



**Ministry of Finance and Economic Management**

# **Budget Performance and Outlook:**

**Quarter Ending 30 June 2018**

**2018-19**

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## 1. Overview

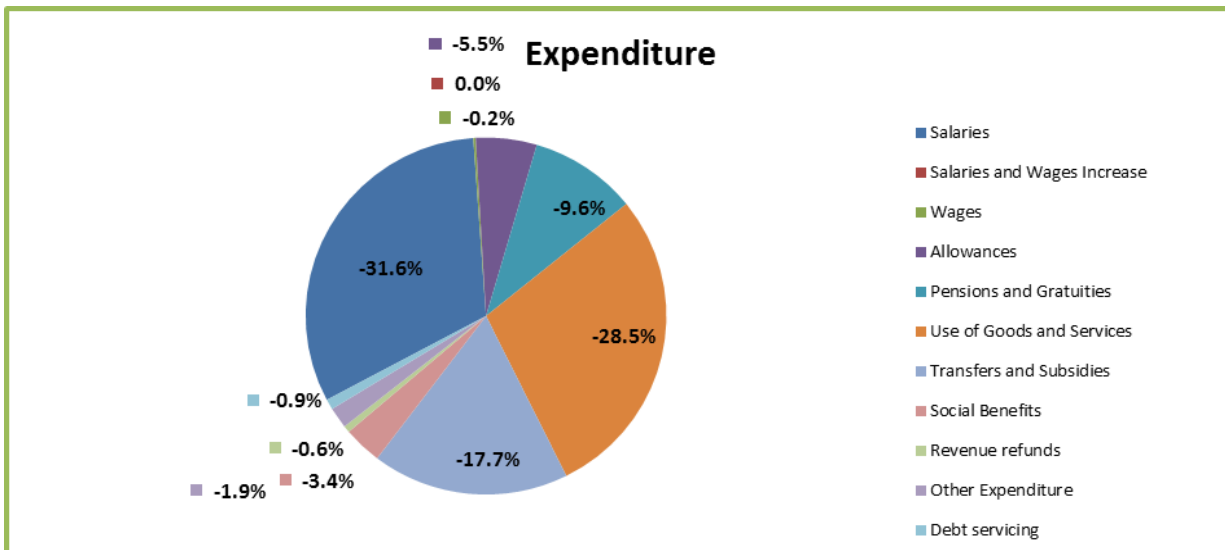
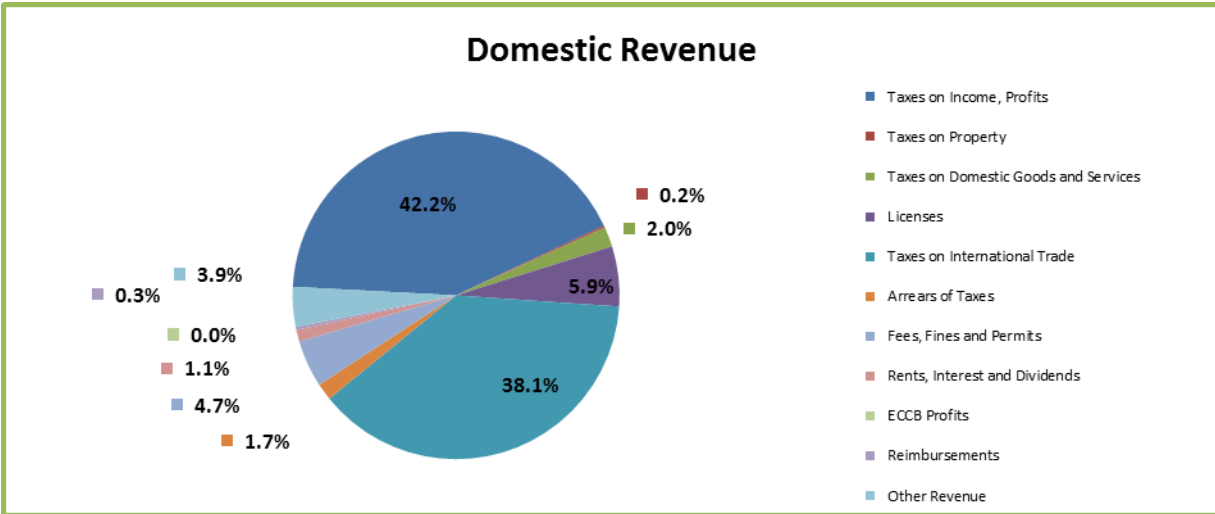
- 1.1. The Budget Performance and Outlook Report is a quarterly review of the Budget. The aim of the Budget Performance and Outlook Report is to enable the Cabinet, the Legislature and the public to understand and scrutinise how public funds are being spent, increasing transparency and accountability.
- 1.2. The Report provides commentary on the Budget (Recurrent and Capital as well as Debt Servicing) and an Outlook for the upcoming period along with on notes the key Policies and Programmes to be instituted.
- 1.3. A Provisional General Warrant was signed authorizing expenditure out of the Consolidated Fund to carry on the services of the Government of Montserrat until the 2018/2019 Appropriation Bill was passed. The 2018/19 appropriation was passed on Tuesday, 1 May, 2018.
- 1.4. An approved Budget for the fiscal year 2018-19 was \$164.8m (Recurrent \$131.2m; Capital \$33.63m). This is a 3.32% increase over \$159.51 million for fiscal year 2017/18. .
- 1.5. The approved revenue from local sources is EC\$52.7 million (2017/18 was EC\$50.38 million). Total local revenues will be generated from two main areas: tax revenue and non-tax revenue (fees, fines, permits, rents, interests and licenses). Budget support from DfID will contribute EC\$78.5 million, 60% of recurrent revenue.
- 1.6. Total planned development expenditure for financial year 2018/19 amounts to EC\$33.63 million. This comprises Economic Infrastructure development of EC\$20.04 million, 59.59%, Social Infrastructure development of EC\$11.12 million, 33.08%; Public Administration of \$1.65 million, 4.91%; Education of EC\$0.008 million, 0.02%, Agriculture of EC\$0.156 million, 0.47%, Statistical Research and Miscellaneous Projects of EC\$0.548 million, 1.93%.
- 1.7. The Capital budget will be funded by the UK Government through DFID EC\$7.14 million, 21.25%; the European Union EC\$23.8 million, 70.77% and the remaining EC\$2.69 million, 7.99% by other funding partners such as CDB, OTEP and DARWIN.
- 1.8. Total outstanding public debt at the beginning of the financial year 18/19 was \$13.00 million, with external debt amounted to \$10.40 million while domestic debt was \$2.59 million.

## 2. Budget Commentary

### Statement of Recurrent Revenue and Expenditure

- 2.1. The Statement of Recurrent Revenue and Expenditure sets out the scale and nature of the flows to and from the government. It shows that, in quarter 1 of the fiscal year 2018-19 the Government:
  - received \$13.53 million in taxation and other operating revenue;
  - spent \$29.54 million including \$11.03 million employing staff and \$18.5 million on goods and services; and
  - GOM total debt stock at the end of quarter 1 was \$12.83 million acknowledging 2 outstanding domestic debts for the Davy Hill Housing Regeneration Programme and the Purchase of a Generating Set by the Montserrat Electricity Corporation and 3 external loans with Caribbean Development Bank. These are for Port Development, Consolidated Line of Credit and a Second Power Project.

**Chart 2.1: Summary of Revenue and Expenditure**

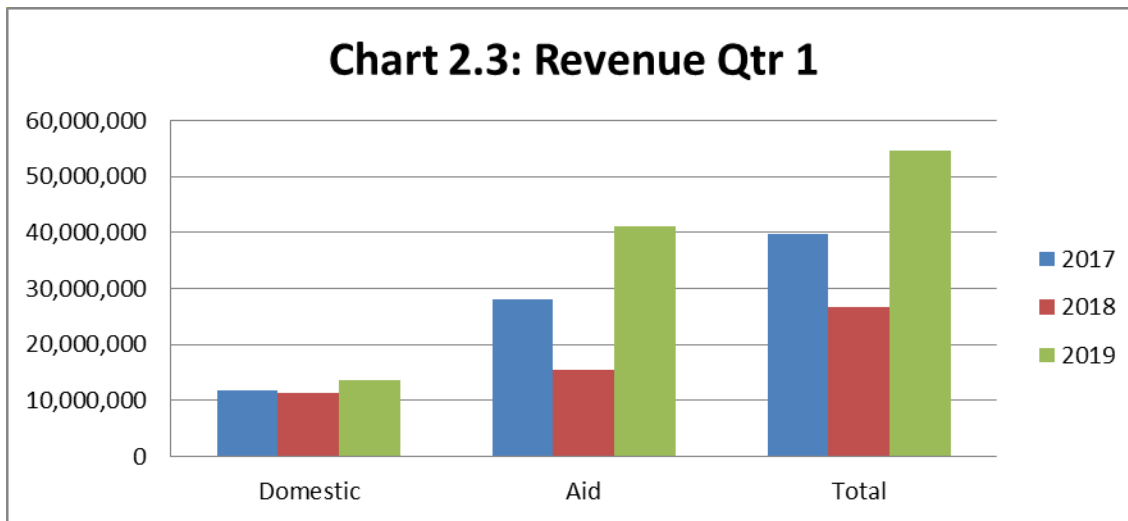
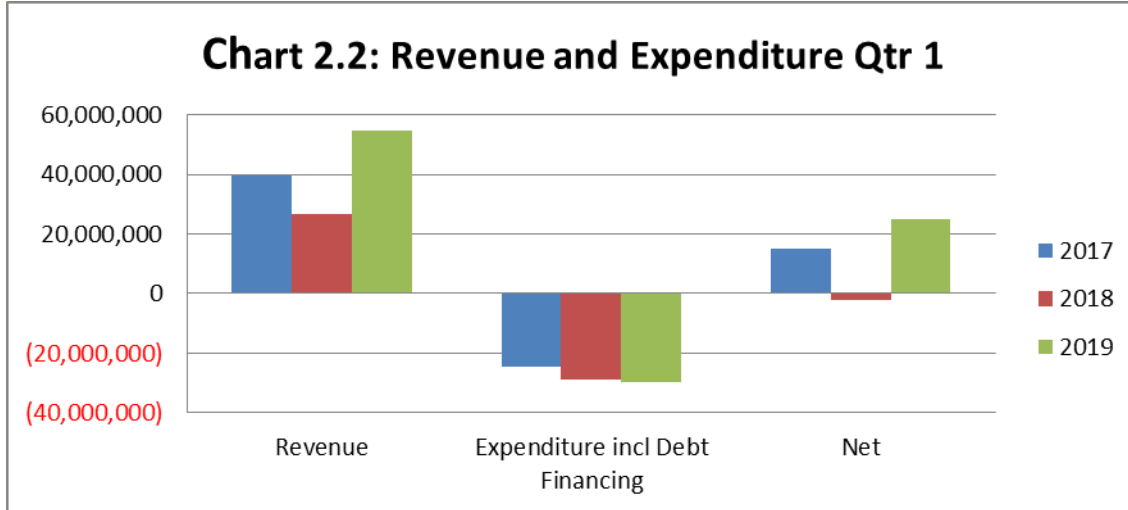


2.2. Recurrent budget performance in the quarter reflected:

- 42.2 % of the domestic revenue was as a result of collections called as Taxes on Income, Profits
- Taxes on International Trade was 38.1 % of local revenue
- Licenses contributed 5.9% to the local revenue
- 31.6 % was spent on Salaries
- 28.5% of total expenditure was for use of goods and services
- Transfers and Subsidies was 17.1% of expenditure
- Pensions and Gratuities amounted 9.6%

2.3. Chart 2.2 shows a significant increase in all revenue sources. This is as a result of a half year drawdown of financial aid received in quarter 1. Spending activity was slightly higher this quarter compared to the previous year.

Revenue



2.4. Chart 2.3 shows domestic revenue was slightly higher this financial year than the 2 previous years. The first aid claim was for a period of 6 months compared to four months of the previous year. Local revenue for quarter 1 was 19 % higher than last year’s at this same point in the year.

2.5. The triennial comparison of quarter 1 shows an increase in domestic revenues. Taxes on Income and Profits indicates strong performances while taxes on international trade, licenses, and arrears shows only a slight increase in quarter 1.

