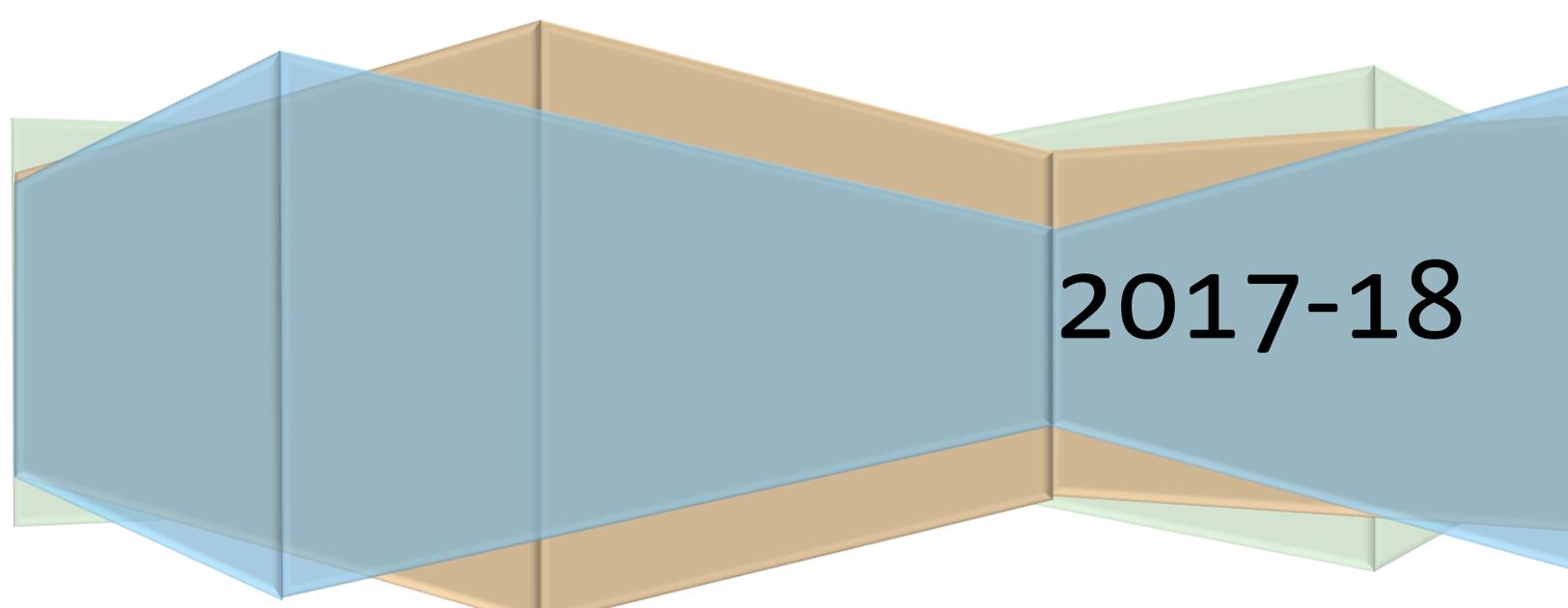




Ministry of Finance and Economic Management

Budget Performance and Outlook:

Quarter 4 and Year Ending 31 March 2018



2017-18

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1. Overview

- 1.1. The Budget Performance and Outlook Report is a quarterly review of the Budget outturn. The aim of the Budget Performance and Outlook Report is to enable the Cabinet, the Legislature and the public to understand and scrutinise how public funds are being spent, increasing transparency and accountability.
- 1.2. The Report provides commentary on the Budget (Recurrent and Capital as well as Debt Servicing) along with on notes the key Policies and Programmes to be instituted.
- 1.3. Economic growth - The Government of Montserrat has committed to the rebalancing of the economic drivers of the Island and has committed to the development and implementation of the Economic Growth Strategy in order to accomplish this goal. For now, Government spending both recurrent and capital remain the pillars of growth for the economy. For 2017-18, the main source of growth was recurrent rather than capital spending, indicating that the economy was driven by an increase in consumption rather than investment.
- 1.4. A Provisional General Warrant was signed authorizing expenditure out of the Consolidated Fund to carry on the services of the Government of Montserrat until the 2017/2018 Appropriation Bill was passed. The 2017/18 appropriation was passed on Friday June 16th 2017. This affected the timing of the budget execution and made it difficult for Ministries and Department to execute their annual plans.
- 1.5. An approved Budget for the fiscal year 2017-18 was \$159,517,300 (Recurrent \$128,380,300; Capital \$31,137,000).
- 1.6. The total revenue intake for the year was \$135.0 million (Recurrent \$124.2 million; Capital \$10.8 million). The local component of revenue stood at \$47.7 million while budgetary aid was \$76.5 million. Quarter 4 revenues were \$17.8 million (Recurrent \$13.7 million; Capital \$4.09 million) with local revenues contributing \$13.7 million while no budgetary support was received during this quarter. (Final Aid claim was made in quarter 3).
- 1.7. Expenditure for the year stood at \$139.0 million (Recurrent \$123.5 million; Capital \$15.5 million). Quarter 4 spending was as follows \$41.4 million (Recurrent \$36.3 million; Capital \$5.2 million)
- 1.8. Total outstanding public debt at the beginning of the financial year 17/18 was \$11.4 million, with external debt amounting to \$8.51 million while domestic debt was \$2.92 million. Total debt repayments at the end of the FY were \$0.72 million and an additional debt stock – 2nd Power Project amounting to \$2.31 million resulting in a balance of \$13.0 million in debt at the end of March 2018. The total cash balance for the Consolidated Fund and the Development Fund was \$28.9 million (at March 2018).

2. Budget Commentary

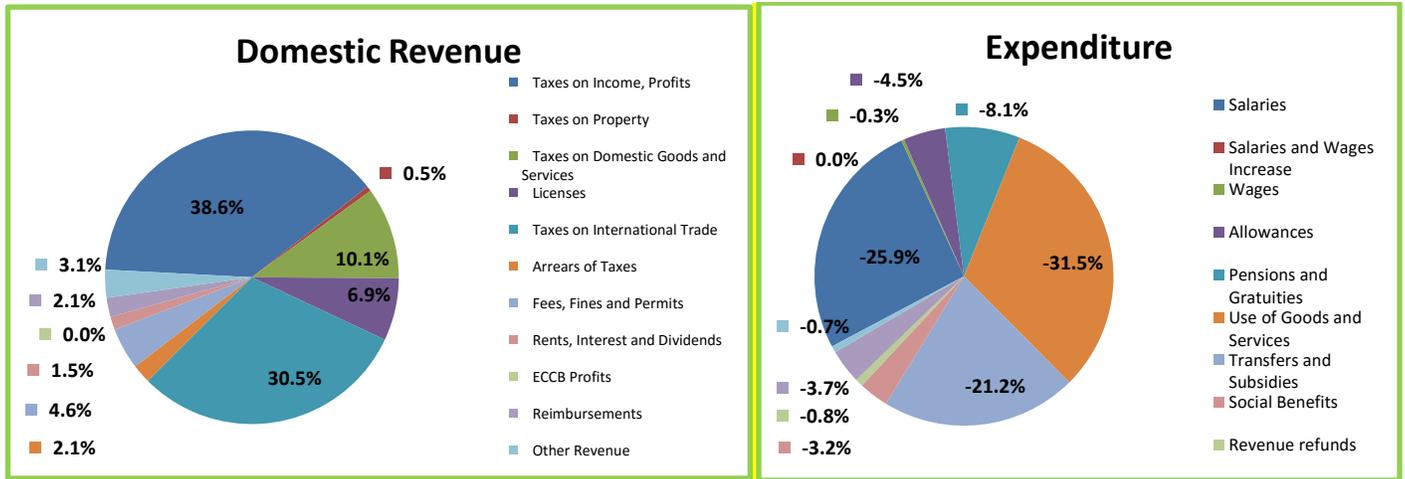
- 2.1. The budget was supplemented during the year increasing the total original approved budget from \$159,517,300 to \$161,941,600 resulting in a 1.5% increase in the overall budget.
- 2.2. Reallocation of funds among accounts within a Ministry, through virements was 3%. However, when adjustments effected by legislature (i.e supplementary reallocations) were included the indicator rose to 4.4% (supplementary estimates total \$2,424,300; and Virements \$4,650,900)
- 2.3. 97% of the Estimated Recurrent Revenue targets (including aid) were achieved with Domestic Revenue achieving 95% of its target. Recurrent Expenditure stood at 96% of the approved budget.

Statement of Recurrent Revenue and Expenditure

2.4. The Statement of Recurrent Revenue and Expenditure sets out the scale and nature of the flows to and from the government. It shows that, in the fiscal year 2017-18 the government:

- received \$124.2 million in revenues (\$47.7 million from domestic sources; \$76.5 million in aid);
- spent \$123.5 million including \$43.9 million employing staff and \$36.6 million on goods and services; and
- GOM total debt stock stands at \$13.0 million (domestic debt \$2.6 million; external debt \$10.4 million).

Chart 2.1: Summary of revenue and expenditure



2.5. Recurrent budget performance in the quarter reflected:

- increased receipts in Taxes on Income, Profits, Taxes on domestic Goods and Services, Arrears of Taxes, Fees, Fines and Permits as well as Reimbursements;
- decreased tax receipts from Taxes on Property, Taxes on International Trade, Rents, Interests and Dividends, and Other Revenue;
- increased spending on in most classifications of expenditure except revenue refunds;

Chart 2.2a: Revenue and Expenditure for Qtr 4

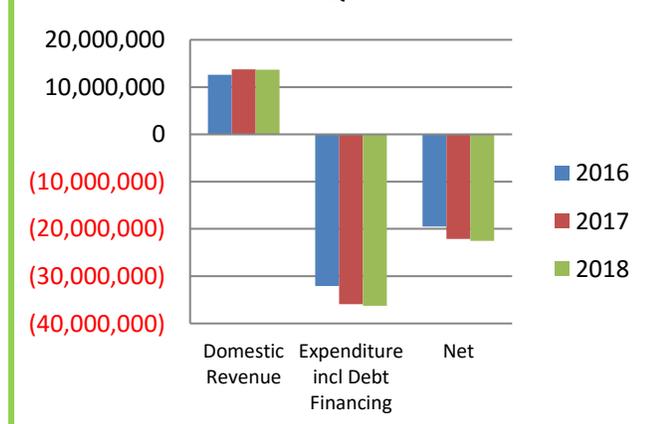
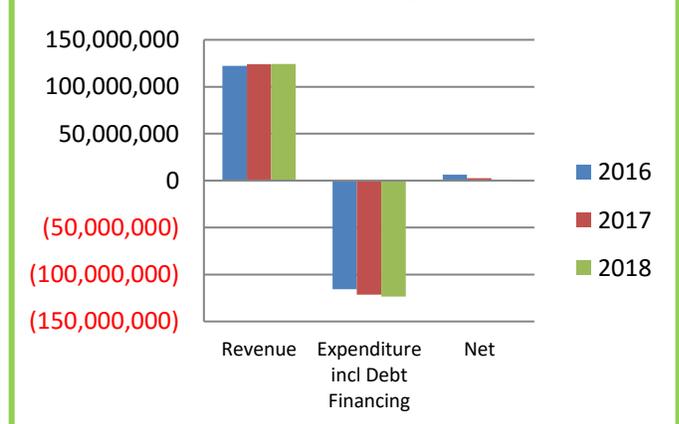
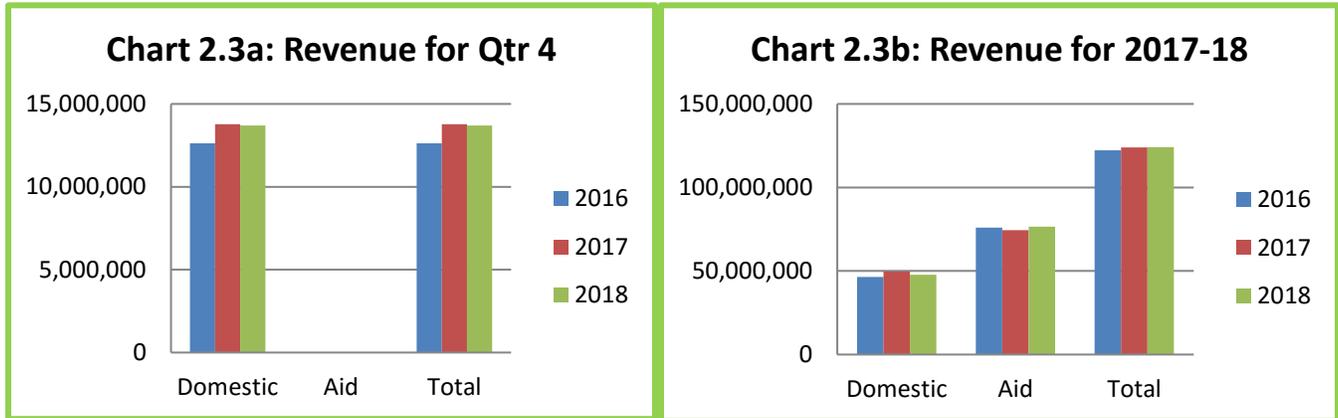


Chart 2.2b: Revenue and Expenditure for 2017-18

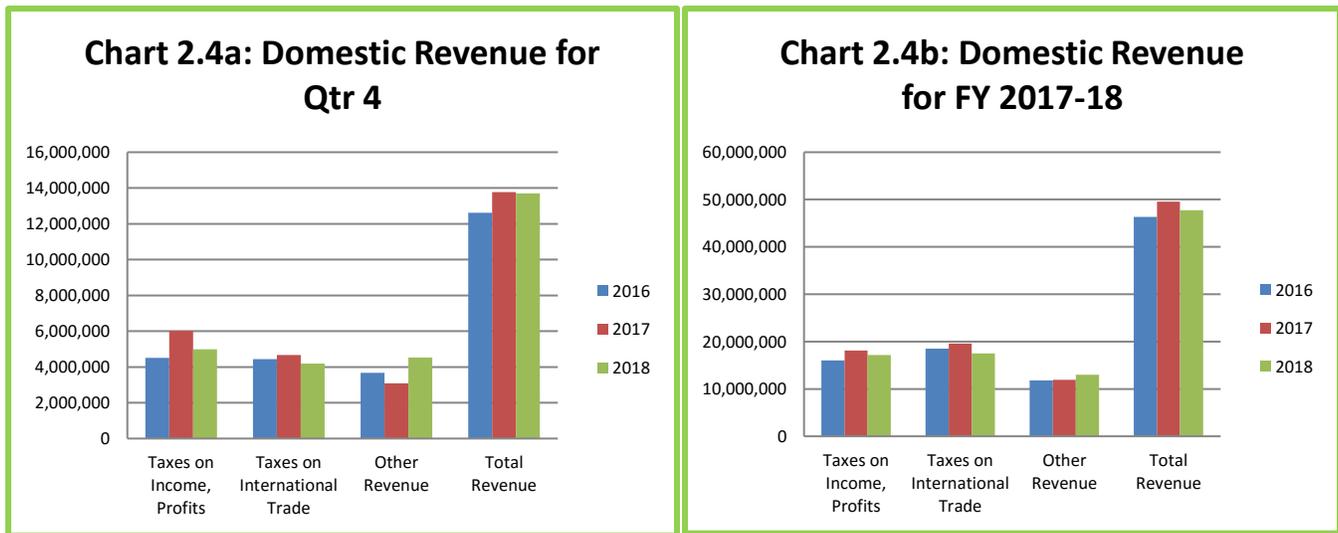


2.6. Chart 2.2 reveals that 4th quarter revenues for 2017 and 2018 are relatively the same and slightly higher than 2016. The total collections for these years show a similar trend. The expenditure in quarter 4 as well as the total year's spending for 2017 and 2018 was a bit higher than 2016. As a result the net has shown as sizeable reduction from 2016 to 2018.

