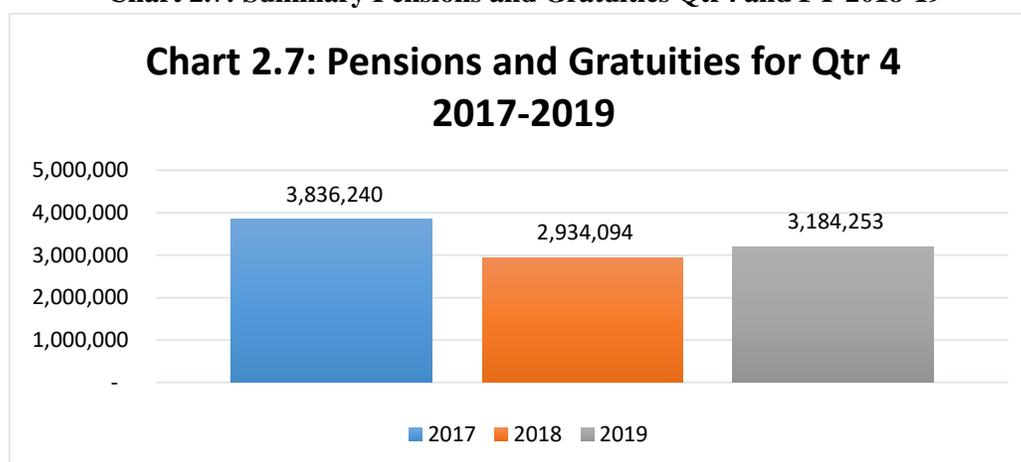
Chart 2.6: Summary of Staff Cost Qtr4 and FY 2017-2019



2.25. Staff costs include the salaries and allowances of permanent staff, temporary staff and contractors. For FY 2018-19 staff cost increased by \$.43 million and by \$.33 million in 2017-18. A steady increase in staff cost is shown over the years as GoM aims to reduce its vacant positions. Staff costs are the net direct cost to the government of employing staff in the public sector for the delivery of front line services. The net cost does not include social security contributions and pension costs; these are discussed below. There are 174 vacancies and 8 unfunded posts (see Appendix E). The highest proportion of vacancies exist within the Ministry of Education 30, and the Ministry of Health Sector 34.

Pensions, Gratuities and Other Benefits

Chart 2.7: Summary Pensions and Gratuities Qtr4 and FY 2018-19



2.26. Under the Government Pensions Scheme, Pensionable Officers are eligible for Pension Benefits and other Benefits. Pension Benefits are paid upon Normal Retirement, Early Retirement and Medical Retirement. Other Benefits include the Early Exit Benefit for 10 years or more service and Death Benefit where an officer dies while in the service.

2.27. Pensions include monthly payments made to pensioners both local and overseas. Gratuities are made up of one off lump-sum payments comprising: Commuted Gratuity Payments to new retirees; Early Exit Benefits to officers who resign with ten or more years of service; and Contract Gratuity. Social Security Contributions represent Employer Contributions paid to the Montserrat Social Security Fund in respect of all employees and Contract Officers.

2.28. Annual pension payments for 2018/19 were significantly higher than forecast, mainly because of sudden deaths, early exits and early retirements. The actual expenditure for FY stood at \$11.66 million. As at March 2018-19 GoM consist of 460 pensioners. Payment are broken down below:

3. Table 2.9: Pension Spending for FY 2018/19

Pension areas	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total
Civil	\$ 1,971,993.57	\$ 2,009,085.00	\$ 1,980,967.30	\$ 2,013,112.83	\$ 7,975,158.70
Legislature	\$ 200,263.13	\$ 192,365.40	\$ 179,807.88	\$ 79,807.88	\$ 752,244.29
Police	\$ 172,880.49	\$ 167,390.43	\$ 167,390.43	\$ 170,051.43	\$ 677,712.78
Gratuity/Lumpsum Payments			\$ 14,247.79		\$ 14,247.79
Death Benefit	\$ 22,164.00	\$ -	\$ 41,748.00	\$ 34,177.52	\$ 98,089.52
Early Retirement	\$ 27,361.91	\$ 107,655.29	\$ -	\$ 251,502.24	\$ 386,519.44
Social Security Contribution	\$ 420,525.90	\$ 435,013.64	\$ 442,663.61	\$ 460,781.15	\$ 1,758,984.30
Total	\$ 2,815,189.00	\$ 2,911,509.76	\$ 2,826,825.01	\$ 3,109,433.05	\$11,662,956.82

2.29. Team ODG along with HRMU, Treasury, Internal Unit and Legal Department have held several discussion and meetings internally as well as with the Actuary to review the pensions act and look at possible areas of improvement and amendments. Continued efforts to update the database is ongoing as the unit is able to make contact with overseas pensioners. The team from ODG, HRMU, Treasury, Internal Unit and Legal Department have held several discussion and meetings internally as well as with the Actuary to review the pensions act and look at possible areas of improvement and amendments.

Use of goods and services

2.30. Goods and services were purchased to meet operational requirements. This included the maintenance of public sector buildings, maintenance of the road network, materials for schools and medicines, as well as administrative costs, such as rent and utilities. The total value of goods and services purchased was \$40,190,758 million (31% of the total expenditure).

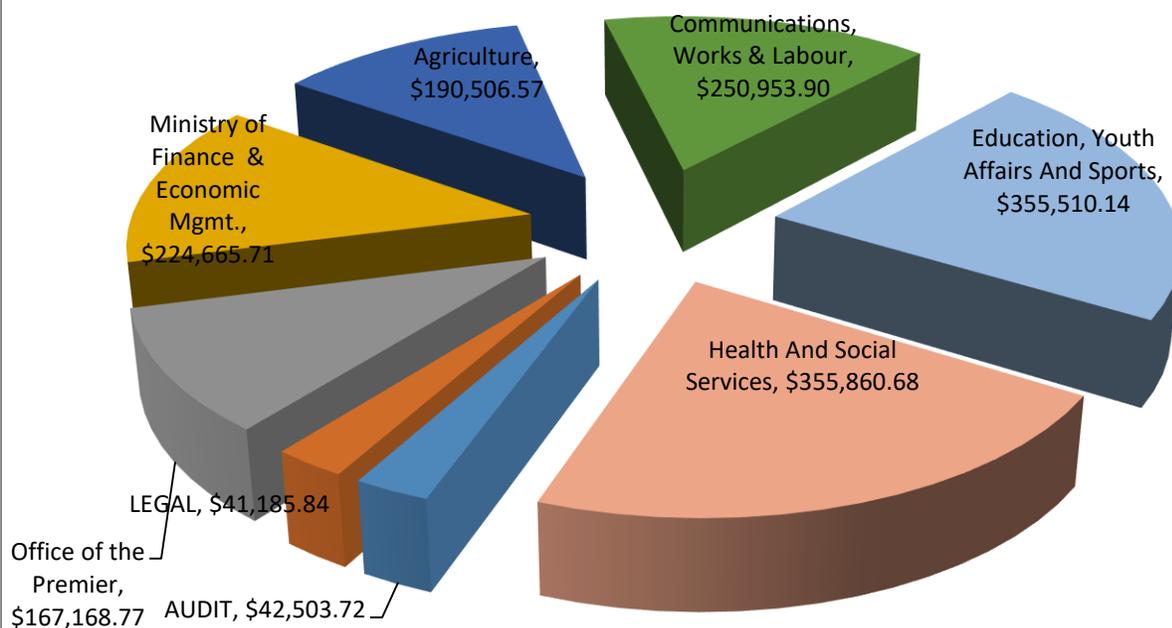
Small Capital Asset Fund (SCAF)

2.31. Ministries and departments have sought the need for an alternative source of funding their critical operational assets. DFID and the Ministry of Finance has filled that gap through the provision of the SCAF Fund. Without this source of funding the recurrent and capital budget would not have been able to fulfil the M/d's yearly requests given the cost and size of the assets they wish to procure.

2.32. For the 2018/19 financial year that has ended, 99.68% of the \$1.79M budget was expended. All assets were successfully acquired, however, savings were attained because quite a few invoices received were below the allocated budget for the items. The savings were in turn used to purchase a few office equipment across the service that were desperately required before the close of the financial year. The table below shows SCAF allocation by Ministries:

Chart 2.8: SCAF Exp by MDA's for FY 2018-19

Chart 2.8 SCAF Exp by MDA's for FY 2018-19



Technical Cooperation and Capacity Building

2.33. DFID have combined its funding technical cooperation and capacity building efforts under a single ring-fenced budget. These funds are specifically for supporting the Government in filling key safe guarding posts in line with the relevant protocols, including funding for a specialised recruitment agency to fill the safeguarding TC posts. Funds continue to be made available for filling other priority long-term posts, to enable the Government to engage expert inputs to key discrete pieces of work or studies that will assist it in delivery of services, as well as, to support the Annual Country Training scheme particularly to ensure local capacity in social work.