### Chart 2.4: Domestic Revenue Qtr 1



### Table 2.1: Recurrent revenue for Qtr. 1

	Revenue Stream	Q1			FY	
		Projections	Actuals	% Actuals/Projections	Estimates	% Actuals/Estimates
110	<i>Taxes on Income, Profits</i>	5,145,000	5,704,543	111%	19,230,100	30%
115	<i>Taxes on Property</i>	18,000	26,961	150%	725,000	4%
120	<i>Taxes on Domestic Goods and Services</i>	272,000	265,248	98%	2,681,900	10%
122	<i>Licenses</i>	704,700	800,789	114%	2,871,100	28%
125	<i>Taxes on International Trade</i>	4,696,900	5,147,246	110%	20,123,300	26%
129	<i>Arrears of Taxes</i>	390,000	225,178	58%	1,500,000	15%
130	<i>Fees, Fines and Permits</i>	445,280	630,339	142%	1,983,800	32%
135	<i>Rents, Interest and Dividends</i>	94,700	151,992	160%	1,046,500	15%
140	<i>ECCB Profits</i>	0	-	-	-	
145	<i>Reimbursements</i>	31,000	43,319	140%	115,000	38%
150	<i>Budgetary Assistance</i>	20,632,870	41,054,124	199%	78,462,000	52%
160	<i>Other Revenue</i>	561,950	530,741	94%	2,412,600	22%
	<b>Total</b>	<b>32,992,400</b>	<b>54,580,482</b>	<b>165%</b>	<b>131,151,300</b>	<b>42%</b>

#### Main Revenue Streams

2.6. Table 2.2 below shows the main revenue streams. Not every revenue stream has performed exactly as expected.

**Table 2.2: KEY Recurrent revenue for fiscal year and Qtr. 1**

	Revenue Stream	FY			Q1		
		Estimates	Actuals	%	Projections	Actuals	% Actuals/
11001	Company Tax	3,338,200	1,889,389	57%	1,375,000	1,889,389	137%
11002	Income Tax (Personal)	15,091,900	3,603,841	24%	3,600,000	3,603,841	100%
11003	Withholding Tax	800,000	211,314	26%	170,000	211,314	124%
11501	Property Tax	725,000	26,961	4%	18,000	26,961	150%
12001	Hotel Occupancy Tax	75,000	10,592	14%	18,000	10,592	59%
12002	Bank Interest Levy	1,500,000	-	0%	-	-	-
12003	Insurance Company Levy	231,300	48,659	21%	70,000	48,659	70%
12004	Stamp Duty	460,000	105,452	23%	94,000	105,452	112%
12005	Embarkation Tax	389,600	100,545	26%	90,000	100,545	112%
12204	Driver's Licenses	364,600	88,060	24%	78,500	88,060	112%
12209	Telecom. Licenses	750,000	230,532	31%	187,500	230,532	123%
12501	Import Duties	6,892,200	1,713,213	25%	1,550,000	1,713,213	111%
12505	Consumption Tax	12,171,100	3,170,356	26%	2,900,000	3,170,356	109%
12507	Customs Processing Fee	910,000	241,701	27%	209,400	241,701	115%
12901	Company Tax (Arrears)	600,000	64,847	11%	200,000	64,847	32%
12902	Income Tax (Arrears)	650,000	73,020	11%	130,000	73,020	56%
12903	Property Tax (Arrears)	250,000	87,311	35%	60,000	87,311	146%
13021	Consular Fees	270,000	86,550	32%	60,000	86,550	144%
13508	Royalties - Quarries	600,000	85,410	14%	83,000	85,410	103%
16006	Port Authority Principle #1	385,000	95,978	25%	96,000	95,978	100%
16018	Hospital Receipts	425,000	110,346	26%	89,000	110,346	124%
16042	Plant & Workshop	650,000	53,127	8%	162,500	53,127	33%
	<b>Total</b>	<b>49,138,900</b>	<b>12,549,860</b>	<b>26%</b>	<b>11,642,900</b>	<b>12,549,860</b>	<b>108%</b>

2.7. In terms of areas where revenue has significantly under-performed: company tax arrears 32%; plant and workshop 33%; income tax arrears 56% and hotel occupancy 59%.

2.8. With regards to areas which over-performed: property tax 150%; property tax arrears 146%; consular fees 144%; company tax 137% and withholding tax of 124% .

2.9. This remainder of this section reviews the performance of some key revenue streams. However, overall domestic revenue performed 9% above projections that is the projected amount as at June 30<sup>th</sup> was \$12.4 million compared to actual collections of \$13.5 million.

*Taxation revenue*

*Taxes on Income, Profits*

- **Company Tax** – Receipts total \$1.89 million for the quarter or 137% of the projection for the quarter.
- **Personal Income Tax** – Receipts total \$3.6 million for the quarter or 100% of the projection for the quarter.
- **Withholding Tax** – Receipts total \$211k for the quarter or 124% of the projection for the quarter.

*Property Tax*

- **Property Tax** – Receipts total \$27k for the quarter or 150% of the projection for the quarter. This amount represents payments by people who came in to the MCRS offices and specifically ask for their current bills and made payments. They chose not to wait for the annual issuing of property tax Bills. Also note should be taken that before any transfer of property is completed the property tax payable at the time of transfer must be paid. This has also contributed to the higher than expected amounts paid during the period.

*Taxes on Domestic Goods and Services*

- **Embarkation Tax** – Receipts total \$100.5k or 112% of the projection for the quarter.
- **Stamp Duty** – Receipts total \$105.4k for the quarter or 112% of the projection for the quarter.
- **Insurance Company Levy** – Receipts total \$48.7k for the quarter or 70% of the projection for the quarter.

*Taxes on International Trade and Transactions*

- **Import Duties** – Receipts total \$1.71 million for the quarter or 111% of the projection for the quarter.
- **Customs Processing Fee** – Receipts total \$241.7k for the quarter or 115% of the projection for the quarter.
- **Consumption Tax** – Receipts total \$3.17 million for the quarter or 109% of the projection for the quarter.

*Arrears of Taxes*

2.10. A target of \$1.5 million was set for the collection of taxes in arrears for the fiscal year. This amount was spread over in Company Tax \$600k, Income Tax \$650k and Property Tax \$250k.

**Table 2.3 Arrears of Taxes**

Classification	Budget Estimates	Actuals	% Actuals/ Budget	Q1 Projections	Q1 Actuals	% Actuals/ Projections
Company Tax	600,000	64,847	11%	200,000	64,847	32%
Income Tax	650,000	73,020	11%	130,000	73,020	56%
Property Tax	250,000	87,311	35%	60,000	87,311	146%
<b>Totals</b>	<b>1,500,000</b>	<b>225,178</b>	<b>15%</b>	<b>390,000</b>	<b>225,178</b>	<b>58%</b>

- **Company Tax Arrears** – 32 % of projected amount. Company Tax paid in the FY may consist of arrears from previous years but because of the timing of the assessment cannot be classified as arrears but as a current payment. The adjustment to estimates of this line requires consideration of this definition in upcoming years.



- **Income Tax Arrears** – Receipts total \$73.0k for the quarter or 56% of the projection for the quarter.
- **Property Tax Arrears** – Receipts total \$87.3k for the quarter or 146% of the projection for the quarter.

### Non-tax revenue

**Table 2.4 Non-tax revenue for fiscal year and Qtr. 1**

Revenue Stream	Projections	Actuals	% Actuals/ Projections	Estimates	Actuals	% Actuals/ Estimates
Licenses	704,700	800,789	114%	2,871,100	1,374,131	48%
Fees, Fines and Permits	445,280	630,339	142%	1,983,800	958,276	48%
Rents, Interest and Dividends	94,700	151,992	160%	1,046,500	787,804	75%
Reimbursements	31,000	43,319	140%	115,000	104,252	91%
Budgetary Assistance	20,632,870	41,054,124	199%	78,462,000	41,054,124	52%
Other Revenue	561,950	530,741	94%	2,412,600	817,563	34%
<b>Total</b>	<b>22,470,500</b>	<b>43,211,305</b>	<b>192%</b>	<b>86,891,000</b>	<b>45,096,150</b>	<b>52%</b>

2.11. Local non-tax revenue streams performed quite well during the quarter producing 117% of their target for the period. Budgetary Assistance was received this first quarter; however this amount covers the first two quarters of the financial year.

### Licenses

- **Landholding Licence** – Receipts total \$68,045 for the first quarter or 91% of the projection for the quarter.
- **Driver's Licenses** – Receipts total \$88,060 for the quarter or 112% of the projection for the quarter.
- **Motor Vehicle Licenses** – Receipts total \$384,611 for the 3 month period or 118% of the projection for the quarter.
- **Telecommunication Licence** – Receipts total \$230,532 for the quarter or 123% of the projection for the quarter.

### Fees, Fines and Permits

- **Consular Fees** – Receipts total \$86,550 for the quarter or 144% of the projection for the quarter. Revenue performance is above target for Quarter 1 of FY 2018/19. However, actual revenue was 6% below at the same period in the previous year. Revenue collections include fees for Naturalisation, Registration, BOTC Passports, Permanent Residence, Special Marriage License, Belonger Status, British Registration administration and Citizenship Ceremonies.
- **Custom Officers Fees** – Receipts total \$88,825 for the quarter or 150% of the projection for the quarter.

### Rents, Interest and Dividends

Receipts total 151,992 for the period or 160% of the projected amount. **Rents, Interests and Dividends** included a significant collection of arrears for Royalties from Mining and Quarrying.

- **Royalties for Mining Export** – Receipts total \$85,410 for the quarter or 103% of the projection for the quarter.

#### Reimbursements

- In quarter 1 shows that this revenue stream drew in \$43,319 or 140% against the forecast of \$31,000.

#### Other Revenue

- **Port Authority Principle #1 SFR-ORM** – Receipts total \$95,978 for the quarter or 100% of the projection for the quarter.  
This stream represents a pass through payment in which the Montserrat Port Authority compensates government for servicing its loan with the Caribbean Development Bank for Port Plymouth.
- **Plant & Workshop** – Receipts total \$53,127 for the quarter or 33% of the projection for the quarter
- **Hospital Receipts** – Receipts total \$110,346 for the quarter or 124% of the projection for the quarter.

#### Budgetary Assistance

2.12. The table below shows how the first tranche of Budgetary Assistance is forecast to be discharged by the end of September 2018.

**Table 2.5 Breakdown of Budget Support**

Claim	Amount
General Budget Support	32,622,200
Transport Access Subsidy	2,503,600
Caribbean Catastrophic Risk Insurance Fund (CCRIF)	350,000
Technical Cooperation	4,876,700
Capacity Building (ACTS)	800,000
Small Capital Asset Fund (SCAF)	700,000
<b>Total Expenditure</b>	<b>\$41,852,500</b>

2.13. Table 2.6 gives a summary view of aid claimed, the amount sent by DFID and the amount GoM actually received by GoM. GoM lost \$798k due the exchange rate differences.

**Table 2.6**

	Budget	Tranche 1	Balance
<b>Claim Amount</b>	78,462,000	41,852,500	
<b>Received</b>	-	41,054,124	37,407,876
<b>Gain/(Loss)</b>	-	(798,376)	

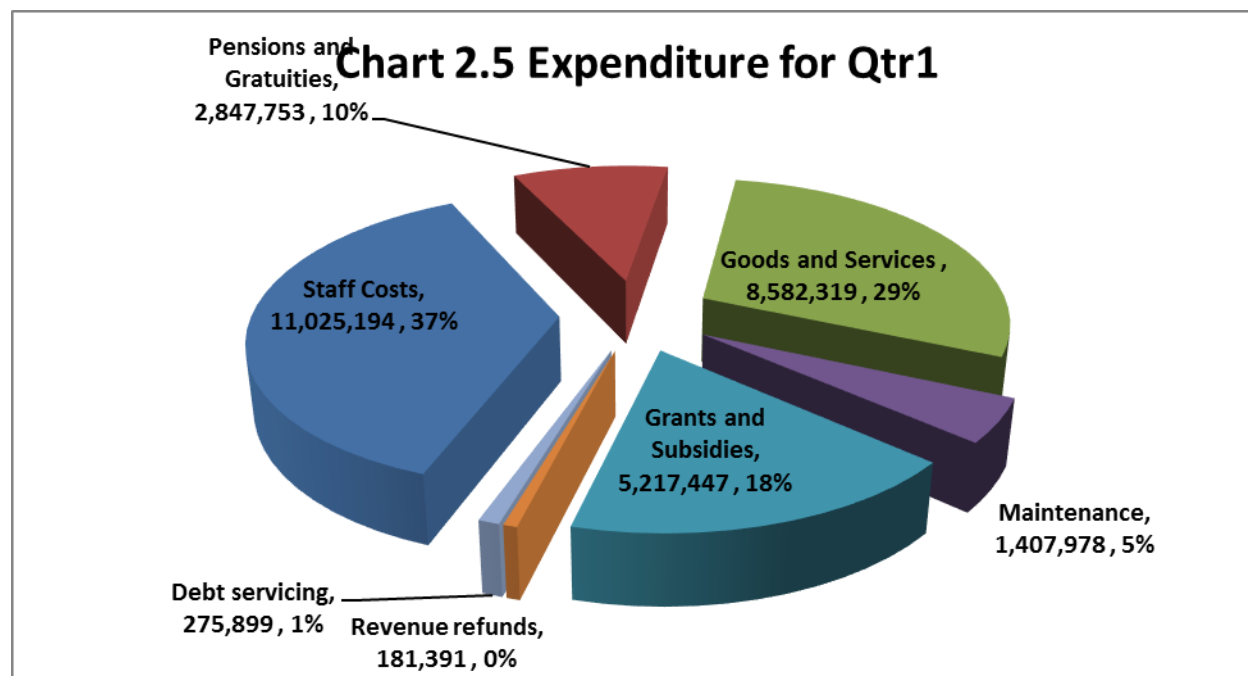
#### Capital Grants/Revenue

2.14. GoM's capital accounts operate on an accrual basis unlike the recurrent accounts allowing for the rolling forward of unexpended funds. This accounts for the disparity between capital receipts and spending. Only \$1,114 capital grants were received by GoM during quarter 1.

## Expenditure

### Current Expenditure

2.15. Total expenditure in the 1<sup>st</sup> quarter was \$29.5 million, 10% below the projections for the quarter. This includes Staff costs \$ 11.02 million, Use of Goods and Service \$8.6 million, Grants and Subsidies \$5.2 million and Pensions and Gratuities \$2.85 million.