Revenue



2.7. Chart 2.3 shows total domestic revenue in 2017 was slightly higher than the other two(2) years and grant aid was lower in 2017. The increases in revenues from FY 2016 to 2017 and 2017 to 2018 were 1.4% and 0.17% respectively. The quarter 4 revenues shows a similar increase over the triennium.



2.8. The triennial comparison of quarter 4 shows a decline in domestic revenues except for other revenues which represents 31% of local revenue. For the FY 2017-18 there was an overall decrease in collections by 3% over 2016-17.

Table 2.1: Recurrent revenue for Qtr. 4 and as at end of FY 2017-18

Revenue Stream	Q4			2017-18		
	Projections	Actuals	% Actuals/ Projections	Estimates	Actuals	% Actuals/ Estimates
Taxes on Income, Profits	4,434,000	5,290,756	119%	17,440,000	17,204,458	99%
Taxes on Property	189,500	74,869	40%	720,000	699,664	97%
Taxes on Domestic Goods and Services	1,243,100	1,390,694	112%	3,080,000	2,922,634	95%
Licenses	638,534	944,539	148%	2,835,100	2,774,056	98%
Taxes on International Trade	4,966,000	4,187,645	84%	19,715,000	17,536,535	89%
Arrears of Taxes	149,500	285,278	191%	800,000	872,508	109%
Fees, Fines and Permits	674,290	629,067	93%	2,081,600	2,079,764	100%
Rents, Interest and Dividends	261,000	199,020	76%	1,125,500	1,067,637	95%
ECCB Profits	0	0	-	0	0	-
Reimbursements	24,733	289,748	1172%	115,000	571,635	497%
Budgetary Assistance	18,158,025	0	0%	78,000,000	76,483,406	98%
Other Revenue	709,160	421,365	59%	2,468,100	1,996,477	81%
	31,447,842	13,712,981	44%	128,380,300	124,208,776	97%

Main Revenue Streams

2.9. The overall recurrent revenue for 2017 – 2018 was budgeted at \$128.4 million. However the outturn recurrent revenue for 2017-18 is \$124.2 million. This still represents an increase of around \$0.3 million over Government’s collection on the previous year, 2016-17; when \$123.9 million was collected. Budget Support from the UK remains the highest contributor to our revenues. HMG actually provided \$76.5 million in 2017-18; \$1.5 million below the estimate of \$78 million.

Domestic revenue for 2017-18 was \$47.7 million against a budget of \$50.4 million. The majority of which came from an increased collection in Company tax and Import duties. Personal Income Tax, the second largest revenue item, was \$13.7 million compared to \$12.4 million in 2016-17. This is an increase of \$1.3 million. Quarter 4 revenue collections are around \$13.70m with overall revenues being 4% below last year’s.

Local Revenue	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total
Actuals (\$m) 17/18	11.40	10.36	12.25	13.70	47.71
Actuals (\$m) 16/17	11.73	11.79	12.29	13.78	49.59
% Actuals 17/18 vs 16/17	97%	88%	100%	99%	96%

2.10. Table 2.2 below shows the main revenue streams. Not every revenue stream has performed exactly as expected.

Table 2.2: Recurrent revenue for fiscal year

Revenue Stream	Estimates -FY	Actuals -FY	% Actuals/Estimates	Projections -Q4	Actuals -Q4	% Actuals/Projections
Company Tax	3,500,000	2,769,872	79%	900,000	1,341,470	149%
Income Tax (Personal)	13,000,000	13,665,888	105%	3,300,000	3,567,537	108%
Withholding Tax	940,000	768,698	82%	234,000	381,749	163%
Property Tax	720,000	699,664	97%	189,500	74,869	40%
Hotel Occupancy Tax	65,000	23,118	36%	24,400	4,052	17%
Bank Interest Levy	1,850,000	1,781,675	96%	925,000	1,096,352	119%
Insurance Company Levy	255,000	206,226	81%	60,900	45,143	74%
Stamp Duty	460,000	447,579	97%	85,500	71,591	84%
Embarkation Tax	450,000	437,745	97%	145,000	162,975	112%
Landholding Licence	300,000	267,218	89%	73,359	26,100	36%
Driver's Licenses	364,600	367,013	101%	100,250	120,590	120%
Motor Vehicle Licenses	1,300,000	1,259,917	97%	308,000	337,351	110%
Telecom. Licenses	750,000	704,469	94%	70,000	362,493	518%
Import Duties	6,735,000	6,137,255	91%	1,500,000	1,456,212	97%
Consumption Tax	11,920,000	10,696,288	90%	3,144,000	2,572,565	82%
Customs Processing Fee	910,000	622,813	68%	253,000	140,950	56%
Company Tax (Arrears)	300,000	261,490	87%	19,500	79,146	406%
Income Tax (Arrears)	350,000	299,998	86%	100,000	132,083	132%
Property Tax (Arrears)	150,000	311,021	207%	30,000	74,050	247%
Consular Fees	270,000	361,430	134%	66,970	105,710	158%
Royalties - Quarries	600,000	409,250	68%	180,000	125,640	70%
Port Authority Principle #1 SFR-ORM	385,000	383,913	100%	97,600	-	0%
Hospital Receipts	425,000	402,472	95%	108,150	109,431	101%
Plant & Workshop	650,000	119,447	18%	243,000	62,157	26%
Total	46,649,600	43,404,456	93%	12,158,129	12,450,215	102%

2.11. Revenue has under-performed in a number of key streams: customs processing fee 68%, royalties – quarries, 68% hotel occupancy 36%, and plant & workshop 18%.

2.12. The following streams have performed well for the FY 2017-18 : income tax (Personal withholding tax 105%; driver’s licenses 101%; property tax arrears 207%; consular fees 134%;

2.13. This remainder of this section reviews the performance of some key revenue streams.

Taxation revenue

Taxes on Income, Profits

- Company Tax** - For the reporting period, collection was above what was projected which equates to 149.05% of projections. This excellent performance was mostly due to a number of late payments from Q3. For the FY - During the FY, most company representative’s report slower than expected economic activities. Hence, an increasing number of companies that were not in a position to pay their company tax by the statutory instalments. Overall collection of Company Tax for the financial year only amounted to 79.14% of the \$3,500,000 that was budgeted.

- **Personal Income Tax** – For the reporting period, amounts collected were 108.1% of \$900,000 that was forecasted for the period. Collections were slightly above target.
For the FY, For each reporting period during the FY amounts collected were slightly above projections. Overall collections for the FY was \$13,665,888.29 which was 5.12% more than the projected amount of \$13,000,000.
- **Withholding Tax** - During Q4, the amount collected for this tax was \$381,748.86 which is 163.14% of projected amount of \$234,000. This excellent performance was due to the level of payments made to non-residents entities mainly being part of branch profits distribution and in some case Government Contracts carried out by non-resident entities and persons. This better than expected collection during the last quarter was however not enough to make the budgeted annual target. Overall, for the FY, this tax did not perform as expected as only 81.78% of the budgeted \$940,000 was collected.
During the financial year, there was an overall decline in business activities by non-resident companies.

Property Tax

- **Property Tax** –For the 2017-18 FY \$720,000 was budgeted for collection in Property Tax and we are pleased to say that out of that amount we were able to collect \$699,664 which equates to 97%.

Taxes on Domestic Goods and Services

- **Bank Interst Levy**
For Q4 the amounts collected was \$1,096,352.00 or 118.52% of the \$925,000 that was projected for this period. Total collected for this Levy was \$1,781,675.25 or 96.31% of the \$1,850,000 that was budgeted.
- **Embarkation Tax**
Collections for the final quarter amounted to \$162,975.00 or 112.40% of the \$145,000 that was projected. This performance was due to the larger than expected number of persons who stayed over for the 2018 St Patrick week of activities. The better than expected performance in Q4 served to reduce the trend that we say up to Q3 that could have led to a sizeable shortfall at the end of FY. Overall collection for the FY amounted to \$437,745 or 97.28% of the \$450,000 that was budgeted.
- **Stamp Duty** – Receipts total \$448k for the FY 2017-18 or 82% of the projections.
- **Insurance Company Levy** – For the final quarter, the total amount collected was \$45,142.70 which is 74.13% of the projected amounts of \$60,900 that was originally forecasted. This revenue item achieved 81% of its total budgeted amount of \$255,000.

Taxes on International Trade and Transactions

- **Import Duties** For Q4, collections were \$1,456,211.5 , 98.08% of the \$1,500,000 that was projected. The over collection for the FY was however not on target as collections amounted to \$6,137,254.59 or 91.12% of the \$6,735,000 that was budgeted to be collected during the FY. This revenue shortfall can be attributed to the shipping disruptions we experienced in and out of Montserrat in September 2017 because of the two passing hurricanes.
- **Customs Processing Fee** – For the months of January to March 2018, it was projected that \$253,000 be collected in processing fee. The actual amount was \$140,949.80, which equates to 55.71%. This means that there were less than expected items cleared under concessionary programmes. (It should be noted that Custom Processing Fee is only payable on items that are exempted from both Import Duties and Consumption

Tax by way of concessions or by law). For the entire year, the amounts collected for this tax was \$622,812.51, which is 68.44% of the budgeted figure of \$910,000.

- Consumption Tax** - For the last three months of the financial year, the amount projected for collection was \$3,144,000.00. However, we were only able to collect \$2,572,565.06 or 81.82%. For the FY the total amount collected for Consumption Tax was \$10,696,288.01 or 89.73% of the \$11,920,000 that was budgeted for collection. This revenue shortfall can be attributed to the shipping disruptions in and out of Montserrat experienced in September 2017 because of two passing storms.

Arrears of Taxes

2.14. A target of \$0.8 million was set for the collection of taxes in arrears for the fiscal year. This amount was spread over in Income Tax \$350k, Company Tax \$300k and Property Tax \$150k. 147% of this budgeted amount was received.

Table 2.3 Arrears of Taxes for 2017-18

Classification	Budget Estimates	Actuals	% Actuals/ Budget
Company Tax	300,000	563,754	188%
Income Tax	350,000	299,998	86%
Property Tax	150,000	311,021	207%
Totals	800,000	1,174,773	147%

- Company Tax Arrears** - This revenue account performed exceptionally well during quarter 4 as a large amount that was expected to be paid in the preceding reporting periods were eventually received during this period. The projected amount was \$19,500 and the actual amount collected was \$79,145.68. This good performance was also as a result of the MCRS ongoing sub-project to clear up the backlog of assessments.
- Income Tax Arrears** – This revenue account also performed well during the last three months of the FY. It was projected that the department would collect \$100,000.00 during the period and we were able to collect \$132,082.59 or 132.08%. This was also caused by the MCRS ongoing sub-project to clear up the backlog of assessments where refunds due to some Taxpayers were held against amounts overdue.
- Property Tax Arrears** – A total of \$30,000 in Property Tax Arrears was earmarked for collection however; during the fourth quarter, MCRS was able to collect \$74,050.13 or 246.83% of the target.

This performance was due to the ongoing Sub- project where we engage staff to work after hours and on weekends to clear the backlog of assessment and where income tax refunds were due to taxpayers, these were held against amounts over due in arrears for any of the taxes. The arrears collection also benefited from the statutory requirement for the Property Tax Certificate before any transfer of property has proved to be

an effective compliance tool. There were also positive effects from MCRS public education radio programme called “MCRS Keeping You Informed” where we also encourage taxpayers to attend to their various arrears.

Non-tax revenue

Table 2.4 Non-tax revenue for fiscal year and Qtr. 4

	Projections	Actuals	% Actuals/ Projections	Estimates	Actuals	% Actuals/ Estimates
Licenses	638,534	944,539	148%	2,835,100	2,774,056	98%
Fees, Fines and Permits	674,290	629,067	93%	2,081,600	2,079,764	100%
Rents, Interest and Dividends	261,000	199,020	76%	1,125,500	1,067,637	95%
Reimbursements	24,733	289,748	1172%	115,000	571,635	497%
Budgetary Assistance	18,158,025	0	0%	78,000,000	76,483,406	98%
Other Revenue	709,160	421,365	59%	2,468,100	1,996,477	81%
Total	20,465,742	2,483,739	12%	86,625,300	84,972,976	98%

2.15. Table 2.4 shows the performance of non-tax revenue streams for the final quarter as well as the entire year. No budgetary assistance was received this quarter since the final claim was made in the third quarter. For the FY, 98% of aid estimated was received similarly 98% of expected non tax revenue was collected.

Licenses

- **Landholding Licence** – Receipts total \$267k, 89% of estimated for the year.
- **Driver's Licenses** – Receipts total \$367k , 101% of the projection for the year.
- **Motor Vehicle Licenses** – Receipts total \$1.26 million, 97% of the expected collections.
- **Telecommunication Licence** – Receipts total \$704k , 94% of the projection for the year.