2.34. There were forty-seven (47) approved posts identified for Technical Cooperation funding for the financial year 2018/2019. There are (25) persons in TC posts across Government of Montserrat as at 31st March 2019. HRMU facilitated the on-boarding of the following TC post:

- ✓ Audit Manager (new contractual arrangement)
- ✓ Head of Programme Management
- ✓ Head of Procurement (promotion of Officer)
- ✓ Tax Advisor
- ✓ Director of Tourism
- ✓ Clinical Psychologist

- ✓ Community Mental Health Officer (new contractual arrangement with GoM)
- ✓ Chief Surveyor (extended contractual arrangement with GoM)

2.35. The recruitment process is revised and implemented fully as of March 2019.

Table 2.10: Technical Cooperation Recruitment Forecast

No.	Post	Status	Min/Dept
1.	Director of Public Works	Interview Scheduled for week of 22 nd April 2019	MCWL
2.	Fisheries Officer	Ministry to revised the ToR for re-advertising	MATLHE
3.	Head of Internal Audit	Interview to be conduct week of April 15 th 2019	MoFEM
4.	Chief Economist	Post subsumed under the Director Economic Management (Local Successor)	MoFEM
5.	Audit Manager	Vacant to be re-advertised	Int. Audit
6.	Chief Medical Officer	Vacant – Local successor to be developed for this post	MoHSS
7.	Social Worker Adult Safeguarding Specialist	Vacant	MoHSS
8.	Social Worker - CPU	Vacant	MoHSS
9.	Social Worker -CPU	Vacant	MoHSS
10.	Senior Social Worker -CPU	Vacant	MoHSS
11.	OBGYN Medical Officer	ToR to be finalized for Advertising by week of April 15 th 2019	MoHSS
12.	Director of Energy	To be Re-advertised	MCWL
13.	Family Nurse Practitioner	Vacant – ToR reviewed for Advertising	MoHSS
14.	Physiotherapist	Vacant - ToR finalized to be re-advertised week of the 15 th April 2019	MoHSS
15.	Pharmacist	ToR revised to be advertised week of the 15 th April 2019	MoHSS
16.	Chief Executive Officer	Vacant	OP
17.	Private Sector Investment Officer	To be advertised	MoFEM
18.	Procurement Officer	ToR to be finalized and re-advertised	MoFEM
19.	Structural Engineer	Post Re-advertised	MCWL
20.	Crown Counsel, CPU	ToR revised for Re-advertising week of 15 th April 2019	MoHSS

Annual Country Training Scheme

Table 2.11: L & D Spending for FY 2018-19

GOM LEARNING AND DEVELOPMENT ACTUALS FOR 2018-19					
code	acct #	BUDGET	Approved 2018	Expenditure to Date	Balance
INS	24201	In-Service	\$ 100,000.00	\$ 118,112.87	\$ (18,112.87)
DST	24202	Ministry/Department	\$ 202,500.00	\$ 261,210.23	\$ (58,710.23)
SCH	24203	Scholarships	\$ 1,869,300.00	\$ 1,802,183.54	\$ 67,116.46
FAG	24204	Financial Assistance & Grants	\$ 150,000.00	\$ 173,357.84	\$ (23,357.84)
MAN	24205	Mandatory	\$ 140,000.00	\$ 107,327.04	\$ 32,672.96
APQ	24207	Accred'tion/Prof Qual	\$ 371,500.00	\$ 289,017.10	\$ 82,482.90
		TOTAL	\$ 2,833,300.00	\$ 2,751,208.62	\$ 82,091.38

2.36. Learning & Development continues to support the achievement of organizational strategy and capability/capacity building by facilitating activities under 6 core areas:

- 2.29.1. In-Service
- 2.29.2. Ministry/Department
- 2.29.3. Scholarships

2.29.4. Financial Assistance and Grants

2.29.5. Mandatory

2.29.6. Professional qualifications

2.37. There are 32 recipients of full scholarship award pursuing tertiary level education at various institutions in the region and the United Kingdom. These students are also at different levels of completion. There are 18 continuing awardees, 6 new awardees and 9 outstanding. A budget of \$1.86 million was allocated in FY 2018/19 of which \$1.86 million has been spent for scholarships.

Maintenance of Public Assets

2.38. Government’s spending on maintenance for FY 2018-19 \$8 million (4% more than forecast). Spending on key maintenance categories was as follows:

- Roads and Bridges \$2.7 million, 33.54%;
- Buildings \$2 million, 24.72%;
- Plant & Operations \$.73 million, 9.13%;
- Up keeping of Grounds \$.614 million, 7.61%
- Fuel \$.511 million, 6.33%
- Office Equipment \$.491 million, 6.08%.

2.39. Significantly, routine & periodic maintenance along the road network by MCWL maintenance team. It also entails extensive road & drainage improvement works in areas such as; Virgin Island, Judy Piece, Barzey’s, Collin’s Ghaut Firths & Carr’s Bay.

2.40. Additionally, verge & drain cleaning maintenance works were carried out along the main road and selected critical road sections by private contracts to supplement the works being done MCWL team. This approach ensures that routine maintenance is consistent and timely and it takes into consideration that entire network is 102 km in length with various surfaces and width.

2.41. Roof repairs were completed on the PWD Workshop under the Energy project to facilitate the installation of the solar panels. The Electricity upgrades for the workshop were funded from under the recurrent budget line as well.

2.42. The Ministry of Health and Social Services was able to fully utilize their maintenance vote for the 2018/19 period. During the year the following were accomplished; construction of a septic tank, repairs to Salem Health Centre, improvement to Environmental Health’s driveway and maintenance of equipment at the Dental Clinic.

Table 2.12: Maintenance Spending by Classification for FY 2018/19

Description	Q1	Q2	Q3	Q4	Total	% Spent
Buildings	361,847	549,360	487,990	597,969	1,997,166	24.72%
Roads & Bridges	378,940	998,414	929,414	402,876	2,709,645	33.54%
Vehicles & Heavy Equipment	113,354	82,614	77,177	66,047	339,193	4.20%
Office Equipment	77,755	165,738	100,051	147,881	491,426	6.08%
Electrical Installations	14,035	37,984	13,950	9,470	75,440	0.93%
Upkeep of Grounds	96,802	212,326	141,330	164,215	614,673	7.61%
Shelters	-	-	-	-	-	-
Fuel	63,726	118,370	133,964	195,718	511,778	6.33%
Marine Vessel	9,233	13,295	10,149	35,735	68,412	0.85%

Mechanical Spares	22,636	208,859	63,990	4,969	300,455	3.72%
Plant & Operations	136,184	202,289	150,864	248,367	737,703	9.13%
Hotmix Plant	4,879	45,135	127,585	56,280	233,879	2.89%
Total	1,279,391	2,634,386	2,236,464	1,929,528	8,079,768	100.00%

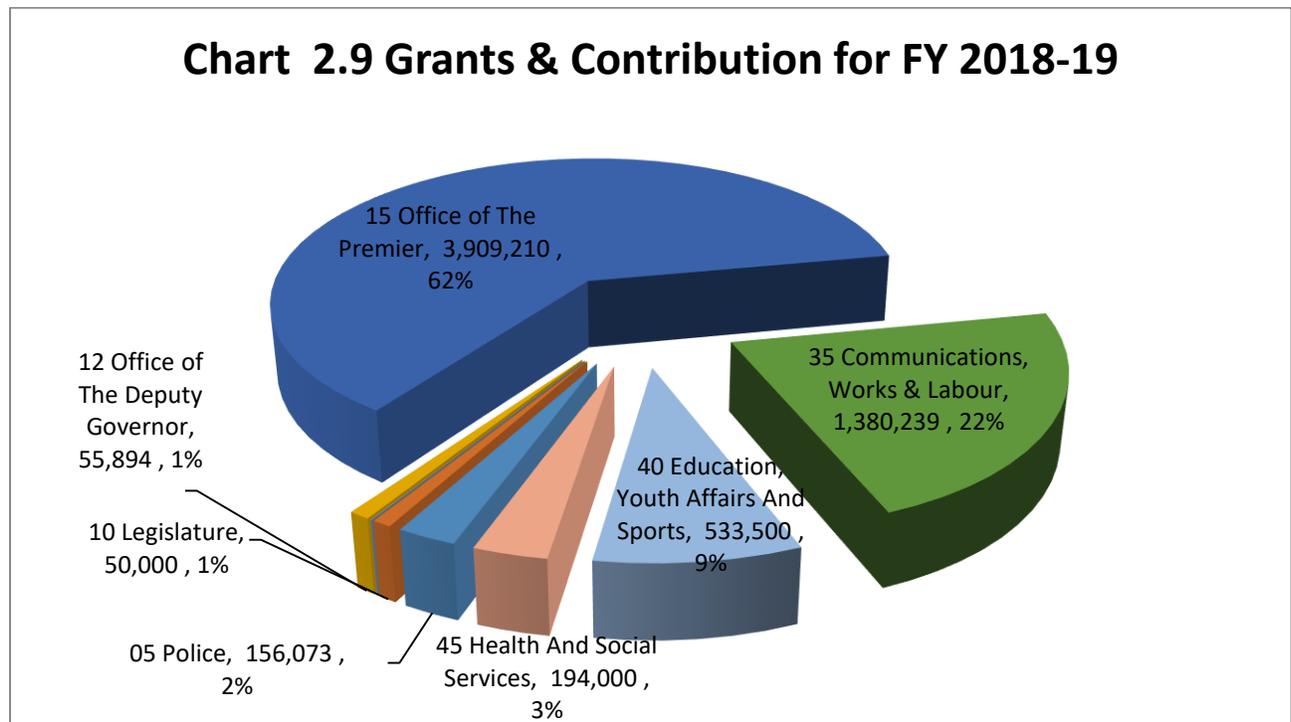
CRIFF (Caribbean Catastrophic Risk Insurance Fund (CCRIF))

2.43. CCRIF is a segregated portfolio company, owned, operated and registered in the Caribbean. It limits the financial impact of catastrophic hurricanes, earthquakes and excess rainfall events to Caribbean and – since 2015 Central American governments by quickly providing short-term liquidity when a parametric insurance policy is triggered. GoM has entered into an insurance policy coverage for Tropical Cyclone for FY 2018-19. This costed \$.536 million. In the event of a catastrophic cyclone GoM stands to benefit around US\$2 million.