2.16. Table 2.7 below shows the spending against projections for the major expenditure categories.

**Table 2.7: Expenditure for fiscal year and Qtr. 1**

Classification	Projections	Actuals	% Actuals/ Estimates	Estimates	Actuals	%
Salaries	(9,683,900)	(9,347,195)	97%	(40,143,700)	(9,347,195)	23%
Salaries and Wages Increase	-	-	-	-	-	-
Wages	(76,900)	(63,117)	82%	(433,000)	(63,117)	15%
Public Sector Reform Initiatives	-	-	-	-	-	-
Allowances	(1,710,100)	(1,614,882)	94%	(7,468,700)	(1,614,882)	22%
Pensions and Gratuities	(2,862,900)	(2,847,753)	99%	(11,811,100)	(2,847,753)	24%
Use of Goods and Services	(10,388,700)	(8,406,041)	81%	(38,826,200)	(8,406,041)	22%
Transfers and Subsidies	(6,082,200)	(5,217,447)	86%	(22,539,200)	(5,217,447)	23%
Social Benefits	(1,034,100)	(1,017,169)	98%	(4,145,300)	(1,017,169)	25%
Revenue refunds	(227,500)	(181,391)	80%	(1,505,500)	(181,391)	12%
Other Expenditure	(670,500)	(567,088)	85%	(3,067,200)	(567,088)	18%
Debt servicing	(255,600)	(275,899)	108%	(1,211,400)	(275,899)	23%
<b>Total</b>	<b>(32,992,400)</b>	<b>(29,537,980)</b>	<b>90%</b>	<b>(131,151,300)</b>	<b>(29,537,980)</b>	<b>23%</b>

2.17. The fixed components of expenditure for the quarter are staff costs \$11.02 million, 37%, pensions and gratuities \$2.85 million, 10% and debt servicing \$276k, 1%, which collectively accounted for 48% of the spending for the quarter.

2.18. **Salaries** – to cover costs of permanent, temporary and contract personnel was forecasted to be \$9.68 million for the quarter, only \$9.35 million or 97% was spent. The variance may be due to unfilled vacancies during the quarter.

2.19. **Allowances** – these are provisions made for GoM’s employees. Thus, unspent amounts were in part due to unfilled posts and pending approvals for persons in post. An amount of \$1.7 million was projected of which 94% (\$1.61 million) was spent.

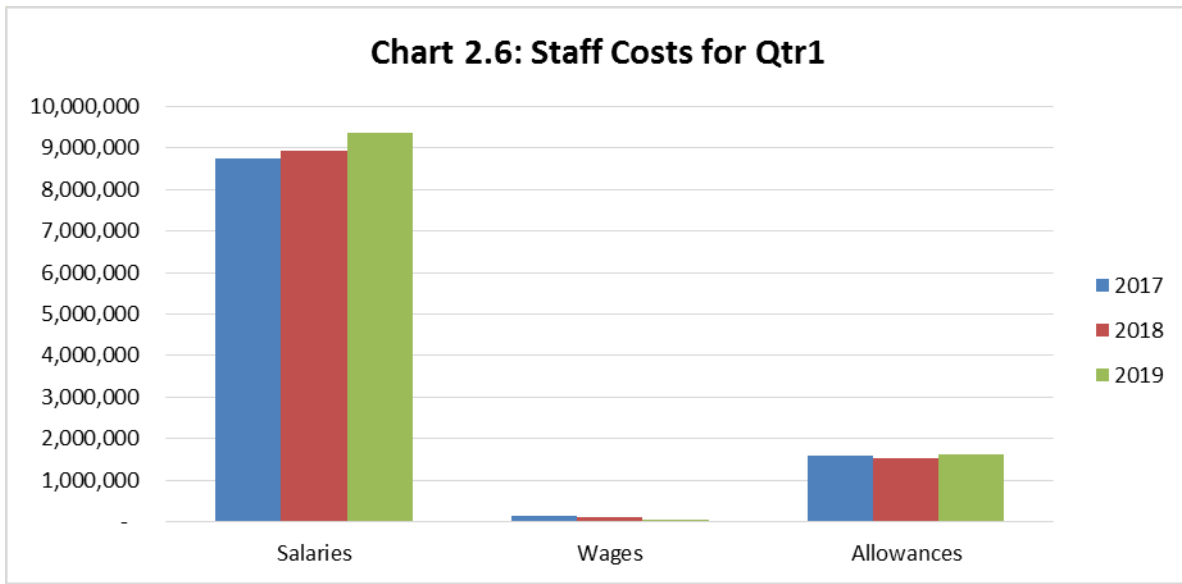
### Key Expenditure Lines

2.20. Table 2.8 below shows **key** spending lines. Not every spending line has performed exactly as expected. Taken together, the variances fall within acceptable margins.

**Table 2.8: KEY Recurrent Spending for fiscal year and Qtr. 1**

Expenditure Line	Estimates	Actuals	% Actuals/ Estimates	Projections	Actuals	% Actuals/ Projections
Salaries	40,143,700	9,347,195	23%	9,683,900	9,347,195	97%
Wages	433,000	63,117	15%	76,900	63,117	82%
Allowances	7,468,700	1,614,882	22%	1,710,100	1,614,882	94%
Pensions and Gratuities	11,700,100	2,847,753	24%	2,862,900	2,847,753	99%
Utilities	2,587,800	582,191	22%	630,000	582,191	92%
Furniture Equipment and Resources	3,503,700	529,222	15%	1,272,000	529,222	42%
Maintenance Services	7,761,200	1,407,978	18%	1,546,800	1,407,978	91%
Professional Services and Fees	13,439,200	3,097,395	23%	3,795,000	3,097,395	82%
Training	3,158,300	292,245	9%	502,600	292,245	58%
Grants & Contributions	6,440,400	1,394,979	22%	2,189,300	1,394,979	64%
Subventions	16,086,900	3,822,468	24%	3,892,900	3,822,468	98%
Social Protection	3,821,300	976,704	26%	986,900	976,704	99%
Revenue refunds	1,500,500	181,391	12%	227,500	181,391	80%
Debt Servicing - Domestic	329,400	81,082	25%	81,100	81,082	100%
Debt Servicing - Foreign	502,000	125,416	25%	125,500	125,416	100%
Debt Servicing - Interest	380,000	69,401	18%	49,000	69,401	142%
<b>Total</b>	<b>119,256,200</b>	<b>26,433,417</b>	<b>22%</b>	<b>29,632,400</b>	<b>26,433,417</b>	<b>89%</b>

Staff costs



2.21. Staff costs include the salaries and allowances of permanent staff, temporary staff and contractors. Staff costs are the net direct cost to the government of employing staff in the public sector for the delivery of front line services. The net cost does not include social security contributions and pension costs; these are discussed below.

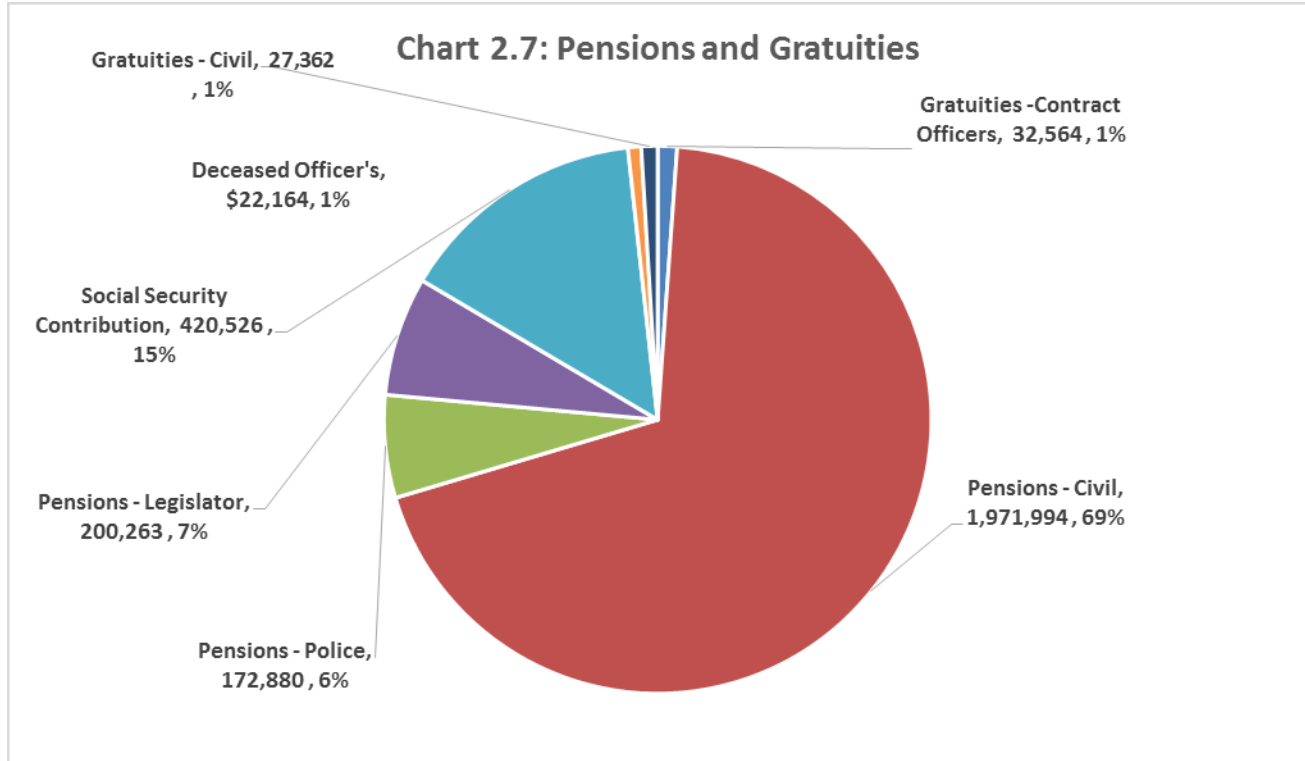
2.22. The table below presents summary information on the **Head Count** as at 30 June 2018:

**Table 2.9: Head Count**

Head Count (FTE)	No of Funded Vacancies	No of Unfunded Posts	Total No of Approved Posts
881	121	8	1010
<b>Breakdown of Head Count</b>			
Permanent – 723 (70%);		Short-term – 58 (8%);	
Fixed-term/Contract – 86 (8%);		Wages/non-established – 14 (3%)	

2.23. There are 121 vacant posts on the Establishment. 8 of these are unfunded and 16 were recently created (see Appendix E). The highest proportion of vacancies exist within the Health and Police Sector

## Pensions, Gratuities and Other Benefits



2.24. The payment of a Pension and/or Gratuity is made in accordance with a number of key legislation, namely: The Pensions Act, Legislator's Conditions of Service Act, Police Act, Montserrat Social Security Act and the Eastern Caribbean Supreme Court (Rate of Pension of Judges) Act.

2.25. Since the payment of pensions is a non-contributory scheme, these payments are made through the Consolidated Fund and forms part of the yearly recurrent budget. On this basis, it is necessary to accurately forecast and report on the expenditure to inform the fiduciary and reporting responsibilities of the Government of Montserrat (GoM).

2.26. A projection of \$2,862,900.00 was requested to cover the payment of Pensions and Gratuities for this period from an approved budget of \$11,700,100. This projection took into account the payment of pension and gratuity benefits due to some persons as a result of one or more of the following reasons outlined below: -

- i. Non-submission of Pension Life Certificates to effect pension payments;
- ii. Computation of unplanned Early Exit and/or Death Benefits;
- iii. Payment of Normal and Early Retirement Benefits for new and deferred pensioners; and
- iv. The re-activation of pension benefits for persons, who were experiencing issues with their banking information or who were previously gainfully employed by GoM and therefore, could not receive a pension during their employment.

2.27. The actual expenditure shows that \$2,847,753 was spent, with an underspent of 1%. The major portion of this expenditure occurred within the Office of the Deputy Governor. 1% accounted for gratuities paid to contact workers across other Ministries & Departments. Generally an underspent

may occur as a result of these factors; namely, the late submission of Life Certificates by some pensioners which resulted in their removal from the payroll, the inactivation of bank accounts at the Commercial Banks; the removal of deceased pensioners from the payroll and the non-payment of a projected expenditure for a pensioner whose payment had raised a legal query regarding their entitlement to a pension increase, upon attaining the age of 55 years. For this period the following payments were processed:

- a) Death Benefit; *(This was an overdue payment from 2015 in which the Officer died in-service. Consequently, the payment could not be effected until a period of the employee's years of service was reckoned and Letters of Administration was received for the estate)*
- b) Early Exit Benefit
- c) Monthly Payroll Payments for April – June 2018; and
- d) Employer Social Security Contributions for the period April – June 2018.

2.28. For the stated period GoM's Pension Payrolls for Civil, Police and Legislative consisted of 451 pensioners. These are broken down below into the particular groupings: -

- a) Civil – 402 persons
- b) Police – 37 persons
- c) Legislative – 12 persons

2.29. Table below provides a comparative analysis of the pensions, gratuity benefits and Employer Social Security Contributions made for the current period against those paid for the same period last fiscal year (2017/18). Based on these figures there is a variance of \$113,707.

**Table 2.10: Pensions & Gratuities**

Payment Type	2017/18 Actuals	2018/19 Actuals	Variance
Gratuities / Contract Workers	48,969	32,564	<b>(16,405)</b>
Gratuities / Lump Sum Payments	22,561	49,526	<b>26,966</b>
Monthly Pensions	2,232,525	2,345,137	<b>112,612</b>
Employer Social Security Contributions	429,992	420,526	<b>(9,466)</b>
	<b>2,734,046</b>	<b>2,847,753</b>	<b>113,707</b>

#### *Use of goods and services*

2.30. Goods and services were purchased to meet operational requirements. This included the maintenance of public sector buildings, maintenance of the road network, materials for schools and medicines, as well as administrative costs, such as rent and utilities. The total value of goods and services purchased up to June 30<sup>th</sup> 2018 was \$8.5 million (29% of the total expenditure).