Fees, Fines and Permits

- **Consular Fees** – Receipts total \$361k for the year or 134% of the projection for the year. These fees are charged for the processing a range of Consular applications which include BOTC Passports, Naturalisation and Registration as BOTC, Permanent Residence, Economic Residence, Belonger Status and Special Marriage Licenses.
- **Custom Officers Fees** - For the reporting period, the total amount collected in this account was \$70,580.00, which is 119.12% of the forecasted amount of \$59,250.00. ☐

For the FY- This fee is for services carried out by customs staff after hours and fees charged to cover Customs operations at Port Plymouth. The budgeted amount for this fee for the FY was \$237,000 and the actual amounts collected was 268,355.00 or 113.23%. This was due to the slight increase on barge loadings at the Plymouth Jetty and related Customs operation during the FY.

Rents, Interest and Dividends

- 2.16. **Rents, Interests and Dividends** included a significant collection for Royalties from Mining and Quarrying.
- **Royalties for Mining Export** – For January to March 2018, the amount projected for collection was \$180,000 and the actual amount collected was \$125,640.00 or 69.80%.

For the FY -At the start of the FY the budgeted amounts for collection was increased from \$400,000 by 50% to \$600,000 as it was expected that the rates for Mining Royalties would be increased accordingly early in the FY. The total amount collected for Royalties in FY 2017/18 amounted to \$409,249.50 which is more than the last financial year but only 68.21% of the budgeted amount.

Reimbursements

- This revenue stream realized \$472k, 497% against the forecast of \$115k.

Other Revenue

- **Port Authority Principle #1 SFR-ORM** – Receipts total \$383,913 for the year-to-date or 100% of the projection for the year. This stream represents a pass through payment in which the Montserrat Port Authority compensates government for servicing its loan with the Caribbean Development Bank for Port Plymouth.
- **Plant & Workshop** – Receipts total \$119,447 for the year or 18% of the projection for the year.
- **Hospital Receipts** – Receipts total \$402,472 for the year or 95% of the projection for the year.

Capital Grants/Revenue

2.17. GoM's capital accounts operate on an accrual basis unlike the recurrent accounts allowing for the rolling forward of unexpended funds. This accounts for the disparity between capital receipts and spending. Capital grants received for the 2017-18 year totalled \$10.8 million.

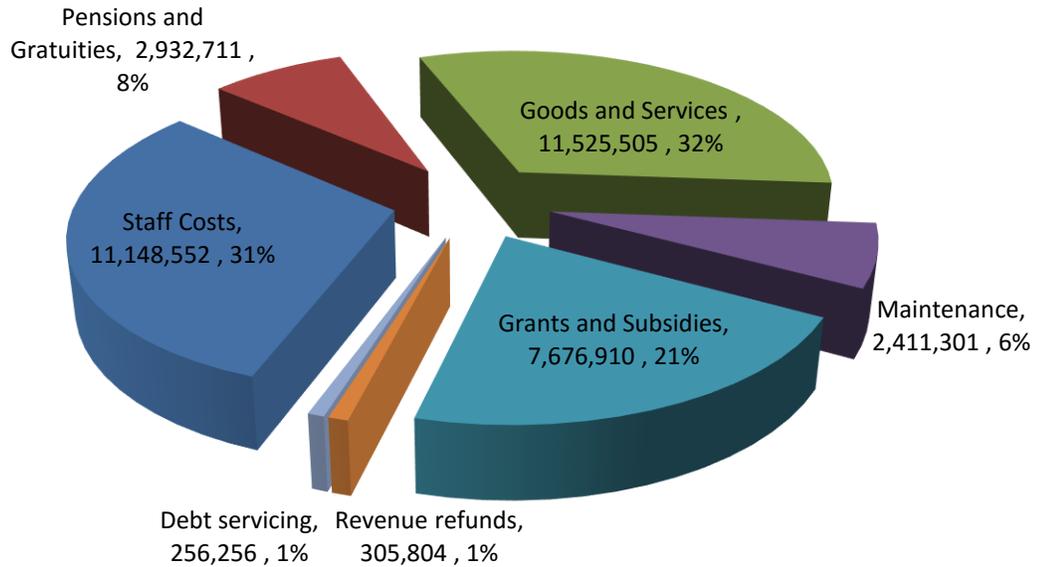
Expenditure

Recurrent Expenditure

2.18. Total expenditure for the year was \$123.5 million, 96% of the budget for the year.

- Staff Costs \$43.9 million
- Pensions and Gratuities \$11.5 million
- Use of Goods and Service \$36.6 million including:
 - Maintenance \$7.85 million
 - Small Capital Asset Fund \$1.59 million
 - Technical Corporation Officers \$6.27 million
 - ACTS \$1.64 million
- Transfers and Subsidies \$21.1 million (including Access subsidy of \$5.4 million)
- Social Protection \$4.0 million
- Debt servicing \$1.04 million

Chart 2.5 Expenditure for Qtr4



2.19. Table 2.5 below shows the spending against projections for the major expenditure categories for the fourth quarter.

Table 2.5: Expenditure for Qtr4

Classification	Projections	Actuals	% Actuals/ Projections
Salaries	(8,804,543)	(9,392,342)	107%
Wages	(219,328)	(107,884)	49%
Allowances	(2,231,479)	(1,651,294)	74%
Pensions and Gratuities	(3,272,995)	(2,934,094)	90%
Use of Goods and Services	(8,577,233)	(11,911,672)	139%
Transfers and Subsidies	(6,106,220)	(7,677,628)	126%
Social Benefits	(1,047,549)	(1,171,329)	112%
Revenue refunds	(377,000)	(305,810)	81%
Other Expenditure	(533,095)	(1,346,338)	253%
Debt servicing	(278,400)	(256,256)	92%
Total	(31,447,842)	(36,754,646)	117%

2.20. The obligatory components of expenditure for the quarter are staff costs \$11.2 million, 30%, pensions and gratuities \$2.93 million, 10% and debt servicing \$0.26 million, 1%, which collectively accounted for 49% of the spending for the year.

Classification	2016	2017	2018
Staff Costs	10,653,687	10,817,816	11,151,519
Pensions and Gratuities	3,333,990	3,836,240	2,934,094
Goods and Services	10,177,435	10,925,087	12,017,353
Maintenance	2,461,739	2,292,303	2,411,986
Grants and Subsidies	4,585,134	7,187,076	7,677,628
Revenue refunds	731,603	611,356	305,810
Debt servicing	157,890	263,027	256,256
Total	32,101,479	35,932,905	36,754,646

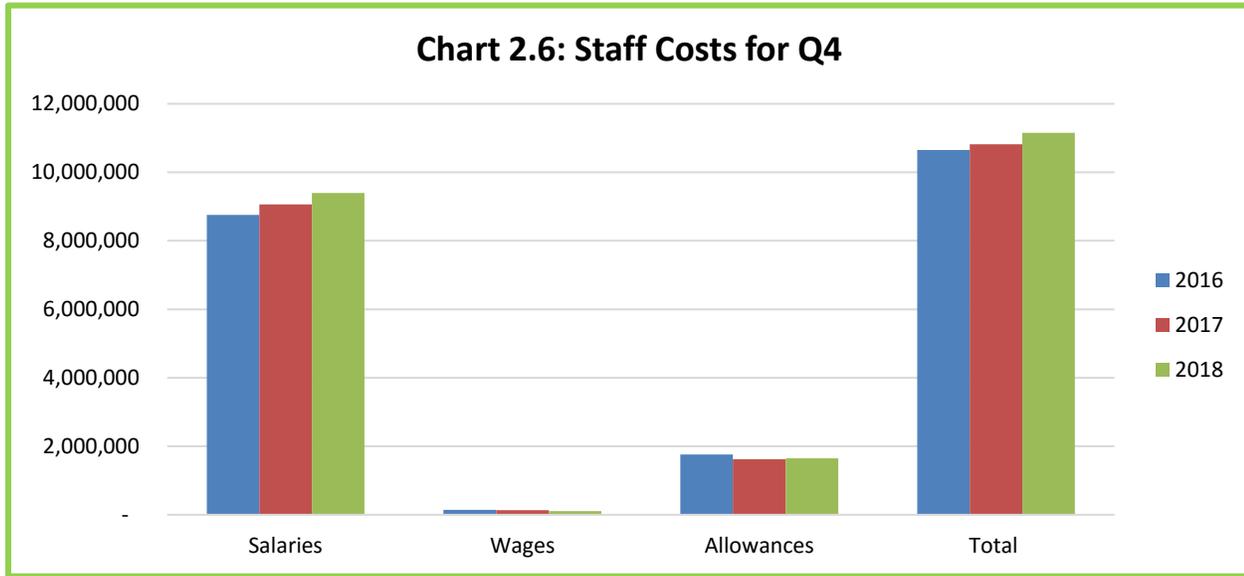
Key Expenditure Lines

2.21. Table 2.6 below shows key spending lines. Not every spending line has performed exactly as expected. Taken together, the variances are slightly below expected margins.

Table 2.6: Key Recurrent Spending for fiscal year 2017/18

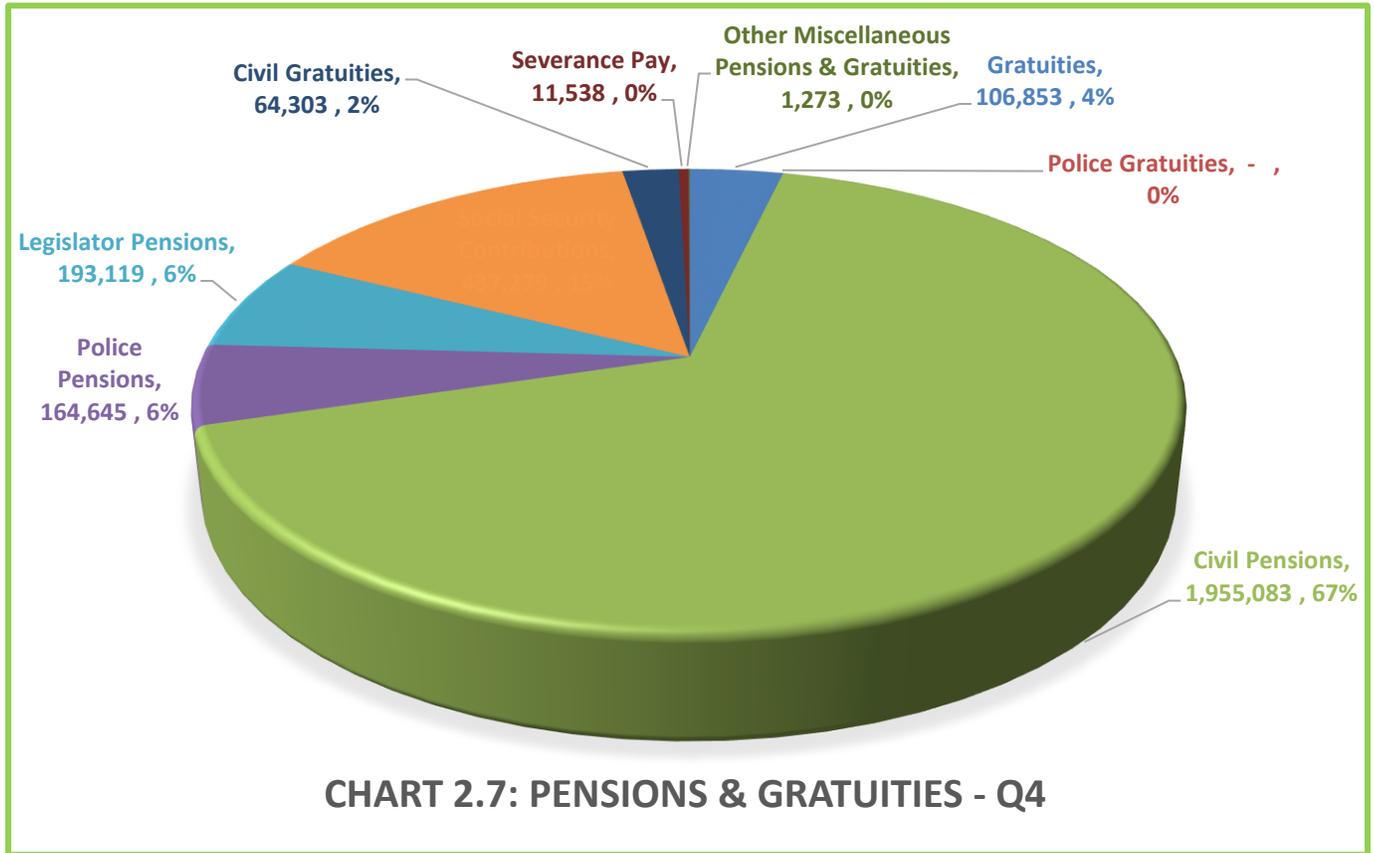
Expenditure Line	Estimates	Actuals	% Actuals/
Salaries	37,651,100	37,140,510	99%
Wages	465,700	385,718	83%
Allowances	7,099,700	6,348,172	89%
Pensions and Gratuities	11,736,200	11,453,344	98%
Utilities	2,447,600	2,385,980	97%
Furniture Equipment and Resources	3,644,600	3,577,529	98%
Maintenance Services	8,039,200	7,850,261	98%
Professional Services and Fees	15,801,600	13,682,529	87%
Training	2,659,400	2,648,370	100%
Grants & Contributions	5,690,800	5,603,453	98%
Subventions	15,619,600	15,546,369	100%
Social Protection	4,040,300	4,005,305	99%
Revenue refunds	1,502,500	1,500,361	100%
Debt Servicing - Domestic	324,400	324,328	100%
Debt Servicing - Foreign	504,500	504,443	100%
Debt Servicing - Interest	244,800	208,012	85%
Total	117,472,000	113,164,685	96%

Staff costs



2.22. Staff costs include the salaries, wages and allowances of permanent staff, temporary staff and contractors. Staff costs are the net direct cost to the government of employing staff in the public sector for the delivery of front line services. The net cost does not include social security contributions and pension costs; these are discussed below. We see a steady increase in staff costs over the three(3) years.