Grants and subsidies

2.44. The central government makes grant and subsidy payments to regional institutions, private sector and non-governmental organisations as well as some statutory bodies to deliver public services or to facilitate their delivery. Payments of this nature are usually given to support on-going services; they can also be for the creation of new assets. The External Affairs Unit’s 2018/19 Budget largely provides contribution payments to external agencies. A total of XCD 3,456,900 was budgeted of which XCD 3,456,195.84 was spent. This expenditure represents 99.98% of the External Affairs budget. Total grants were \$6.82 million.

Chart 2.9: SCAF Exp by MDA's for FY 2018-19



Transportation Access Subsidy

2.45. The overall access budget for the 2018/19 year is \$6 million with budget support from DFID of \$5.4 million. Total revenue for the reporting period was \$3.41million while expenses were \$9.43million.

2.46. The total expenditure for quarter 4 is EC\$2,400,163.33. Total cost for Ferry & Air Services Charter for the quarter was EC\$1,689,397.16 while the total ferry operations cost amounted to EC\$710,766.17.

Table 2.13: Access BUDGET PERFORMANCE FOR THE QUARTER January to March 2019

Subvention received quarter 4	EC\$1,349,999.95
<u>Revenue</u>	
Cargo Revenue – Ferry	23,002.00
Ferry Revenue - ticket sales by Agents	689,450.00
On line sales	368,000.00
Other	1,800.00
Total Revenue	<u>EC\$1,082,252.00</u>
Total Revenue plus subvention	<u>EC\$2,432,251.95</u>
<u>Expenditure Sea Access</u>	
Ferry Terminals (ANU & MNI)	102,477.18
Ferry operations charges	557,179.65
Other Expenses	51,109.34
Total Ferry Operations Costs	<u>EC\$710,766.17</u>
<u>Expenditure Air Access</u>	
Charters	1,616,397.16
Other Expenses	1,000.00
Subsidy/Cost on Air Operations	72,000.00
Total Ferry & Air Services Charter cost for 4 th quarter	<u>EC\$1,689,397.16</u>
TOTAL ACCESS COST FOR JANUARY - MARCH 2019	<u>EC\$2,400,163.33</u>

2.47. Net income for the period January to March 2019 totalled \$32,088.62

Ferry Service

2.48. Ferry operations for the period have been exceptional including during the March festive season. The service was NOT cancelled once during the March festival period and had to be advanced to cope with the intensely heavy traffic. Both local airlines did exceptionally well also to facilitate the high demand in incoming and outgoing traffic. All services performed well, with a smooth positive outcome to the overall operations for the period.

2.49. There were no day trips to neighbouring islands for the period due to the intense planning and preparations required for the upcoming March busy period. But there will be an excursion to St Kitts and Nevis during the Easter weekend after the facilitation of the upcoming REG conference during the 1st week of April.

2.50. A program will be set out for excursions and events for the rest of the year which is currently in its advance stages. This will set the tone for GoM's relationship building program for 2019 in accordance with the upcoming strategy which will emphasize the need to further enhance Montserrat's connectivity within the immediate geographic region.

2.51. Once the upcoming strategy is approved several immediate tweaks will take place to set the foundation for future connectivity initiatives between the islands. This is part of the Office of the premier and Access Mandate which will stem from the recommendations within the strategy review.

2.52. The Access Strategy has now seen its first draft and is in the process of being reviewed by all stakeholders including the general public. The stakeholder review process will close within the coming weeks in which the final draft will be produced for Cabinet approval. The Ferry Agency contract had to be withdrawn due to several technical draw backs within the tendering process. It has been decided that it should be retendered to coincide with the new tendering process for the Ferry services contract in September 2019.

Maintenance of Ferry Terminals

2.53. The current Little Bay ferry terminal has had a slight upgrade but is a long way from being prepared properly to accommodate the large crowds for the St Patrick period. The canopy has now been set up but access for a smooth passenger flow has not been addressed. The canopy was used to address down pours of rain but will need complete installation in order to address large crowds and smooth passenger flow.

2.54. The Antigua terminal is due for some minor works, so that the quality of the decor can be maintained. This will be addressed within the coming weeks.

Air Service

2.55. Charter hire of both SVG and Fly Montserrat remained minimal as the weather so far this quarter has been good. Overall air operations performed well for the period but not without their usual challenges. The general consensus from the draft strategy so far is that the public is happy to see that there is a possibility of twin Otter services returning to the island.

Cross-Classification of Functional and Economic Classifications of Expense

2.56. Table 2.16a and 2.16b provide approximation of the breakdown of recurrent expenditure for quarter 4 according the classifications of functions of government (COFOG) and against the economic classifications of expenses according the Government Financial Statistics (GFS) 2001. The functions cover the ministries as follows:

- **General public services** include Executive and Legislative organs as well as external affairs, Ministry of Finance and Economic Management
- **Defence:** Disaster Management Coordination Agency including MVO subvention and the Royal Montserrat Defence Force;
- **Public order and safety:** Law Courts, Police, Fire and Prisons;
- **Economic affairs:** Agriculture, Communication, Works and Labour;
- **Recreation, culture, and religion:** Sports, Tourism & Culture should be included here but have not yet been unbundled from the general public services;
- **Environmental protection; Health; & Social protection** relate Environmental Management, Ministry of Health and Social Service

Table 2.14: Exp. by Function and Economic Classification for the Qtr 4

Table 2.19: Function of Government		Totals	Table 2.20: Economic Classification		Totals
General public services		13,447,631	Compensation of Employees		14,852,067
Defence		334,286	Use of Goods and Services		11,873,458
Public order and safety		2,587,713	Consumption of Fixed Capital		0
Economic affairs		11,797,065	Interest		263,085
Environmental protection		169,398	Subsidies		4,391,081
Housing and community amenities		229,816	Grants		2,578,777
Health		3,320,501	Social Benefits		1,431,843
Recreation, culture, and religion		341,537	Other Expenses		1,117,141
Education		2,271,635	Totals		36,507,453
Social protection		2,007,870			
Totals		36,507,453			

In Year Adjustments to the Budget

2.57. The Legislative Assembly passed three Supplementary Appropriations in FY 2018/19. The first of which increased the Development Fund by \$62,500 and the reallocation of \$300,000 to meet new and existing priority project commitments.

Table 2.15: Adjustment to Capital Budget for FY 2018/19

Details	AUTHORIZED ESTIMATES	SUPPLEMENT/ (WITHDRAWAL)	REVISED ESTIMATES
Office of the Deputy Governor	180,800	-	180,800
Office Of The Premier	3,741,900	-	3,741,900
Ministry Of Finance and Economic Mgmt	12,832,700	- 300,000	12,532,700
Ministry Of Agriculture	2,453,700	3,000	2,456,700
Communications, Works & Labour	12,714,600	348,500	13,063,100
Education, Youth Affairs And Sports	1,546,700	-	1,546,700
Ministry of Health & Social Services	158,200	11,000	169,200
	33,628,600	62,500	33,691,100

2.58. The second Supplementary increases the overall Budget Estimates by \$813,400 along with the re-prioritisation \$1,004,900 to meet urgent expenditure obligations. This includes cover the cost of purchasing of 1500KW standby Power Module Generator. This was a decision ratified by Cabinet via Round Robin No 2019/1. In addition, to cover Pension payments until the end of FY2019 as a result of Public Officer opting for early exit, retirement and resignation and also to cover overseas medical referral cases which on island medical capabilities could not accommodate them.

2.59. The third Supplementary increases the overall Budget Estimates by \$773,900 along with the re-prioritisation \$375,000 to meet urgent expenditure obligations. This includes cost to cover:

- Contingent Liabilities
- Processing of Personal Income Tax
- Additional Medical Assistance Cases

Table 2.16: Adjustment to Recurrent Budget FY 2018/19

MIN	DETAILS	AUTHORIZED ESTIMATES	SUPPLEMENT/ (WITHDRAWAL)	REVISED ESTIMATES
05	Police	7,268,300	(400,000)	6,868,300
07	Legal	1,700,200	148,300	1,848,500
08	Magistrate's Court	255,300	(85,000)	170,300
09	Supreme Court	652,600	-	652,600
10	Legislature	1,438,000	-	1,438,000
11	Audit	1,227,300	(60,000)	1,167,300
12	Office Of The Deputy Governor	29,032,100	254,900	29,287,000
13	Public Prosecution	881,100	(195,000)	686,100
15	Office Of The Premier	17,208,000	-	17,208,000
20	Ministry Of Finance & Economic Mgmt	21,142,800	270,700	21,413,500
30	Ministry Of Agriculture	6,082,800	(60,000)	6,022,800
35	Communications, Works & Labour	13,588,800	813,400	14,402,200
40	Education, Youth Affairs And Sports	10,915,400	-	10,915,400
45	Ministry of Health & Social Services	19,758,600	900,000	20,658,600
		131,151,300	1,587,300	132,738,600

Capital Expenditure

A total of EC\$11.98M was expended at the end of the Quarter 4.

2.60. This report continues to address projects with major approved budgets under the following categories; (i) Economic Infrastructure, (ii) Social Infrastructure, Research & Services, (iii) Public Administration, Buildings and Reform, (iv) Education, and (v) Statistical Research and Miscellaneous Projects

Economic Infrastructure

Geothermal

2.61. Drilling operations have ceased since December 21, 2016. This is primarily due to an on-going negotiation between DFID and the drilling supplier to revise the contract scope and terms. Negotiations continued until mid-February 2019; DFID informed GOM/MCWL that IDC has indicated their intention to demobilise and remove its equipment from Montserrat. MCWL has commenced its preparatory works to facilitate IDC in terms of improving essential access from the MON-03 site.