#### Small Capital Asset Fund (SCAF)

2.31. The Small Capital Asset Fund (SCAF) is centrally managed by the Ministry of Finance and Economic Management for the purchasing of various pieces of assets required by Ministries and Departments. For financial year 2018/19, \$1.79 million have been agreed to facilitate expenses

considered as normal recurrent costs, but too small to be considered as a major capital expense. For the reporting period Ministries and Departments have submitted the following:

**Table 2.11: Small Capital Asset Fund (SCAF)**

<b>Min</b>	<b>Project Title</b>
11 - Audit	OAG Equipment Replacement
15 - Office of the Premier	New Generator Set for Davy Hill Studios
	Installation of Radio Montserrat Repeater at Garibaldi Hill
	Installation of Transmission Tower at Radio Montserrat Davy Hill Studio
30 - Ministry of Agriculture	Drone Acquisition
	Modernising Office Equipment for Lands & Survey Dept.
	Acquisition of vehicle to replace aging and obsolete fleet
	Improving the genetic composition of local animal stocks - Equipment Purchases and Other Expenses
35 - Ministry of Communications & Works	Pickup Truck
	PWD Front-End- All Drive Powerswivel Dumper
	PWD Light Weight Crane Truck
	Texa-Axone Nemo Diagnostic Tool
	Desktop 3D Printer Procurement
	Elevator System in New ATCT
	Voice Communication Control System Upgrade
	Airport Air Traffic Control Tower Equipment Upgrade
	Upgraded Airport Billing System
	ID Card Printer and Signature Scanner
	Backup Eventide Voice Recorder
	UPS for the High Site at Silver Hills
	Pest Control or Weed Control
	Elevator System in MCWL Headquarters Building
40 - Ministry of Education	BNTF Primary Schools Computer Network Hardware Replacement & Continuity Inventory
	CXC Online and E-learning Assessment Room Computer Upgrade
	Computer/Laptop Usage for Teachers in the Classrooms
	Technical Drawing (TD) Lab Upgrade
	Additional Interactive Whiteboards in Classrooms
	Laptops and ICT Network Hardware for the Sports Coaches
	Library and Classroom Storage
	Security Cameras at MSS
	IT Infrastructure for the Public Library
	MSS Backup Generator
	Purchase of Scissors Ladder for Stadium Roofing
	Home Economics Project
45 - Ministry of Health	Ultrasound Machine
	Twin Cab Pickup
	Endoscopy Equipment
	Essential equipment for the Kitchen at Look Out Warden Supported Apartments Community Centre



The SCAF board have met several time during the first quarter to screen submissions. Expenditure should accelerate by the end of second quarter.

### Technical Cooperation and Capacity Building

2.32. DFID have combined its funding technical cooperation and capacity building efforts under a single ring-fenced budget. These funds are specifically for supporting the Government in filling key safe guarding posts in line with the relevant protocols, including funding for a specialised recruitment agency to fill the safeguarding TC posts. Funds continue to be made available for filling other priority long-term posts, to enable the Government to engage expert inputs to key discrete pieces of work or studies that will assist it in delivery of services, as well as, to support the Annual Country Training scheme particularly to ensure local capacity in social work.

**Table 2.12: Technical Cooperation and Capacity Building**

Component	Budget	Q1 ACTUAL	Balance
Technical Cooperation	7,111,400	1,839,135	5,272,265
Capacity Building	1,869,300	58,012	1,811,288
<b>Total</b>	<b>8,980,700</b>	<b>1,641,113</b>	<b>4,069,286</b>

### The Technical Cooperation Programme (excluding Child Safeguarding)

2.33. Throughout the year, HRMU has been actively involved in facilitating the range of recruitment and selection activities, to ensure that the right individuals were appointed to the positions identified as Technical Corporation posts across the Montserrat Public Service.

2.34. There are forty-six (46) approved posts identified for Technical Corporation funding. There are (22) persons in TC posts across Government of Montserrat. Two (2) of these persons are acting as Substitutes against the two Senior Social Worker posts until the recruitment process is completed. One (1) additional person will be on boarded before the end of the August 2018 (Healthcare Development Manager). In addition, one (1) Officer's engagement with Government of Montserrat was severed during the month of June 2018 (CHRO) and one resignation will take effect August 2018 – (Senior Probation Officer). No interviews for TC posts were conducted during Quarter 1. However during the first month of Quarter 2, HRMU will be progressing the second stage of the interviews for the post of Director of Energy and in addition will commence the interviews for the post of Senior Social Worker.

### Annual Country Training Scheme and

2.35. The overall training budget for 2018/19 is \$2,833,300. HR-Learning and Development Key Areas are:

- Core Skills Development
- Scholarships and Awards Programme
- Management and Leadership Development
- Talent Management
- Succession Planning
- Induction and Career Development
- Strategic Planning and Financial Management

Below is a breakdown of how the budget is allocated according to the sub-heads.

**Table 2.13: ACTS Spending for Q1**

<b>BUDGET</b>	<b>Approved 2018</b>	<b>Quarter 1 Actuals</b>
In-Service	\$ 240,000	(75)
Ministry/Department	\$ 202,500	68,379
Scholarships	\$ 1,679,300	101,284
Financial Assistance & Grants	\$ 150,000	-
Mandatory	\$ 190,000	17,479
Accreditation /Prof Qualification	\$ 371,500	31,514
<b>TOTAL</b>	<b>2,833,300</b>	<b>218,580</b>

2.36. Long-term training requests are funded under the GoM Capacity Development Programme, formerly Annual Country Training Scheme (ACTS). These training areas are derived from the long-term Learning and Development Priority List, which identifies the training areas for the award of scholarships approved by Cabinet.

2.37. The budget for scholarships for 2018/19 covers living expenses, tuition, economic cost, airfare, accommodation and miscellaneous fees for new and continuing awardees. For this quarter there are 27 continuing Scholarship Awardees. It is estimated that 9 will complete within quarter 2 of the reporting year. An amount of \$ 101,283.83 has been expended so far to cover airfare and living expenses.

#### Maintenance of Public Assets

2.38. Government's spending on maintenance for quarter 1 was \$1,278,291 (82% of its forecast). Spending on key maintenance categories was as follows: Roads and Bridges \$378,940, 29.64%; Buildings \$361,847, 28.31%; Plant & Operations \$136,184 10.65%; Vehicles & Heavy Equipment \$112,254, 8.78%; Up keeping of Grounds \$96,802, 7.57%; Office Equipment \$77,755, 6.08%.

2.39. Significant, installation of kerbs and slipper drains were undertaken across the country. This expenditure also involves on-going works in Judy Piece, Virgin Islands, Firths, Look-Out, verge and drain cleaning and road repairs by PWD maintenance team. Major works were also carried out at the John A Osborne Airport. The movement area to include the runaway and the Apron was resurfaced to meet international standards. This confirmed with ASSI requirements as these glitches were highlighted in their reports.

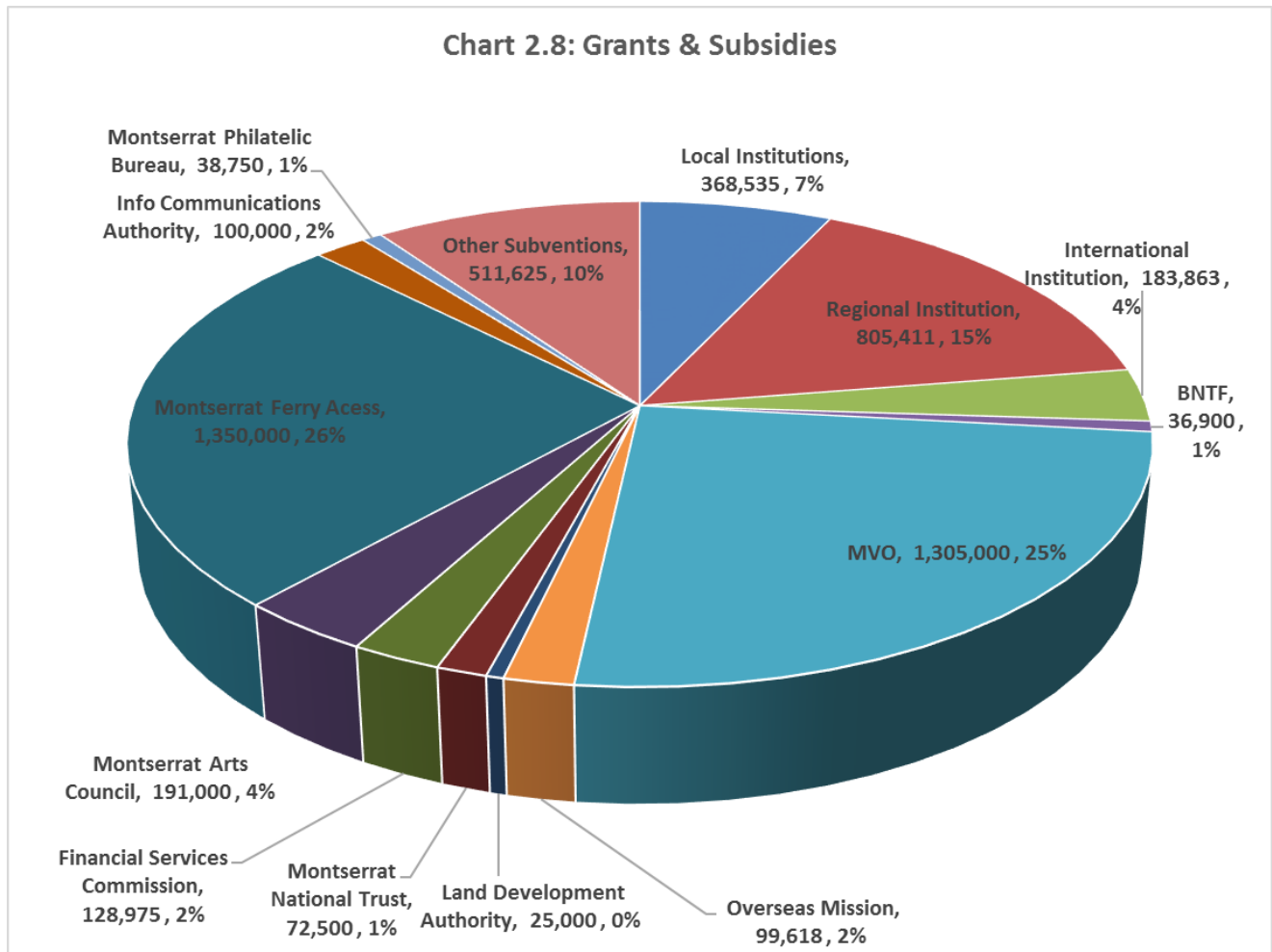
2.40. The Disaster Management Coordinating Agency carried out activities related to hurricane preparedness plans for the upcoming 2018 hurricane season. Some expenditure included purchasing generator spare parts, fuelling bowser and maintenance of sirens.

2.41. Restoration works were carried out on Government Headquarters compound. These were funded by the Office of the Deputy Governor.

2.42. In the first quarter of FY 2018/19 the Ministry of Health completed works to improve functionality and comfort of the hospital by installation of a new ventilation system for the operating theatre, completion of plant room to accommodate ventilation system for new X-Ray machine, provision of

improved storage for pharmaceuticals by retrofitting and commissioning a 40ft container and also commencement of works to improve management of sewage originating at the Magetson Memorial Home.

### Grants and subsidies



2.43. The central government makes grant and subsidy payments to regional institutions, private sector and non-governmental organisations as well as some statutory bodies to deliver public services or to facilitate their delivery. Payments of this nature are usually given to support on-going services; they can also be for the creation of new assets. Total expenditure for grants and subsidies were \$5.21 million

### Transportation Access Subsidy

2.44. The overall access budget for the 2018/19 year is \$6 million with budget support from DFID of \$5.4 million. Total revenue for the reporting period was \$2.05m while expenses were \$2.22m.

2.45. Overall revenue of \$681,300 was collected for ticket sales during the period April to June 2018, \$238,800 was collected by the agent in Antigua, \$272,250 by the agent in Montserrat, \$136,525 by online customers and another \$31,500 in other revenue. The accumulated total revenue earned from ferry and

cargo services during the period was \$18,900. Accumulated revenue collection by sea access was \$700,200

**Table 2.14: BUDGET PERFORMANCE FOR THE QUARTER APRIL TO JUNE 2018**

	EC\$
Subvention – GoM paid	1,350,000
<b>Revenue</b>	
Sea Access Revenue Qtr 1	700,200
<b>Total Revenue and Subvention</b>	<b>2,050,200</b>
Expenditure by Sea for Quarter 1	2,118,000
Air Access (SVG and Fly MNT) – Q1	108,000
<b>TOTAL Expenditure for QUARTER 1</b>	<b>2,226,000</b>
<b>Surplus /Deficit for 1st Quarter 2018</b>	<b>(175,800)</b>

2.46. Expenditure captured Ferry cost of \$2.11m while cost on air operation was \$108,000.

2.47. The first Access stakeholders’ general meeting was held on the 29th June and involved all stakeholders including our Antigua counterparts and our airline operators. This was to gauge how stakeholders were doing in their respective areas and to better connect the Access stakeholders group, so that all could be reminded how important their role in access is. It also served to bring new ideas and suggestions to the table, so that the Access function could better facilitate its internal and external customers.

### *Sea Transportation*

#### *Ferry Service*

2.48. Ferry operations has not had any serious disruptions in service for the past 3 months. However, there were a few small changes in the service, to accommodate group travel and the passing of tropical storm Beryl. Adjustments were made to keep fuel costs down, so that the Access budget stays on track.

2.49. As part of the Office of the Premier and Access’ mandate, which stems from the recommendations of the Strategy review, a number of excursions were planned. The first of which was a trip to Nevis, which was a success and tremendously positive feedback. The next on the Agenda will be a day trip to Guadeloupe which is currently due to take place on the 28th July and has already obtained the required level of interest. A number of other excursions will follow to further enhance ferry usage and bolster our tourism products.