Pensions, Gratuities and Other Benefits



2.23. Under the Government Pensions Scheme, Pensionable Officers are eligible for Pension Benefits and other Benefits. Pension Benefits are paid upon Normal Retirement, Early Retirement and Medical Retirement. Other Benefits include the Early Exit Benefit for 10 years or more service and Death Benefit where an officer dies while in the service.

2.24. Pensions include monthly payments made to pensioners both local and overseas. Gratuities are made up of one off lump-sum payments comprising: Commuted Gratuity Payments to new retirees; Early Exit Benefits to officers who resign with ten or more years of service; and Contract Gratuity. Social Security Contributions represent Employer Contributions paid to the Montserrat Social Security Fund in respect of all employees and Contract Officers.

Use of goods and services

2.25. Goods and services were purchased to meet operational requirements. This included the maintenance of public sector buildings, maintenance of the road network, materials for schools and medicines, as well as administrative costs, such as rent and utilities. The total value of goods and services purchased was \$26.7 million (33% of the total expenditure).

Small Capital Asset Fund (SCAF)

2.26. The Small Capital Asset Fund (SCAF) is centrally managed fund (\$1.6 million) for the purchasing of various pieces of equipment required by Ministries and Departments. These items are too expensive to be considered as

normal recurrent costs, but too small to be considered as a major capital expense. Ministries and Departments are required to submit funding bids for these items.

Submitted Projects

2.27. The following projects have received approval for funding during the fiscal year 2017/18. Below is an update on each project to date.

Communications, Works and Labour

- **OMNIBUS/COMMUTER BUS – \$110,000**

This SCAF request was to equip the Public Works Department with suitable vehicles to undertake their daily duties. The acquisition will facilitate the replacement of existing inefficient and in some cases non-functioning vehicle within PWD Fleet. Project was completed as at the end of March 2018. Full project funds are expended.

- **Grass Cutting Equipment – \$41,000**

Purchase of an Industrial 74 in. Super Heavy Duty Flail Mower for the purpose of maintenance of John A Osborne airfield. The present method of maintaining airfield grass is inefficient and wasteful. Grassing cutting or landscaping exercises are safety related and are well documented in specific aerodrome regulatory sensitive documents. Funds were expended at end of March 2018 as the Grass cutter was purchased and is in full function.

Health and Social Services

- **Steriliser Equipment – \$232,500**

The main sterilizer located at the Glendon Hospital is used to sterilize instruments and dressing packs for the Hospital, Margetson Memorial Home (MMH,) Operating Theatre and four (4) clinics. The unit was transferred from Plymouth in 1996 and has outlived its useful life. Tender has been awarded and invoice has been paid.

- **Twin Cab Pick Up – \$120,000**

Two pickups are allocated to Secondary Health, Ministry of Health. Tender has been awarded and funds have been expended.

Ventilation of X-Ray Room – \$250,000

The specifications for the new x-ray fixed machine are “Heating, ventilation, air conditioning requirement for general equipment locations. This project will ensure the appropriate humidity and ventilation system as stipulated by the x-ray manufacturer is provided. Tender has been awarded and funds expended.

- **Beds for Elderly Home – \$250,000**

The project will provide appropriate beds to the Margetson Memorial Home (MMH). The project will replace old and improper functioning beds. Replacement of the beds will improve patient care in relation to positioning, proper back support and safety as there are attached side rails. The existing condition of the beds prohibits new admissions to the MMH. Modern manual beds will reduce the stress on staff required to lift and turn patients with mobility issues. New flexible hospital mattresses will increase comfort to patients, conform to the bed positions and replace worn mattresses. The provision of the hospital equipment will satisfy Medium Term Strategic Objective 2: Strengthened health sector services and facilities and improved healthcare and healthy lifestyles. Tenders have been awarded and funds have been expended.

Education, Youth Affairs and Sports

- **School Equipment & Furniture – \$195,300**

This project seeks to acquire much needed teachers' desk, student desks and chairs for the Montserrat Secondary School (MSS). The project serves to continue the replacement of dilapidated furniture at the school which are old, termite infested and in a state disrepair. The furniture are at the stage where they now pose a health and safety risk to children and teachers alike. Tender for furniture has been awarded and all project funds have been expended.

- **MSS Locker Project – \$107,500**

This project seeks to acquire much needed lockers for use by the students at the Montserrat Secondary School. Contract for the Locker has been awarded. 100% of contract has been paid and lockers were delivered.

- **MSS ICT Project – \$90,000**

This project seeks to acquire much needed ICT equipment to improve the literacy of the students at the lower end of the academic scale as well as to guide students in the responsible use of their electronic devices. Project has been completed and equipment is on island.

MATHLE

- **Abattoir Equipment – \$200,000**

This project aims to give a functioning abattoir the ability to be economically successful through the creation of value added products by the simple addition of processing equipment and including a processing function in the operations of the abattoir. The price of the processing equipment sought here is less than 10% of the price of the building and the other equipment in the rest of the abattoir but it has the ability to change the abattoir from an enterprise that is just breaking even or even losing money, to one that is a profitable entity. Project has been completed during the second quarter.

Office of the Deputy Governor

- **Musical Instruments – \$43,000**

Procurement of the essential instruments to re-establishing a marching band to be styled as the Montserrat National Marching Band. Project spend has been completed.

Technical Cooperation and Capacity Building

2.28. Technical cooperation and capacity building (scholarships) are combined under a single DFID ring-fenced provision. These funds are specifically for supporting the Government to fill key technical posts and to enable the Government to engage expert inputs for discrete pieces of work or studies that will assist it in delivery of services. Additionally the funds support the Government's local capacity building efforts through the award of scholarships and other training grants. See Appendix F for a list of posts and other service agreed under the fund. Able 2.7 provide a breakdown of expenditure o TC and Capacity Building over the period.

Table 2.7: TC and Capacity Building Spending for April 2017 to March 2018

Component	Budget	Q1	Q2	Q3	Q4	Expenditure to Date	Balance
Technical Cooperation	8,131,000	1,598,066	1,396,579	1,689,856	1,584,975	6,269,476	1,861,524
Capacity Building	1,869,300	58,012	555,600	680,031	346,220	1,639,863	229,437
Total	10,000,300	1,656,078	1,952,179	2,369,887	1,931,195	7,909,339	2,090,961

Maintenance of Public Assets

2.29. Government's spending on maintenance for the year 2017-18 was \$7.85 million or 98% of the budget for the year. Spending on key maintenance categories was as follows: Roads and Bridges \$2.63 million, 33.46%; Buildings \$1.78 million, 22.70%; Mechanical Spares \$0.81 million, 10.35%; Office Equipment \$0.63, 8.02%. (See table below.)

Table 2.8: Maintenance Spending by Classification for FY 2017/18

Description	Q1	Q2	Q3	Q4	Total	%
Buildings	203,522	246,859	607,484	724,306	1,782,171	22.70%
Roads & Bridges	613,064	314,666	972,992	725,408	2,626,131	33.45%
Vehicles & Heavy Equipment	93,475	86,543	110,181	160,464	450,663	5.74%
Office Equipment	115,691	140,019	220,994	152,959	629,661	8.02%
Electrical Installations	23,502	17,847	80,424	70,866	192,639	2.45%
Upkeep of Grounds	59,970	133,396	147,641	87,846	428,853	5.46%
Shelters	60258.38	81416.85	115285.07	144802.93	401763	5.12%
Fuel	0	131	51	38,526	38,708	0.49%
Marine Vessel	50713.83	60874.56	53911.35	220625.58	386125	4.92%
Mechanical Spares	141,982	221,053	153,107	296,472	812,614	10.35%
Plant & Operations	5,619	2,839	32,499	1,018	41,975	0.53%
Hot Mix Plant	7974.87	22,516	15,256	13,211	58,958	0.75%
Total	1,375,773	1,328,159	2,509,826	2,636,503	7,850,261	100.00%

Grants and subsidies/subventions

2.30. The central government makes grant and subsidy payments to regional institutions, private sector and non-governmental organisations as well as some statutory bodies to deliver public services or to facilitate their delivery. Payments of this nature are usually given to support on-going services; they can also be for the creation of new assets. Total grants and subsidies were \$7.68 million, 21% of spending in quarter 4. The total expenditure under this item for FY 2017-18 was \$21.1 million which represents 17% of the year's recurrent expenditure.

Transportation Access Subsidy

The Access division received the final subvention support to air and sea access operations for the fiscal year 2017-2018 in the amount of \$2,300,000.00 during the fourth quarter 2017/18. This amount cover previous quarter expenses and supplements additional expenses for the fourth quarter. The total amount released to the Access Division during the financial year 2017/18 is EC\$5,400,000.00.

The main principle underlying this operational subvention is the management of sea access which includes the managing and maintenance of the contractual arrangement with the current main ferry provider – M V Jaden Sun – who is contracted to do one scheduled service up to Antigua in the morning and back in the evening for 5 days during the off season and 6 days during the peak season which is December and March. The subvention also covers contractual agreements payments to the two main ferry sales agents, maintenance and upkeep of the Ferry Terminal in Antigua, property rental for the ferry terminal in Antigua and other relevant charges associated with the flow and movement of passengers to and from Montserrat via the Montserrat Ferry Service. In addition there is a standard subsidy provision for the air access carriers which are Fly Montserrat Ltd and SVG Airlines. There are also additional cost incurred due to weather conditions such as rough seas, whereby the air craft carriers would be requested to provide additional charters services to accommodate the flow of passengers to and from Montserrat.

Revenue performance for January to March 2018 was very encouraging mostly attributable to the St. Patricks Festival which is fast becoming a major tourist attraction for Montserrat. Revenue from ticket sales for the quarter by both agents and via the online system amounted to EC\$1,020,796.25. We are happy to say that the online system is working and being utilized by many persons travelling to Montserrat. Sales from the online system only for the quarter was EC\$359,669.25. We have further enhanced the online system to record cargo shipments especially from Antigua to Montserrat and which can be tracked for the Access Unit.

The monthly contracted amount for the ferry service is EC\$456,439.20. An additional charter hire costing EC\$22,821.96 was incurred during this period. The monthly subsidy for the each of the current Airline carriers – Fly Montserrat and SVG is EC\$18,000.00. There are instances however where additional charter services were required during the quarter January to March 2018. This was due to rough seas over a number of days causing severe disruption to the Ferry service and creating a lot of discomfort for a large number of persons travelling around that specific period. A total of EC\$119,437.03 was paid out during this quarter to three carriers for charter services – Fly Montserrat, SVG Air and Win Air to transport of ferry passengers. This seems to be a regular occurrence around this time of year and contingency plans should always be developed, agreed and communicated for ease of implementation during such occurrences.

2.31. The total expenditure for quarter 4 is EC\$ 2,211,213.55. Total cost for Air access for the quarter was EC\$227,436.43 with a total overall Access cost of EC\$2,438,649.98.

BUDGET PERFORMANCE FOR THE QUARTER JANUARY TO MARCH 2018

Subvention received quarter 4	EC\$2,300,000.00
Revenue	
Cargo Revenue – Ferry	20,227.00
Ferry Revenue - ticket sales by Agents	639,900.00
On line sales	359,669.25
Other	1,000.00
Total Revenue	EC\$1,020,796.25
Total Revenue plus subvention	EC\$3,320,796.25
Expenditure Sea Access	

Ferry contract cost and fuel charges	1,691,347.60
Ferry operations charges	519,865.95
Total Ferry Operations Costs	<u>EC\$2,211,213.55</u>
Expenditure Air Access	
Charter Hire – SVG	25,085.31
Charter Hire – fly Montserrat	66,367.65
Charter Hire – Win Air Services	27,984.07
Subsidy/Cost on Air Operations	108,000.00
Total Air Access cost for 4th quarter	<u>EC\$227,436.43</u>
TOTAL ACCESS COST FOR MARCH 2018	<u>EC\$2,438,649.98</u>

PASSENGER MOVEMENT Q4 FERRY OPERATIONS 2017/18

Data of passenger numbers from the ferry system for the quarter January to March was 6,896 passengers. There have been a number instances over the quarter when the internet was ‘down’ and the agents were not able to enter the information online.

AIR ACCESS PERFORMANCE AND PASSENGER MOVEMENT Q4 AIR ACCESS (Fly Montserrat) 2017/18

Description	January	February	March
No. of Pilots	2	2	2 up to 27 th , 3 after
On time performance	96.2%	96.8%	91%
No. of Actual flown rotations	93	77	132
Outline of Monthly schedule	Up to 3 rotations per day Shared charters	Up to 3 rotations per day Shared charters	Up to 3 rotations per day Shared charters
Total flying hours per week per pilot	55hrs	55hrs	55hrs
Total overall hours per month	190hrs each	190hrs each	190hrs each
Total overall hours per month used	95	76	129
Number of departing customers	503	427	782

Number of arriving customers	400	401	578
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PASSENGER MOVEMENT Q4 AIR ACCESS (SVG) 2017/18

Description	January	February	March
Monthly schedule	2 rotations per day	2 rotations per day	2 rotations per day Shared charters
No. of passengers out	268	220	204
No. of passengers in	204	214	385 (data incomplete)
TOTAL	472	434	589

Table 2.9:

Subvention received from GOM for 2017/18	EC\$5,400,000.00
Revenue	
Quarter 1	622,856.34
Quarter 2	639,226.48
Quarter 3	767,503.00
Quarter 4	1,020,796.25
Total Revenue	<u>EC\$3,050,382.07</u>
Total Revenue plus subvention	<u>EC\$8,450,382.07</u>
Expenditure Sea Access	
Quarter 1	2,042,634.80
Quarter 2	1,975,593.49
Quarter 3	2,084,826.43
Quarter 4	2,211,213.55
Total Ferry Operations Costs	<u>EC\$8,314,268.27</u>
Expenditure Air Access	
Charter Hire Q4	119,436.43
Subsidy Q4	108,000.00
Charter Hire Q3	2,447.55
Subsidy Q3	54,000.00
Charter Hire Q2	38,108.44

Subsidy Q2	108,000.00
Charter Hire Q1	22,815.60
Subsidy Q1	108,000.00
Total Air Access cost	EC\$560,808.00
TOTAL ACCESS COST FOR 2017/18	EC\$8,875,076.298
Surplus/Deficit	(EC\$424,694.22)

Cross-Classification of Functional and Economic Classifications of Expense

2.32. Table 2.19 and 2.20 provide approximation of the breakdown of recurrent expenditure (for Goods & Services or for Q4) according the classifications of functions of government (COFOG) and against the economic classifications of expenses according the Government Financial Statistics (GFS) 2001. The functions cover the ministries as follows:

- **General public services** include Executive and Legislative organs as well as external affairs, Ministry of Finance and Economic Management
- **Defence:** Disaster Management Coordination Agency including MVO subvention and the Royal Montserrat Defence Force;
- **Public order and safety:** Law Courts, Police, Fire and Prisons;
- **Economic affairs:** Agriculture, Communication, Works and Labour;
- **Recreation, culture, and religion:** Sports, Tourism & Culture should be included here but have not yet been unbundled from the general public services;
- **Environmental protection; Health; & Social protection** relate Environmental Management, Ministry of Health and Social Service

Table 2.10: Function of Government	Totals
General public services	14,074,609
Defence	367,369
Public order and safety	2,481,996
Economic affairs	10,776,194
Environmental protection	253,548
Housing and community amenities	286,932
Health	3,715,226
Recreation, culture, and religion	415,756
Education	2,083,877
Social protection	1,801,533
	36,257,038

Table 2.11: Economic Classification	Totals
Compensation of Employees	14,188,906
Use of Goods and Services	12,096,311
Consumption of Fixed Capital	0
Interest	256,256
Subsidies	5,187,713
Grants	2,492,947
Social Benefits	1,128,468
Other Expenses	906,438
Totals	36,257,038

In Year Adjustments to the Budget

2.33. The Legislative Assembly passed three Supplementary Appropriations in FY 2017/18. The first of which increased the Development Fund by \$40,800 and the reallocation of \$9,003,700 to meet new and existing priority project commitments.