2.62. MUL will continue to provide electricity via MUL's generator at MON-03 until IDC exists the site. This is to ensure that electricity is supplied for the maintenance and security of IDC's drilling equipment stationed at MON-03. It is essential to note that the cost for such upkeep has escalated; there is no budgetary allocation assigned against the duration for the upkeep of MUL's generator which provides electricity to the MON-03 site.

2.63. Finding geothermal resource at MON-03 under the existing phase is uncertain. Delays in MON-03 deliverables pose the risk of GoM not being sufficiently positioned to complete the feasibility studies and obtain adequate information to enable a suitable configuration of a geothermal power plant.

2.64. An assessment will be undertaken of the MON-03 site condition to ascertain the required works to be undertaken once IDC would have existed the site. IDC is currently demobilising its drilling equipment to exit MON-03 and the island. The total expenditure at the end of the fourth quarter of 18/19 stood at \$0.061m

Roads & Bridges

2.65. All anticipated works for the project have been accomplished, the road, drainage & bridge works are 100% complete. The Barzey's Bridge component has been completed this Quarter. The newly re-constructed road and bridge across the Barzeys Ghaut will again provide an alternate route to access the northern side of the Island where the key facilities – Airport, Port and Hospital lie, in the case of the main road being blocked. At the end of the 4th quarter, in this financial year 18/19, \$0.522M was the total that was expended.

Figure 1: Completed Barzey's Bridge:



Fibre Optic Phase 2

2.66. This project is focused on preparing the landside aspects to allow the Government of Montserrat to fully utilise the reconnection to the fibre optic project.

2.67. During the 4th Quarter, January-March 2019, the link between the DITES Data Center and DMCA in St. Johns was completed. Work was started on the link to the Airport in Gerald's. These are being done via our fibre connection to the Flow Data center and installing new underground fibre from Flow HQ to the Airport. A major retrofitting of the DITES Data center with new racks and new equipment was conducted in January and February 2019.

2.68. DITES are awaiting some additional ductwork to be done so that they can advance a number of other connections in the St. Johns area; to include the St. Johns Health clinic, the Dentist's Office and the Environmental Health Office. The ductwork for linking those campuses together will take place alongside a Ministry of Health project that aims to share power from the Environmental Health generator with the other government buildings on that general campus. This project has been delayed due to an unsuccessful procurement process which we expect to be rerun in May 2019.

2.69. The links for the Salem Health Clinic and the St. Peters Health Clinic will be completed in the coming months now that we have received the required equipment. The installation of underground ducting from MS Osborne to MCWL Hq was completed in March 2019.

2.70. Work is progressing steadily should be near completion by the end of Q1 in 2019/20. Total expenditure was \$1.33m

Liquid Waste Management

2.71. This project has 4 components of which 3 are now 100% complete. The balancing tank for sewage system of the Look-Out Warden Assisted homes, the re-construction the walkway for the homes and the Margetson Home Sewage System have been completed. The New Windward ponds are currently under construction and are in their final construction stages.

2.72. Margetson home sewage treatment plant was commissioned on Friday 7th September along with the required training on the operation and maintenance of plant. The plant final connections with electricity, inlet and discharge pipes have all been completed and the plant is now fully functional.

2.73. The final component which is the New Windward sewage ponds is lagging due to the late arrival of the pond liners and the pipes. The component was expected to be completed by the end of March, but there were some delays with the completion, due unforeseen breakdown of the heavy equipment while excavating large crop of boulders. The works now approximately 95% complete with the installation of the pond liner outstanding. Full completion is expected within 1 ½ weeks. The total expenditure at the end of the fourth quarter is \$0.816m

Energy

2.74. The project attained practical completion and the first commissioning of the system on the 26th March 2019. This roof top solar farm is already producing energy and is meeting its production target of 250kw of electricity. The project was completed within time and budget. The charging stations have been installed at the PWD workshop and the MCWL headquarter car park and the electric vehicle which has been procured and should arrive within a matter of weeks. The balance of the funds will be spent on retention, project management fees and the close out of phase 1 of this project as the transition is made into phase 2, which entails the installation of an additional 750kw of solar energy. The total expenditure at the end of the fourth quarter was \$2.47m.

Airport Facilities Improvement

2.75. This project is counter funded by DFID and the EU.

2.76. The Invitation to Tender (ITT) document for the construction of the shaft is being finalized with the Procurement Unit of MoFEM. Under the Terminal Building Expansion (Phase 2) has completed a preliminary architectural plan, that has been approved by airport management, and the design is currently being developed. Architectural construction drawings should be finalized by the end of July. As at March 2019 \$0.902m has been expended for the financial year 18/19.

MPA Port Roof & Ferry Terminal Refurbishment

2.77. This project consists of two elements: Repairs to the current Port roof and Upgrading of the Ferry Terminal. Works have been completed on the Montserrat Port Authority roof repairs whilst all civil works have been completed on the Ferry Terminal component.



at the checking area

2.78. The project in its entirety was expected to be completed by March 2019. The Office Accommodation works will now be completed in the next fiscal year. The contract for the construction has already been awarded.

Figure 3: Paved concrete area in the check in section of the terminal



Total expenditure for the fourth quarter is \$0.75m.

Social Infrastructure, Research & Services

Rehabilitation of Salem Primary School

2.79. The Salem Primary School has been around for many years and the main hall has been in a state of disrepair. The project will assist with major repairs to the hall which includes; removal and replacement of the roof and ceiling, renovation and expansion of the toilet block to include more toilet facilities and removal and replacement of windows and doors.

2.80. Following the rejection from the Public Procurement Board, the Ministry liaised with MCWL to assist then with re-scoping the project, which has resulted in a budget exceeding what has been prepared and thus would require additional funding to ensure its completion. MOE is now at the stage where they have prepared a paper to consider initiating a feasibility study to analyse the issues that led to the stall of the project and the proposal of a way forward. This paper is with the Procurement Office, MOF for feedback. There has been no change in expenditure which remained at \$0.003m at the end of the quarter.

Refurbishment of Brades Primary School

2.81. This project was designed to carry out urgent works on the school's compound, to include; demolition and construction of a new toilet block, levelling of playground (field to be layered with Ghaut sand, top soil and grass planted on top), removal and replacement of roof, ceiling windows and doors.

2.82. The Ministry of Education has completed all major works under this Rehabilitation project to ensure that the school is safe, child friendly and fit for purpose. These characteristics are the hallmark of the Effective Schools Framework to which Montserrat subscribes. A total of \$0.279m has been expended at the end of the quarter.

Youth Programme

2.83. The future of the country is dependent on the mechanisms the Government choose to put into place to develop its people. One area of focus for the Government surrounds building capacity amongst

the youth on the island. This project ensures that many youths are afforded the opportunity to be assigned to jobs directly impacting their career path. The overall objective was to provide; skills training and employment opportunities for the youth as well as provide businesses with added assistance.

2.84. Considering the aforementioned intended outcome of the project, During the reporting period, the following outputs/deliverables were (i) The Proposal and justification for the new members of the taskforce was completed and submitted to the PS for consideration (ii) The revision of the draft national youth policy was completed and submitted for review and contact was made with the AG office to add the rest for the national youth bill to the legislative agenda for 2019 (iii) The draft framework for supporting and developing local sporting organizations was included in the Sports and Recreation Policy (iiii) The proposal to support the Youth Apprentice Programme(the merger of the HYPE and Apprentice programme) was completed and submitted to PS for review and feedback (iv) Strategies were proposed to strengthen community engagements for youth and sports programmes within villages was submitted to PS for consideration. Expenditures stood at \$0.656m at the end of the quarter.

Social Housing

2.85. This project was tailored to meet the needs of critical emergency cases on Island i.e. to provide a permanent dwelling place for the vulnerable in society. Despite the project being plagued by administrative and technical difficulties from inception, the project gained momentum in Q3 of 2017 with the contract awarded and executed by DARJAV INC in Q1 of 2018. The homes have been fully completed at the end of quarter 4. Expenditure to date stands at \$0.930m

Emergency Shelters

2.86. Geared towards remedial works for eleven emergency shelters to meet the required health and safety standards for use as a place of respite during disasters such as hurricanes. During quarter 4 the construction of a Generator Room and installation of Emergency Water Supply at the St John's Community Resource Centre and the Improvement of access to the Girl Guides Headquarters (Shelter) at Lookout were completed. The sum of \$0.053m has been spent for the financial year 18/19.



Housing Investment Programme

2.87. The approval of this programme assisted with the Governments mandate to assist the housing strategy on the island. Grants were approved for persons in the process of constructing or finishing their homes.

Implementation within the period continued to be slow in nature for various reasons to include;

- i) Vulnerability challenges to such as mortgage financing, low income etc
- ii) Incomplete Applications
- iii) Delayed submission of supporting documents

2.88. Although an allocation was made for one Material grant there was no expenditure during the quarter. A total of \$0.137m was expended up to the end of Q4.

Hurricane Relief – Road Clean Up

2.89. The Government of Montserrat approved a clean-up project post hurricane Irma and Maria. This project entails removing and disposing of fallen trees, cutting of overhanging trees and clearing of drains and verges along the minor road.