#### *Ferry Service Tender*

2.50. The ferry Operator Tender is in process and is currently out to the open market and is on target to conclude by the 1st of October 2018. Preparation for the Ferry Agency tender is currently on its way with a PIN published and should have visibility within the coming weeks. This also would be on target to conclude by early Quarter 3, and prior to the peak season.

### *Maintenance of Ferry Terminals*

2.51. The current Little Bay Ferry Terminal is due for a slight upgrade to be delivered through the Ministry of Communications and Works. Due to some minor complications, the project has experienced some delays. MCWL hopes to get back on track very soon, as they finalize some adjustments in consultation with the stakeholders.

2.52. The online booking system so far this quarter has been working well with no hiccups. There are a number of upgrades in the pipeline, for release within the next few months. Feedback from the Agents and customer interactions thus far has shown that the upgrades has been a plus, as customer complaints and queries have all been satisfied and are now down to a minimum. There are regular queries through the “Contact Us” link and the Access email which highlights that customers are more aware of these features and are using them to seek assistance.

### *Air Transportation*

#### *Air Service*

2.53. Charter hire of both SVG and Fly Montserrat remained minimal, as the weather so far this quarter has been good. Air Access saw a slight closure in June, due to surface improvement works at John A Osborne Airport. The feedback so far on the improvement works has been very good. Overall air operators performed well for the period, but not without their usual challenges.

### *Cross-Classification of Functional and Economic Classifications of Expense*

2.54. Table 2.19a and 2.20b provide approximation of the breakdown of recurrent expenditure according the classifications of functions of government (COFOG) and against the economic classifications of expenses according the Government Financial Statistics (GFS) 2001. The functions cover the ministries as follows:

- **General public services** include Executive and Legislative organs as well as External Affairs, Ministry of Finance and Economic Management
- **Defence:** Disaster Management Coordination Agency including MVO subvention and the Royal Montserrat Defence Force;
- **Public order and safety:** Law Courts, Police, Fire and Prisons;
- **Economic affairs:** Agriculture, Communication, Works and Labour;
- **Recreation, culture, and religion:** Sports, Tourism & Culture should be included here but have not yet been unbundled from the general public services;
- **Environmental protection; Health; & Social protection** relate Environmental Management, Ministry of Health and Social Service.

Table 2.15: Function of Government	Totals
General public services	10,478,639
Defence	400,720
Public order and safety	2,374,494
Economic affairs	8,350,388
Environmental protection	178,348
Housing and community amenities	216,971
Health	3,541,882

Recreation, culture, and religion	363,443
Education	2,196,285
Social protection	1,436,810
Totals	29,537,980

Table 2.16: Economic Classification	Totals
Compensation of Employees	14,491,212
Use of Goods and Services	8,192,765

Consumption of Fixed Capital	-
Interest	275,899
Subsidies	3,822,468
Grants	1,403,964
Social Benefits	976,704

Other Expenses	374,969
<b>Totals</b>	<b>29,537,980</b>

### In Year Adjustments to the Budget

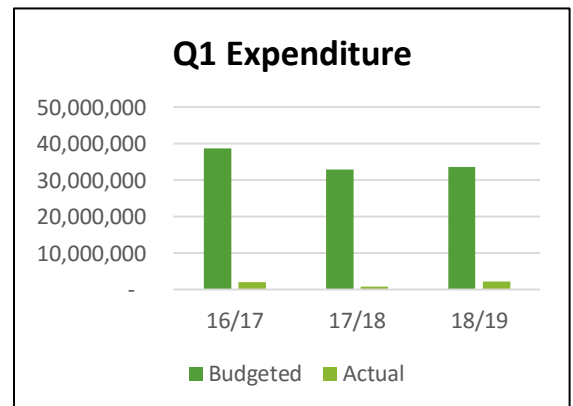
2.55. None for the reporting period

### Capital Expenditure

#### Development Fund

2.56. Quarter one has seen its own challenges, with a late approval of the Budget. Never-the-less a total of EC\$2.26M was expended at the end June 2018.

2.57. Compared to previous years' expenditure for quarter 1, slight improvement is displayed in 2018/19 with \$2.26M (7%) expended from an approved budget of \$33.63M. In 16/17 a budget of \$38.72M was approved of which \$2.12M (5%) was expended in the first quarter. However, a huge decline in Q1 expenditure was experienced in 2017/18. One of the biggest contributor to this was the late approval of the Budget for the year, where approval wasn't received until 16th June, 2017. This hampered spend as most of the quarter had already passed. However, Ministries managed some spend within that quarter, which made the outlook for the remainder of 17/18 looking hopeful.



2.58. This report continues to address projects with major approved budgets under the following categories; (i) Economic Infrastructure, (ii) Social Infrastructure, Research & Services, (iii) Public Administration, Buildings and Reform, (iv) Education, and (v) Statistical Research and Miscellaneous Projects.

## Economic Infrastructure

- Geothermal

Drilling Operations ceased on the 21st December, 2016. It was anticipated that a contract would have been agreed and signed between the Drilling Company IDC and DFID in January 2018, so that drilling could have recommenced. However, at the end of the quarter negotiations were still ongoing. There was no major update for the quarter under the project except for the installation of a safety fence around the site and payment to maintain IDC's equipment. The Government of Montserrat continues to await a signed contract between DFID and IDC. With minimal work during the quarter only a total \$0.019M was expended.

- Roads & Bridges

The quarter saw works continue on the upgrading of a section of the Barzeys road. This project was deemed 70% completed at the end of quarter 4 of 2017/18, however based on a few challenges only 5% increase on this figure was achieved for quarter 1 of 2018/19.



An achievement of 80% completion was achieved for drainage works and 70% for bridge works. Due to a shortage of reinforcement during the quarter the wing wall was outstanding at the end of the period. It is envisioned that these works will now be completed by the end of quarter 2.



Figure 1: Concrete Road Retaining Wall Construction

- Liquid Waste Management

This project was on its way to the signing of a successful contract in quarter 1 for the New Windward ponds, however planning approval has not been granted and this resulted in this element of the project being placed on hold. Other elements continued within the quarter to include the Margetson Sewage Treatment plant and the relevant excavation works for the Balancing Tank at the LookOut Warden and the reconstruction of the



Figure 3: Installation of pre-cast manholes

walkway. Notwithstanding this a total of \$0.203M was expended at the end of the quarter (the contract has now been awarded).



Figure 2: Excavation of trench

- Energy

The execution of this project has been delayed due to the re-scoping of the project. After these series of delays, the returned tenders were outside of the available budget and had to be yet again retendered. The project has now been rescheduled to be completed within the third quarter of 2017/18. A total of \$0.12M has been expended at the end of the quarter.

- **Airport Facilities Improvement**

This project is counter funded by DFID and the EU. The project began with implementation of components funded by DFID based on the timeframe in which they must be implemented by. To date a total of three contracts have been signed namely: technical Assistance for a Structural Engineer and a Mechanical, Electrical and Plumbing Engineer and under the Air Traffic Control Tower Cab a contractor for the prefabricated ATCT CAB. The procurement of the cab is still underway. There was no expenditure to report at the end of the reporting period.

- **MPA Port Roof & Ferry Terminal Refurbishment**

This project consists of two elements: repairs to the current Port roof and upgrading of the Ferry Terminal. Works have begun on the repairs to the Port roof with the stripping away of the old roofing material and replacement with Galvalume. It is expected that this element of the project will be completed by the end of April, 2018. Delays were experienced in the completion of this element of the project, due to late delivery of roof materials and the reordering of the correct size of guttering for the roof.



*Figure 4: New Roof Sheeting and guttering system*

During the quarter the roofing contract was successfully completed. Outstanding elements include the Ferry Terminal Canopy works, where a contract was signed in late June, preparatory ground works commencing and the procurement of the canopy system underway. Additionally, the designs for the Office Accommodation were completed by the contractor Ken Cassell and Associates.

### **Social Infrastructure, Research & Services**

- **Rehabilitation of Salem Primary School**

The Old Salem Primary School main hall is in state of disrepair. The project will assist with major repairs to the hall which includes; removal and replacement of the roof and ceiling, renovation and expansion of the toilet block to include more toilet facilities and removal and replacement of windows and doors. After a rejection from the Public Procurement Board, the Ministry has taken a step back, to look at a way forward. This includes trying to get the Public Works Department on board to assist with a possible re-scoping. The scope is a lot larger than the approved budget. To date a total of \$0.003M has been expended under the project. The scope is a lot larger than the approved budget

- **Refurbishment of Brades Primary School**

This project was designed to carry out urgent works on the school's compound, to include; demolition and construction of a new toilet block, levelling of playground (field to be layered with Ghaut sand, top soil and grass planted on top), removal and replacement of roof, ceiling windows



and doors. Most of the elements under the project have been completed with only the removal and replacement of roof and ceiling for block C outstanding. During the quarter, all tenders for the removal and replacement of ceiling was rejected by the Public Procurement Board. It was felt that the scope was too broad and needed to be re-looked. The Ministry is currently awaiting a reassessment report to include the necessary recommendations to determine the way forward for the scope. This has resulted in only \$0.231M being expended at the end of the quarter. It is hoped that the decision on the way forward can be determined very soon.

- Youth Programme

The future of the country is dependent on the mechanisms the Government choose to put into place to develop its people. One area of focus for the Government surrounds building capacity amongst the youth on the island. This project ensures that many youths are afforded the opportunity to be assigned to jobs directly impacting their career path. The overall objective was to provide; skills training and employment opportunities for the youth as well as provide businesses with added assistance. At the end of the quarter a total of \$0.125M was expended.

- Social Housing

The people of Montserrat prides themselves on owning their own home and the Government ensures that this also applies to the vulnerable people within the society. This project provides the opportunity for some of the least vulnerable people within the society to be able to have a house they can call their own. Payments were made in relation to the approved payment schedule, resulting in \$0.672M being expended at the end of the quarter.

- Emergency Shelters

Geared towards remedial works for eleven emergency shelters to meet the required health and safety standards for use as a place of respite during disasters such as hurricanes. Within Q4 six (6) shelters were retrofitted with generator rooms. Namely: (i) The C.O.A Weekes/Mary Allen Fenton Auditorium, (ii) The Kiononia Kraft Center-Cavalla Hill, (iii) The Judy Piece Methodist Church, (iv) The New Ebenezer SDA Church-St. Johns, (v) The Davy Hill Community Centre and (vi) The House of Refuge and Deliverance formerly known as Shiloh Pentecostal Church – Salem.

Project activities within the quarter were minimal as officers were more engaged with finalizing reports and responses for DFID surrounding another project. It is forecasted that the major activities will commence in Q2 and Q3 of 2018/19. These works include; the construction of two additional generator houses and the installation of hurricane shutters at designated shelters. As a result of this minimal spend there was no expenditure for Q1, however this will improve within the next two quarters.



- Housing Investment Programme

The approval of this programme assisted with the Governments mandate to assist the housing strategy on the island. Grants were approved for persons in the process of constructing or finishing their homes. There was no distribution to any of the clients for the reporting period. This is a result of clients not attaining the targets for the release of tranche disbursements. It is expected that within

the remaining quarters the criteria for release of payments will be met so timely distribution could be achieved. There was no expenditure at the end of the quarter.

- Hurricane Relief – Road Clean Up

The Government of Montserrat approved a clean-up project post hurricane Irma and Maria. This project entails removing and disposing of fallen trees, cutting of overhanging trees and clearing of drains and verges along the minor road. During the reporting period, overhangs were cut along the main road in St. Peter's Woodlands, Delvin's, Cork Hill and Baker Hill. There has not been much progress for the Q1 of 2018/19. However, it is hoped that the momentum is increased within the next quarter. Expenditure at the end of the Quarter stood at \$0.006M.

### ***Public Administration, Buildings and Reform***

- Media Exchange Development

This project has been ongoing for a number of years and has encountered many issues during this time. This includes an over run on the budget and also the project timeframe. During the quarter, 100% completion of the 3 phase supply installation works by MUL was achieved. Quotation for the access road surfacing have been received and the scope of works for landscaping is currently being put together. Moreover, the tender documents for the broadcast related equipment are being finalized with the hope to retender shortly. There was no expenditure to report at the end of Q1.

### ***Education***

- Teacher Enhancement Project

The expenditure for 2017/18 was a residual balance on a wider project approved by CDB a few years ago. The remnant of these funds were used to purchase text books for Government Primary Schools to relieve the strain on parents. It also ensured that students who were in a less fortunate position also had access to the required material.

At the end of the quarter 1 2018/19 there has been no expenditure on the approved amount of \$8,000.

### ***Statistical Research and Miscellaneous Projects***

- Census 2012

The residual balance under this project was utilized to conduct various survey and census exercises by the Statistics Department. During the previous quarter the department was able to collect and input data for the International Comparison Programme (Price survey) and commence work on updating information for the Housing Stock. There has been no progress under this element of the project for the quarter as the department is currently refocusing the project to align with more urgent priorities. Progress should be seen closer to the end of Quarter 3 early Quarter 4. This has resulted in no expenses at the end of the quarter.

### ***Conclusion***

With a good start to spending at the beginning 2018/19, especially with a late budget, Ministries anticipate expending more than a quarter of this year's budget. Additionally, new projects to come on

stream which will utilize funds from the European Union will further assist spending. It is anticipated that this target will be met in the upcoming quarters, based on the current level of spend.