PSR2	(1,540,800)
Capacity Development Fund	(472,400)
Sea Defences	(1,996,200)
Economic Infrastructure Development	(700,000)
Project Management	(500,000)
Port Development	(1,026,100)
Davy Hill Housing	(1,300,000)
Social Housing	(685,500)
Liquid Waste Management	(782,700)
PSR3	2,013,200
Housing Programme	1,300,000
Airport Facilities Improvement	2,000,000
Roads & Bridges	782,700
MPA Port Roof & Ferry Terminal Refurbishment	1,100,000
Support to PWD Strategic Development	13,700
Teachers Enhancement Project	27,100
Youth Programme	500,000
Refurbishment of Brades Primary School	785,000
Rehabilitation of Salem Primary School	425,000
Golden Years Home Improvement	97,800

2.34. The second Supplementary increased to the Development Fund by \$1,745,500 and reallocated \$26,200 to meet existing priority project commitments.

Project Management	(26,200)
Hurricane Relief-Tourism	251,000
Child Safeguarding Budgeting & Financing	32,600
MUL-Genset	626,600
Government Accommodation	41,500
Hurricane Relief-Road Clean Up	320,000
Island Support-Carrs Bay Bridge	500,000

2.35. It also reallocated \$1,323,900 from the Professional Services & Fees allocated to the Human Resources Management Unit to various Ministries and Departments to meet priority-spending needs.

Salaries	140,000
Professional Services & Fees	454,700
Subventions	164,200
Agricultural Activities	495,000
Grants & Contributions	70,000

2.36. The third Supplementary increases the overall Budget Estimates by \$638,000 along with the re-prioritisation \$648,200 to meet urgent expenditure obligations. This includes cost to cover:

- Marine Unit training and acceptance of the New Vessel
- Personal Emoluments for the Public Prosecution Office
- Cost to cover assistance of legal cases
- Generator Rental Costs for servicing Salem and the St. Patrick's 2017 Celebrations
- Pakya Parcel Post service
- Increased Cost for the School Bus Service and School Meals
- Additional Support for Youth Programmes

- Additional Medical Assistance Cases

Capital Expenditure

2.37. Expenditure for Q1-Q3 stood at EC\$10.39M (31.41%) and EC\$14.96M (45.43%) at the end of Q4 representing an increase of 14% for the last quarter.

2.38. This report will address projects with major approved budgets under the following categories; (i) Economic Infrastructure, (ii) Social Infrastructure, Research & Services, (iii) Public Administration, Buildings and Reform, (iv) Education, (v) Statistical Research and Miscellaneous Projects and (vi) Child Protection.

Economic Infrastructure

Geothermal

2.39. Drilling Operations ceased on the 21st December, 2016. It was anticipated that a contract would have been agreed and signed between the Drilling company IDC and DFID in January 2018, so that drilling could have recommenced. However, at the end of the quarter negotiations were still ongoing. It is hoped that this can be achieved within Q1 of 2018/19 so that the project is able to get back on track. Other small scale activities which took place during Q4 included the installation of drain pipes to water holding tank. Payments continued for the ongoing maintenance of MUL's generator which is utilized to secure IDC's drilling equipment station at the MON-03 site. Expenditure at the end of Q3, stood at EC\$0.15M.

Roads & Bridges

For this fiscal year a fourth component which involves the rehabilitation of a critical section of the Barzey's bypass road, was added to the list of works to be completed under this project. Due to a series of events that occurred in Q3 which included, delayed shipment, bad seas and low supply of cement on island; a number of planned works for that quarter had to be moved to the fourth quarter. This has resulted in works anticipated to be completed by the end of the fourth quarter, now being rescheduled to be completed early in 2018/19.



Despite these challenges a number of tasks were accomplished at the end reporting quarter. This includes (i) completion of the assembly of the bridge, (ii) backfilling of the bridge, (iii) 90% completion of the retaining walls and (iv) 50% completion of the drainage system. Despite the challenge of being six weeks behind the planned schedule, the project is deemed 70% completed at the end of this reporting period, with expenditure standing at EC\$0.88M.



Fibre Optic

After much delay under the commencement of the project, the Government has decided to commence with the landside development of the project and leave the seaside development until further discussions are completed. During the quarter, the data fibre link between DITES Data Centre and the MVO data centre was completed by DIGICEL. The remaining connecting links between Salem Police Station, Salem Clinic and St. Peters Clinic are anticipated to be completed within Q1 2018/19. Additionally, the other phases will commence after the procurement process for the critical equipment has been completed. A total of EC\$0.07M was expended at the end of Q4.

Power Generation (MUL GENSET)

The local elements of the project came to an end in Q3 of 2017/18 and the final retention fee of EC\$0.36M held by MUL, will be paid in December 2019. There has been no further movement under the project within Q4. Expenditure remain at EC\$4.71M as reported in the previous quarter.



Liquid Waste Management

This project contains four components of which two have been completed thus far. These are the Balancing tank for the sewage system at the Look Out Warden Assisted homes and the re-construction of the walkway for the homes. The remaining two components, the New Windward Ponds and the Margetson Home Sewage System had a few complications during the tendering process in January. As a result, the tenders were retendered and are scheduled to be returned on the 25th April, 2018. If these bids are successful, the contracts can be awarded the following week. For the year 2017/18 a total of EC\$0.21M was expended.

Energy

The execution of this project has been delayed due to the re-scoping of the project. After these series of delays, the returned tenders were outside of the available budget and had to be yet again retendered. The project has now been rescheduled to be completed within the third quarter of 2017/18. A total of \$0.17M was expended at the end of the quarter.

Airport Facilities Improvement

This project is counter funded by DFID and the EU. The project began with implementation of components funded by DFID based on the timeframe in which they must be implemented by. To date a total of three contracts have been signed namely: technical Assistance for a Structural Engineer and a Mechanical, Electrical and Plumbing Engineer and under the Air Traffic Control Tower Cab a contractor for the prefabricated ATCT CAB. At the end of Q4 a total of EC\$0.58M was expended.

MPA Port Roof & Ferry Terminal Refurbishment

This project consists of two elements: repairs to the current Port roof and upgrading of the Ferry Terminal. Works have begun on the repairs to the Port roof with the stripping away of the old roofing material and replacement with Galvalume. It is expected that this element of the project will be completed by the end of

April, 2018. Delays were experienced in the completion of this element of the project, due to late delivery of roof materials and the reordering of the correct size of guttering for the roof.

Procurement of the Ferry Terminal canopy contractor was unsuccessful as the tenders exceeded the approved budget. It is anticipated that the retendering process will commence between April and May 2018. Expenditure to date amounted to EC\$0.05M.

Social Infrastructure, Research & Services

Rehabilitation of Salem Primary School

The Salem Primary School has been around for many years and the main hall has been a state of disrepair. The project will assist with major repairs to the hall which includes; removal and replacement of the roof and ceiling, renovation and expansion of the toilet block to include more toilet facilities and removal and replacement of windows and doors.

Due to issues surrounding the inclusion of handicap access within the drawings, tender packages under the project have been delayed. The replacement of roof and ceiling tender is expected to be advertised within Q1 of 2018/19. To date a total of \$0.019M has been expended under the project.

Refurbishment of Brades Primary School

This project was designed to carry out urgent works on the school's compound, to include; demolition and construction of a new toilet block, levelling of playground (field to be layered with Ghaut sand, top soil and grass planted on top), removal and replacement of roof, ceiling windows and doors.

During the period accomplishment included; the completion of the demolition of toilet block C, levelling of the playing field and the replacement of all windows. All remaining works are anticipated to be completed by the end of Q2 2018-19. At the end of the quarter a total of \$0.44M was expended.

Youth Programme

The future of the country is dependent on the mechanisms the Government choose to put into place to develop its people. One area of focus for the Government surrounds building capacity amongst the youth on the island. This project ensures that many youths are afforded the opportunity to be assigned to jobs directly impacting their career path. The overall objective was to provide; skills training and employment opportunities for the youth as well as provide businesses with added assistance.

To date a total of 37 young persons have been placed into suitable businesses. The experience thus far has been a pleasant one for both the establishment/organizations and the trainees. This project has seen windows of opportunities opened for many young persons to include; permanent employment and a chance to further their education outside of the island. This pilot project is hoped to have paved a way for a permanent solution to assisting the youth of the island to build themselves for a brighter future. At the end of the quarter a total of \$0.60M was expended.

Social Housing

The people of Montserrat prides themselves on owning their own home and the Government ensures that this also applies to the vulnerable people within the society. This project provides the opportunity for some of the least vulnerable people within the society to be able to have a house they can call their own.

Within the quarter, the start of the project was ushered in with the award of a t contract to DARJAV Inc. This enabled the mobilization process and the commencement of the construction phase. This project has been in the making for over three years and it is now anticipated that four homes will be completed and occupied before the end of 2018/19. Activities within the quarter resulted in \$0.59M being expended.

Emergency Shelters

Geared towards remedial works for eleven emergency shelters to meet the required health and safety standards for use as a place of respite during disasters such as hurricanes. Within Q4 six (6) shelters were retrofitted with generator rooms. Namely: (i) The C.O.A Weekes/Mary Allen Fenton Auditorium, (ii) The Kiononia Kraft Center-Cavalla Hill, (iii) The Judy Piece Methodist Church, (iv) The New Ebenezer SDA Church-St. Johns, (v) The Davy Hill Community Centre and (vi) The House of Refuge and Deliverance formerly known as Shiloh Pentecostal Church – Salem.

Additionally, renovation works to the Shiloh Pentecostal church was completed on March 2, 2018. This included upgrading the downstairs of the church with additional access steps and the inclusion of male and female toilets. This component of the project moved straight into the retention period which will end three months after the completion date. The project is on track to meeting its objectives and is expected to be completed in 2018/19. Spend at the end of the quarter amounted to EC\$0.26M.

Housing Investment Programme

The approval of this programme assisted with the Governments mandate to assist the housing strategy on the island. Grants were approved for persons in the process of constructing or finishing their homes. Distribution to successful applicants continued within the quarter, reflecting a \$1.03M spend at the end of the reporting period.

Hurricane Relief – Road Clean Up

The Government of Montserrat approved a clean-up project post hurricane Irma and Maria. This project entails removing and disposing of fallen trees, cutting of overhanging trees and clearing of drains and verges along the minor road. During the reporting period, overhangs were cut along the main road in St. Peter's Woodlands, Delvin's, Cork Hill and Baker Hill. Additionally, on a weekly basis verges and drains were cleared in the areas of Barzey's, Baker Hill, Manjack, Drummonds and Little Bay. To date a total of \$0.164M was expended with the balance forecasted to be spent during the 2018/19 budget period.

Public Administration, Buildings and Reform

Media Exchange Development

This project has been ongoing for a number of years and has encountered many issues during this time. This includes an over run on the budget and also the project timeframe. During the quarter, 77% completion of the 3 phase supply installation works by MUL was achieved. Also, the installation of the AC unit is

nearly at a 100% completion stage. It is hoped that the outstanding works to include; procurement of equipment and surfacing of the access road can be achieved within 2018/19, with any additional budgetary issues being addressed. A total of \$0.35M spend was achieved at the end of the quarter

Education

Teacher Enhancement Project

The expenditure for 2017/18 was a residual balance on a wider project approved by CDB a few years ago. The remnant of these funds were used to purchase text books for Government Primary Schools to relieve the strain on parents. It also ensured that students who were in a less fortunate position also had access to the required material. At the end of the quarter a total of \$0.019M was expended with the required number of required texts being purchased and distributed to the schools.

Statistical Research and Miscellaneous Projects

Census 2012

The residual balance under this project was utilized to conduct various survey and census exercises by the Statistics Department. Within the quarter the department was able to collect and input data on the International Comparison Programme (Price survey) and commence work on updating information for the Housing Stock. The balance of works remaining will be completed within 2018/19. For the period a total of \$0.057M was expended.

Child Protection

Child Safeguarding Protection and Budgeting Financing

These two projects were sponsored by UNICEF and are centred around sensitizing the public about Child Safeguarding. This includes proper budgeting techniques and setting up programmes that counteract or hinder child endangerment.

This initiative is also sponsored through the recurrent budget of the Ministry, and as the project phase has come to an end, it is hoped that more funding can be programmed for the continuation of the programmes which have started. A total of \$0.071M was expended as at 31 March, 2018.

The Capital Programme for 2017/18 has faced many challenges over its operational span. However, the Government has still managed to see the completion of some projects and near completion of others.