2.90. During the quarter, overhangs were cut along the main road in St. Peter's Woodlands, Delvin's, Cork Hill and Baker Hill. Verges and drains were cleaned and cleared on a weekly basis in the Baker Hill, Manjack, Barzey's village, Drummonds & Little Bay area. Expenditure at the end of the Q4 stood at \$0.148m

Hurricane Relief – Tourism

2.91. This project was approved by the Government of Montserrat following the destruction to the Tourism Infrastructure by the passage of hurricanes Irma and Maria. Beaches such as: Isle Bay, Lime Kiln Beach, Woodlands Beach, Carr's Bay, Little Bay, Old Road Beach, and Bunkum Bay; The Viewing facilities of Jack Boy Hill and Garibaldi Hill as well as all the major hiking trails were damaged, some more than others.

2.92. As at Q3 and 4 components with the exception of the Electrical work at Jack boy Hill; The Sail cloth replacement at the Aqua Montserrat Beach Bar; and the Old Road Bay components were completed, the balance will be completed at the beginning of next fiscal year. Expenditure at the end of the Q4 stood at \$0.072m

Public Administration, Buildings and Reform

Media Exchange Development

2.93. This project has been ongoing for a number of years and has encountered many issues during this time. This includes an over run on the budget and also the project timeframe. The Government is pleased to note, it has now been completed and the ZJB headquarters have been relocated. Expenditure at the end of the Q4 stood at \$0.667m

Statistical Research and Miscellaneous Projects

Census 2012

2.94. The main objective of this data collection exercise was to obtain relevant information on the Population and Labour Force characteristics of the people of Montserrat. This information will assist planners in the various sectors of society to more ably plan for development in Education, Health, the Environment and other socio-economic areas. The exercise is expected to produce vital information on the make-up of the Montserrat population. Some of the key statistics and indicators that will be generated from this exercise will include: A total population count, employment, unemployment and labour force participation rates of Montserrat. This information will be disaggregated by gender, age, geographic location, educational level attained and other variables, that are all extremely important in supporting evidence-based decision making.

2.95. All Field work began in September 2018 and came to an end in December 2018. The SDM released the preliminary count and other basic information in quarter 4, followed by a full report in the next fiscal year. A total of \$0.99m has been for the financial year 18/19.

Conclusion

2.96. The end of the fiscal year 2018/19, saw the majority of the Infrastructure Priority Projects come to a close, as well as the first phase of the energy programme. It also saw the commencement of the long awaited Little Bay Port Development Project and the progress of our renewable energy initiatives.

Cash Balance

The total cash balance at 31 March, 2019, was \$32,571,683.82 broken down as follows:

- The Consolidated Fund \$6,532,806.72
- The Development Fund \$26,038,877.10

Government borrowing and debt servicing

Table 2.17: Debt portfolio at 31, March 2019 with Qtr 4 payments

Loan Title	Opening Balance	Principal	Interest	Repayment/ (Disbursal)	Closing Balance
Port Development Loan (2 nd Loan 1)	1,012,256	57,413	72	57,484	954,771
Port Development Loan (2 nd Loan 2A1)	2,236,596	39,166	134	39,301	2,197,296
Consolidated Line of Credit	965,610	29,622	54	29,676	935,934
Second Power Project	5,712,044	0	35,978	35,978	5,676,067
MSSF - Davy Hill Houses	1,110,363	39,423	10,009	49,431	1,060,932
MUL (Generating set)	1,172,198	41,639	10,566	52,205	1,119,993
Total	12,209,068	207,263	56,813	264,076	11,944,992

2.97. Government borrowing and financing comprises the Plymouth 2nd Port Development Loan, the Consolidated Line of Credit (a loan used to provide student loans, business loans and agricultural developments and the Second Power Project. As at 31st March, 2019, the Government had current borrowing of \$11,944,992. Total repayments of \$264,076 (Principal \$207,263; Interest \$56,813) were made during the period. No disbursals or interest provisioning was made on the Second Power Loan.

Liabilities

2.98. GoM is committed to systematically reducing all its outstanding obligations which include the following quantified items approximating to \$1.60 million:

- Pensions & Gratuities \$0.60 m
- Tax Refunds (Estimate) \$1. m

Contingent liabilities

2.99. Contingent liabilities are liabilities associated with events that, while possible, are considered sufficiently improbable (or unquantifiable) that they are not included in the governments financial statements. These contingent liabilities recognise that future expenditure may arise if certain conditions are met or certain events happen. That is, the risk of a call on the Consolidated Fund in the future will depend on whether or not certain circumstances arise. For example, payment under a government guaranteed loan would only be required if the body covered by the guarantee was unable to repay the loan.

3. Outlook for 2018-19

Economic Context

3.1. The world economy exceeded growth expectations in 2017, and it is projected to maintain its current momentum. This could generate a 3.9% percent global growth rate in 2018. The growth is anticipated to be balanced across the advanced and the larger emerging markets.

3.2. Critically for Montserrat, the United Kingdom is expected to see growth of 1.5% during 2018. However, this forecast is somewhat uncertain due mainly to unresolved issues surrounding Brexit. This uncertainty has a greater impact on Montserrat's economic outlook than any other international development for several reasons. Firstly, the uncertainty surrounding the effect of Brexit on the UK economy is reflected in the fluctuations in the value of the Pound Sterling over the last year. This is expected to carry on into the next budget year and could impact the value of our aid receipts for both recurrent and capital programmes.

Policies and Programmes for 2019-21

3.3. Over the next 3 years GoM will focus its activities on the delivery of its Policy Agenda 2018/20 - 2021 (August 2018). The Policy Agenda is comprised of high-level objectives that relate to a number of areas of national development. It articulates government's priorities, and vitally, provides a reference point for the development of key strategies that will be used to deliver government's desired policy outcomes. It will crucially provide the basis on which Government will decide upon the prioritisation of the allocation of resources. The Policy Agenda follows:

GOAL 1: PRUDENT ECONOMIC MANAGEMENT

- 1.1 Advance the development focus from recovery mode to developing and implementing plans focused on sustainable self-sufficiency [that capture the spirit of Montserrat's past and preserve Montserrat's culture]
- 1.2 Develop stronger strategic relationships within the region and with key development partners
- 1.3 Develop and implement appropriate sector strategies for priority sectors aimed at generating foreign direct investment to leverage Montserrat's unique assets and character
- 1.4 Develop strategies for addressing obstacles to doing business and implement sequenced plans for the removal and mitigation of these obstacles
- 1.5 Operationalisation of plans to deliver priority infrastructure for generating economic growth
- 1.6 Sectoral resources unlocked for business development, investment promotion and trade facilitation aimed at stimulating economic growth
- 1.7 Advance strategic actions for strengthening accessibility to the island (to include infrastructure considerations)
- 1.8 Incorporation of the 'Innovation for Development' concept into sector development strategies
- 1.9 Enhance the national capacity building programme and policy to address sectoral needs
- 1.10 The diaspora and the expatriate community engaged in national development.

GOAL 2: ENHANCED HUMAN DEVELOPMENT

- 2.1 Increased access to essential and specialised medical services through leveraging technology as well as direct service provision
- 2.2 Increased and expanded health promotion services to reduce public health concerns, to reduce the incidence and effect of non-communicable diseases, to improve the care of the elderly and including a focus on vector-borne diseases
- 2.3 Strengthened community-based treatment programs for vulnerable groups of society.
- 2.4 Education provision improved to raise educational outcomes to be regionally and internationally competitive and equip people for sustainable livelihoods.
- 2.5 An equitable social protection framework which transitions those able to work back into the labour market while adequately supporting those unable to work.
- 2.6 Improved access to affordable housing for low and middle income residents.
- 2.7 Increased social housing stock supported by an equitable allocation policy.

- 2.8 Enhanced youth development through national programs including sports.
- 2.9 Increased protection of our children and vulnerable youth.
- 2.10 Promotion of gender equality, equity and social justice to improve the quality of life for all its citizens.

GOAL 3: SUSTAINABLE ENVIRONMENTAL MANAGEMENT AND APPROPRIATE DISASTER MANAGEMENT PRACTICES

- 3.1 Improved legislation, governance framework, capacity, scientific monitoring and outreach to sustainably manage environmental resources (terrestrial and marine) and make the island a centre of excellence in environmental and volcanic research.
- 3.2 Increased focus on mitigating disasters in addition to strengthening preparedness and emergency response.
- 3.3 Physical infrastructure, including housing, designed and built for resilience against disasters and climate change conditions.

GOAL 4: GOOD GOVERNANCE

- 4.1 Strengthened transparency, accountability and public engagement within the national Governance Framework.
- 4.2 Public Service reformed to improve efficiency and effectiveness in the provision of essential public services.
- 4.3 Montserrat's reputation preserved as a just, safe and secure place to live and visit.

GOAL 5: INCREASED POPULATION

- 5.1 Development and implementation of social cohesion initiatives which embrace diversity and enable population growth.
- 5.2 Skills gaps reduced through attraction and retention of appropriate persons through immigration management and diaspora outreach

4. SUMMARY

- 4.1. Both revenues and expenditure performed extremely well for FY 2018/19. Local recurrent revenue out-turn was 98.56% while expenditure was 98.50%.
- 4.2. The total revenue intake for the year was \$129.30million (Recurrent \$129.29 million; Capital \$17,676). The local component of revenue stood at \$51.28 million while budgetary aid was \$78 million. Quarter 4 recurrent revenues were \$13.91 million.
- 4.3. Expenditure for the year stood at \$145.23 million (Recurrent \$130.55 million; Capital \$14.66 million).