### Cash Balance

2.59. The total cash balance at 30 June 2018, was \$53,507,370.85 broken down as follows:

- The Consolidated Fund 36,961,601.55
- The Development Fund 16,545,730.30

### Government borrowing and debt servicing

**Table 2.21: Debt portfolio at 30 June 2018**

Loan Title	Opening Balance	Principal	Interest	Repayment/ (Disbursal)	Closing Balance
Port Development Loan (2nd Loan 1)	1,205,664.15	57,412.55	7,176.58	64,589.14	1,141,075.02
Port Development Loan (2nd Loan 2A1)	2,389,149.49	39,166.40	11,749.91	50,916.31	2,338,233.18
Consolidated Line of Credit	1,066,603.73	29,622.03	1,908.01	31,530.04	1,035,073.69
Second Power Project	5,777,233.64	-13,373.23	5,701.40	-7,671.83	5,784,905.47
MSSF - Davy Hill Houses	1,262,168.80	39,442.78	12,424.47	51,867.25	1,210,301.55
MUL (Generating set)	1,332,456.96	41,639.28	13,116.37	54,755.65	1,277,701.31
<b>Total</b>	<b>13,004,281.23</b>	<b>193,909.81</b>	<b>52,076.74</b>	<b>245,986.55</b>	<b>12,758,294.68</b>

2.60. Government borrowing and financing comprises the Plymouth 2<sup>nd</sup> Port Development Loan, the Consolidated Line of Credit (a loan used to provide student loans, business loans and agricultural developments and the Second Power Project. Government's debt stock reduced by \$245,987 after netting the repayments and disbursals.

As at 30 June, 2018, the Government had debt of approximately \$12.8 million.

### Contingent liabilities

2.61. Contingent liabilities are liabilities associated with events that, while possible, are considered sufficiently improbable (or some cases unquantifiable) so they are not included in the governments financial statements. These contingent liabilities recognise that future expenditure may arise if certain conditions are met or certain events happen. That is, the risk of a call on the Consolidated Fund in the future will depend on whether or not certain circumstances arise. For example, payment under a government guaranteed loan would only be required if the body covered by the guarantee was unable to repay the loan. Some of the civil litigation matters included in earlier contingent liability lists have been disposed of with no cost to the Government of Montserrat and there are new matters which have arisen that are now included.

- **Legal and other related cost in Criminal Litigation matters**

There are ongoing critical Criminal litigation matters which have resulted in significant costs. Given the uncertain nature of litigation, it is difficult to anticipate how it would take for these

matters to be completed. It is anticipated that the annual cost would be in the area of EC\$250,000.00.

### 3. Outlook for 2017-18

#### Economic Context

3.1. The world economy exceeded growth expectations in 2017, and it is projected to maintain its current momentum. This could generate a 3.9% percent global growth rate in 2018. The growth is anticipated to be balanced across the advanced and the larger emerging markets.

3.2. Critically for Montserrat, the United Kingdom is expected to see growth of 1.5% during 2018. However, this forecast is somewhat uncertain due mainly to unresolved issues surrounding Brexit. This uncertainty has a greater impact on Montserrat's economic outlook than any other international development for several reasons. Firstly, the uncertainty surrounding the effect of Brexit on the UK economy is reflected in the fluctuations in the value of the Pound Sterling over the last year. This is expected to carry on into the next budget year and could impact the value of our aid receipts for both recurrent and capital programmes.

#### Policies and Programmes for 2019-22

3.3. Over the next 3 years GoM will focus its activities on the delivery of its Policy Agenda 2019/20 - 2021/22 (August 2018). The Policy Agenda is comprised of high-level objectives that relate to a number of areas of national development. It articulates government's priorities, and vitally, provides a reference point for the development of key strategies that will be used to deliver government's desired policy outcomes. It will crucially provide the basis on which Government will decided upon the prioritisation of the allocation of resources. The Policy Agenda follows:

#### GOAL 1: PRUDENT ECONOMIC MANAGEMENT

- 1.1 Advance the development focus from recovery mode to developing and implementing plans focused on sustainable self-sufficiency [that capture the spirit of Montserrat's past and preserve Montserrat's culture]
- 1.2 Develop stronger strategic relationships within the region and with key development partners
- 1.3 Develop and implement appropriate sector strategies for priority sectors aimed at generating foreign direct investment to leverage Montserrat's unique assets and character
- 1.4 Develop strategies for addressing obstacles to doing business and implement sequenced plans for the removal and mitigation of these obstacles
- 1.5 Operationalisation of plans to deliver priority infrastructure for generating economic growth
- 1.6 Sectoral resources unlocked for business development, investment promotion and trade facilitation aimed at stimulating economic growth
- 1.7 Advance strategic actions for strengthening accessibility to the island (to include infrastructure considerations)
- 1.8 Incorporation of the 'Innovation for Development' concept into sector development strategies
- 1.9 Enhance the national capacity building programme and policy to address sectoral needs
- 1.10 The diaspora and the expatriate community engaged in national development.

#### GOAL 2: ENHANCED HUMAN DEVELOPMENT

- 2.1 Increased access to essential and specialised medical services through leveraging technology as well as direct service provision
- 2.2 Increased and expanded health promotion services to reduce public health concerns, to reduce the incidence and effect of non-communicable diseases, to improve the care of the elderly and including a focus on vector-borne diseases
- 2.3 Strengthened community-based treatment programs for vulnerable groups of society.

- 2.4 Education provision improved to raise educational outcomes to be regionally and internationally competitive and equip people for sustainable livelihoods.
- 2.5 An equitable social protection framework which transitions those able to work back into the labour market while adequately supporting those unable to work.
- 2.6 Improved access to affordable housing for low and middle income residents.
- 2.7 Increased social housing stock supported by an equitable allocation policy.
- 2.8 Enhanced youth development through national programs including sports.
- 2.9 Increased protection of our children and vulnerable youth.
- 2.10 Promotion of gender equality, equity and social justice to improve the quality of life for all its citizens.

### **GOAL 3: SUSTAINABLE ENVIRONMENTAL MANAGEMENT AND APPROPRIATE DISASTER MANAGEMENT PRACTICES**

- 3.1 Improved legislation, governance framework, capacity, scientific monitoring and outreach to sustainably manage environmental resources (terrestrial and marine) and make the island a centre of excellence in environmental and volcanic research.
- 3.2 Increased focus on mitigating disasters in addition to strengthening preparedness and emergency response.
- 3.3 Physical infrastructure, including housing, designed and built for resilience against disasters and climate change conditions.

### **GOAL 4: GOOD GOVERNANCE**

- 4.1 Strengthened transparency, accountability and public engagement within the national Governance Framework.
- 4.2 Public Service reformed to improve efficiency and effectiveness in the provision of essential public services.
- 4.3 Montserrat's reputation preserved as a just, safe and secure place to live and visit.

### **GOAL 5: INCREASED POPULATION**

- 5.1 Development and implementation of social cohesion initiatives which embrace diversity and enable population growth.
- 5.2 Skills gaps reduced through attraction and retention of appropriate persons through immigration management and diaspora outreach

## **4. SUMMARY**

4.1. Revenues performed quite well during the quarter. Expenditure on the other hand has not proceeded according to plan realizing only 90% of the projected amount. However expenditure is 2% higher than last year's first quarter total. Economic outlook remains unchanged at just under 2% growth for the year not withstanding anticipated impacts from Brexit.

# APPENDICES

## BUDGET PERFORMANCE REPORT AT JUNE 2018

(For the Period 1<sup>st</sup> April 2018 – 30<sup>th</sup> June 2018)

Recurrent Revenue	Actuals	Actuals	Approved	Projected	Q1	
Taxes on Income, Profits	18,102,859	17,204,458	19,230,100	5,145,000	5,704,543	559,543
Taxes on Property	692,308	699,664	725,000	18,000	26,961	8,961
Taxes on Domestic Goods and Licenses	2,470,855	2,922,634	2,681,900	272,000	265,248	(6,752)
Taxes on International Trade	19,588,063	17,536,535	20,123,300	4,696,900	5,147,246	450,346
Taxes on Arrears	619,363	872,508	1,500,000	390,000	225,178	(164,822)
Fees, Fines and Permits	1,845,415	2,079,764	1,983,800	445,280	630,339	185,059
Rents, Interest and Dividends	788,235	1,118,089	1,046,500	94,700	151,992	57,292
Reimbursements	469,393	568,999	115,000	31,000	43,319	12,319
Budgetary Assistance	74,393,435	76,483,406	78,462,000	20,632,870	41,054,124	20,421,254
Other Revenue	2,407,409	1,998,462	2,412,600	561,950	530,741	(31,209)
<b>Total Recurrent Revenue</b>	<b>123,980,736</b>	<b>124,258,575</b>	<b>131,151,300</b>	<b>32,992,400</b>	<b>54,580,482</b>	21,588,082
Recurrent Expenditure	Actuals	Actuals	Approved	Projected	Q1	
Salaries	-35,475,375	-37,140,510	-40,143,700	-9,683,900	-9,347,195	(336,705)
Wages	-519,566	-385,718	-433,000	-76,900	-63,117	(13,783)
Allowances	-6,349,489	-6,348,172	-7,468,700	-1,710,100	-1,614,882	(95,218)
Pensions and Gratuities	-12,198,589	-11,453,344	-11,811,100	-2,862,900	-2,847,753	(15,147)
Use of Goods and Services	-35,083,305	-37,641,465	-38,823,700	-10,388,900	-8,406,041	(1,982,859)
Transfers and Subsidies	-22,795,954	-21,149,823	-22,539,200	-6,082,200	-5,217,447	(864,753)
Social Benefits	-4,291,381	-4,192,892	-4,145,300	-1,034,100	-1,017,169	(16,931)
Revenue refunds	-1,511,600	-1,500,361	-1,505,500	-227,500	-181,391	(46,109)
Other Expenditure	-2,107,830	-3,122,907	-3,069,700	-670,500	-567,088	(103,412)
Debt servicing	-1,056,068	-1,036,783	-1,211,400	-255,600	-275,899	20,299
<b>Total Recurrent Expenditure</b>	<b>-121,389,157</b>	<b>-123,971,975</b>	<b>-131,151,300</b>	<b>-32,992,600</b>	<b>-29,537,982</b>	<b>(3,454,618)</b>
<b>Recurrent Surplus/Deficit</b>	<b>2,591,579</b>	<b>286,600</b>	<b>0</b>	<b>-200</b>	<b>25,042,500</b>	<b>18,133,464</b>

## CAPITAL EXPENDITURE

Capital Expenditure	Actuals 2016/17	Actuals 2017/18	Approved 2018/19	Actuals	Variance
Domestic	-390,124	-1,528,093	-2,526,600	-379,310	-2,147,290
Regional	-112,996	-19,049	-8,000	-	-8,000
International	-	-	-	-1,883,541	-
DFID	14,092,334	10,629,490	-7,144,800	-1,672,234	-5,472,566
EU	-2,979,792	-2,687,251	23,797,700	-186,093	23,611,607
Other	-132,550	-92,266	-2,686,100	-404,524	-2,281,576
Totals	<b>17,707,796</b>	<b>14,956,148</b>	<b>33,628,600</b>	<b>2,262,851</b>	<b>31,365,749</b>

## A. Revenue Outturn by Programme

Departments	Approved	Projected	Q1	%
Fire Fighting and Rescue Service	0	0	-	0%
Policing Services	282,600	42,000	73,793	176%
Financial Crime and Analysis Unit	0	0	-	0%
Administration of Justice	0	0	-	0%
Magistrate's Court Services	40,000	7,000	15,268	218%
Supreme Court Services	15,500	2,800	3,113	111%
Legislature	800	0	1,353	0%
Constitution Commission Secretariat	0	0	-	0%
Audit	0	0	-	0%
Office of the Opposition	0	0	-	0%
Audit Office	25,000	2,000	-	0%
Office of the Deputy Governor	270,000	60,000	86,550	144%
Human Resources	0	0	4,669	0%
Prison Services	0	0	-	0%
Defence Force	1,100	30	-	0%
Disaster Mgmt. Coordination Agency	0	0	-	0%
Governor	0	0	-	0%
Public Prosecution	0	0	-	0%
Strategic Management and Administration	0	0	9,002	0%
Broadcasting	210,000	52,500	63,165	120%
External Affairs	0	0	-	0%
Development Planning and Policy Co-Ordination	0	0	-	0%
Information Technology & E-Government Services	0	0	-	0%
Strategic Management & Administration	10,000	0	-	0%
Fiscal Policy & Economic Management	79,487,000	20,790,870	41,168,911	198%
Statistical Management	0	0	-	0%
Treasury Management	207,500	48,300	65,410	135%
Customs & Revenue Services	44,464,900	10,533,700	11,417,983	108%
Postal Services	330,500	112,300	164,358	146%
Internal Audit	0	0	-	0%
Economic Development and Trade	0	0	-	0%
Strategic Administration and Planning	318,000	75,000	68,946	92%
Agricultural Services	82,200	8,950	15,104	169%
Land Administration	624,000	105,600	138,059	131%
Physical Planning & Development Services	57,400	10,600	9,243	87%
Environmental Management	0	0	-	0%
Housing Policy & Support Services	0	0	-	0%
Trade, Investment & Bureau for Standards & Quality	7,400	200	700	350%
Strategic Management and Administration	2,739,100	674,500	876,489	130%
Infrastructure Services	50,000	12,500	-	0%
Plant Hire and Mechanical Services	680,000	170,000	53,445	31%
Airport Management & Operation	277,000	69,250	63,791	92%
MCW On Behalf Of Other Ministries & Department	0	0	-	0%
Industrial Relations & Employment Services	170,000	42,500	56,505	133%
Strategic Management, Administration, and Support Services	295,500	58,600	81,817	140%
Primary Education	0	0	-	0%
Secondary Education	0	0	-	0%
Library and Information Services	0	0	-	0%
Early Childhood Education	0	0	-	0%
Youth Affairs and Sports	0	0	-	0%
Strategic Management & Administration	425,800	89,200	110,426	124%
Primary Health Care	0	0	-	0%
Secondary Health Care	0	0	-	0%
Social Services	80,000	24,000	32,383	135%
Environmental Health	0	0	-	0%
	<b>131,151,300</b>	<b>32,992,400</b>	<b>54,580,483</b>	<b>165%</b>