Cash Balance

2.40. The total cash balance at 29 March, 2018, was \$28,894,500.31 broken down as follows:

- The Consolidated Fund 10,375,056.70

- The Development Fund 18,519,443.61

Government borrowing and debt servicing

Table 2.12: Debt portfolio at 31 March 2018

Loan Title	Opening Balance	Principal	Interest	Repayment/ (Disbursal)	Closing Balance
Port Development Loan (2nd Loan 1)	1,426,386.19	228,221.77	34,946.45	263,168.22	1,198,164.42
Port Development Loan (2nd Loan 2A1)	2,529,979.27	155,691.07	37,365.87	193,056.94	2,374,288.20
Consolidated Line of Credit	1,177,778.39	117,799.76	22,078.43	139,878.19	1,059,978.63
Second Power Project	3,377,192.97	-2,400,040.67	126,378.79	-2,273,661.87	5,777,233.64
MSSF - Davy Hill Houses	1,419,939.90	157,771.10	47,627.15	205,398.25	1,262,168.80
MUL (Generating set)	1,499,014.08	166,557.12	50,279.43	216,836.55	1,332,456.96
Total	11,430,290.80	-1,573,999.85	318,676.13	-1,255,323.72	13,004,290.65

2.41. Government borrowing and financing comprises the Plymouth 2nd Port Development Loan, the Consolidated Line of Credit (a loan used to provide student loans, business loans and agricultural developments and the Second Power Project. Government's debt stock increased by \$1,573,999.85 after netting the repayments and disbursals.

2.42. As at 31 March 2018, the Government had current borrowing of \$13,004,290.58. Total repayments of \$936,042.51 (Principal \$648,980.54; Interest \$287,061.97) were made during the period while \$2,400,040.67 was drawn on the Second Power Project.

3. Policies and Programmes for 2015-2018

3.1. The GoM will focus its activities on the delivery of its Policy Agenda 2017/18 - 2019/20. The Policy Agenda is comprised of high-level objectives that relate to a number of areas of national development. It articulates government's priorities, and vitally, provides a reference point for the development of key strategies that will be used to deliver government's desired policy outcomes. It will crucially provide the basis on which Government will be decided upon the prioritisation of the allocation of resources. The Policy Agenda follows:

GOAL 1: PRUDENT ECONOMIC MANAGEMENT

- 1.1 To change the development focus from post-volcano mode to developing and implementing plans focused on sustainable self-sufficiency that capture the spirit of Montserrat's past and preserve Montserrat's culture including enhancing relationships within the region and with key development partners.
- 1.2 Priority sectors for generating foreign direct investment identified including those that leverage Montserrat's unique assets and character and implement appropriate sector strategies.
- 1.3 Identification of obstacles to doing business and sequenced plans implemented for their removal and mitigation.
- 1.4 Priority infrastructure for generating economic growth identified and plans put in place to deliver.
- 1.5 Local resources unlocked to stimulate growth in domestic business.
- 1.6 The diaspora and the expatriate community engaged in national development.

GOAL 2: ENHANCED HUMAN DEVELOPMENT

- 2.1 Increased access to essential medical services through leveraging technology as well as direct service provision.

- 2.2 Increased and expanded health promotion services to reduce public health concerns, to reduce the incidence and effect of non-communicable diseases, to improve the care of the elderly and including a focus on vector-borne diseases.
- 2.3 Strengthened community-based treatment programs for vulnerable groups of society.
- 2.4 Education provision improved to raise educational outcomes to be regionally and internationally competitive and equip people for sustainable livelihoods.
- 2.5 An equitable social protection framework, which transitions those able to work back into the labour market while adequately supporting those unable to work.
- 2.6 Improved access to affordable housing for low and middle-income residents.
- 2.7 Increased social housing stock supported by an equitable allocation policy.
- 2.8 Enhanced youth development through national programs including sports.
- 2.9 Increased protection of our children and vulnerable youth.
- 2.10 Montserrat strives to promote gender equality, equity and social justice to improve the quality of life for all its citizens.

GOAL 3: SUSTAINABLE ENVIRONMENTAL MANAGEMENT AND APPROPRIATE DISASTER MANAGEMENT PRACTICES

- 3.1 Improved legislation, governance framework, capacity, scientific monitoring and outreach to sustainably manage environmental resources (terrestrial and marine) and make the island a centre of excellence in environmental and volcanic research.
- 3.2 Increased focus on mitigating disasters in addition to strengthening preparedness and emergency response.
- 3.3 Physical infrastructure, including housing, designed and built for resilience against disasters and climate change conditions.

GOAL 4: GOOD GOVERNANCE

- 4.1 Strengthened transparency, accountability and public engagement within the national Governance Framework.
- 4.2 Public Service reformed to improve efficiency and effectiveness in the provision of essential public services.
- 4.3 Montserrat's reputation preserved as a just, safe and secure place to live and visit.

GOAL 5: INCREASED POPULATION

- 5.1 Rebuilt communities, which embrace diversity and enable population growth to develop a sustainable Montserrat.
- 5.2 Essential skills attracted and retained through immigration management and training.

4. SUMMARY

4.1. Revenues performed quite well during the quarter although slightly less than for the same period last year. Expenditure on the other hand has not proceeded according to plan. Economic outlook remains unchanged at just about 2.5% growth for the year notwithstanding anticipated impacts from Brexit.

APPENDICES

A. BUDGET PERFORMANCE REPORT

(For the Period 1st April,2017 – 31st March 2018)

RECURRENT

Recurrent Revenue	Approved ('R)	Q1	Q2	Q3	Q4	Actuals	Variance
<i>Taxes on Income, Profits</i>	17,440,000	4,159,861	3,850,041	3,903,800	5,290,756	17,204,458	(235,542)
<i>Taxes on Property</i>	720,000	18,521	33,493	572,781	74,869	699,664	(20,336)
<i>Taxes on Domestic Goods and Services</i>	3,080,000	261,137	916,607	354,196	1,390,694	2,922,634	(157,366)
<i>Licenses</i>	2,835,100	863,261	561,635	404,621	944,539	2,774,056	(61,044)
<i>Taxes on International Trade</i>	19,715,000	4,562,146	3,290,402	5,496,342	4,187,645	17,536,535	(2,178,465)
<i>Arrears of Taxes</i>	800,000	274,521	136,562	176,147	285,278	872,508	72,508
<i>Fees, Fines and Permits</i>	2,081,600	597,353	420,045	433,299	629,067	2,079,764	(1,836)
<i>Rents, Interest and Dividends</i>	1,125,500	115,154	520,650	232,813	199,020	1,067,637	(57,863)
<i>ECCB Profits</i>	0	0	0	0	0	0	0
<i>Reimbursements</i>	115,000	52,057	58,991	170,839	289,748	571,635	456,635
<i>Budgetary Assistance</i>	78,000,000	15,345,005	35,882,582	25,255,820	0	76,483,406	(1,516,594)
<i>Other Revenue</i>	2,468,100	496,687	569,682	508,743	421,365	1,996,477	(471,623)
Total Recurrent Revenue	128,380,300	26,745,704	46,240,690	37,509,401	13,712,981	124,208,776	(4,171,524)
Recurrent Expenditure	Approved ('R)	Q1	Q2	Q3	Q4	Actuals	Variance
<i>Salaries</i>	(37,651,100.00)	(8,922,469.00)	(9,519,403.44)	(9,306,295.90)	(9,392,341.56)	(37,140,509.90)	(510,590.10)
<i>Salaries and Wages Increase</i>	-	-	-	-	-	-	-
<i>Wages</i>	(465,700.00)	(115,155.01)	(97,731.21)	(64,948.41)	(107,883.60)	(385,718.23)	(79,981.77)
<i>Allowances</i>	(7,099,700.00)	(1,529,493.48)	(1,601,967.90)	(1,565,416.16)	(1,651,294.10)	(6,348,171.64)	(751,528.36)
<i>Pensions and Gratuities</i>	(11,764,500.00)	(2,734,045.72)	(2,923,166.81)	(2,862,037.88)	(2,934,093.67)	(11,453,344.08)	(311,155.92)
<i>Use of Goods and Services</i>	(40,552,000.00)	(7,501,506.78)	(7,441,663.02)	(10,784,883.51)	(11,911,671.89)	(37,639,725.20)	(2,912,274.80)
<i>Transfers and Subsidies</i>	(21,310,400.00)	(6,207,463.41)	(2,372,671.94)	(4,892,059.10)	(7,677,628.26)	(21,149,822.71)	(160,577.29)
<i>Social Benefits</i>	(4,272,700.00)	(1,087,808.89)	(887,792.58)	(1,045,961.39)	(1,171,328.82)	(4,192,891.68)	(79,808.32)
<i>Revenue refunds</i>	(1,502,500.00)	(44,197.23)	(537,208.61)	(613,145.13)	(305,809.62)	(1,500,360.59)	(2,139.41)
<i>Other Expenditure</i>	(3,326,000.00)	(432,067.17)	(445,286.03)	(898,615.95)	(1,346,338.34)	(3,122,307.49)	(203,692.51)
<i>Debt servicing</i>	(1,073,700.00)	(365,896.41)	(156,961.50)	(257,668.62)	(256,256.36)	(1,036,782.89)	(36,917.11)
Total Recurrent Expenditure	(129,018,300.00)	(28,940,103.10)	(25,983,853.04)	(32,291,032.05)	(36,754,646.22)	(123,969,634.41)	(5,048,665.59)
Recurrent Surplus/Deficit	-638,000	-2,194,399	20,256,837	5,218,369	-23,041,665	239,142	-9,220,189

CAPITAL

Capital Revenue	2016	2017	Approved ('R)	Q1	Q2	Q3	Q4	Actuals	Variance
<i>Development Assistance</i>	26,930,296	10,135,311	52,216,400	673,169	16,195	6,044,789	4,090,848	10,825,001	(41,391,399)
Capital Expenditure	2016	2017	Approved ('R)	Q1	Q2	Q3	Q4	Actuals	Variance
Domestic	(1,730,078)	(390,124)	(4,272,700)	(178,788)	(261,732)	(241,692)	(845,881)	(1,528,093)	2,744,607
Regional	(90,021)	(112,996)	(27,100)	-	-	(19,049)	-	(19,049)	8,052
International	(22,942,239)	(17,204,676)	(28,623,500)	(348,998)	(4,669,196)	(4,667,477)	(3,723,335)	(13,409,006)	15,214,494
<i>DFID</i>	(15,043,351)	(14,092,334)	(18,053,900)	(20,491)	(4,022,163)	(3,775,996)	(2,810,840)	(10,629,490)	7,424,410
<i>EU</i>	(7,696,964)	(2,979,792)	(10,303,500)	-	-	-	-	-	10,303,500
<i>Other</i>	(201,924)	(132,550)	(266,100)	(328,507)	(647,033)	(891,481)	(912,495)	(2,779,517)	(2,513,417)
	(24,762,337)	(17,707,796)	(32,923,300)	(527,786)	(4,930,929)	(4,928,217)	(4,569,216)	(14,956,148)	17,967,152
Capital Surplus/Deficit	2,167,959	(7,572,485)	19,293,100	145,383	(4,914,733)	1,116,572	(478,369)	(4,131,147)	(23,424,247)

B. Revenue Outturn by Programme

Departments	Approved	Q1	Q2	Q3	Q4	Received	% Received
Fire Fighting and Rescue Service	-	-	-	-	-	-	0%
Policing Services	282,600	57,145	104,817	96,366	159,860	418,189	148%
Financial Crime and Analysis Unit	-	-	-	-	-	-	0%
Administration of Justice	-	-	-	-	-	-	0%
Magistrate's Court Services	40,000	13,705	16,105	21,199	14,480	65,489	164%
Supreme Court Services	15,500	5,432	3,239	20,360	3,514	32,545	210%
Legislature	800	413	6,172	946	1,948	9,478	1185%
Constitution Commission Secretariat	-	-	-	-	-	-	0%
Audit	-	-	-	-	-	-	0%
Office of the Opposition	-	-	-	-	-	-	0%
Audit Office	25,000	2,100	-	800	-	2,900	12%
Office of the Deputy Governor	270,000	91,480	97,530	66,710	105,710	361,430	134%
Human Resources	-	7,420	23,477	4,376	5,596	40,869	0%
Prison Services	-	-	-	-	-	-	0%
Defence Force	1,100	-	-	-	-	-	0%
Disaster Mgmt. Coordination Agency	-	-	-	-	-	-	0%
Governor	-	-	-	-	-	-	0%
Public Prosecution	-	-	-	-	-	-	0%
Strategic Management and Administration	-	1,350	5,000	13,447	500	20,297	0%
Broadcasting	210,000	56,570	28,751	38,218	54,488	178,028	85%
External Affairs	-	-	-	-	-	-	0%
Development Planning and Policy Co-Ordination	-	-	-	-	-	-	0%
Information Technology & E-Government Services	-	-	-	-	-	-	0%
Strategic Management & Administration	10,000	-	-	-	-	-	0%
Fiscal Policy & Economic Management	79,025,000	15,462,548	36,527,668	25,405,874	211,765	77,607,855	98%
Statistical Management	-	-	-	-	-	-	0%
Treasury Management	207,500	59,058	52,672	223,160	266,085	600,975	290%
Customs & Revenue Services	41,985,600	9,311,968	8,257,066	10,476,669	11,331,262	39,376,965	94%
Postal Services	330,500	101,553	103,489	144,754	124,393	474,190	143%
Internal Audit	-	-	-	-	-	-	0%
Economic Development and Trade	-	-	-	-	-	-	0%
Strategic Administration and Planning	318,000	79,923	110,295	50,900	39,100	280,218	88%
Agricultural Services	70,200	33,652	18,300	25,727	15,530	93,209	133%
Land Administration	624,000	160,278	182,116	191,249	83,670	617,314	99%
Physical Planning & Development Services	55,200	10,310	8,690	9,949	12,681	41,629	75%
Environmental Management	-	-	-	-	-	-	0%
Housing Policy & Support Services	-	-	-	-	-	-	0%
Trade, Investment & Bureau for Standards & Quality	7,400	30	363	150	8,795	9,338	126%
Strategic Management and Administration	2,729,100	961,636	419,887	338,663	810,325	2,530,511	93%
Infrastructure Services	50,000	660	-	-	180	840	2%
Plant Hire and Mechanical Services	680,000	25,756	18,925	20,068	61,959	126,708	19%
Airport Management & Operation	377,000	50,817	38,263	114,418	107,729	311,227	83%
MCW On Behalf Of Other Ministries & Department	-	-	-	-	-	-	0%
Industrial Relations & Employment Services	170,000	59,795	33,150	37,225	44,925	175,095	103%
Strategic Management, Administration, and Support Services	390,000	61,953	64,445	89,292	91,299	306,989	79%
Primary Education	-	-	-	-	-	-	0%
Secondary Education	-	-	-	-	-	-	0%
Library and Information Services	-	-	-	-	-	-	0%
Early Childhood Education	-	-	-	-	-	-	0%
Youth Affairs and Sports	-	-	4,650	-	180	4,830	0%
Strategic Management & Administration	425,800	105,768	101,238	104,315	109,566	420,887	99%
Primary Health Care	-	-	-	-	-	-	0%
Secondary Health Care	-	507	-	-	-	507	0%
Social Services	80,000	23,877	14,382	14,565	29,480	82,303	103%
Environmental Health	-	-	-	-	-	-	0%
	128,380,300	26,745,704	46,240,690	37,509,401	13,695,018	124,190,814	97%