APPENDICES

A. BUDGET PERFORMANCE REPORT

(For the Period 1st April 2018 – 31st March 2019)

Recurrent Revenue	Actuals 2016/17	Actuals 2017/18	Approved 2018/19	Projected	Actuals 2018/19	Variance
Taxes on Income, Profits	18,102,859	17,204,458	19,230,100	19,230,100	18,966,741	(263,359)
Taxes on Property	692,308	699,664	725,000	725,000	657,496	(67,504)
Taxes on Domestic Goods and Services	2,470,855	2,922,634	2,681,900	2,681,900	2,240,867	(441,033)
Licenses	2,603,401	2,774,056	2,871,100	2,871,100	3,278,258	407,158
Taxes on International Trade	19,588,063	17,536,535	20,123,300	20,123,300	19,758,156	(365,144)
Taxes on Arrears	619,363	872,508	1,500,000	1,500,000	684,783	(815,217)
Fees, Fines and Permits	1,845,415	2,079,764	1,983,800	1,983,800	2,022,098	38,298
Rents, Interest and Dividends	788,235	1,118,089	1,046,500	1,046,500	1,347,413	300,913
Reimbursements	469,393	568,999	115,000	115,000	186,361	71,361
Budgetary Assistance	74,393,435	76,483,406	78,462,000	78,462,000	77,999,826	(462,174)
Other Revenue	2,407,409	1,998,462	2,412,600	2,412,600	2,144,184	(268,416)
Total Recurrent Revenue	123,980,736	124,258,575	131,151,300	131,151,300	129,286,183	(1,865,117)
Recurrent Expenditure	Actuals 2016/17	Actuals 2017/18	Approved 2018/19	Projected	Actuals 2018/19	Variance
Salaries	(35,475,375)	(37,140,510)	(38,830,300)	(38,830,300)	(38,344,715)	485,585
Wages	(519,566)	(385,718)	(202,800)	(202,800)	(198,586)	4,214
Allowances	(6,349,489)	(6,348,172)	(6,783,900)	(6,783,900)	(6,485,489)	298,411
Pensions and Gratuities	(12,198,589)	(11,453,344)	(11,938,200)	(11,938,200)	(11,881,315)	56,885
Use of Goods and Services	(35,083,305)	(37,641,465)	(40,994,700)	(40,994,700)	(40,189,783)	804,917
Transfers and Subsidies	(22,795,954)	(21,149,823)	(22,769,300)	(22,769,300)	(22,732,506)	36,794
Social Benefits	(4,291,381)	(4,192,892)	(5,185,200)	(5,185,200)	(5,130,093)	55,107
Revenue refunds	(1,511,600)	(1,500,361)	(1,725,500)	(1,725,500)	(1,567,873)	157,627
Other Expenditure	(2,107,830)	(3,122,907)	(3,173,700)	(3,173,700)	(3,135,604)	38,096
Debt servicing	(1,056,068)	(1,036,783)	(1,119,600)	(1,119,600)	(1,115,338)	4,262
Total Recurrent Expenditure	(121,389,156)	(123,971,974)	(132,723,200)	(132,723,200)	(130,781,303)	1,941,897
Recurrent Surplus/Deficit	2,591,579	286,600	0	0	(1,495,120)	76,780

B. CAPITAL EXPENDITURE

Capital Expenditure	Actuals 2016/17	Actuals 2017/18	Approved 2018/19	Actuals FY 2018/19	Balance
Domestic	151,836	1,776,372	2,526,600	1,947,119	579,481
Regional	112,996	19,049	8,000	7736	265
International	17,442,964	13,160,727			
DFID	14,330,622	10,843,790	7,198,300	4,692,734	2,505,566
EU	2,979,792	2,224,671	23,792,700	5,248,300	18,544,400
Other	132,550	92,266	165,500	86,989	78,511
Totals	17,707,796	14,956,148	33,691,100	11,982,878	21,708,223

C. Revenue Outturn by Programme

Departments	Approved	Projected Amount	% Received
Policing Services	282,600	374,944	133%
Magistrate's Court Services	40,000	48,871	122%
Supreme Court Services	15,500	12,780	82%
Legislature	800	6,220	777%
Audit Office	25,000	9,000	36%
Office of the Deputy Governor	270,000	353,785	131%
Human Resources	-	29,088	0%
Prison Services	-	37,607	0%
Defence Force	1,100	-	0%
Strategic Management and Administration	-	33,902	0%
Broadcasting	210,000	174,543	83%
Strategic Management & Administration	10,000	21,000	210%
Fiscal Policy & Economic Management	79,487,000	79,249,369	100%
Treasury Management	207,500	238,168	115%
Customs & Revenue Services	44,464,900	42,799,951	96%
Postal Services	330,500	651,156	197%
Strategic Administration and Planning	318,000	216,616	68%
Agricultural Services	82,200	65,652	80%
Land Administration	624,000	530,197	85%
Physical Planning & Development Services	57,400	38,458	67%
Trade, Investment & Bureau for Standards & Quality	7,400	8,459	114%
Strategic Management and Administration	2,739,100	3,055,813	112%
Infrastructure Services	50,000	-	0%
Plant Hire and Mechanical Services	680,000	108,328	16%
Airport Management & Operation	277,000	214,168	77%
Industrial Relations & Employment Services	170,000	167,630	99%
Strategic Management, Administration, and Support Services	295,500	288,015	97%
Youth Affairs and Sports	-	4,530	0%
Strategic Management & Administration	425,800	427,379	100%
Social Services	80,000	120,558	151%
	131,151,300	129,286,183	99%

D. Expenditure Outturn by Programme

Departments	Approved	Spent	% Spent
Fire Fighting and Rescue Service	1,323,900	1,319,923	100%
Policing Services	4,308,300	4,236,292	98%
Financial Crime and Analysis Unit	207,900	205,622	99%
Marine Unit	1,028,200	1,011,093	98%
Administration of Justice	1,848,500	1,785,275	97%
Magistrate's Court Services	170,300	153,000	91%
Supreme Court Services	652,600	652,293	100%
Legislature	1,039,100	1,022,762	98%
Constitution Commission Secretariat	264,700	258,671	98%
Office of the Opposition	134,200	126,899	95%
Audit Office	1,167,300	1,082,751	93%
Office of the Deputy Governor	15,339,700	15,312,030	100%
Human Resources	10,979,800	10,529,212	96%
Prison Services	1,222,200	1,213,483	99%
Defence Force	168,100	166,238	99%
Disaster Mgmt. Coordination Agency	1,232,000	1,229,810	100%
Governor	345,200	332,734	96%
Public Prosecution	686,100	671,788	98%
Strategic Management and Administration	10,858,600	10,753,448	99%
Broadcasting	1,033,500	1,024,804	99%
External Affairs	3,456,900	3,456,196	100%
Information Technology & E-Government Services	1,859,000	1,852,220	100%
Strategic Management & Administration	10,431,600	10,397,407	100%
Fiscal Policy & Economic Management	3,550,000	3,527,423	99%
Statistical Management	916,500	872,353	95%
Treasury Management	1,033,300	995,130	96%
Customs & Revenue Services	4,372,900	4,190,630	96%
Postal Services	699,400	698,093	100%
Internal Audit	409,800	350,160	85%
Strategic Administration and Planning	1,383,400	1,349,948	98%
Agricultural Services	1,715,300	1,686,754	98%
Land Administration	492,900	455,614	92%
Physical Planning & Development Services	655,700	644,824	98%
Environmental Management	831,000	780,234	94%
Housing Policy & Support Services	739,200	649,378	88%
Trade, Investment & Bureau for Standards & Quality	205,300	182,256	89%
Strategic Management and Administration	3,234,000	3,194,179	99%
Infrastructure Services	5,513,600	5,440,431	99%
Plant Hire and Mechanical Services	3,207,400	3,144,238	98%
Airport Management & Operation	2,136,600	2,093,770	98%
Industrial Relations & Employment Services	310,600	308,376	99%
Strategic Management, Administration, and Support Services	2,622,100	2,603,120	99%
Primary Education	2,132,900	2,113,809	99%
Secondary Education	3,351,400	3,326,984	99%
Library and Information Services	362,900	353,996	98%
Early Childhood Education	979,900	977,215	100%
Youth Affairs and Sports	1,466,200	1,461,182	100%
Strategic Management & Administration	1,061,200	1,058,664	100%
Primary Health Care	2,340,400	2,337,164	100%
Secondary Health Care	8,804,600	8,793,794	100%
Social Services	6,912,100	6,861,787	99%
Environmental Health	1,540,300	1,536,824	100%
Total	132,738,600	130,782,279	99%

E. Maintenance Service Total Spend as a 31st March 2019

Departments	Buildings	Roads & Bridges	Vehicles & Heavy Equipment	Office Equipment	Electrical Installations	Upkeep of Grounds	Shelters	Fuel	Marine Vessel	Mechanical Spares	Plant & Operations	Hotmix Plant	Total	% of Total Spend
Police	79,117	-	91,050	2,592	300	7,939	-	193,404	68,412	-	-	-	442,814	5.5%
Legal	4,483	-	-	725	-	-	-	-	-	-	-	-	5,208	0.06%
Magistrate's Court	-	-	-	-	-	-	-	-	-	-	-	-	0	0.0%
Supreme Court	1,090	-	-	-	-	-	-	2,906	-	-	-	-	3,996	0.05%
Legislature	2,683	-	-	11,728	-	-	-	-	-	-	-	-	14,411	0.2%
Audit Office	2,470	-	-	1,925	-	-	-	-	-	-	-	-	4,395	0.1%
Office of The Deputy Governor	446,064	148	41,224	20,871	67,110	90,602	-	44,617	-	-	-	-	710,636	8.84%
Public Prosecution	1,814	-	-	485	-	-	-	-	-	-	-	-	2,299	0.03%
Office of The Premier	36,438	-	21,264	156,588	1,127	5,961	-	16,373	-	-	-	-	237,750	3.0%
Ministry of Finance & Economic Mgmt.	19,410	-	11,400	7,250	403	-	-	18,736	-	-	-	-	57,200	0.71%
Agriculture	126,754	-	76,853	8,556	-	6,102	-	24,106	-	-	-	-	242,371	3.0%
Communications, Works & Labour	226,915	2,709,497	43,529	76,593	6,500	83,083	-	154,542	-	300,455	737,703	188,744	4,527,560	56.35%
Education, Youth Affairs And Sports	531,311	-	10,392	19,579	-	222,340	-	9,777	-	-	-	-	793,400	9.9%
Health And Social Services	518,617	-	43,481	184,535	-	198,645	-	47,317	-	-	-	-	992,595	12.35%
Total	1,997,166	2,709,645	339,193	491,426	75,440	614,673	0	511,778	68,412	300,455	737,703	188,744	8,034,633	100%
%	24.9%	33.7%	4.2%	6.1%	0.9%	7.7%	0.0%	6.4%	0.9%	3.7%	9.2%	2.3%	100.00%	