## B. Expenditure Outturn by Programme

Departments	Approved	Projected Amount	Q1	% Actual/ Projected
Fire Fighting and Rescue Service	1,377,100	300,400	315,494	105%
Policing Services	4,392,500	1,170,200	1,202,845	103%
Financial Crime and Analysis Unit	253,000	73,700	40,922	56%
Marine Unit	1,245,700	447,500	180,028	40%
Administration of Justice	1,700,200	349,200	286,632	82%
Magistrate's Court Services	255,300	35,900	32,625	91%
Supreme Court Services	652,600	200,100	163,928	82%
Legislature	988,300	287,900	259,088	90%
Constitution Commission Secretariat	287,700	78,600	55,340	70%
Office of the Opposition	162,000	46,500	31,341	67%
Audit Office	1,227,300	300,700	252,044	84%
Office of the Deputy Governor	14,701,700	3,827,800	3,642,616	95%
Human Resources	11,203,900	2,814,300	2,053,864	73%
Prison Services	1,320,400	266,000	267,716	101%
Defence Force	168,100	27,200	3,748	14%
Disaster Mgmt. Coordination Agency	1,315,700	364,000	314,358	86%
Governor	322,300	85,600	82,614	97%
Public Prosecution	881,100	202,800	170,937	84%
Strategic Management and Administration	10,204,600	2,468,800	2,382,388	96%
Broadcasting	1,058,500	263,500	263,952	100%
External Affairs	4,090,000	1,444,000	813,023	56%
Information Technology & E-Government Services	1,854,900	445,200	355,666	80%
Strategic Management & Administration	10,023,700	2,639,900	2,794,749	106%
Fiscal Policy & Economic Management	4,006,000	1,089,200	495,199	45%
Statistical Management	765,900	221,900	160,603	72%
Treasury Management	1,033,300	259,700	213,020	82%
Customs & Revenue Services	4,297,900	861,100	771,989	90%
Postal Services	606,200	169,800	137,273	81%
Internal Audit	409,800	93,300	82,682	89%
Strategic Administration and Planning	1,364,200	313,800	285,186	91%
Agricultural Services	1,661,300	412,400	432,995	105%
Land Administration	695,300	152,600	117,129	77%
Physical Planning & Development Services	666,700	159,500	162,455	102%
Environmental Management	891,000	186,900	178,348	95%
Housing Policy & Support Services	575,000	167,700	169,721	101%
Trade, Investment & Bureau for Standards & Quality	229,300	49,300	47,250	96%
Strategic Management and Administration	2,543,500	659,400	460,900	70%
Infrastructure Services	5,475,900	1,072,400	1,002,526	93%
Plant Hire and Mechanical Services	3,122,900	815,500	764,022	94%
Airport Management & Operation	2,145,100	556,300	482,742	87%
Industrial Relations & Employment Services	301,400	79,500	69,600	88%
Strategic Management, Administration, and Support	2,498,900	497,300	607,511	122%
Primary Education	2,057,800	551,700	467,895	85%
Secondary Education	3,458,700	819,700	834,554	102%
Library and Information Services	398,500	99,100	77,935	79%
Early Childhood Education	920,300	208,500	208,390	100%
Youth Affairs and Sports	1,581,200	351,100	363,443	104%
Strategic Management & Administration	1,123,800	227,500	202,045	89%
Primary Health Care	2,450,500	639,700	605,482	95%
Secondary Health Care	8,607,500	2,375,400	2,375,696	100%
Social Services	6,041,200	1,389,500	1,436,810	103%
Environmental Health	1,535,600	373,000	358,659	96%
<b>Total</b>	<b>131,151,300</b>	<b>32,992,600</b>	<b>29,537,980</b>	<b>90%</b>



### C. Maintenance Service Total Spend as a 30 June 2018

Departments	Buildings	Roads & Bridges	Vehicles & Heavy Equipment	Office Equipment	Electrical Installations	Upkeep of Grounds	Shelters	Fuel	Marine Vessel	Mechanical Spares	Plant & Operations	Hot mix Plant	Total	%
Police	10,421	-	9,160	2,127	-	1,539	-	30,978	9,233	-	-	-	<b>63,458</b>	5.0%
Legal	1,505	-	-	-	-	-	-	-	-	-	-	-	<b>1,505</b>	0.12%
Magistrate's Court	-	-	-	-	-	-	-	-	-	-	-	-	<b>0</b>	0.0%
Supreme Court	600	-	-	-	-	-	-	1,493	-	-	-	-	<b>2,093</b>	0.16%
Legislature	988	-	-	-	-	-	-	-	-	-	-	-	<b>988</b>	0.1%
Audit Office	460	-	-	1,085	-	-	-	-	-	-	-	-	<b>1,545</b>	0.1%
Office of The Deputy Governor	77,768	-	5,527	4,205	13,583	35,002	-	8,071	-	-	-	-	<b>144,155</b>	11.28%
Public Prosecution	250	-	-	-	-	-	-	-	-	-	-	-	<b>250</b>	0.02%
Office of The Premier	4,873	-	5,835	16,758	452	2,261	-	3,051	-	-	-	-	<b>33,229</b>	2.6%
Ministry of Finance & Economic Mgmt.	1,200	-	1,456	3,257	-	-	-	2,805	-	-	-	-	<b>8,718</b>	0.68%
Agriculture	42,165	-	34,932	765	-	1,960	-	7,344	-	-	-	-	<b>87,167</b>	6.8%
Communications, Works & Labour	32,955	378,940	47,066	27,012	-	10,268	-	2,306	-	22,636	136,184	4,879	<b>662,245</b>	51.81%
Education, Youth Affairs And Sports	57,392	-	1,605	6,511	-	24,815	-	1,655	-	-	-	-	<b>91,978</b>	7.2%
Health And Social Services	131,269	-	6,674	16,036	-	20,957	-	6,023	-	-	-	-	<b>180,959</b>	14.16%
<b>Total</b>	<b>361,847</b>	<b>378,940</b>	<b>112,254</b>	<b>77,755</b>	<b>14,035</b>	<b>96,802</b>	<b>0</b>	<b>63,726</b>	<b>9,233</b>	<b>22,636</b>	<b>136,184</b>	<b>4,879</b>	<b>1,278,291</b>	<b>100%</b>
%	28.3%	29.6%	8.8%	6.1%	1.1%	7.6%	0.0%	5.0%	0.7%	1.8%	10.7%	0.4%	100.00%	

## D. Staffing Details as at 30 June, 2018

Vote	A/C No	Ministry/Department	Per- manent	Fixed Term Contract	Special Agreement	Wages	Wages Part- time/FTE	No of Posts Filled	Vacan- cies	Unfunded	No of approved
05	050	Fire	25	0	0	0	0	25	3	0	28
05	051	Police	57	0	1	0	0	58	16	0	74
05	052	Financial Crime and Analysis	3	0	0	0	0	3	1	0	4
5	053	Border Security Unit	7	0	0	0	0	7	8	0	15
07	070	Administration of Justice	8	1	0	0	0	9	5	0	14
08	080	Magistrate	3	1	0	0	0	4	0	0	4
09	090	Supreme Court	7	0	0	0	0	7	2	1	10
10	100	Legislature/Legislators	3	6	0	0	0	9	1	0	10
10	101	Constitution Commissions Secretariat	2	0	0	0	0	2	0	1	3
11	110	Office of the Auditor General	6	8	0	1	0	15	1	1	17
12	120	Office of the Deputy Governor	15	1	0	0	0	16	1	0	17
12	121	Human Resources Management Unit	12	0	0	0	0	12	4	0	16
12	122	Prison	23	0	0	2	0	25	4	0	29
12	124	DMCA	6	0	0	0	0	6	2	0	8
12	125	Governor's Office	1	5	0	0	0	6	0	0	6
13	130	Director of Public Prosecution	4	1	1	0	0	6	1	0	7
15	150	OP - Strategic Management & Administration	10	3	2	1	0	16	1	0	17
15	152	Broadcasting/GIU	11	2	1	2	0	16	1	0	17
15	153	Office of the Premier - External Affairs	1	0	0	0	0	1	1	0	2
15	154	Development Planning & Policy Co-Ordination	0	0	0	0	0	0	0	0	0
15	155	Dept. of Information Technology & E-Government	9	0	0	0	0	9	2	2	13
20	200	MoF - Strategic Management & Administration	5	2	1	0	0	8	1	0	9
20	203	MoF - Fiscal Policy and Economic Management	6	1	2	0	0	9	3	0	12
20	204	Statistical Management	7	2	0	0	0	9	0	0	9
20	205	Treasury Management	12	0	2	0	0	14	0	0	14
20	206	Customs & Revenue Service	36	0	5	0	0	41	4	0	45
20	207	General Post Office	9	0	0	0	0	9	1	0	10
20	208	Internal Audit	5	0	0	0	0	5	3	0	8
30	300	Agriculture - Strategic Administration & Planning	11	1	1	0	0	13	1	0	14
30	301	Agriculture Services	17	1	1	0	0	19	3	1	23
30	302	Land Administration	10	2	0	0	0	12	3	0	15
30	303	Physical Planning & Development Services	9	1	1	0	0	11	1	0	12
30	304	Environmental Management	11	1	1	0	0	13	2	0	15
30	305	Housing Policy & Support Services	6	0	0	0	0	6	0	1	7
30	306	Trade	2	0	0	0	0	2	1	0	3
35	350	MCWL - Strategic Management & Administration	9	1	3	0	0	13	4	0	17
35	351	Infrastructure Services	34	9	4	0	0	47	2	0	49
35	352	Plant & Mechanical Services	31	1	3	0	0	35	1	0	36
35	353	Airport	31	0	0	0	0	31	2	0	33
35	355	Industrial Relations & Employment Services	4	0	0	0	0	4	0	0	4
40	400	MOE- Strategic Management, Administration & Support Services	7	3	1	0	0	11	2	0	13
40	401	Primary Education	27	1	2	2	0	32	3	0	35
40	402	Secondary Education	24	13	13	2	0	52	4	0	56
40	403	Library & Information Services	4	0	0	0	0	4	0	0	4
40	404	Early Childhood Education	22	0	3	0	0	25	2	0	27
40	406	Youth Affairs & Sports	11	0	0	0	0	11	1	0	12
45	450	Health - Strategic Management & Administration	8	1	0	0	0	9	0	0	9
45	451	Primary Health Care	24	7	0	3	0	34	5	1	40
45	452	Secondary Health Care	106	9	9	0	0	124	10	0	134
45	454	Social Services	11	1	1	1	0	14	7	0	21
45	455	Environmental Health	11	1	0	0	0	12	1	0	13
			<b>723</b>	<b>86</b>	<b>58</b>	<b>14</b>	<b>0</b>	<b>881</b>	<b>121</b>	<b>8</b>	<b>1010</b>

## E. GoM CAPACITY DEVELOPMENT – 2018/19 - Long-term Awards

No	Programme	Institution/Location	Duration	End Date
1	Computer Science & Information Technology/Software Engineering	MONA	1 year	Dec-18
2	MSc Volcanology & Geological Hazards	Lancaster University - UK	1 year	Sep-18
3	Advanced Diploma in Midwifery	Sir Arthur Lewis Community College, in St. Lucia	1yr 8mths	Apr-19
4	BSc Mathematics with Teacher Training	UWI-Open Campus (Distance Education)	4 years	Jul-19
5	BA Literatures in English	Cave Hill	4 years	Jul-19
6	MBBS (Medicine & Surgery)	St. Augustine	4 years	Jul-19
7	MBBS (Medicine & Surgery)	MONA	4 years	Jul-19
8	BSc Biomedical Engineering	University of Bolton	3 years	Jul-19
9	BSc Housing Studies	London South Bank University	3 years	Jul-19
10	BSc Social Work	Cave Hill Campus	2 years	Jul-19
11	BSc Public Health Nursing	UTECH	2 years	Jul-19
12	BSc in Food Science	UTT	4 years	Aug-19
13	BSc Construction Management	UTECH	4 years	Sep-19
14	MSc Social Work	Nottingham Trent University	2 years	Jan-20
15	Geomatics Engineering & Land Management (Surveying & Land Information)	UTECH-Jamaica	4 years	Jul-20
16	BSc Social Work	MONA	3 years	Jul-20
17	BSc Medical Technology	UTECH	3 years	Jul-20
18	B.Eng Electrical and Electronic Engineering	UTECH	3 years	Jul-20
19	BSc Urban & Regional Planning	UTECH	3 years	Jul-20
20	BSc. Construction Management	London South Bank University	4 years	Jul-21