C. Expenditure Outturn by Programme

Departments	Approved	Released	Q1	Q2	Q3	Q4	Spent	% Spent
Fire Fighting and Rescue Service	1,312,500	1,304,500	310,610	298,030	329,867	360,935	1,299,441	100%
Policing Services	4,754,000	4,743,000	1,216,008	1,090,097	1,048,081	1,361,172	4,715,358	99%
Financial Crime and Analysis Unit	162,200	146,000	33,403	18,978	38,613	47,448	138,443	95%
Administration of Justice	1,861,200	1,519,800	239,760	379,807	317,126	408,540	1,345,232	89%
Magistrate's Court Services	328,300	284,800	83,441	76,430	60,387	55,673	275,931	97%
Supreme Court Services	675,800	675,800	185,945	122,954	192,584	167,164	668,647	99%
Legislature	1,015,200	1,006,700	232,891	243,252	267,892	245,764	989,799	98%
Constitution Commission Secretariat	300,100	295,000	21,736	70,082	71,842	119,600	283,259	96%
Office of the Opposition	139,400	130,900	30,077	24,289	42,749	30,137	127,252	97%
Audit Office	1,164,700	1,070,900	300,310	229,312	264,710	251,655	1,045,987	98%
Office of the Deputy Governor	15,024,700	14,821,200	3,366,475	3,722,534	3,777,079	3,923,153	14,789,241	100%
Human Resources	11,624,000	9,738,200	1,983,133	2,274,804	2,727,990	2,691,221	9,677,148	99%
Prison Services	1,251,600	1,225,400	263,366	274,056	315,178	320,498	1,173,098	96%
Defence Force	98,500	98,100	5,757	46,689	10,155	34,903	97,504	99%
Disaster Mgmt. Coordination Agency	1,351,800	1,331,300	333,865	291,511	431,054	258,935	1,315,365	99%
Governor	318,600	315,500	77,752	66,184	76,050	73,532	293,518	93%
Public Prosecution	1,158,900	1,108,700	128,939	129,421	175,650	169,107	603,116	54%
Strategic Management and Administration	10,786,500	10,668,700	3,092,593	1,669,647	1,880,431	3,979,410	10,622,082	100%
Broadcasting	1,077,700	1,060,500	278,119	235,708	269,485	274,300	1,057,611	100%
External Affairs	3,643,000	3,643,000	912,919	148,153	806,315	1,772,129	3,639,517	100%
Development Planning and Policy Co-Ordination		-	600	(600)	(600)	(600)	(1,200)	0%
Information Technology & E-Government Services	2,008,300	1,973,000	573,011	239,094	841,212	302,379	1,955,696	99%
Strategic Management & Administration	9,147,900	8,995,400	2,223,630	1,685,672	2,453,191	2,596,157	8,958,650	100%
Fiscal Policy & Economic Management	3,472,900	3,440,500	486,471	524,016	990,465	1,333,432	3,334,384	97%
Statistical Management	745,800	728,000	133,197	141,415	128,536	306,292	709,441	97%
Treasury Management	1,033,600	1,009,800	234,920	230,351	250,188	289,775	1,005,234	100%
Customs & Revenue Services	4,195,700	4,081,200	564,233	1,142,471	1,236,082	1,068,115	4,010,900	98%
Postal Services	683,400	678,300	115,893	143,911	143,244	264,595	667,643	98%
Internal Audit	399,900	361,100	72,029	93,617	97,283	76,919	339,848	94%
Strategic Administration and Planning	1,252,600	1,199,700	350,736	190,837	376,641	259,957	1,178,171	98%
Agricultural Services	2,034,300	2,001,900	423,955	382,360	441,595	747,685	1,995,595	100%
Land Administration	528,300	488,600	118,017	115,691	120,934	116,131	470,772	96%
Physical Planning & Development Services	623,700	607,900	132,972	143,266	167,219	155,912	599,369	99%
Environmental Management	861,600	805,200	130,574	147,015	269,028	253,548	800,164	99%
Housing Policy & Support Services	739,500	701,300	183,156	95,377	182,174	239,866	700,573	100%
Trade, Investment & Bureau for Standards & Quality	207,800	176,000	30,823	32,250	48,647	47,066	158,786	90%
Strategic Management and Administration	2,512,800	2,505,000	521,983	374,214	772,337	813,615	2,482,149	99%
Infrastructure Services	5,267,000	5,253,900	1,238,237	1,000,248	1,685,101	1,329,447	5,253,034	100%
Plant Hire and Mechanical Services	3,352,700	3,342,600	784,265	717,111	898,366	937,199	3,336,941	100%
Airport Management & Operation	1,948,500	1,829,300	406,859	408,712	527,397	475,719	1,818,687	99%
Industrial Relations & Employment Services	312,300	310,600	65,902	67,021	84,083	82,162	299,168	96%
Strategic Management, Administration, and Support Services	2,107,000	2,052,800	711,103	144,921	592,271	552,974	2,001,269	97%
Primary Education	1,879,000	1,867,100	437,007	412,685	525,898	482,469	1,858,059	100%
Secondary Education	3,343,100	3,292,500	824,418	772,310	873,088	770,523	3,240,339	98%
Library and Information Services	346,200	325,200	42,359	97,377	98,068	78,601	316,404	97%
Early Childhood Education	873,300	836,100	186,059	229,803	206,088	199,310	821,261	98%
Youth Affairs and Sports	1,515,600	1,513,000	343,721	364,465	381,555	415,756	1,505,497	100%
Strategic Management & Administration	1,134,900	1,132,900	197,627	234,014	186,374	506,958	1,124,973	99%
Primary Health Care	2,140,100	2,140,100	495,116	530,844	519,039	579,901	2,124,899	99%
Secondary Health Care	8,541,300	8,541,300	2,072,383	2,207,039	2,012,864	2,197,016	8,489,302	99%
Social Services	6,024,500	6,024,500	1,480,676	1,247,228	1,494,126	1,801,533	6,023,563	100%
Environmental Health	1,736,000	1,736,000	261,072	457,181	585,298	431,351	1,734,903	100%
	129,018,300	125,138,800	28,940,103	25,983,853	32,291,032	36,257,038	123,472,026	99%

D. Maintenance Service Total Spend as a 31 March 2018

Departments	Buildings	Roads & Bridges	Vehicles & Heavy Equipment	Office Equipment	Electrical Installations	Upkeep of Grounds	Shelters	Fuel	Marine Vessel	Mechanical Spares	Plant & Operations	Hotmix Plant	Total	%
Police	107,202	399	145,145	6,432	50	1,878	-	76,995	38,708	-	-	-	376,809	4.8%
Legal	2,868	-	-	1,110	-	-	-	-	-	-	-	-	3,978	0.05%
Magistrate's Court	-	-	-	-	-	-	-	-	-	-	-	-	0	0.0%
Supreme Court	-	-	2,750	2,615	-	-	-	5,474	-	-	-	-	10,838	0.14%
Legislature	2,694	-	-	587	-	-	-	-	-	-	-	-	3,281	0.0%
Audit Office	2,072	-	-	-	-	-	-	-	-	-	-	-	2,072	0.0%
Office of The Deputy Governor	485,484	-	64,904	32,998	182,404	52,689	-	27,671	-	-	-	-	846,150	10.87%
Public Prosecution	1,196	-	-	626	-	-	-	-	-	-	-	-	1,821	0.02%
Office of The Premier	18,008	-	35,729	167,334	755	8,947	-	15,611	-	-	-	-	246,383	3.2%
Ministry of Finance & Economic Mgmt.	17,841	-	16,516	1,416	150	100	-	12,852	-	-	-	-	48,875	0.63%
Agriculture	58,909	31,950	83,769	6,000	-	22,483	-	17,240	-	-	-	-	220,351	2.8%
Communications, Works & Labour	150,800	2,593,782	27,473	143,810	9,280	50,210	-	192,508	-	386,180	812,614	39,136	4,405,792	56.57%
Education, Youth Affairs And Sports	452,446	-	18,445	7,381	-	194,414	-	6,347	-	-	-	-	679,032	8.7%
Health And Social Services	482,650	-	55,164	259,374	-	98,143	-	47,065	-	-	-	-	942,395	12.10%
Total	1,782,171	2,626,131	449,893	629,681	192,639	428,863	0	401,763	38,708	386,180	812,614	39,136	7,787,779	100%
%	22.9%	33.7%	5.8%	8.1%	2.5%	5.5%	0.0%	5.2%	0.5%	5.0%	10.4%	0.5%	100.00%	

E. Staffing Details as at 31st March, 2018

Vote	A/C No	Ministry/Department	Per-manant	Fixed Term Contract	Special Agreement	Wages	Wages Part-time/ FTE	No of Posts Filled	Vacancies	Unfunded	No of approved
05	050	Fire	26	0	0	0	0	26	2	0	28
05	051	Police	67	0	1	0	0	68	6	0	74
05	052	Financial Crime and Analysis	3	0	0	0	0	3	1	0	4
05	053	Marine Unit	5	0	0	0	0	5	10	0	15
07	070	Administration of Justice	10	2	0	0	0	12	2	0	14
08	080	Magistrate	2	1	1	0	0	4	0	0	4
09	090	Supreme Court	7	0	1	0	0	8	1	1	10
10	100	Legislature/Legislators	3	6	0	0	0	9	1	0	10
10	101	Constitution Commissions Secretariat	2	0	0	0	0	2	0	1	3
11	110	Office of the Auditor General	6	7	1	1	0	15	1	1	17
12	120	Office of the Deputy Governor	16	1	0	0	0	17	1	0	18
12	121	Human Resources Management Unit	12	1	1	0	0	14	2	0	16
12	122	Prison	25	0	0	1	0	26	4	0	30
12	124	DMCA	7	0	1	0	0	8	0	0	8
12	125	Governor's Office	1	5	0	0	0	6	0	0	6
13	130	Director of Public Prosecution	4	1	1	0	0	6	1	0	7
15	150	Office of the Premier – HQ	11	3	2	1	0	17	0	0	17
15	152	Broadcasting/GIU	9	0	6	2	0	17	0	0	17
15	153	Office of the Premier - External Affairs	1	0	0	0	0	1	1	0	2
15	155	Department of Information Technology & E-Government	7	0	2	0	0	9	2	2	13
20	200	MoF - Strategic Management & Administration	5	3	1	0	0	9	0	0	9
20	203	MoF - Fiscal Policy and Economic Management	6	1	2	0	0	9	3	0	12
20	204	Statistical Management	7	1	0	0	0	8	1	0	9
20	205	Treasury Management	11	0	3	0	0	14	0	0	14
20	206	Customs & Revenue Service	35	0	6	0	0	41	4	0	45
20	207	General Post Office	7	0	2	0	0	9	1	0	10
20	208	Internal Audit	5	0	0	0	0	5	3	0	8
30	300	Ministry of Agriculture - Strategic Administration & Planning	11	1	1	0	0	13	1	0	14
30	301	Agriculture Services	17	1	2	0	0	20	2	1	23
30	302	Land Administration	10	2	0	0	0	12	3	0	15
30	303	Physical Planning & Development Services	9	1	1	0	0	11	1	0	12
30	304	Environmental Management	11	1	1	0	0	13	2	0	15
30	305	Housing Policy & Support Services	6	0	0	0	0	6	0	1	7
30	306	Trade	2	0	0	0	0	2	1	0	3
35	350	Ministry of Comms & Works - HQ	10	1	4	0	0	15	3	0	18
35	351	Infrastructure Services	34	6	5	0	0	45	2	0	47
35	352	Plant & Mechanical Services	31	1	3	0	0	35	1	0	36
35	353	Airport	30	0	0	0	0	30	3	0	33
35	355	Industrial Relations & Employment Services	4	0	0	0	0	4	0	0	4
40	400	Ministry of Education, Youth Affairs and Sports	7	3	1	0	0	11	2	0	13
40	401	Primary Education	27	1	2	2	0	32	3	0	35
40	402	Secondary Education	24	13	13	2	0	52	4	0	56
40	403	Library & Information Services	4	0	0	0	0	4	0	0	4
40	404	Early Childhood Education	23	1	3	0	0	27	0	0	27
40	406	Youth Affairs & Sports	11	0	0	0	0	11	1	0	12
45	450	Ministry of Health and Social Service - HQ	8	1	0	0	0	9	0	0	9
45	451	Primary Health Care	24	7	0	3	0	34	5	1	40
45	452	Secondary Health Care	104	9	9	0	0	122	12	0	134
45	454	Social Services	11	1	1	1	0	14	7	0	21
45	455	Environmental Health	11	1	0	0	0	12	1	0	13
		Total	729	83	77	13	0	902	101	8	1011

F. Technical Cooperation and Capacity Development

Technical Assistance Posts

Legal Department

Parliamentary Counsel
Consultant Parliamentary Counsel
Consultant - Senior Legal Adviser

Magistrate's Court

Chief Magistrate

Office of the Auditor General

Audit Manager

Office of the Deputy Governor

Director HRIS
CHRO

Public Prosecution

Senior Crown Counsel

Office of the Premier

Monitoring and Evaluation

Finance and Economic Management

Audit Manager
Chief Economist
Chief Statistician
Financial Secretary
Head of Internal Audit
Head of PMO
Head of Procurement
Head of Statistics
Procurement Officer
Tax Advisor