F. Staffing Details as at 31st March 2019

Vote	prog	Ministry/Department	Permanent	Contract	Special Agreement	Wages	Post Filled	Vacancies	Unfunded	No of Approved
05	050	050 - FIRE SERVICE	28	-	-	-	28	-	-	28
05	051	051 - POLICE SERVICE	62	-	-	-	60	14	-	74
05	052	052 - FINANCIAL CRIME AND ANALYSIS UNIT	4	-	-	-	4	-	-	4
05	053	053 - BORDER SECURITY UNIT	15	-	-	-	15	-	-	15
07	070	070 - ADMINISTRATION OF JUSTICE	11	2	-	-	10	4	-	14
08	080	080 - MAGISTRATE'S COURT SERVICES	3	-	-	-	4	-	-	4
09	090	090 - SUPREME COURT SERVICES	8	1	-	-	8	1	1	10
10	100	100 - LEGISLATURE	4	-	-	-	9	1	-	10
10	101	101 - CONSTITUTION COMMISSION SECRETARIAT	1	1	-	-	1	1	1	3
11	110	110 - OFFICE OF THE AUDITOR GENERAL	7	8	-	1	15	1	1	17
12	120	120 - OFFICE OF THE DEPUTY GOVERNOR	16	1	-	-	16	1	-	17
12	121	121 - HUMAN RESOURCES MANAGEMENT UNIT	17	-	-	-	13	4	-	17
12	122	122- PRISON	27	2	-	2	27	2	-	29
12	124	124-DISASTER MANAGMENT CO-ORDINATION AGENCY	8	-	-	-	7	1	-	8
12	125	125 - GOVERNOR	1	5	-	3	6	-	-	6
13	130	130 - PUBLIC PROSECUTION	5	1	-	-	6	1	-	7
15	15	150 - STRATEGIC MANAGEMENT AND ADMINISTRATION	13	2	-	1	13	3	-	16
15	15	152 - BROADCASTING	14	2	-	2	15	2	-	17
15	15	153 - EXTERNAL AFFAIRS AND PROTOCOL SERVICES	2	-	-	-	2	-	-	2
15	15	155 - DEPARTMENT FOR INFORMATION TECHNOLOGY & E-GOVERNMENT SERVICES	11	-	-	-	8	3	2	13
15	15	156 - ACCESS	-	1	-	-	1	-	-	1
20	200	200 - STRATEGIC MANAGEMENT & ADMINISTRATION	6	-	1	-	6	3	-	9
20	203	203 - FISCAL POLICY & ECONOMIC MANAGEMENT	11	-	-	-	6	6	-	12
20	204	204 - STATISTICAL MANAGEMENT	7	-	1	-	8	1	-	9
20	205	205 - TREASURY MANAGEMENT	13	-	-	-	10	3	1	14
20	206	206 - CUSTOMS & REVENUE SERVICE	47	-	3	-	38	12	-	50
20	207	207 - POSTAL SERVICES	10	-	-	-	9	1	-	10
20	208	208 - INTERNAL AUDIT	6	-	-	-	8	-	-	8
30	300	300 - AGRICULTURE HEADQUARTERS	12	-	-	-	9	4	-	13
30	301	301 - AGRICULTURAL SERVICES	23	1	-	-	19	5	-	24
30	302	302 - LAND ADMINISTRATION	13	-	-	-	11	4	-	15
30	303	303 - PHYSICAL PLANNING & DEVELOPMENT SERVICES	10	1	1	-	7	5	-	12
30	304	304 - ENVIRONMENTAL MANAGEMENT	14	2	-	-	13	3	-	16
30	305	305 - HOUSING POLICY & SUPPORT SERVICES	7	-	-	-	6	1	-	7
30	306	306 - TRADE, INVESTMENT & BUREAU FOR STANDARDS & QUALITY	3	-	-	-	2	1	-	3
35	350	350 - STRATEGIC MANAGEMENT AND ADMINISTRATION	17	-	-	-	13	5	-	18
35	351	351 - INFRASTRUCTURE SERVICES	41	6	-	-	39	10	-	49
35	352	352 - PLANT HIRE AND MECHANICAL SERVICES	34	2	-	-	31	5	-	36
35	353	353 - AIRPORT MANAGEMENT AND OPERATION	33	-	-	-	31	2	-	33
35	355	355 - INDUSTRIAL RELATIONS AND EMPLOYMENT SERVICES	4	-	-	-	4	-	-	4
40	400	400 - STRATEGIC MANAGEMENT AND SUPPORT SERVICES	12	-	-	-	9	4	-	13
40	401	401 - PRIMARY EDUCATION	29	3	2	-	26	8	1	35
40	402	402 - SECONDARY EDUCATION	38	14	4	-	44	12	-	56
40	403	403 - LIBRARY AND INFORMATION SERVICES	4	-	-	-	3	1	-	4
40	404	404 - EARLY CHILDHOOD EDUCATION	26	-	1	-	24	3	-	27
40	406	406 - COMMUNITY, YOUTH AND SPORTS SERVICES	13	-	-	-	11	2	-	13
45	450	450 - STRATEGIC MANAGEMENT AND ADMINISTRATION	8	-	-	-	8	1	-	9
45	451	451 - PRIMARY HEALTH CARE	30	8	-	3	30	9	1	40
45	452	452 - SECONDARY HEALTH CARE	117	16	1	-	119	15	-	134
45	454	454 - SOCIAL SERVICES	19	2	-	-	15	6	-	21
45	455	455 - ENVIRONMENTAL HEALTH SERVICES	12	1	-	-	10	3	-	13
Totals			876	82	14	12	837	174	8	1,019

G. GoM CAPACITY DEVELOPMENT – 2018-19 - Long-term Awards

No	Programme	Institution/Location	Duration	End Date
1	Computer Science & Information Technology/Software Engineering	MONA	1 year	Dec-18
2	MSc Volcanology & Geological Hazards	Lancaster University - UK	1 year	Sep-18
3	Advanced Diploma in Midwifery	Sir Arthur Lewis Community College, in St. Lucia	1yr 8mths	Apr-19
4	BSc Mathematics with Teacher Training	UWI-Open Campus (Distance Education)	4 years	Jul-19
5	BA Literatures in English	Cave Hill	4 years	Jul-19
6	MBBS (Medicine & Surgery)	St. Augustine	4 years	Jul-19
7	MBBS (Medicine & Surgery)	MONA	4 years	Jul-19
8	BSc Biomedical Engineering	University of Bolton	3 years	Jul-19
9	BSc Housing Studies	London South Bank University	3 years	Jul-19
10	BSc Social Work	Cave Hill Campus	2 years	Jul-19
11	BSc Public Health Nursing	UTECH	2 years	Jul-19
12	BSc in Food Science	UTT	4 years	Aug-19
13	BSc Construction Management	UTECH	4 years	Sep-19
14	MSc Social Work	Nottingham Trent University	2yrs	Jan-20
15	Geomatics Engineering & Land Management (Surveying & Land Information)	UTECH-Jamaica	4 years	Jul-20
16	BSc Social Work	MONA	3 years	Jul-20
17	BSc Medical Technology	UTECH	3 years	Jul-20
18	B.Eng Electrical and Electronic Engineering	UTECH	3 years	Jul-20
19	BSc Urban & Regional Planning	UTECH	3 years	Jul-20
20	BSc. Construction Management	London South Bank University	4 years	Jul-21