## F. LONG TERM LEARNING AND DEVELOPMENT REQUIREMENTS 2018-19

NO	AREA OF STUDY	Min/Dept
1	Diploma/Asc/BSc Degree in Electrical and Computer Engineering or Broadcast Engineering	OPM
2	MSc/ BSc Social Work	MOHSS
3	BSc/ASc Marine Mechanical Engineer	Police
4	BSc Ship Captain/ BSc Maritime, Captain	Police
5	BSc Degree in Construction Management	MCWL
6	BSc Major – Information Technology	MoEYAS
7	ASc/BSc General Agriculture/Crop Science and Technology	MATLHE
8	BSc in Health Care Management, Public Health	MOHSS
9	BSc Degree Major – Biology	MoEYAS
10	BSc Valuation/Real Estate	MCRS
11	MSc Information Management & Preservation (Digital Archives Mgt)	Library
12	BSc/or Professional Qualification in Physiotherapy	MOHSS
13	MSN/MSc Family Nurse Practitioner Programme	MOHSS
14	BSc Sustainable Agriculture and Food Security or related field	MATLHE
15	BSc/BSN Registered Nurse Programme	MOHSS
16	BSc Psychiatric Nursing	MOHSS
17	BSc Organisational Psychology and Behavioural Science	HRMU
18	LLB Honours in Legal Practice	ODG
19	Post-basic Certificate Operating Room Nursing	MOHSS
20	Post-basic Certificate Accident & Emergency Nursing	MOHSS
21	BSc Degree Major – Electricity/Electronics	MoEYAS
22	BSc Degree Major – Mathematics	MoEYAS
23	B.Ed Majoring in Testing, Measurement & Evaluation	MoEYAS
24	BSc Degree in Industrial Arts	MoEYAS
25	BSc Agricultural Marketing	MATLHE
26	Certificate/Diploma/BSc in Food Science and Technology	MATLHE
27	Diploma in Veterinary Lab Technician	MATLHE
28	BSc/ASc Geographic and Land Information Systems Management/Surveying & Geographic Information Technology	MATLHE
29	Certificate/Diploma in Quality Management	MATLHE
30	BSc Accounts	MCRS
31	BSc Public Sector Management	MCRS
32	BSc Visual/Dramatic Arts	MoEYAS
33	Certificate/Degree Waste Water Management	MCWL
34	Certificate/Diploma/ BSc Human Resource Management	HRMU
35	BSc/ASc Fire/Arson Investigation	Police
36	MSc in Business Administration, Project Management or Leadership and Change Management	General
37	BA Artistry/Archaeology/Museum Studies	MoEYAS

## G. Project Data as at 30<sup>th</sup> June, 2018

Name of Project -Sector	Ministry Responsible	Status	Financier	Budget 2018/19	Expenditure	Balance(Budget-Exp.)
<b>Economic Infrastructure</b>						
Geothermal Exploration	MCW&L	Ongoing	DFID	\$479,200	\$19,566	\$459,634
Roads & Bridges	MCW&L	Ongoing	DFID	\$525,000	\$325,799	\$199,201
Port Development	MOFEM	Ongoing	EU	\$683,000	\$0	\$683,000
Fibre Optic	CabSec	Ongoing	EU	\$2,925,000	\$5,251	\$2,919,749
Economic Infrastructure Development	MOFEM	Ongoing	EU	\$691,600	\$0	\$691,600
MUL GENSET	MOFEM	Closed	DFID	\$0	\$0	\$0
Watercourse Embankment Protection	MOFEM	Closed	EU	\$0	\$0	\$0
Water Supply Upgrade	MCW&L	Ongoing	DFID	\$0	\$0	\$0.00
Electricity Distribution	MCW&L	Ongoing	DFID	\$155,100	\$0	\$155,100
MDC Operations	OP	Closed	DFID	\$0	\$0	\$0
Liquid Waste Management	MOFEM	Ongoing	DFID	\$800,000	\$203,298	\$596,702
ICT	MCW&L	Ongoing	EU	\$115,700	\$5,251	\$110,449
NICT	MCW&L	Ongoing	GOM	\$279,500	\$52,412	\$227,088
Ferry Terminal Upgrade	MCW&L	Closed	EU	\$0	\$0	\$0
Disaster Preparedness	ODG	Ongoing	DFID	\$180,800	\$0	\$180,800
Road Refurbishment - Salem to St. Johns	MCW&L	Closed	DFID	\$0	\$0	\$0
Carr's Bay Port Development	MOFEM	Closed	EU	\$0	\$0	\$0
Port Development (Gun Hill)	MOFEM	Closed	EU	\$0	\$0	\$0
Private Sector Development	MOFEM	Closed	DFID	\$0	\$0	\$0
Aeronautical Project	MCW&L	Closed	DFID	\$0	\$0	\$0
Energy	MCW&L	Ongoing	EU	\$2,510,500	\$12,551	\$2,497,949
Environmental Remediation and &Protection	OP	Closed	UNDP	\$0	\$0	\$0
Sea Defences	MOFEM	Ongoing	DFID	\$0	\$0	\$0
Solid Waste Management	MOHSS	Ongoing	DFID	\$154,400	\$0	\$154,400
Airport Facilities Improvement	MCW&L	Ongoing	DFID	\$903,000	\$0	\$903,000
Airport Facilities Improvement	MCW&L	Ongoing	EU	\$516,100	\$0	\$516,100
Island Support-Carrs Bay Bridge	MCW&L	Closed	GOM	\$500,000	\$0	\$500,000
MPA Port Roof & Ferry Terminal Refurbishment	MCW&L	Ongoing	DFID	\$1,046,000	\$387,970	\$658,030
LED/Solar Street - Lighting	MOFEM	Opened	EU	\$3,522,000	\$0	\$3,522,000
750 KW Solar PV and Storage	MCW&L	Opened	EU	\$4,053,000	\$0	\$4,053,000
<b>TOTAL</b>				<b>\$20,039,900</b>	<b>\$1,012,097</b>	<b>\$19,027,803</b>
DFID				\$4,243,500	\$936,633	\$3,306,868
EU				\$15,016,900	\$23,052	\$14,993,848
GOM				\$779,500	\$52,412	\$727,088
UNDP				\$0	\$0	\$0
<b>Social Infrastructure, Research &amp; Services</b>						
Hospital Redevelopment project	MOFEM	Ongoing	DFID	\$35,700	\$0	\$35,700
BNTF 7	MOFEM	Closed	GOM	\$0	\$0	\$0
Davy Hill	MOFEM	Ongoing	EU	\$0	\$0	\$0
Emergency Shelters	MoFEM	Ongoing	DFID	\$232,200	\$0	\$232,200
Social Housing	MoFEM	Ongoing	DFID	\$1,801,300	\$672,485	\$1,128,815
Housing Programme	MOFEM	Ongoing	EU	\$262,500	\$0	\$262,500
Lookout Housing Force 10	MOFEM	Ongoing	EU	\$393,200	\$0	\$393,200
Credit Union Support to Housing	MOFEM	Closed	EU	\$0	\$0	\$0

Name of Project -Sector	Ministry Responsible	Status	Financier	Budget 2018/19	Expenditure	Balance(Budget-Exp.)
<b>Promotion and Development</b>	MOFEM	Closed	EU	\$0	\$0	\$0
<b>Equipping the Abattoir</b>	MALHE	Ongoing	EU	\$1,200	\$0	\$1,200
<b>Toilet Facilities for the Vulnerable</b>	MAHLE	Closed	EU	\$0	\$0	\$0
<b>Cemetery Establishment</b>	OP	Ongoing	DFID	\$7,000	\$6,750	\$250
<b>Hurricane Relief - Tourism</b>	OP	Ongoing	GOM	\$133,000	\$85,050	\$47,950
<b>Rehabilitation of Salem Primary School</b>	MOE	Ongoing	GOM	\$405,500	\$3,150	\$402,350
<b>Refurbishment of Brades Primary School</b>	MOE	Ongoing	GOM	\$383,200	\$231,957	\$151,243
<b>Youth Programme</b>	MOE	Ongoing	EU	\$750,000	\$125,508	\$624,492
<b>Golden Years</b>	MOHSS	Closed	DFID	\$0	\$0	\$0
<b>Health Development Programme</b>	MOHSS	Ongoing	PAHO	\$3,800	\$1,918	\$1,882
<b>Hurricane Relief - Road Clean Up</b>	MATHLE	Ongoing	GOM	\$148,500	\$6,741	\$141,759
<b>Protect and Enhance the Natural Environment</b>	MOFEM	Opened	EU	\$1,100,000	\$0	\$1,100,000
<b>Expand and Diversity the Tourism Product</b>	MOFEM	Opened	EU	\$845,000	\$0	\$845,000
<b>Develop Visitors Attraction and Amenities</b>	MOFEM	Opened	EU	\$4,621,300	\$0	\$4,621,300
<b>Total</b>				<b>\$11,123,400</b>	<b>\$1,133,559</b>	<b>\$9,989,841</b>
<b>DFID</b>				\$2,076,200	\$679,235	\$1,396,965
<b>EU</b>				\$7,973,200	\$125,508	\$7,847,692
<b>CDB</b>				\$0	\$0	\$0
<b>UNECLAC</b>				\$0	\$0	\$0
<b>GOM</b>				\$1,070,200	\$326,897	\$743,303
<b>PAHO</b>				\$3,800	\$1,918	\$1,882
<b>Public Administration, Buildings and Reform</b>						
<b>PSRII/3</b>	ODG	Ongoing	DFID	\$50,000	\$0	\$50,000
<b>Access Transport Coordinator</b>	OP	Ongoing	DFID	\$0	\$0	\$0
<b>Government Accommodation</b>	MOFEM	Ongoing	DFID	\$0	\$0	\$0
<b>Capacity Development Fund</b>	MOFEM	Closed	DFID	\$0	\$0	\$0
<b>Project Management</b>	MOFEM	Ongoing	EU	\$250,000	\$26,132	\$223,868
<b>Media Exchange Development</b>	Cabsec	Ongoing	GOM	\$676,900	\$0	\$676,900
<b>Technical Support</b>	MOFEM	Closed	DFID	\$0	\$0	\$0
<b>Tourism Management &amp; Development</b>	OP	Closed	DFID	\$0	\$0	\$0
<b>Support to Public Works Department</b>	MCW&L	Closed	DFID	\$0	\$0	\$0
<b>M/RAT Priority Infrastructure Needs -RDEL</b>	MOFEM	Ongoing	DFID	\$675,600	\$48,456	\$627,144
<b>Total</b>				<b>\$1,652,500</b>	<b>\$74,589</b>	<b>\$1,577,911</b>
<b>DFID</b>				\$725,600	\$48,456	\$677,144
<b>EU</b>				\$250,000	\$26,132	\$223,868
<b>GOM</b>				\$676,900	\$0	\$676,900
<b>Education</b>						
<b>Education Infrastructure (PCN)</b>	MOFEM	Closed	DFID	\$0	\$0	\$0
<b>Montserrat Secondary School Rehabilitation</b>						
<b>Teacher Enhancement Project</b>	MOE	Ongoing	CDB	\$8,000	\$0	\$8,000
<b>Early Childhood Development</b>	MOE	Closed	UNICEF	\$0	\$0	\$0
<b>Sport Centre</b>	MOE	Closed	EU	\$0	\$0	\$0
<b>Total</b>				\$8,000	\$0	\$8,000
<b>DFID</b>				\$0	\$0	\$0
<b>EU</b>				\$0	\$0	\$0
<b>GOM</b>				\$0	\$0	\$0
<b>CDB</b>				\$8,000	\$0	\$8,000
<b>UNICEF</b>				\$0	\$0	\$0

Name of Project -Sector	Ministry Responsible	Status	Financier	Budget 2018/19	Expenditure	Balance(Budget-Exp.)
<b>Agriculture</b>						
Darwin Initiative Post Project	MAHTLE	Ongoing	DARWIN	\$80,000	\$14,660	\$65,340
Overseas Territories Environmental	MAHTLE	Ongoing	OTEP	\$60,000	\$6,393	\$53,607
Tree Seed Project	MAHTLE	Ongoing	GWG	\$7,100	\$2,188	\$4,912
Agriculture Infrastructure Development	MAHTLE	Ongoing	EU	\$8,800	\$0	\$8,800
Embedding Capacity for Invasive Alien Species	MATHLE	Ongoing	RSPB	\$600	\$56	\$544
<b>Total</b>				<b>\$156,500</b>	<b>\$23,297</b>	<b>\$133,203</b>
OTEP				\$60,000	\$6,393	\$53,607
GWG				\$7,100	\$2,188	\$4,912
EU				\$8,800	\$0	\$8,800
RSPB				\$600	\$56	\$544
DARWIN				\$80,000	\$14,660	\$65,340
<b>Statistical Research and Miscellaneous Projects</b>						
Census 2012	MOFEM	Ongoing	DFID	\$99,500	\$7,910	\$91,590
Miscellaneous 14	MOFEM	Ongoing	EU	\$548,800	\$11,400	\$537,400
<b>Total</b>				<b>\$648,300</b>	<b>\$19,310</b>	<b>\$628,990</b>
DFID				\$99,500	\$7,910	\$91,590
GOM				\$0	\$0	\$0
<b>Child Safeguarding and Protection</b>						
Child Safeguarding and Protection	MOHSS	Ongoing	UNICEF	\$0		\$0
Child Safeguarding Budgeting and Financing	MOFEM	Ongoing	UNICEF	\$0		
<b>Total</b>				<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
UNICEF				\$0	\$0	\$0

Financier	Budget	Expenditure	Balance
DFID	\$7,144,800	\$1,672,234	\$5,472,566
EU	\$23,797,700	\$186,093	\$23,611,607
CDB	\$8,000	\$0	\$8,000
OTEP	\$60,000	\$6,393	\$53,607
DARWIN	\$80,000	\$14,660	\$65,340
UNICEF	\$0	\$0	\$0
UNECLAC	\$0	\$0	\$0
GOM	\$2,526,600	\$379,310	\$2,147,290
GWG	\$7,100	\$2,188	\$4,912
RSPB	\$600	\$56	\$544
UNDP	\$0	\$0	\$0
PAHO	\$3,800	\$1,918	\$1,882
<b>Total</b>	<b>\$33,628,600</b>	<b>\$2,262,851.23</b>	<b>\$31,365,749</b>