Agriculture, Trade, Lands, Housing and the Environment

Chief Surveyor
Fisheries Officer
Registrar of Lands
Strategic Environmental Specialist

Communication, Works and Labour

Director of PWD
Structural Engineer
Geothermal Co-ordinator

Education, Youth Affairs and Sports

Education Planner

Health and Social Services

Acting Director of Social Services
Chief Medical Officer
Child Safeguarding Specialist
Clinical Psychologist
Community Mental Health Officer
Consultant Biomedical Technician
Counsellor, CPU
CPU Manager (Senior Social Worker)
Crown Counsel, CPU
Family Nurse Practitioner
Health Care Development Manager
Occupational Health Therapist
Physiotherapist
Senior Probation Officer
Senior Social Worker (Adult Safeguarding)
Senior Social Worker (CPU)
Senior Social Worker (Social Protection)
Social Worker (Mentor) - (Adult)
Social Worker (Mentor) - (Welfare)
Social Worker (Mentor) - CPU
2 x Social Worker (Mentor) - CPU

Other Technical Assistance

Legal Department

- Consultancy Legal Aid Framework
- Consultancy UN Conventions

Office of the Deputy Governor

- Consultancy-Functional Review of DMCA
- Consultancy Building Maintenance Appraiser
- Job Evaluation & Pay Review Consultancy
- Consultancy Workforce Planning
- Psychometric Expert Services
- Recruitment Costs

Finance and Economic Management

- Consultancy Economic Growth Strategy
- Consultancy Bill for International Insurance
- Consultancy NRA Review (FSC Request)

Communication, Works and Labour

- Consultancy - Runway Friction Survey

G. LONG TERM LEARNING AND DEVELOPMENT REQUIREMENTS 2017-18

NO	AREA OF STUDY
1	BSc Biomedical Engineering/ BSc. Health Facilities Management
2	BSc/ASc Surveying & Geographic Information Sciences
3	Accident & Emergency Nurse Training
4	Public Finance Management
5	Contract Management & Procurement
6	BA/MA Special Needs Education
7	BSc Housing Studies
8	MSc Statistics
9	Diploma/BSc. Construction Management
10	Advanced Diploma in Midwifery (Post Associate Degree Diploma Programme)
11	BSc./MSc Psychology major in Clinical Psychology
12	BSc/MSc Counselling Psychology
13	Certificate/Diploma/BSc Geographic & Land Information Systems Management
14	BSc Social Work
15	B.Ed. Business Studies with Teacher Training
16	BSc Health Sciences/MPH Public Health
17	Oncology Nursing
18	BSc International Trade & Finance
19	BSc. Family Nurse Practitioner
20	B.Eng. (Hons) Civil Engineering
21	Computer Science & Information Technology
22	Geothermal Engineering
23	BSc Marine Navigation Technology
24	PgCert Change Management
25	ASc/BSc General Agriculture/Crop Science & Technology
26	BSc Food Science & Technology
27	BSc Forestry/BSc Environmental & Natural Resource Management
28	MA International Trade & Finance
29	BSc/MSc Earth Science (Geology/Geophysics/Geochemistry/Geological Engineering)
30	Degree in Gerontology
31	B.Eng. Electrical Engineering
32	Polytechnic Diploma Advance Electrical Installation
33	BSc or MSc in Physiotherapy
34	BSc Industrial Arts majoring in Electricity or Electronics with Teacher training
35	BSc Medical Technology
36	BSc Social Statistics
37	BSc Computer Science /Software Engineering
38	BSc Environmental and Natural Resource Management
39	BSc. Sports Management
40	Diploma Dental Assisting
41	BSc Library & Archiving Studies
42	Diploma/MA in Legislative Drafting
43	BSc Accounting/BSc Economics
44	ASc/BSc PGDip Urban Planning & Development

H. LIST OF PRIORITY AREAS FOR DISTANCE LEARNING

NO	AREA OF STUDY
1	BSc Marine Navigation Technology
2	MBBS Medicine & Surgery
3	BSc Mathematics with Teacher Training
4	Geomatics Engineering & Land Management (Surveying & Land Information)
5	BSc in Food Science
6	BSc Mathematics with teacher training
7	BSc Construction Management
8	ASc Surveying & Geographic Information Sciences
9	MSc Official Statistics
10	BA Literatures in English
11	Diagnostic Imaging (Radiology/Radiography)
12	MBBS (Medicine & Surgery)
13	MBBS (Medicine & Surgery)
14	BSc Biomedical Engineering
15	BSc Housing Studies

I. Project Expenditure as at 31st March 2018

Name of Project -Sector	Ministry Responsible	Status	Financier	Budget 2017-18 EC\$	Expenditure EC\$	Balance(Budget-Exp.) EC\$
Economic Infrastructure						
Geothermal Exploration	MCW&L	Ongoing	DFID	\$631,100	\$151,859	\$479,241
Roads & Bridges	MCW&L	Ongoing	DFID	\$1,414,300	\$889,235	\$525,065
Port Development	MOFEM	Ongoing	EU			\$0
Fibre Optic	CabSec	Ongoing	EU	\$3,000,000	\$75,000	\$2,925,000
Economic Infrastructure Development	MOFEM	Ongoing	EU	\$800,000	\$109,256	\$690,744
MUL GENSET	MOFEM	Ongoing	DFID	\$4,717,600	\$4,717,567	\$33
Watercourse Embankment Protection	MOFEM	Ongoing	EU			\$0
Water Supply Upgrade	MCW&L	Ongoing	DFID	\$185,600	\$185,600.00	\$0.00
Electricity Distribution	MCW&L	Ongoing	DFID	\$512,200	\$512,000	\$200
MDC Operations	OP	Ongoing	DFID			\$0
Liquid Waste Management	MOFEM	Ongoing	DFID	\$1,020,000	\$219,954	\$800,047
ICT	OP	Ongoing	EU	\$31,600	\$31,548	\$52
NICT	MCW&L	Ongoing	GOM	\$955,400	\$675,632	\$279,768
Ferry Terminal Upgrade	MCW&L	Ongoing	EU			\$0
Disaster Preparedness	ODG	Ongoing	DFID	\$180,800	\$0	\$180,800
Road Refurbishment - Salem to St. Johns	MCW&L	Closed	DFID			\$0
Carr's Bay Port Development	MOFEM	Closed	EU			\$0
Port Development (Gun Hill)	MOFEM	Closed	EU			\$0
Private Sector Development	MOFEM	Closed	DFID			\$0
Aeronautical Project	MCW&L	Ongoing	DFID	\$214,300	\$214,300	\$0
Energy	MCW&L	Ongoing	EU	\$2,687,400	\$173,360	\$2,514,040
Environmental Remediation and &Protection	OP	Ongoing	UNDP			\$0
Agriculture Infrastructure Development	MAHTLE	Ongoing	EU			\$0
Sea Defences	MOFEM	Ongoing	DFID	\$100		\$100
Solid Waste Management	MOHSS	Ongoing	DFID	\$319,600	\$165,213	\$154,387
Airport Facilities Improvement	MCW&L	Ongoing	DFID	\$1,483,900	\$580,866	\$903,035
Airport Facilities Improvement	MCW&L	Ongoing	EU	\$516,100		\$516,100
Island Support-Carrs Bay Bridge	MCW&L	Ongoing	GOM	\$500,000		\$500,000
MPA Port Roof & Ferry Terminal Refurbishment	MCW&L	Ongoing	DFID	\$1,100,000	\$54,000	\$1,046,000
TOTAL				\$19,314,600	\$8,755,390	\$11,234,841
DFID				\$11,779,500	\$7,690,594	\$4,088,906
EU				\$7,035,100	\$389,164	\$6,645,936
GOM				\$1,455,400	\$675,632	\$779,768
UNDP				\$0	\$0	\$0

Social Infrastructure, Research & Services						
Hospital Redevelopment project	MOFEM	Ongoing	DFID	\$78,100	\$35,748	\$42,352
BNTF 7	MOFEM	Ongoing	GOM			\$0
Davy Hill	MOFEM	Ongoing	EU			\$0
Emergency Shelters	MoFEM	Ongoing	DFID	\$500,000	\$267,786	\$232,214
Social Housing	MoFEM	Ongoing	DFID	\$2,591,300	\$599,432	\$1,991,868
Housing Programme	MOFEM	Ongoing	EU	\$1,300,000	\$1,037,500	\$262,500
Lookout Housing Force 10	MOFEM	Ongoing	EU	\$393,200		\$393,200
Credit Union Support to Housing	MOFEM	Ongoing	EU			\$0
Promotion and Development	MOFEM	Ongoing	EU			\$0
Equipping the Abattoir	MALHE	Ongoing	EU	\$3,600	\$2,310	\$1,290
Toilet Facilities for the Vulnerable	MAHLE	Closed	EU			\$0
Cemetary Establishment	OP	Ongoing	DFID	\$100,900	\$93,895	\$7,005
Hurricane Relief - Tourism	OP	Ongoing	GOM	\$251,000	\$114,155	\$136,846
Rehabilitation of Salem Primary School	MOE	Ongoing	GOM	\$425,000	\$19,500	\$405,500
Refurbishment of Brades Primary School	MOE	Ongoing	GOM	\$785,000	\$443,079	\$341,921
Youth Programme	MOE	Ongoing	EU	\$611,800	\$609,158	\$2,642
Golden Years	MOHSS	Ongoing	DFID	\$97,800	\$97,780	\$20
Health Development Programme	MOHSS	Ongoing	PAHO	\$150,100	\$11,361	\$138,739
Hurricane Relief - Road Clean Up	MATHLE	Ongoing	GOM	\$320,000	\$164,678	\$155,322
Total				\$7,607,800	\$3,496,382	\$4,111,418
DFID				\$3,368,100	\$1,094,641	\$2,273,459
EU				\$2,308,600	\$1,648,968	\$659,632
CDB				\$0	\$0	\$0
UNECLAC				\$0	\$0	\$0
GOM				\$1,781,000	\$741,412	\$1,039,588
PAHO				\$150,100	\$11,361	\$138,739
Public Administration, Buildings and Reform						
PSRII/3	ODG	Ongoing	DFID	\$2,013,200	\$1,890,710	\$122,490
Access Transport Coordinator	MCW	Ongoing	DFID	\$20,500	\$0	\$20,500
Government Accommodation	MOFEM	Ongoing	DFID	\$41,500	\$41,443	\$57
Capacity Development Fund	MOFEM	Ongoing	DFID			\$0
Project Management	MOFEM	Ongoing	EU	\$273,800	\$58,185	\$215,615
Media Exchange Development	Cabsec	Ongoing	GOM	\$1,036,300	\$359,328	\$676,972
Technical Support	MOFEM	Closed	DFID			\$0
Tourism Management & Development Consultancy	OP	Ongoing	DFID			\$0
Support to Public Works Department	MCW&L	Ongoing	DFID	\$13,700	\$13,592	\$108
M/RAT Priority Infrastructure Needs - RDEL	MOFEM	Ongoing	DFID	\$660,000	\$54,964	\$605,036
Total				\$4,059,000	\$2,418,222	\$1,640,778
DFID				\$2,748,900	\$2,000,709	\$748,191
EU				\$273,800	\$58,185	\$215,615
GOM				\$1,036,300	\$359,328	\$676,972

Education						
Education Infrastructure (PCN)	MOFEM	Ongoing	DFID		\$0	\$0
Montserrat Secondary School Rehabilitation	MOE	Ongoing	GOM		\$0	\$0
Teacher Enhancement Project	MOE	Ongoing	CDB	\$27,100	\$19,049	\$8,052
Early Childhood Development	MOE	Ongoing	UNICEF		\$0	\$0
Sport Centre	MOE	Closed	EU		\$0	\$0
Total				\$27,100	\$19,049	\$8,052
DFID				\$0	\$0	\$0
EU				\$0	\$0	\$0
GOM				\$0	\$0	\$0
CDB				\$27,100	\$19,049	\$8,052
UNICEF				\$0	\$0	\$0
Agriculture						
Darwin Initiative Post Project	MAHTLE	Ongoing	DARWIN	\$0	\$0	\$0
Overseas Territories Environmental	MAHTLE	Ongoing	OTEP	\$0	\$0	\$0
Tree Seed Project	MAHTLE	Ongoing	GWG	\$7,500	\$76	\$7,424
Agriculture Infrastructure Development	MAHTLE	Ongoing	EU	\$8,800	\$0	\$8,800
Embedding Capacity for Invasive Alien Species	MATHLE	Ongoing	RSPB	\$9,900	\$9,239	\$661
Total				\$26,200	\$9,315	\$16,885
OTEP				\$0	\$0	\$0
GWG				\$7,500	\$76	\$7,424
EU				\$8,800	\$0	\$8,800
RSPB				\$9,900	\$9,239	\$661
DARWIN				\$0	\$0	\$0
Statistical Research and Miscellaneous Projects						
Census 2012	MOFEM	Ongoing	DFID	\$157,400	\$57,846	\$99,554
Miscellaneous 14	MOFEM	Ongoing	EU	\$677,200	\$128,354	\$548,846
Total				\$834,600	\$186,200	\$648,400
DFID				\$157,400	\$57,846	\$99,554
GOM				\$0	\$0	\$0
EU				\$677,200	\$128,354	\$548,846
Child Protection						
Child Safeguarding and Protection	MOHSS	Ongoing	UNICEF	\$66,000	\$39,429	\$26,571
Child Safeguarding Budgeting and Financing	MOFEM	Ongoing	UNICEF	\$32,600	\$32,160	
Total				\$98,600	\$71,589	\$26,571
UNICEF				\$98,600	\$71,589	\$26,571

Financier	Budget	Expenditure	Balance
DFID	\$18,053,900	\$10,843,790	\$7,210,110
EU	\$10,303,500	\$2,224,671	\$8,078,829
CDB	\$27,100	\$19,049	\$8,052
OPEP	\$0	\$0	\$0
DARWIN	\$0	\$0	\$0
UNICEF	\$98,600	\$71,589	\$27,011
UNECLAC	\$0	\$0	\$0
GOM	\$4,272,700	\$1,776,372	\$2,496,328
GWG	\$7,500	\$76	\$7,424
RSPB	\$9,900	\$9,239	\$661
UNDP	\$0	\$0	\$0
PAHO	\$150,100	\$11,361	\$0
Total	\$32,923,300	\$14,956,147.68	\$17,828,414