H. LONG TERM LEARNING AND DEVELOPMENT REQUIREMENTS 2018-19

NO	AREA OF STUDY	Min/Dept
1	Diploma/Asc/BSc Degree in Electrical and Computer Engineering or Broadcast Engineering	OPM
2	MSc/ BSc Social Work	MOHSS
3	BSc/ASc Marine Mechanical Engineer	Police
4	BSc Ship Captain/ BSc Maritime, Captain	Police
5	BSc Degree in Construction Management	MCWL
6	BSc Major – Information Technology	MoEYAS
7	ASc/BSc General Agriculture/Crop Science and Technology	MATLHE
8	BSc in Health Care Management, Public Health	MOHSS
9	BSc Degree Major – Biology	MoEYAS
10	BSc Valuation/Real Estate	MCRS
11	MSc Information Management & Preservation (Digital Archives Mgt)	Library
12	BSc/or Professional Qualification in Physiotherapy	MOHSS
13	MSN/MSc Family Nurse Practitioner Programme	MOHSS
14	BSc Sustainable Agriculture and Food Security or related field	MATLHE
15	BSc/BSN Registered Nurse Programme	MOHSS
16	BSc Psychiatric Nursing	MOHSS
17	BSc Organisational Psychology and Behavioural Science	HRMU
18	LLB Honours in Legal Practice	ODG
19	Post-basic Certificate Operating Room Nursing	MOHSS
20	Post-basic Certificate Accident & Emergency Nursing	MOHSS
21	BSc Degree Major – Electricity/Electronics	MoEYAS
22	BSc Degree Major – Mathematics	MoEYAS
23	B.Ed Majoring in Testing, Measurement & Evaluation	MoEYAS
24	BSc Degree in Industrial Arts	MoEYAS
25	BSc Agricultural Marketing	MATLHE
26	Certificate/Diploma/BSc in Food Science and Technology	MATLHE
27	Diploma in Veterinary Lab Technician	MATLHE
28	BSc/ASc Geographic and Land Information Systems Management/Surveying & Geographic Information Technology	MATLHE
29	Certificate/Diploma in Quality Management	MATLHE
30	BSc Accounts	MCRS
31	BSc Public Sector Management	MCRS
32	BSc Visual/Dramatic Arts	MoEYAS
33	Certificate/Degree Waste Water Management	MCWL
34	Certificate/Diploma/ BSc Human Resource Management	HRMU
35	BSc/ASc Fire/Arson Investigation	Police
36	MSc in Business Administration, Project Management or Leadership and Change Management	General
37	BA Artistry/Archaeology/Museum Studies	MoEYAS

I. Development Fund Data as at 31st March, 2019

Name of Project -Sector	Ministry Responsible	Status	Financier	Budget 2018/19	Expenditure	Balance(Budget-Exp.)
Economic Infrastructure						
Geothermal Exploration	MCW&L	Ongoing	DFID	\$479,200	\$61,564	\$417,636
Roads & Bridges	MCW&L	Closed	DFID	\$541,100	\$541,068	\$32
Port Development	MCW&L	Ongoing	EU	\$683,000	\$27,000	\$656,000
Fibre Optic	CabSec	Ongoing	EU	\$2,925,000	\$1,326,993	\$1,598,007
Economic Infrastructure Development	MOFEM	Ongoing	EU	\$391,600	\$149,563	\$242,038
Water Supply Upgrade	MCW&L	Closed	DFID	\$16,200	\$16,000	\$200.00
Electricity Distribution	MCW&L	Closed	DFID	\$155,100	\$155,100	\$0
Liquid Waste Management	MOFEM	Closed	DFID	\$816,200	\$815,999	\$201
ICT	MCW&L	Closed	EU	\$115,700	\$115,700	\$0
NICT	MCW&L	Closed	GOM	\$279,500	\$279,389	\$111
Disaster Preparedness	ODG	Ongoing	DFID	\$180,800	\$0	\$180,800
Energy	MCW&L	Ongoing	EU	\$2,510,500	\$2,471,626	\$38,874
Solid Waste Management	MOHSS	Closed	DFID	\$154,400	\$79,885	\$74,515
Airport Facilities Improvement	MCW&L	Closed	DFID	\$903,000	\$902,880	\$120
Airport Facilities Improvement	MCW&L	Ongoing	EU	\$816,100	\$0	\$816,100
Island Support-Carrs Bay Bridge	MCW&L	Closed	GOM	\$500,000	\$498,315	\$1,685
MPA Port Roof & Ferry Terminal Refurbishment	MCW&L	Closed	DFID	\$1,046,000	\$747,706	\$298,294
LED/Solar Street - Lighting	MOFEM	Opened	EU	\$3,522,000	\$0	\$3,522,000
750 KW Solar PV and Storage	MCW&L	Opened	EU	\$4,053,000	\$0	\$4,053,000

Name of Project -Sector	Ministry Responsible	Status	Financier	Budget 2018/19	Expenditure	Balance(Budget-Exp.)
TOTAL				\$20,088,400	\$8,188,787	\$11,899,613
DFID				\$4,292,000	\$3,320,202	\$971,798
EU				\$15,016,900	\$4,090,881	\$10,926,019
GOM				\$779,500	\$777,704	\$1,796
Social Infrastructure, Research & Services						
Hospital Redevelopment project	MOFEM	Ongoing	DFID	\$35,700	\$0	\$35,700
Emergency Shelters	MoFEM	Closed	DFID	\$232,200	\$53,020	\$179,180
Social Housing	MoFEM	Closed	DFID	\$1,801,300	\$929,930	\$871,370
Housing Programme	MALHE	Ongoing	EU	\$262,500	\$136,500	\$126,000
Lookout Housing Force 10	MOFEM	Ongoing	EU	\$393,200	\$0	\$393,200
Equipping the Abbattoir	MALHE	Ongoing	EU	\$1,200	\$0	\$1,200
Cemetary Establishment	OP	Closed	DFID	\$7,000	\$6,950	\$50
Hurricane Relief - Tourism	OP	Ongoing	GOM	\$133,000	\$71,497	\$61,504
Rehabilitation of Salem Primary School	MOE	Ongoing	GOM	\$405,500	\$3,150	\$402,350
Refurbishment of Brades Primary School	MOE	Closed	GOM	\$383,200	\$279,236	\$103,964
Youth Programme	MOE	Ongoing	EU	\$750,000	\$656,388	\$93,612
Health Development Programme	MOHSS	Closed	PAHO	\$14,800	\$14,570	\$230
Hurricane Relief - Road Clean Up	MATHLE	Closed	GOM	\$148,500	\$148,464	\$36
Protect and Enhance the Natural Environment	MOFEM	Opened	EU	\$1,100,000	\$0	\$1,100,000
Expand and Diversity the Tourism Product	MOFEM	Ongoing	EU	\$845,000	\$195,962	\$649,038
Develop Visitors Attraction and Amenties	MOFEM	Opened	EU	\$4,621,300	\$0	\$4,621,300
Total				\$11,134,400	\$2,495,668	\$8,638,732

Name of Project -Sector	Ministry Responsible	Status	Financier	Budget 2018/19	Expenditure	Balance(Budget-Exp.)
DFID				\$2,076,200	\$989,900	\$1,086,300
EU				\$7,973,200	\$988,850	\$6,984,350
GOM				\$1,070,200	\$502,347	\$567,853
PAHO				\$14,800	\$14,570	\$230
Public Administration, Buildings and Reform						
PSRII/3	ODG	Closed	DFID	\$50,000	\$0	\$50,000
Government Accommodation	MOFEM	Closed	DFID	\$5,000	\$0	\$5,000
Project Management	MOFEM	Ongoing	EU	\$245,000	\$120,614	\$124,386
Media Exchange Development	Cabsec	Closed	GOM	\$676,900	\$667,068	\$9,832
M/RAT Priority Infrastructure Needs -RDEL	MOFEM	Closed	DFID	\$675,600	\$283,322	\$392,278
Total				\$1,652,500	\$1,071,003	\$581,497
DFID				\$730,600	\$283,322	\$447,278
EU				\$245,000	\$120,614	\$124,386
GOM				\$676,900	\$667,068	\$9,832
Education						
Teacher Enhancement Project	MOE	Closed	CDB	\$8,000	\$7,735	\$265
Total				\$8,000	\$7,735	\$265
CDB				\$8,000	\$7,735	\$265
Teacher Enhancement Project	MOE	Closed	CDB	\$8,000	\$7,735	\$265
Agriculture						
Darwin Initiative Post Project	MAHTLE	Ongoing	DARWIN	\$80,000	\$36,709	\$43,291
Overseas Territories Environmental	MAHTLE	Ongoing	OTEP	\$60,000	\$25,167	\$34,833
Tree Seed Project	MAHTLE	Ongoing	GWG	\$7,100	\$6,943	\$157

Name of Project -Sector	Ministry Responsible	Status	Financier	Budget 2018/19	Expenditure	Balance(Budget-Exp.)
Agriculture Infrastructure Development	MAHTLE	Ongoing	EU	\$8,800	\$8,760	\$40
Embedding Capacity for Invasive Alien Species	MATHLE	Ongoing	RSPB	\$3,600	\$3,599	\$1
Total				\$159,500	\$81,179	\$78,321
OTEP				\$60,000	\$25,167	\$34,833
GWG				\$7,100	\$6,943	\$157
EU				\$8,800	\$8,760	\$40
RSPB				\$3,600	\$3,599	\$1
DARWIN				\$80,000	\$36,709	\$43,291
Statistical Research and Miscellaneous Projects						
Census 2012	MOFEM	Closed	DFID	\$99,500	\$99,310	\$190
Miscellaneous 14	MOFEM	Ongoing	EU	\$548,800	\$39,196	\$509,604
Total				\$648,300	\$138,505	\$509,795
DFID				\$99,500	\$99,310	\$190
EU				\$548,800	\$39,196	\$509,604

Financier	Budget	Expenditure	Balance
DFID	\$7,198,300	\$4,692,734	\$2,505,566
EU	\$23,792,700	\$5,248,300	\$18,544,400
CDB	\$8,000	\$7,735	\$265
OTEP	\$60,000	\$25,167	\$34,833
DARWIN	\$80,000	\$36,709	\$43,291
UNICEF	\$0	\$0	\$0
UNECLAC	\$0	\$0	\$0
GOM	\$2,526,600	\$1,947,119	\$579,481
GWG	\$7,100	\$6,943	\$157
RSPB	\$3,600	\$3,599	\$1
UNDP	\$0	\$0	\$0
PAHO	\$14,800	\$14,570	\$230
Total	\$33,691,100	\$11,982,877.42	\$21,708,223